



Final Fiscal Plan FY 2016 - 2020

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I have always had an interest in photography. I attended Grand Valley State University and had the opportunity to work a lot in the darkroom. I learned about the process of making images through the film or analog process, which I really feel is becoming more and more of a lost art. I enjoy the process of analog photography and hope to someday have the space and supplies to come back to it.

Currently, I work mostly with digital photography, in which I am largely self-taught. One of my favorite things about digital photography is how quickly you can create surreal and manipulated imagery and really let your imagination run wild.

To see more of my work find me on www.behance.net/taraelizabeth or please visit my websites: www.irisaperturephotography.com and www.taraharris.zenfolio.com.

Historic Image Courtesy of Grand Rapids Public Library

***CITY OF GRAND RAPIDS
FINAL FISCAL PLAN
FISCAL YEARS 2016 - 2020***

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Second Ward

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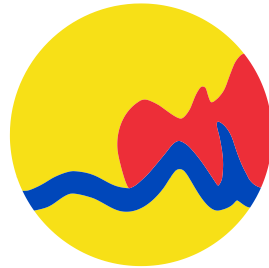
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DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presents an award for Distinguished Budget Presentations.

In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The City of Grand Rapids has most recently received this award for the Fiscal Year beginning July 1, 2014.

This marks the twenty seventh consecutive year that the City has been honored in this way by the GFOA. The award is valid for a period of one year only. We believe this current budget continues to conform to program requirements and we are submitting it to the GFOA for review.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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**City of Grand Rapids
Michigan**

For the Fiscal Year Beginning

July 1, 2014

Jeffrey R. Egan

Executive Director

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CITY OF GRAND RAPIDS, MICHIGAN

July 1, 2015

Mayor and City Commissioners:

FY2016 begins Phase III of Grand Rapids' transformation.

Phase III is built on the hard work and sacrifice this community, and those who serve it, endured over the last decade, particularly the last five years. Phase III honors that hard work and sacrifice and renews a commitment to financial discipline, finding the edge of innovation, and investing for outcomes.

We have accomplished much together. We have proven that success is possible if we follow the transformation plan model.

Most of all, we have worked our way from a \$33 million deficit in FY2010 to the point where we have achieved financial stability and can begin building essential reserves. We are able to invest the right amounts in Parks and Vital Streets for the first time in decades to bring key community infrastructure back to good and fair condition.

The FY2016 Fiscal Plan steps carefully into the post Phase I and II world. For the first time in years, we can begin to judiciously invest in critical service outcomes and remain within the required narrow band of revenues over expenditures necessary to establish the financial reserves essential to continuing our transformation success.

Phase III is about continuing to build the Sustainable City Platform. It is about ensuring that General Operating Fund revenues continue to meet or exceed expenditures over the next five-year budget planning period. It is about keeping

commitments made during Phase I and II of our operational transformation and it is about maintaining a fiscally responsible operating budget while investing in sustainable asset management for Parks, Vital Streets, and Public Assets. It is about continuing to find the edge of innovation, and improving customer service.

There is a large body of work ahead of us. Phase III includes 155 value streams that will continue to move our organization forward.

We expect the need to continue managing through threats as they are identified and defined. This will require the skill and dexterity we have developed and continued use of the tools we deployed to bring us this far. Some threats are already evident including:

- As the economy improves, pressure to invest for increased and new outcomes could exceed our improving revenue base.
- Our Major and Local Streets Funds continue to operate under severe stress due to under-investment by the State of Michigan.
- Employee compensation amounts are known for FY2016 and are included in the Fiscal Plan. Beyond that, any changes in total compensation will need to fit within financial parameters.
- We need to continue to build reserves in the General Operating Fund and the Budget Stabilization Fund. Reserves are the key to our financial resiliency. The FY2016 five year budget period projects that we will reach target levels by FY2020.
- We need to carefully manage through these pressures and invest carefully for critical outcomes.

Focus on Sustainable Asset Management

Looking back, the distance we have traveled together is significant. We have resolved a severely compromised operating position, addressed our legacy costs that were competing with the need for making investments, and received citizen support to substantially increase our investments in Parks and Vital Streets and Sidewalks through two important elections. Investment in Parks and Vital Streets and Sidewalks lifted off in 2014 and will continue to accelerate.

Sustainable Asset Management relies heavily on the ability to invest the right amounts in each asset class at the right time according to asset management plans.

Four factors enable us to invest in asset management now:

1. **Success in Phase I of our transformation** that earned hard-won operational savings. We worked to create a condition where ongoing revenues will meet or exceed ongoing expenses. Together, we have generated enough cap space to build reserves and invest in asset management. We also created community confidence because the City addressed its legacy costs and solved operational cost imbalances.
2. **Strong Citizen Support for Parks, Pools and Playgrounds.** Friends of Grand Rapids Parks attracted and built a following for our parks. Neighbors for Parks, Pools and Playgrounds requested an opportunity for a ballot question, worked for its passage, and the result is a 7-year investment in these critical facilities.
3. **Strong Citizen Support for Vital Streets and Sidewalks** The Sustainable Streets Task Force worked for two years to analyze road conditions and develop a transformation plan for our streets. The Task Force met with citizens to develop a solution and ultimately recommended that the City Commission place a question on the ballot to extend the temporary income tax to invest in Streets and Sidewalks. Fix our Roads GR worked for approval of the measure and the result is a 15-year investment in our Streets and Sidewalks that will return our street system to a state of condition measured at 70% good and fair through asset management investments that build neighborhoods and business districts, assuming that the State increases investment in our streets.
4. **More stable State investment** that has permitted the City to modify the capital set aside policy so that one-half of the Statutory State Shared Revenue (formerly EVIP) plus an additional 1% of base income tax revenues can be invested in Sustainable Asset Management for our Public Assets.

PHASE II: SUSTAINABLE ASSET MANAGEMENT

The second phase of the City's Transformation Plan is divided into three main themes:



Green: Focuses on making parks, recreation, pools, water playgrounds, and forestry sustainable.

Goal: Build a sustainable parks system by using the dedicated city property tax increase to repair current park equipment and buildings, invest in new park improvements and operate the swimming pools.

Mobility: Addresses the unfunded model for streets, sidewalks, and bicycle lanes.

Goal: Return our streets to 70 percent good and fair condition over the next 15 years.

Public: Designed to help the City begin making sustainable investments in important capital maintenance.

Goal: Reinvest transformation savings to address street lighting, stormwater system, public buildings, and fire apparatus.

The City Commission approved innovative advanced investment in streets and sidewalks that accelerated preventative maintenance and rehabilitation of our streets. Over 39 miles of streets received preventative maintenance during the 2014 construction season. This has helped make this spring's pothole season shorter and more manageable than it was just last year. Work on implementing Vital Streets is well underway in Grand Rapids and the results are showing in the community. Another 45 miles of streets are planned for preventative maintenance and rehabilitation during the 2015 construction season. This judicious use of debt also resulted in the City obtaining competitive construction unit prices because we were able to contract earlier in the economic recovery.

Planned park investment totals \$2.4 million in FY2015 and \$3.8 million in FY2016 and includes rehabilitation of park shelters, equipment and facilities. Children and families now enjoy a longer open swim season at three pools at lower cost.

Progress continues on our Stormwater investment, increasing to Level C over the next several years in conformance with the approved schedule. We have identified resources for investment in Indian Trails golf course, cemeteries, ash tree removal, facilities, and other critical assets.

Commitments Made and Kept

We have accomplished this progress in sustainable asset management because we first achieved sustainable operations.

When citizens approved the temporary five-year City Income Tax increase in 2010, we pledged to restore Community Police Officers, deploy an additional Fire squad, and to use the balance of funds for operational transformation. We focused on improving our services, cost structures, access and customer service, and reporting on our progress. We set out to transform our City and the City Commission adopted the Phase I Transformation Plan. In these past 57 months, the collective impact from our transformation work has brought us to this point – and we have done so while keeping each of those promises to our voters.

We promised to restore our fiscal resiliency to help manage through the inevitable future economic turbulence and downturns. Today, changes in technology, fluctuations in the economy, and unforeseen events are constants. The future is inherently unknown, but if we remain resilient we can withstand these challenges, counteract any negative impacts, and take advantage of opportunities. We measure our progress toward financial resiliency by the level of our fund balance, and continued progress has been made. Our General Operating Fund fund balance target is set at 15% by City Commission policy and we anticipate ending FY2015 at 12.1%. Our Budget Stabilization Fund fund balance is set at 10% by City Commission policy and

we anticipate ending FY2015 at 7.4%. Over the next five years, both the General Operating Fund and the Budget Stabilization Fund show steady progress and achieve the Commission policy levels by the fifth year of the plan.

Sustainable Asset Management is built on similar commitments. Both the Parks Millage and Vital Streets and Sidewalk questions were accompanied by Investment Guidelines that were adopted by the City Commission. These guidelines are City commitments about how voter-approved investments will be made. Those commitments are being kept:

- The Parks and Recreation Advisory Board (PARB) has been engaged in the oversight of the Parks, Pools and Playgrounds initiative. The PARB has reviewed the recommendations of staff and helped guide implementation of capital projects and planning for park improvements. A report on their activities was presented to the City Commission in January of 2015.
- The FY2015 budget established and published the detailed method for determining and delivering the General Operating Fund promise of maintenance of effort support for Parks, Pools and Playgrounds which will be followed for each year of the life of the Parks Millage.
- The City Commission appointed the Vital Streets Oversight Commission (VSOC) in 2014. The VSOC began meeting during the fall of 2014 and has reviewed and approved the FY2016 Streets Capital Plan, reviewed the implementation plan for the systematic sidewalk inspection plan and has overseen the development of the framework for a Vital Streets Plan that will guide investment policy for years to come. The VSOC reported on their oversight work in a presentation to City Commission in February of 2015.
- The City Commission appointed the Stormwater Oversight Commission (SOC) in 2014. The SOC has reviewed and approved the capital investment plan and Stormwater-related operating budgets for FY2016 and has made significant progress on development of a Green Infrastructure Plan that will guide low-impact-design implementation for years to come. The SOC reported to City Commission on their progress in March of 2015.

Phase III Transformation

The results of Phase I and Phase II of our transformation have brought us to this place.

We worked our way to this point through sacrifice, discipline, persistence, restraint, smart investments, transparency, engagement, and relentless focus on investing for outcomes.

To maintain our momentum and to continue our transformation, we need to proceed with the same discipline and commitment to investing for outcomes that created the performance that is driving our current progress. We have defined a narrow band of financial performance and we must stay within it to be successful.

As we move forward we will advance our financial discipline further by deploying Key Performance Indicators as part of the implementation of the Financial Management System.

We will also focus on:

- finding the edge of innovation and staying there
- transformation that is continuous
- embedding those practices and policies that have generated our success
- building a sustainable City platform

To accomplish that, we need a focused plan.

In Phase I we had the concept of the Sustainable City Future to pull us through our Phase I of transformation. We had a destination in mind and the clear will to make that journey.

Now, the Sustainable City Platform is the destination and Phase III of the Transformation plan is the road map for the journey to that place.

Phase III is essential to our continued progress as an organization and as a community. It focuses what is most important now. It sets our priorities over the next five years, assigns responsibility and sets initial deadlines.

This approach worked exceptionally well in Phase I and Phase II and will drive creation of the sustainable City platform we seek.

On March 24, 2015, the Grand Rapids City Commission adopted Phase III of our Transformation Investment Plan. This phase is focused on finding the edge of innovation and ensuring that the organization maintains its focus on the behaviors, tools and actions that enabled us to achieve success in Phases I and II of our transformation. We organized Phase III into four themes:

1) Economic, 2) Social, 3) Environment, and 4) Governance; 10 long-term goals, 31 outcomes, 34 strategies, and 155 value streams (actions). This will ensure that future efforts related to the transformation of our organization continue to be connected to the City's Sustainability Plan and ultimately to Key Performance Indicators. Phase III sets the course for the next five years of transformative work.



The 155 value streams (actions) include investments in areas such as:

- Strengthening financial management, reporting, analysis, and control processes
- Pursuing best practices to continue to lower the cost of government and ensure best value in service delivery
- Establishing and communicating a comprehensive set of financial policies that shapes and provides the framework for making investment and operational decisions
- Communicating decision making process outcomes in a clear and understandable manner
- Implementing decisions and following processes that make the best use of resources to serve the needs of the entire community
- Developing systems and processes to track, retain, evaluate, and reward the workforce of the future
- Facilitating business development to support job creation

- Promoting quality neighborhood infrastructure
- Ensuring a mix of housing types and price ranges throughout the City of Grand Rapids
- Ensuring that City services are accessible and inclusive
- Promoting, recognizing, celebrating and investing in our changing communities
- Using partnerships and collaboration with cross sector groups to promote safety
- Working with state and national partnerships and collaborations and implementing local initiatives to counteract the effects of greenhouse gas emissions to provide a cleaner and greener community and a higher quality of life
- Focusing on moving people, not just vehicles
- Facilitating a balanced transportation system that reflects a balanced approach to parking
- Applying an integrated, lifecycle investment approach to maintenance of infrastructure assets to maximize benefits, manage risk and provide satisfactory levels of service to the public

There is a lot of hard work ahead of us. In fact, that is one of the key learnings of Phases I and II of our transformation – this community’s work can never be done if it wants to be vibrant, attractive, resilient, sustainable and competitive.

Sustainable City Platform

Our investment in City government is paying dividends. Phase I has been completed, transforming the General Operating Fund performance from a \$33 million operating deficit in 2010 to balanced budgets that continue to build emergency reserves. Staff and various oversight commissions and committees are working to implement the 37 value streams (actions) of Phase II. The adopted Phase III Transformation Plan will guide us as we continue building a Sustainable City Platform.

We are grateful for the support of the community to help achieve a financially viable and resilient government which provides a platform that enables residents, businesses and visitors to thrive. This Fiscal Plan is built upon our progress and it points the way to a future that is secured by a Sustainable City Platform that residents, neighborhoods, and businesses can understand, support and rely on to prosper. The platform looks like this:



The work we have accomplished demonstrates the energy and creativity that can be harnessed through community engagement and partnerships. This journey has affirmed that Grand Rapids competes well on a national stage.

While other communities have languished and yearned for the “good old days”, our community rose to the challenge of transforming city government to ensure we continue finding solutions that can propel our City forward. Our combined efforts have made Grand Rapids a model City in our region, the State, our nation and around the world. Your City government is on the move. The pace of transformation is accelerating. Although we have traveled far and accomplished much, we have a lot of work ahead. The City is committed to keeping our promise to create a Sustainable City Platform, and we are moving forward.

Continued Financial Discipline

When we started our Phase I journey we could only imagine what it would be like when we reached what we then called a “Sustainable City Future.” Now we have greater clarity. We know that the Sustainable City Platform is our destination.

We accomplished this significant journey through hard work, innovation, and rigorous financial discipline. That is what it will take to ensure our continued success.

Chief Financial Officer Scott Buhner concluded his January, 2015 Economic Outlook by writing that, “With so many contradicting signals in the economic recovery, the City must remain cautious and continue to focus on fully funding the GOF reserves outlined in City Policy because strong reserves are the foundation of the City’s (financial) resiliency. City Commission policy states that unassigned GOF fund balance should be 15% (consistent with the Government Finance Officers Association recommendation that reserves should be two months or 16.7%) of current spending, and 10% of current spending in the Budget Stabilization Fund. The Budget Stabilization Fund increment is due to the volatility of income tax results and the fact that several funds have historically been reliant on the GOF for support.”

This measured approach led to the following principles and tenets used in the development of the FY2016-FY2020 Fiscal Plan:

- Continued progress to fully funding the GOF unassigned fund balance and the Budget Stabilization Fund Balance to policy guidelines
- Pre-funding liabilities or other GOF commitments as deemed appropriate, such as:
 - Prefunding liabilities that would generate net present value savings
 - Accelerating the GOF support for streets
 - Additional contributions to Retiree Health Care Trust Funds
- Measured expansion in areas most hard hit during the economic downturn
 - Match investments to services that produce outcomes and Return on Investment
- Continue focus on Phase II and III of our Transformation
 - Sustainable Asset Management
 - Continuous Improvement and innovation

For that reason, the FY2016 Fiscal Plan continues the discipline of reviewing recommended fees and spending against established revenue and expenditure targets for each operating department. The Transformation Investment Plan established financial targets for all General Operating Fund departments and subsequently financial targets have been established for much of the rest of the organization. When the Transformation Plan was developed, FY2015 was targeted as the year when departments would complete their transformation. We will hit that mark. The FY2016 Fiscal Plan extends revenue and expenditure targets for the next five fiscal years to sustain the progress accomplished to date.

Transforming the Transformation Fund

The Transformation Fund was one of the most significant innovations that drove our turnaround. It was established in 2010 and funded through 2015 with the voter approved temporary income tax increase. Although this fund is set to expire at the end of this fiscal year, it has become integral serving as the funding source for innovation in City service delivery. It allowed us to support transitional public safety staffing while the Police and Fire Departments innovated and transformed. The fund has permitted us to make important strategic investments that will lower long-term costs, change service models and provide return on investment that will make us stronger and more resilient. Those investments and their outcomes have been reported each fiscal year and can be found at:

www.grcity.us/fiscal-services/Documents/Transformation%20Fund%20Update%20June%202014.pdf.

In FY2015, we began to reimagine the role of the Transformation Fund. The City Commission approved the modification of our capital set aside guidelines by moving one-half of Statutory State Shared Revenues (formerly EVIP) to the Capital Improvement Fund to provide resources to investment in Sustainable Asset Management. This reformulation permitted those resources and cap space generated in the General Operating Fund to be combined to support investment in the Public category of Sustainable Asset Management. For the first time in decades, adequate investments can be made to sustain infrastructure like buildings, cemeteries and storm water according to asset management plans. This improves asset performance and lowers the life cycle cost of asset ownership.

In FY2016, the next step in reformulating the role of the Transformation Plan is recommended. The FY2016 Fiscal Plan recommends reassignment of the second half of Statutory State Shared Revenues (formerly EVIP) to the General Operating Fund to increase our investment in Police and Fire Services.

The Transformation Fund will in turn be sustained by assigning 1% of income tax receipts on the first 1.3%, or base amount, of City Income Tax revenues to the Transformation Fund. This replacement investment will sustain our ability to innovate on

an on-going basis and will further permit completion of significant strategic investments underway or reserved for implementation through the Fund.

General Fund Position

We are building a Sustainable City Platform for the long run. This requires a strong General Operating Fund buttressed by resilient reserves.

The City has fought economic uncertainty head on and the operational transformation phase has been completed. At this point in time, absent any immediate threat, the City remains optimistic with our revenue projections. The City must be diligent, conservative, and ever watchful of the next event that could drive the national, state, or local economy into yet another recession. Financial reserves will be the only fallback position to enable us to sustain outcomes that our neighborhoods, citizens, businesses, and constituents have come to expect.

We have strong financial policies regarding reserves; 15% fund balance in the General Operating Fund and 10% in the Budget Stabilization Fund, and a strong plan that will provide resiliency when the inevitable economic shocks hit.

The plan will only be effective if we FUND THE RESERVES. This Fiscal Plan is built to continue our progress in achieving our policy level reserves. We project FY2015 will end the year with better than anticipated financial performance. We recommend that the FY2015 planned transfer to Budget Stabilization Fund be increased and that the planned increase of General Operating Fund balance instead be sustained at its current level. Our plan is for General Operating Fund balance to remain at 12.1% (same as the FY2015 Adopted Budget), and the Budget Stabilization Fund to end June 30, 2015 at 7.4% of current General Operating Fund spending.

A Focus on Neighbors, Neighborhoods and Business Districts

Neighbors, neighborhoods and business districts make Grand Rapids distinctive. Each has a vibe and energy that contributes to our City.

The core of the Sustainable City Platform is formed by sustainable neighborhoods and business districts. The Safe Alliances for Everyone (SAFE) task force and Strong Neighborhoods, Strong City task force have focused on this truth and made recommendations designed to propel neighborhood and business districts forward. Phase III of our Transformation Plan includes a focus on these recommendations as do my FY2016 recommendations. The Fiscal Plan includes the addition of an Assistant to the City Manager in the Executive Office that will assist me in our focus on implementation of the SAFE and Strong Neighborhoods, Strong City recommendations and the value streams focused on neighborhoods and neighborhood business districts. No one person can be expected to accomplish this task and no one department can accomplish it alone. We do our best work in inter-disciplinary teams and we will be forming teams around this purpose.

To support the Sustainable City Platform and improve customer service, additional staffing and resources will be provided to the Planning Department, Police Department, Fire Department, City Clerk, Income Tax Department, Parks and Recreation Department, Human Resources Department, Engineering Department, Environmental Services, and Parking Department.

Advanced Investment

The advanced investment started in July 2014 in streets and sidewalks will continue during the 2015 construction season. This work followed the Investment Guidelines that were approved by the City Commission, including following asset management principles in the investment strategy.

The FY2016 – FY2020 Capital plan continues to follow the investment strategy. The investment of Vital Streets funds and grants is projected to be \$100 million for the advance work and FY2016 – FY2020. In keeping with the investment guidelines and asset management principles, the recommended investment begins by preserving previous investments that the City has made through the use of preventative maintenance and rehabilitation and also leverages other opportunities for investment. Through the Vital Streets Oversight Commission leadership a framework has been established to ensure the investment continues to align with the investment guidelines.

Building Toward the Sustainable City Platform in FY2016

The Transformation Investment Plan now enters its third phase and continues to help us reinvent City services to significantly reduce costs and provide similar or improved outcomes. The goal is for ongoing General Operating Fund revenues to match ongoing General Operating Fund expenditures each fiscal year. We first achieved that goal in FY2014, repeated it in FY2015 and we project we will achieve that goal in each year of the five-year financial projection through FY2020. The plan is focused on making City government transparent, improving customer service, increasing self-service options in a 24/7 virtual City Hall, and engaging citizens in building community, while relentlessly lowering our costs, and maintaining critical quality of life services like police, fire, water, and environmental services. City departments and their leaders have played a vital role in imagining and then implementing each phase of the Transformation Investment Plan and that work will continue in FY2016.

Services provided by the City can be grouped into four categories: Police, Fire, General Operating Fund Non-Public Safety, and Non-General Operating Fund/Non-Public Safety. The Police and Fire Departments budgets comprise about 60% of the City's General Operating Fund budget. The following section outlines transformative actions and investments in each of the four categories.

Police Department

The Police Department, with the assistance of a COPS grant received in FY2014, is currently staffed at 288 sworn personnel. In response to a recommendation of the Police and Community Relations Committee, the Department is seeking to increase its footprint in community policing by reorganizing community police officers to cover more hours while expanding to additional neighborhoods. To adequately staff these teams, the Department requested and the FY2016 Fiscal Plan includes the addition of two Police Officers and one Sergeant in FY2016. This Fiscal Plan also includes one additional Sergeant to be assigned as the Public Information Officer, a position that will assist the agency disseminate its message while facilitating better interaction with the community. This staffing level will be 292, twenty-three above the model defined in FY2015, based on the ICMA study.

The Department continues to work diligently to increase diversity within their ranks. One part of the strategy is to create programs that build relationships with area youth interested in law enforcement. The Department is expanding its summer week long Youth Police Academy to two sessions while initiating a year-round law enforcement Explorer's program. The existing Police Intern Program compensates college students to perform valued administrative functions while gaining valuable career experience. The most recent recruit class illustrated the success of these early outreach programs as eight

Interns were hired as Grand Rapids Police Officers. The Department will add six additional Interns in FY2016 to further increase their recruiting ability while providing students meaningful experiences.

The FY2016 Fiscal Plan provides for increases in expenses related to training and technology such as computer and server replacements, computer software, Live Scan fingerprint hardware, new radar units, portable and mobile radio equipment, new vehicle interior equipment packages, bicycle storage, MILO police officer simulation training, and purchase of rifles.

Fire Department

The recommended Grand Rapids Fire Department budget will allow them to maximize their resources within all eleven fire stations, continue to provide their core missions of fire suppression and emergency medical service, to be increasingly proactive through their Fire Prevention Bureau and Training Divisions, and advance their continuous improvement initiatives. They have made substantial operational changes in their fire service model and this aligns with meeting their transformative and sustainable state where they can continue to deliver outcomes, though we will need to continuously monitor those outcomes.

In June of 2015 the Income Tax funding ends. It is projected that Income Tax Reserve funds will be available to support fire staffing for a portion of FY2016. In FY2016, we will establish a new staffing model for the Fire Department. It is similar to the model established for the Police Department. The FY2016 request includes the funding for 199 personnel which includes the hiring of 10 personnel and a hiring plan each year to maintain a dynamic staffing level between 194 and 204 as the department continues to reduce through projected retirements over the next several years.

The Fire Apparatus Reset Plan fund is performing as designed. This 30 year plan includes the matching of risk to apparatus resources, the repurposing of heavy duty equipment to extend the useful life of existing apparatus, infusion of proven technology into future apparatus purchases, and establishes a capital reserve fund that creates a stable and predictable funding source that will help stabilize the Fire Department's operating budget. The delivery of four medium duty engines took place in April of 2015, two engines and one rescue engine will be refurbished in the FY2015 budget year, and a new 109' quint ladder will be delivered. There is one engine scheduled for refurbishing in FY2016. The plan is performing well in that the fund balance is higher than projected due to the adherence to the plan and the expenditures having come in under what was originally estimated.

The Residential Safety Program (RSP) continues to lead the country in producing positive outcomes. The department has now visited over 3,559 homes and installed 21,727 smoke alarms. In the first two years the program was completely funded

through FEMA AFG grants. In FY2015 \$150,000 was dedicated to the funding of the Program Director and two project managers when the grant funding expired in December. In late FY2015, the department requested a position budget substitution for a supervisor level position to oversee the RSP and provide additional administrative support to the department. A third FEMA grant was awarded that will provide the funding for the smoke alarms and supplies through October 2015. The scheduling of the RSPs by 3-1-1 will be implemented in May of this year and will provide a great leap forward in this process. This year's budget does include \$50,000 to fund one part time project manager that will assist the RSP program. The department is currently submitting a fourth FEMA grant for personnel resources and equipment to continue to help support this program.

General Operating Fund Non-Public Safety Services

General Operating Fund non-public safety services that are funded by general tax dollars represent about 30% of the City's transformation savings goal for reducing expenditures to match ongoing revenues. This target is substantial and significant transformation has been accomplished.

In FY2016, continued transformation will be accomplished, including the following:

Advanced General Operating Fund Forestry Investment The FY2016 General Operating Fund includes \$350,000 for accelerated investment in ash tree removal. The Forestry Committee and the City Forester have identified a need to manage the advanced impact of the emerald ash borer infestation. We appear to be in the middle of the peak of ash trees requiring removal. The ash tree population has been stressed for the past 10 years and has reached the point where accelerated removals are required this fiscal year and at the same level in each of the next two fiscal years.

Advanced Funding of Long-term Liabilities The General Operating Fund allocates \$200,000 in FY2016 to advance fund long-term liabilities associated with Vital Street and Sidewalk commitments. The FY2015 budget projected an investment of \$750,000 for Vital Streets and Sidewalks. Advancing payment reduces our obligation, guards against future times when the investment may be more difficult and increases the amount of Vital Street and Sidewalk work that can be completed now when rehabilitation produces the most benefit.

Community-Based Asset Management Strategy Our community can be viewed as having asset classes just like our major infrastructure assets that include our streets, buildings, parks and cemeteries. Our work in code enforcement, trash reduction, neighborhood clean-ups, rental registration, and zoning and building inspections when combined is focused on building the

right things in our community and then ensuring that they are maintained. This focus helps keep neighborhoods and business districts stronger.

Technology Investments For the first time, the FY2016 Fiscal plan includes a description of planned investments in technology as provided for by Administrative Policy 84-02. Investments include continued deployment of Police Department Body Cameras, Shot Spotter detection technology, LED Lighting, and Financial Management System services.

Assessor The Real Property Assessment Aide position was approved by the Civil Service Board in December 2014. This is a training position that was created in response to the limited candidate pool during recent attempts to fill the vacant Real and Personal Property Appraiser I position. By creating this position, the City may now recruit candidates seeking certification with the expectation that the chosen candidate will receive on the job training and become certified within a pre-determined timeframe.

In FY2014, the City Assessor's Office implemented an Annual Real Property Review Program with the goal of reviewing at least 10% of the City's real property parcels on an annual basis. The program was initiated in response to the State Tax Commission's long standing expectation that annual review programs are necessary to maintain uniform and equitable assessments. In the first year of the program, the City Assessor's Office completed a review of 5,936 parcels, which is 10.7% of the City's real property parcels. During FY2015, 6,260 parcels were reviewed, which is 11.3%. The City Assessor's FY2016 proposed budget includes the funding to continue this program.

During FY2015, the City Assessor's Office and 311 successfully completed full transition of all calls to the 311 call center. Fully transitioning to 311 was considered to be a necessary component of the City's FY2015 plan to successfully complete deed processing work previously performed by Kent County. The City Assessor is pleased to report that deed processing is now being completed by City staff with no increase in staffing levels. The City Assessor's Office proposed FY2016 budget reflects both a full transition to 311 and ongoing completion of deed processing with existing levels of City staff.

Cable TV The Office of Cable Television is committed to providing simply honest and interesting television programming to the residents of Grand Rapids. We do this through the medium of Cable Television and the City's internet assets. We have been very successful at attracting students from the Grand Valley State University to work as interns under the TRATT program. Through these internships we have been very successful in communicating with citizens through our social media programs, Twitter, YouTube and Facebook. We now produce three television programs in the Spanish language, including: Select meetings of the Grand Rapids City Commission, Platica con La Ciudad (a television version of a radio talk program),

La Ciudad Habla (a television talk/interview program featuring members of the Hispanic Community). We are also very involved with upgrading the City Commission Chambers and our Television Studios with state of the art technology.

City Clerk's Office For FY2016, there will be a greater concentration and investment in the Voter Registration/Elections and Community Archive and Records Center divisions.

Currently, the City of Grand Rapids has an election inventory valued at more than \$1 Million. It is important to protect the assets through proper maintenance and/or replacement when necessary. To assure the quality and reliability of election equipment to be used on Election Day, the organization will invest in a Radio Frequency Identification System (RFID) to help monitor both inventory and condition. Also, in preparation for the 2016 Presidential Election, the 25+ year old stock of voting booths will be systemically replaced in its entirety.

Additionally, the organization recognizes the value of its Community Archive and Records Center and the services it delivers to City departments and the greater Grand Rapids Community. Strategic investments in technology will help leverage increased access to archival documents and records as well as proper storage of digitally born records.

Comptroller The Comptroller department actively seeks ways to improve service delivery and transform the Office. These efforts include refining and reporting information from the financial system, improving the audit function, and publishing the Comprehensive Annual Financial Report (CAFR) and Citizen Guide/PAFR (simple, easy to read public financial documents) on the City's home page.

The Comptroller's Office will partner in the implementation of a new financial system that was chosen with the help of the financial personnel across the City, Plante Moran, and the Michigan Municipal Services Authority (MMSA). Kent County and Genesee County have also joined this project through the MMSA. This is an exciting time and we are looking forward to the challenge of implementing a new financial system with the functionality that is needed for the City.

Executive Office The Executive Office continues to lead the organization through the transformation journey. Phase III has been designed to ensure we reach the Sustainable City Platform we have envisioned. We are committed to embedding the principles we have learned under Phase I into the fabric of the organization. The recent addition of a Communications Director to the Executive Office will help our organization develop a much needed communication plan, as well as develop communication strategies to ensure we remain proactive in communicating with residents, visitors, and stakeholders. The proposed addition of a neighborhood liaison position will serve to connect the Executive Office and neighborhood interests.

Fiscal Services/Budget Office One of the two Performance Management Financial Reporting Specialist positions that were approved last year has been filled. The new employee will be involved with the implementation of the reporting capabilities of the new Financial Management System and Key Performance Indicator development and implementation that will guide performance and improve transparency. Fiscal and Budget staff will also be heavily involved in the implementation of the new financial system this fiscal year. Budget staff will be among the first users, starting preparations for the FY2017 budget using the new technology in October of calendar 2015.

Income Tax The inter-local demonstration project for the processing of paper filed income tax returns in partnership with the cities of Battle Creek, Flint and Lansing is entering the fourth income tax return processing season. A number of processing enhancements were introduced to enhance data capture contributing to a reduction in the number of unprocessable income tax returns including returns with watermark messages overlaid on the return form. The Department is pleased to report that three new developers of computerized income tax preparation software began support for e-filing of Grand Rapids income tax returns. The department is adding a new position to manage the increasing number of returns filed with Taxpayer Identification Number mismatches; and income tax clearances for business licensing, city board/commission candidates and economic development tax incentive programs.

Park and Recreational Projects and Programming for FY2016 will continue to make strides forward with voter approved park millage from November 2013. There is now stability in the department with the Parks Director in place and millage projects underway. A number of basic park improvements including sport court repairs and replacements, drinking fountain replacements, restroom upgrades, and ball field improvements are under way. In addition, the first round of millage park improvements through eight priority area parks that include Cherry Park, Fuller Park, Roosevelt Park, Lincoln Park, Highland Park, Garfield Park, Wilcox, and Westown Commons Park started in May 2015. FY2016 will bring additional park improvement projects that will again focus on critical needs identified through the City's asset management planning and through priorities developed with citizens and supporting organizations. Pools are again funded to be open for 12 weeks with planned special events throughout the season. New opportunities will also begin to surface through a Parks and Recreation Master Plan update and as the Department advances their responsibilities in Phase III of the City's Transformation Plan.

Community Development The Community Development Department continues transformation and sustainability efforts in the areas of enhanced customer service, financial management, and program administration. The department recently launched a significant partnership with the City of Wyoming and Kent County for completion of a Regional Consolidated

Housing and Community Development (HCD) Plan to be completed during FY2016. Specific division activities include the following:

The Grants Administration division will continue enhancing use of digital tools to maximize workflow, and to develop and implement an electronic file storage system for federal programs. For the first time, HUD's IDIS online grants management system will be used for submittal of annual performance reports and for the Regional HCD Plan and Annual Action Plan to be completed in FY2016.

Efforts will continue in the Code Compliance division to expand and streamline online self-service options for scheduling property inspections and submitting Housing Appeals Board applications. Real-time code compliance datasets will be published on-line allowing third-party citizen groups to develop public facing mobile and web-based applications. Leadership will be provided in the development of a public/private City of Grand Rapids/Kent County Hoarding Task Force to provide assistance to occupants to expedite abatement of unsafe housing conditions.

Additionally, Code Compliance will continue proactive inspections of single- and two-family rental properties. This effort is on schedule with projected targets and remains supported through fees and a small CDBG subsidy. Proactive certification inspections have been initiated in sixteen neighborhoods with twenty-one additional areas planned over the next fifteen months. This has been a significant undertaking. When the single family residential program began in 2012, there were no single-family rental properties with a Certificate of Compliance and less than 11 percent of two-family properties were certified. Now, 43 percent of single-family rental properties and 67 percent of two-family rental properties are certified. With implementation of the program, many owners have made improvements beyond minimum code requirements, which further protects properties against deterioration, improves the overall housing stock, and improves quality of life. Total repair and improvements are estimated at \$38 million.

Our Community's Children is anticipating two new grants for FY2016. One from the Wallace Foundation for \$150,000 to pursue sustainability of the quality and reliable data work for the Expanded Learning Opportunities (ELO) Network; and one from the Doug and Maria DeVos Foundation to support an additional year of the ELO Network's socio-emotional work with Dr. Ron Ferguson. These grants will fully fund the OCC Executive Director's position.

The Mayor's 50 Campaign has been expanded to the Mayor's 100 Campaign. This project will link young people in high school and college with 100 businesses to provide meaningful jobs. These business have agreed to help young men and women in Grand Rapids become part of the local economic mainstream by providing valuable work experience and in return,

receiving valuable worker contribution to the bottom line at half the cost. The expansion includes increasing the age range to 24 and offering another option to businesses to offer summer internships (a minimum of 150 hours), while the City of Grand Rapids will provide 6-month employment opportunities and summer internships in City departments.

Planning and Community Engagement Planning is aligning operations with the City's robust construction and development environment, and with continued growth in long-range planning and policy development activities. In addition to their role facilitating development from concept through construction, Planning is playing an increasingly proactive role in responding to community needs and helping to shape our response to emerging policy challenges. The FY2016 Fiscal Plan increases their capacity to provide long-range planning services that will be instrumental to completing the GR Forward Downtown Plan, River Restoration Plan, Vital Streets Plan, Master Plan update, housing recommendations, area specific plans, corridor plans, and task forces. These efforts will shape the City's future and will guide investment in our community during the coming decades.

The City's new Community Engagement function is housed within the Planning Department and started operations in the fall of 2014. The current focus is engagement related to the Engineering Department's road and sidewalk construction projects that are being funded with Vital Streets dollars. Community Engagement enhances and facilitates traditional forms of communication, including meetings and mailings, and they will increasingly leverage new channels for engagement. The services that Community Engagement is piloting with Engineering will be accessible to other departments in the near future.

Purchasing Department The Purchasing Department has successfully met the FY2016 budget targets. Continued improvement in process and operations are anticipated with the implementation of a new Financial Management system and e-procurement solution. The Purchasing Department will continue to transform operations focusing on best practices to provide quality services with increased efficiency.

Treasurer The City Treasurer continues to expand e-commerce and refine our payment and collection streams. Over the past calendar year, the City has seen a 13.89% increase in the number of electronic payments resulting in a 30.93% increase in funds received electronically. The City's Transformation continues to inspire the department to investigate new and better services to drive cost reductions through electronic payment processing. The City is reaching out to vendors for improved processing such as a "shopping cart" approach to allow citizens to make multiple payments with one transaction.

The City Treasurer sought and received approval to engage an Investment Advisor. The Investment Advisor will work with the City to revise our investment policy, construct cash flow reporting tools, and conduct a money manager search. The plan is to

hire money managers to invest surplus City funds according to our investment policy. The City believes the money managers will capture a higher rate of return, while focusing on preserving principal and maintaining liquidity in the event funds are needed. After the new FMS is installed and running, the Treasurer's office, Fiscal Services, and Comptroller's office will be researching and issuing a banking service RFP. The City believes it can capture best-in-class banking services and better products to support our transformation.

Transformation in Non-General Operating Fund/Non-Public Safety Segments of the Fiscal Plan

Non-General Operating Fund segments of the City's operation make up about 65% of the total FY2015 appropriation for all funds. These critical operations include water, sewer, refuse collection, street repair and maintenance, building operations, fleet, engineering, information technology, 3-1-1 customer service, and risk management. Managers in these operations have accepted or created aggressive transformation targets that are helping to control or lower costs while maintaining similar outcomes. In FY2015, continued transformation will be accomplished through:

Capital Improvement Fund Investments FY2016 is the second year of implementation of asset management investments for major asset classes in the Capital Improvement Fund. This includes achieving the next step of investment required to achieve Stormwater Level C by 2020, investment in cemetery facilities and investments in facilities. An additional \$75,000 has been allocated for continued bike facility investment while the Vital Streets Plan is completed. This plan will guide and integrate investment in bike facilities, pedestrian improvements, green infrastructure and mobility when completed. In FY2016, the Capital Reserve Fund will begin paying debt service on the first bonds issued in 2014 for floodwall improvements. Future debt service capacity has been identified for future flood control and mitigation investments in conjunction with river restoration investments.

Administrative Services Group has made significant progress towards completion of its several of the goals contained in Phase I of the Transformation Plan. The Administrative Service Group is intensely focused on finalizing the various implementations outlined to meet the 2015 deadlines. These improvements have already (and will continue) to result in significant administrative/operational efficiencies which impact productivity and cost savings. Notably, the 311 Customer Service Center launched "311 – One Call to City Hall" to the public in October 2014. Our centralized Customer Service Center has revolutionized the citizens' customer service experience to the most convenient communication service model. This "1 Stop Shop" approach to the comprehensive, multiple level customer service platform provides an opportunity for citizens to save time and money. This plan has greatly enhanced the transparency and accountability of the City Departments

and our model continues to incorporate LEAN principles. The 311 Center completed Phase II of Tier 1 script development with all City Departments and has expanded the service model to include the Monroe Avenue Storefront which serves as the City's centralized hub to process walk-in payments (Water, Public Services and Property Tax). 311 is continuing will be continuing under the public launch phase through June, 2015. To date (7/13 – 3/15), the 311 Customer Service Center has assisted 394,197 customers with their City-related informational inquires, payment processing and service requests.

Building Inspections and the Development Center Building Inspections is aligning operations with the City's robust construction and development environment. Performance metrics are utilized to forecast their customers' needs to stay on the cutting edge of timeliness and quality of the services provided through the Development Center. Permit and review fees cover the full cost of service provision, and departmental management closely monitors the health of the Building Inspections Fund to ensure it contains sufficient resources to sustain the operation through a typical construction cycle. The FY2016 Fiscal Plan increases their capacity to provide plan review and mechanical inspection services to the City's customers. Both services are in high demand based upon increases in residential and commercial construction. Building Inspections also is increasing their capacity to innovate through customer-focused process improvement and leveraging of technology tools.

61st District Court Historically, third class district courts located in large urban communities cost their funding units significantly more proportionately in general fund subsidies for operations than first and second class district courts in rural and suburban settings who also receive state funds to help offset the costs of their operations. The District Court continues to require a significant \$4,500,000 General Operating Fund subsidy despite implementation of several transformation efforts. Continued work is critical to our overall transformation and needs to progress at an accelerated pace. The 61st District Court is working to transform their service delivery model through the use of Lean A3 techniques to reduce their dependence on the General Operating Fund. They have partnered with the Police Department on innovative electronic citation and LEIN warrant programs and are using the same techniques to explore continued cost reductions for future fiscal years.

Economic Development A key driver of our transformation has been a commitment to neighborhood economic development, entrepreneurship, and innovation. Establishing neighborhood-based economic gardening support has begun to distinguish us from other Michigan cities and that focus will continue to evolve in FY2016. By utilizing creative platforms such as Corridor Improvement Authorities, Business Improvement Districts and Special Assessment Districts we are transforming public infrastructure, park land, and commercial development in neighborhood business districts. Our efforts support the five Corridor Improvement Districts in Uptown, Southtown, North Quarter, Westside and Michigan Street. Strategic partnerships

with The Right Place, Inc., Downtown Grand Rapids, Inc., Neighborhood Ventures, LINC, The Urban League, Grand Valley State University's Center for Entrepreneurship and Innovation, and the Kent County Land Bank Authority will allow us to continue to deliver positive returns on strategic economic development initiatives. The launch of the Emerge webportal to supply entrepreneurs with service provider information and marketing Grand Rapids as the best place to be an entrepreneur was a success and the work toward a regional platform of providing entrepreneurship and innovation will continue. The Phase III transformation work will ensure that economic development outcomes are delivered in service to the Sustainability Plan.

Energy and Sustainability In FY2016, the Office of Energy and Sustainability will enter its sixth fiscal year of operation. Accomplishments last year include facilitating and leveraging resources for a range of sustainability, energy efficiency and renewable energy projects for City facilities, and continued state and national level of engagement in resiliency and sustainability work, including serving on the White House Task Force of Climate Preparedness and Resilience. In FY2016, the Office will continue to manage the Renewable Energy, Energy Efficiency and Sustainability Teams. Prioritized activities will include energy efficiency strategy implementation, renewable energy on site project development (solar, bio-digesters, geothermal), utilizing a Climate Resiliency Report, and work on sustainability initiatives and emergency preparedness, including reviewing and revising the City's Sustainability Plan and reports related to the Plan.

The focus of the Office of Energy and Sustainability revolves around two major efforts that impact both the Sustainability and Phase III Transformation Investment Plans - strategic energy management and community resiliency, with a more pronounced focus on emergency preparedness and disaster recovery. Almost all of our transformational efforts have an impact on our sustainability outcomes. Cost savings and operational efficiencies from energy efficiency and renewable energy projects have a great impact on many of our operational efficiency targets. Other initiatives, like emergency preparedness planning impact many of our social targets. Similarly, stormwater planning efforts, the Climate Resiliency Report, and development of a Sustainable Energy Plan all had impacts on our Environmental targets. We are also completing the fourth year Sustainability Plan Progress Report.

Engineering Department The Engineering Department forecasts exceeding pre-recession construction dollar volumes while managing projects even more efficiently with less staff. Seven years ago, the department managed over \$70 million per year in construction projects with 42 full time employees (FTE's). In 2013 following the "Great Recession" period, the department managed \$38 million in construction projects with 24 FTE's. With the Vital Streets Program, Parks Millage projects, Sustainable Asset Management, and leveraging across multiple asset classes to maximize investment strategies such as the

replacement/rehabilitation of underground infrastructure and facilities, the department anticipates managing upwards of \$80M in annual construction projects with 31 FTE's. This represents a doubling (+ \$42 million) of the department's business. This work will be managed with 11 fewer staff members than seven years ago, through significant improvements in project management and flexibility in job positions within the department.

Environmental Protection Environmental Services Department budget includes an increase in expenditures related to stormwater consistent with the investment guidelines which provide for reaching a Service Level "C" in FY2020. The Stormwater Oversight Commission has been active and provides guidance. To reach the desired level of service two additional positions have been included. A Collection System Asset Technician which maintains the infrastructure and an Engineering Assistant I for Soil Erosion and Sedimentation Control. The requested Sewage Disposal System Operation and Maintenance Budget while 3.77% higher than FY 2014 remains 2.39% less than the FY 2011 request. This is due to the investment in technology, innovation, and business process improvement. In January 2014 the wastewater treatment plant was the first plant in the world to use a Zero Angle Photon Spectrometer to provide real time E. coli measurements to control ultraviolet disinfection as an example of innovation. Growth is occurring in the Grand Rapids service area and staff is reaching out to surcharge customers to improve the management of pollutant loadings to the wastewater treatment plant and enhance biological phosphorus removal.

Water The Water System's FY2016 expenditure budget meets goals on the expenditure side, coming in about 1.7% under the \$24,952,391 goal established as 2014 actual expenditures. However, revenues have also been coming in below projections over the last couple of years, particularly due to the recent colder and wetter weather which has direct impact on billed volumes. Since 2009, the Water System has been moving forward with transformation in many areas, incorporating the recommendations of the EMA Competitive Assessment as well as identifying other areas for improvement. Overall, due to collaborative efforts with other groups in the Enterprise Services area and other business process improvements, the total number of FTE's have been reduced from a high of 186 in 2009 to 111.86 in the FY2016 budget, nearly a 40% reduction. With this past year's restructuring of the Coldbrook Control and Pumping operations, we believe that the last of the major transformational savings has been accomplished. It is notable that this year's operations and maintenance budget request is below the targets established in 2014 in connection with the EMA Competitive Assessment. Although the last of the significant opportunities has been completed, the Water System is committed to continuous improvement. The FY2016 budget request includes funding to accomplish the Control Center consolidation, SCADA upgrade project at the Lake Michigan Filtration Plant, and upgrade and improve the Utility Customer Information System and customer metering. Another major effort is the unification of the Utility Field Operations group, combining water and sewer employees into a more versatile

and highly trained utility workforce better able to respond to both water and sewer work needs and peak workloads. The request also includes funding for improvements in asset management and oversight of water distribution, storage tank and pump stations.

Information Technology Mindful of the financial position of the City, this request includes no new solutions or architecture development. Any FY2016 development requests will be brought individually for management consideration and funding. The past three years has continued operational baseline with minimal staffing support, while architecture footprint has doubled and solutions continue to expand in support of transformation. While we have done very well at sustaining both operational and strategic direction of City enterprise information technology management, we will accommodate with additional resources as needed.

Motor Equipment has been focusing on best practices and operational transformation for some time. Last fall, Motor Equipment implemented a fleet management system to track and report on the equipment within the fleet. This new software has allowed Motor Equipment to provide better information on equipment status and repairs.

Parking will transition to a 21st century Mobility Department in FY2016. The reconstituted Mobile GR System will increase the emphasis on transportation demand management, mobility and multi-modal choices for citizens to get around Grand Rapids and to and from downtown. Parking is financing and participating in the GR Forward Downtown Mobility and Parking Study. Owing both to change in travel behavior among the millennial generation and the limited ability to dedicate more land and right of way to personal vehicles, the future growth of downtown and our community will increasingly depend on a multi modal transportation system that is safe, convenient, and affordable. This will be achieved by leveraging downtown's existing transportation assets and providing additional options for the area's employers, residents, and visitors to get around. The end result will be a community where people can choose to drive, but are not required. As surface parking lots are sold for economic development, Mobile GR will employ an emerging transition strategy to address transportation and parking needs and develop and implement solutions that focus on moving people. FY2016 will see introduction of a car-share program, bike-rental program, better use of technology to find vacant parking spaces, and expansion of remote park and ride options and other transportation demand management strategies.

Public Library The library has traversed some rocky landscape over the last year but has made some serious progress toward lasting sustainability. The budget is smaller, but contains more forward thinking strategies. The Library has developed a strategic framework that allows it to be responsive and nimble in providing services to our citizens. For the coming year, these include very focused work with ages 0 -5, Hispanic populations, and increasing our high value partnerships including

our work with the City. We continue to refine our asset management plan with City Engineering and Facilities Management. Finally, we are working with the Kent District Library and the Lakeland Library Cooperative to restore reciprocal borrowing and delivery of materials in the coming years as software allows on their part and funding improves on our part.

Sidewalks This season brings the implementation of the asset management based strategy for sidewalks using systematic inspection. A total of three contracts will be used for services rendered this summer. We have leveraged Cityworks for the administration of these contracts. This innovative, real-time work order and contract management tool has effectively transformed the operations for sidewalk investments. The use of the program will provide the transparency necessary to meet goals set forth by the Vital Streets and Sidewalks Oversight Committee.

Street Lighting, Signals and Signs Street Lighting is expecting to begin systematically upgrading to more energy efficient LED luminaries this fall. Initial expected energy and maintenance savings have been projected into the budget beginning in FY2016, increasing steadily until the system has completed its modernization efforts, likely over several budget years. Once completed, energy savings are anticipated to be approximately \$400,000 annually at today's energy rates. Traffic operations, engineering, and design play a critical role in the planning, development, and construction of vital streets throughout Grand Rapids. To meet the increasing demand, as a result of the successful income tax extension for road funding, additional resources have been planned. This includes provisions for traffic engineering and non-motorized services.

Vehicle Storage Facility The vehicle impound and storage operations continue to maintain sustainably. The revenues collected for the services provided cover all expenses associated with the operations. For the past several years, revenues and expenses have been slightly declining due to the reduction in the amount of impounded vehicles processed. This decline should be seen as a positive outcome for the City of Grand Rapids as this means that less abandoned vehicles and property exist within the City limits.

Major and Local Streets – Operations The Major and Local Streets Funds are projected to continue operating with a loss through FY2020. The primary revenue source, Gas and Weight Taxes, has not kept pace with rising costs over the past fifteen years. The Gas and Weight Tax was last increased by the State of Michigan in 1997. The Vital Streets funding will provide financial resources for an increased level of street maintenance work.

Refuse Fund The Refuse Fund covers many services ranging from Pay As You Throw (PAYT) Refuse Collection, Recycling and Yard Waste Collection, Yard Waste Drop Off Site, Neighborhood Cleanups, Street Sweeping, and Graffiti Abatement.

The Fund ended FY2013 in a deficit condition and a Deficit Elimination Plan was required to be submitted to the State of Michigan. This Plan projected the deficit elimination by FY2019 when a forecasted positive fund balance would be achieved. Through the use of a multi-year strategy, lean business process improvements, expenditure control, relentless self-examination and standardized work, the Fund is on track to end FY2015 with a positive balance. We will begin to build fund balance until the 25 percent goal is reached. It is projected that beginning in FY2019, loan payments to the Transformation Fund will resume at \$535,000 per year.

Transformation Fund In May of 2010 when Grand Rapids voters approved the five year City income tax rate increase, the City knew it would be important to be totally transparent in reporting the amount of the increased revenue and how it was spent. As a result, the tax increase dollars were separated into the new Transformation Fund.

At that time, the City was aware that if the Transformation Fund dollars were only used to reinstate Community Policing, to sustain Firefighter staffing and to plug holes in the budget, it would simply be deferring the problem. It was important to create a mindset that the only way the City would emerge from its economic challenges would be to make investments that provide tangible, rapid, and monetary return-on-investment that accelerate transformation.

Now that the City has emerged from the difficult phase of operational transformation, the need for increased investment is outpacing the ability to provide the required investments that are available through the organic growth of income tax revenues. Therefore, it is now clear that we need to transform the Transformation Fund.

What that means is the portion of Statutory State Revenue Sharing that remained in the Transformation Fund following the modification of the Capital Set Aside policies is no longer the most appropriate use of that funding. The return on investment will be greater if the Statutory State Revenue Sharing funds are used to invest in improved and increased outcomes, particularly within the Police and Fire Departments. In order to support the FY2016 Fiscal Plan recommendation of four additional Police Officers and nine additional Firefighters it will be necessary to transform the Transformation Fund.

The FY2016 Fiscal Plan recommends that we deposit 1% of base income tax receipts into the Transformation fund in exchange for half of the Statutory State Revenue Sharing funds. This will result in approximately \$1.8 million of ongoing revenues to invest in ongoing expenses associated with the increased investment in General Operating Fund public safety. The first year of income tax receipts available in the Transformation Fund is budgeted at around \$800,000 growing to around \$1 million in future years which will continue to be used for ongoing investments and innovations. Setting aside 1% of income tax to invest in innovation opportunities seems like the right level of funding.

FY2016 Fiscal Plan

The FY2016 appropriation request is \$457,671,388 for all funds.

The appropriation request for the General Operating Fund is \$125,381,085. Below is the 5X5 for FY2016 through FY2020 based on this recommendation.

	FY2016	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	\$ 15,080,521	\$ 15,163,129	\$ 15,334,699	\$ 16,805,089	\$ 17,884,090
Revenue	125,463,693	127,178,249	129,919,663	132,080,348	133,875,682
Expenditure	125,381,085	127,006,680	128,449,272	131,001,347	131,902,361
Net Revenue	82,608	171,569	1,470,391	1,079,001	1,973,321
Ending Fund Balance	\$ 15,163,129	\$ 15,334,699	\$ 16,805,089	\$ 17,884,090	\$ 19,857,411

Conclusion

Last year I wrote about reaching the end of Phase I of our transformation. The focus of FY2016 is on a new beginning in the form of Phase III of our Transformation Plan. This new beginning is based on the discipline we mastered in Phase I. It is also based on the fact that this community's transformative work can never be done if it wants to be vibrant, attractive, resilient, and sustainable.

I thank Mayor Heartwell and the City Commission for your devotion to your City and its transformation. Your visionary and supportive leadership is a key factor in our success to date and is essential for our continued progress.

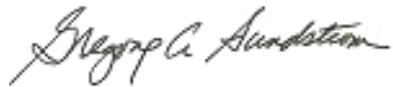
Our engaged citizens continue to make substantial contributions. The Community and Police Relations Task Force have led the way in designing and implementing strategies that promise to improve police and community relations. The SAFE task force and Strong Neighborhoods, Strong City task force recommendations have helped form this Fiscal Plan and the Phase III Transformation Plan. The GR Forward planning process has created significant energy around ongoing transformative change. The River Restoration Steering Committee, Grand Rapids Whitewater River Corridor Committee, and Downtown Plan Committee are helping to move river restoration forward. All these activities are occurring on the Sustainable City Platform.

I must recognize the work of a committed and effective budget staff. Nancy Recker, Karen Mendez, Jeff Dood, Scott Saindon and newcomer Megan Kosecki have made important contributions. Their work is a credit to all of them. The Budget Office is supported by the work of City employees that have devoted thousands of accumulated hours to carefully match investments to outcomes in the context of the Sustainability Plan and our transformation. That joint work product becomes the Fiscal Plan. Every department continues to contribute and I thank all involved.

My Top Management team, Executive Team, Investment Managers, and Cabinet contribute mightily and deserve acknowledgment for their contributions to the Fiscal Plan and guidance through years of transformation.

Finally I thank Deputy City Managers Eric DeLong and Scott Buhrer, and Assistant to the City Manager Tom Almonte for helping me envision and lead a world-class transformation.

Sincerely,

A handwritten signature in cursive script, reading "Gregory A. Sundstrom".

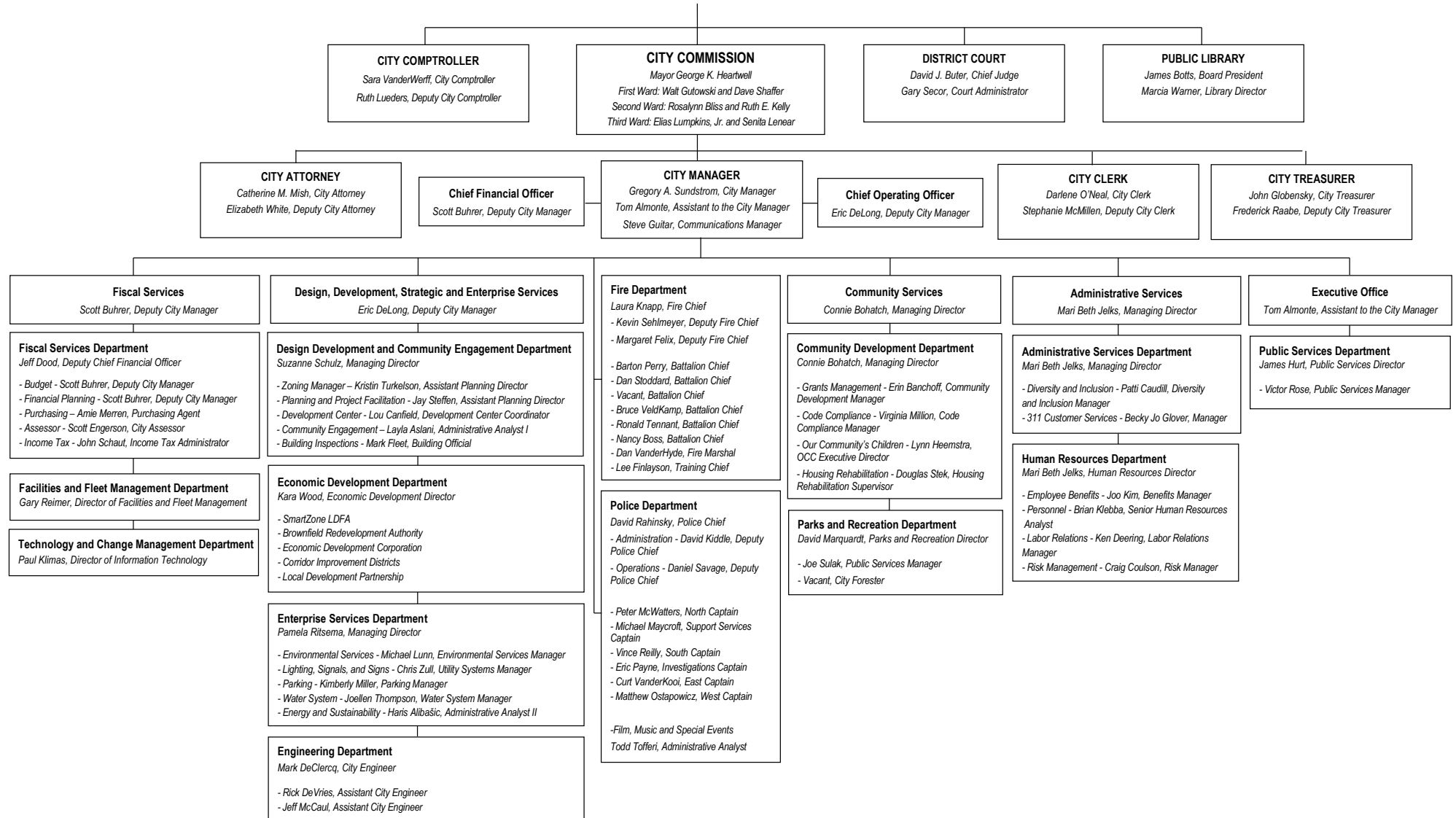
Gregory A. Sundstrom
City Manager



CITY OF
GRAND
RAPIDS
MICHIGAN
WWW.GRCITY.US

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CITIZENS OF GRAND RAPIDS



CITY OF GRAND RAPIDS, MICHIGAN MISSION STATEMENT

We, the elected and appointed officials and employees of the City of Grand Rapids, believe in the dignity and worth of all people and in the right of every citizen to have equitable access to the benefits of urban life.

We believe in the rights of all citizens to express their views and the responsibility of the City government to respond to those views.

As government representatives, we will help shape the future to assure that the City will continue to be a place where the benefits of urban life can be enjoyed.

We will:

- **Provide leadership in focusing community resources to address community needs and opportunities.**
- **Develop and nurture partnerships that encourage and support collaboration.**
- **Encourage economic prosperity for City residents and businesses to ensure the City's ability to provide important urban services.**
- **Foster the economic health of our City within an economically healthy metropolitan region and assure that responsibility is shared equitably across the metropolitan area.**
- **Celebrate and strengthen the diversity of our community, ensure the dignity of all citizens, and equitably deliver services.**
- **Provide for the security of persons and property.**
- **Provide leadership to ensure that children, families and seniors thrive in our community.**
- **Develop, maintain and improve City-owned physical infrastructure.**
- **Maintain and enhance residential neighborhoods and increase homeownership.**
- **Enhance citizens' quality of life using the City's cultural, recreational and occupational infrastructure.**
- **Provide high quality municipal services efficiently, fairly and courteously.**
- **Foster a learning environment, which promotes employee and team excellence in delivery of City services.**
- **Provide environmental stewardship to enhance quality of life for residents.**
- **Collaborate with residents to provide a neighborhood based City service delivery system.**

ABOUT THE CITY

INTRODUCTION

The City of Grand Rapids, the second largest city in the State of Michigan, encompasses an area of approximately 45 square miles. The City is located in west central Michigan, roughly 30 miles east of Lake Michigan, and is the urban center of the region. The Grand River, a major state waterway, runs through downtown. According to the 2010 Census, the City's population is 188,040 and the Grand Rapids Combined Statistical Area (CSA) population 1,321,557. The 2010 Grand Rapids CSA includes Allegan, Barry, Ionia, Kent, Mecosta, Montcalm, Muskegon, and Ottawa counties.

Louis Campau, a French trader, established a trading post here in 1826. Although he wasn't the first permanent non-native settler, Campau became perhaps the most important settler when, in 1831, he bought for \$90 what is now the downtown Grand Rapids business district from the federal government.

The City was first incorporated as a village in 1838. In 1850 it was incorporated as a city under a mayor-council form of government, and remained that way until 1916, when the commission-manager form of government was adopted under the authority of the Home Rule City Act (Michigan Public Act 279 of 1909, as amended.) The present commission is composed of seven members. Two members are elected on a non-partisan basis from each of the City's three wards, and one member is elected at-large on a non-partisan basis to serve as Mayor. The Comptroller is also elected at-large on a non-partisan basis.

In November, 2014, the City's electorate approved a measure limiting an individual to two terms as City

Commissioner and two terms as Mayor. A person is eligible to serve as City Commissioner for two terms and an additional two terms as Mayor.

The City Manager, the chief administrative officer of the City, is appointed by the City Commission and serves at its pleasure. The City Commission also appoints the City Attorney, City Clerk, and the City Treasurer. The City Commission meets on Tuesdays in accordance with a schedule determined annually.

TAX BASE

In addition to service fees, grants, and state and federal support, the City relies on income and property taxes to support its operations.

In 1967, the City's electorate approved a two mill reduction in the City's maximum authorized general operating property tax millage to be replaced by the implementation of an income tax imposed on income earned within the City regardless of the taxpayer's location. Income taxed includes business net income and employee salaries and wages. Currently the City's income tax rate is 1.5% for taxpayers located in the City and 0.75% for taxpayers earning income within the City but located or residing outside the City.

Property taxes are levied on 50% of a property's Taxable Value with annual increases limited to the inflation rate until the property is sold or transferred to a new owner. The 2014 (FY2015) Taxable Value for industrial, commercial, utility and residential properties is \$4.4 billion; a 0.12% increase over FY2014. Industrial property accounts for 8.37% of total taxable value, commercial property accounts for 31.46% and utility-related property for 2.05%. The balance is residential.

ECONOMY

The region's economy, and the City's in particular, is diversifying as local medical, technology, and higher education sectors continue to expand. Non-manufacturing employment in the Grand Rapids Metropolitan Statistical Area ("MSA") now accounts for 81.2% of the labor force leaving 18.8% of area workers are employed in the manufacturing sector. The Grand Rapids MSA includes Kent, Ottawa, Montcalm, and Barry counties.

The MSA is home to major developers and manufacturers of automotive, plastics, footwear, pharmaceutical, and office / theater furniture products. The City is the headquarters of

Steelcase Inc. – the world's leading designer and manufacturer of office furniture. Other products manufactured in the City include: medical devices; metal, plastic and rubber components; material handling equipment; beer and spirits; food products; aerospace engines and components; industrial tools and dies; fuel injectors and valve lifters; and hardware and shelving systems. In addition to the downtown commercial district, the area is home to three major shopping malls, several smaller malls, and numerous neighborhood shopping districts.

The following table reflects the diversity of the top ten major employers in the Grand Rapids MSA.

<i>TOP TEN EMPLOYERS IN THE GRAND RAPIDS MSA</i>		
Company	Product or Service	Number of Employees
Spectrum Health	Hospitals, clinics, and medical services	19,100
Axios, Inc.	Human resource and employment services	8,000
Meijer, Inc.	Retailer – groceries and general merchandise	7,725
Mercy Health / St. Mary's	Hospitals, clinics, and medical services	6,446
Amway Corporation	Hotels; health, beauty, and home product manufacturing	5,223
Johnson Controls, Inc.	Motor vehicle seating and interior trim manufacturing	4,050
Grand Valley State University	Public university	3,991
Perrigo Company	Pharmaceutical preparation manufacturing	3,800
Spartan Stores, Inc.	Food packaging; wholesale and retail sales	3,608
Herman Miller, Inc.	Office furniture design and manufacturing	3,300
Source: The Right Place, Inc. - "2013 Top West Michigan Employers"		

UTILITIES

City businesses and residents are supplied with natural gas through DTE Energy, electricity from Consumers Energy, and telephone service through several providers. The City has its own water supply and sewage treatment systems which provide services to City businesses and residents as well as to several other cities and townships in the area. The water and sewer systems provide service through 1,167 and 908 miles of lines, respectively. The City's Lake Michigan Filtration Plant supplies and processes water drawn from Lake Michigan. It became operational in 1962, and was expanded in 1992.

During 1992, the City initiated the task of separating combined sewer and stormwater infrastructure located in older areas of the City, since the existing system was contributing to river pollution during major rain events. The west-side sewer separation and construction of a 30-million gallon storm water retention basin were completed in 1996, and a major portion of the second phase of the project, east-side sewer separation, was completed in 2006. The completion of these first two phases has resulted in an approximate 99.9% reduction of annual combined sewer overflow volume. The final incremental phases are now underway, with completion expected before the December 31, 2019 deadline.

TRANSPORTATION

The heart of the City is crossed by two major expressways which connect the City with state and federal highway networks. Passenger rail service is provided by Amtrak. Class I freight railroads include CSX, Canadian National / Grand Trunk, Norfolk Southern Railway, and Canadian Pacific / Soo Line railroads. The Gerald R. Ford

International Airport, located thirteen miles southeast of the central city and easily accessible by expressway, is served by five passenger airlines: American Airlines, Southwest Airlines, Allegiant Air, Delta Airlines, and United Airlines. Greyhound and the Interurban Transit Partnership provide bus service.

EDUCATION

In addition to public and private K-12 school systems, the Grand Rapids area is home to nineteen four-year public and private colleges and universities. Western Michigan University, Michigan State University, Central Michigan University, Ferris State University, Davenport University, and the Thomas M. Cooley Law School have built satellite campuses in downtown Grand Rapids. Grand Valley State University, located several miles west of the City, opened a downtown campus in 1988 on the banks of the Grand River and continues to expand its presence in the City. In addition to the four-year universities, Grand Rapids is also home to the Grand Rapids Community College, a popular two-year general and technical educational institution operated with a countywide property tax millage.

The Van Andel Institute ("VAI"), an eight-story 410,000 square foot post-doctoral biomedical research facility, is located next to the Spectrum Health-Butterworth Hospital in downtown Grand Rapids. The VAI, in partnership with the Grand Rapids SmartZone Local Development Financing Authority ("LDFA"), has attracted medical technology development businesses to med-bio incubator facilities at Grand Valley State University's Cook-DeVos Health Sciences facility and to LDFA-supported accelerator services. Michigan State University's College of Human

Medicine, which has been relocated from East Lansing, Michigan to Grand Rapids, is adjacent to VAI.

CULTURE

The City has several performing arts theaters; professional opera, symphony, and ballet companies; two art museums; and a zoo. Just outside City limits, the Frederik Meijer Gardens and Sculpture Park hosts over 600,000 visitors annually.

On the Grand River downtown is the Grand Rapids Public Museum. Owned by the City but operated by a separate non-profit organization, the Museum showcases Grand Rapids' cultural history. The facility has a newly renovated 50-foot diameter planetarium, a working antique carousel, and extensive educational facilities.

For out of town visitors, a highlight of downtown Grand Rapids is the Gerald R. Ford Presidential Museum which was constructed to document the presidency of President Ford, who grew up and represented the area for many years in Congress prior to his presidency. President Ford died in 2006 at his home in Rancho Mirage, California. After memorial services in California and Washington D.C., he was interred on the grounds of his presidential museum in Grand Rapids. His influential wife, Elizabeth (Betty) Bloomer Ford, was interred next to her husband when she passed away in 2011.

The 46th annual Festival of the Arts will be held downtown during June, 2015. "Festival," as it is popularly known, features two and one-half days of performing arts performances on eight stages, film presentations, fine art exhibitions and sales, food booths, and craft activities for

children and adults. Other events, like the free weekly "Jazz in the Park" concerts and the new "Movies in the Park," are scheduled throughout the summer months.

In 2009, the people of Grand Rapids again proved we are open to new ideas when the first ArtPrize® competition brought two hundred thousand people to downtown Grand Rapids. Part arts festival and part social experiment, beginning with the 2014 event, the winners of this radically open, independently organized international art competition were decided by public vote and a jury of curators. In 2014, 1,537 entries from 51 countries and 42 U.S. states competed for \$540,000 in prize money. More than 441,000 people visited 174 venues and submitted 398,714 votes for their favorite works.

ENTERTAINMENT

The 12,000 seat, multi-purpose Van Andel Arena in downtown Grand Rapids opened in 1996. The Arena annually draws thousands of local and regional visitors to its concert, sporting, and community events. The consistently large audiences support downtown restaurants and entertainment facilities. The Arena is home to a minor league hockey team, the Griffins.

The West Michigan Whitecaps, a minor league baseball team which started in 1994, plays at Fifth Third Ballpark ten minutes north of downtown Grand Rapids. The Ballpark also hosts a number of outdoor events including community garage sales, the Winter Brew Festival, and concerts.

Construction of the \$211 million DeVos Place downtown convention center was completed in 2005. The facility has a 40,000 square foot ballroom, 26 meeting rooms, a 685

space underground parking facility, and a 162,000 square foot exhibition hall. DeVos Place also includes the 2,400 seat performing arts theater which is home to the Grand Rapids Symphony, the Grand Rapids Ballet, Opera Grand Rapids and Broadway Grand Rapids.

RECREATION

Grand Rapids has more than 2,000 acres of parkland at more than 80 locations throughout the City. Many provide facilities for team sports such as football, baseball, softball, soccer, volleyball, and basketball. Bike lanes are being installed in roadways whenever the City reconstructs or re-surfaces streets. 63 miles of bike lanes have been installed so far and there are 288 miles of bicycle trails within the City and surrounding areas. The Grand Rapids area is popular for sports and recreation activities year-round including skiing, hunting, hiking, camping, boating, golfing, and fishing. Within the City limits, salmon and other game fish are caught in the Grand River. The public can watch migrating fish work their way around the Sixth Street dam by using the downtown fish ladder.

Since 2010, the signature event of the West Michigan Sports Commission has been the Meijer State Games of Michigan, which is a multi-sport, Olympic-style event. The Summer Games began in 2010 and in 2014 the Sports Commission inaugurated the Winter Games. The philosophy of the Games is that everyone participates regardless of age or ability; everyone is welcome; and everyone plays. The Meijer State Games of Michigan is a grassroots organization that relies on thousands of volunteers and the support of corporate partners. The 2014 Summer Games brought to Grand Rapids and West

Michigan 6,934 athletes from 92 Michigan counties competing in 39 different sports.

BUDGET PROCESS

INTRODUCTION

State of Michigan Public Act 2 of 1968, as amended, known as the “Uniform Budgeting and Accounting Act”, requires that governmental units adopt an annual budget. The City of Grand Rapids Fiscal Plan is designed to meet or exceed the requirements established in that Act. The following is a brief introduction describing the planning, amending, and structure of the City’s budget document.

FUND STRUCTURE FOR BUDGETED FUNDS

What are “Budgetary Basis” and “Accounting Basis”?

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City’s funds use either the modified accrual or the accrual measurement focus.

Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis, which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These individual funds are known collectively as “governmental fund types”.

Accrual Basis

Funds that focus on total economic resources employ the accrual basis, which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves. Other than this one difference, the City endeavors to have the budgetary basis parallel the accounting basis.

RESOURCE ALLOCATION

The annual budget is developed within the context of a five-year plan. The City is transitioning to a planning and performance measurement process that is inclusive of all City services. It measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality. What once was known as the City of Grand Rapids’ Strategic Plan has evolved into the City of Grand Rapids’ Sustainability Plan.

The FY2016 budget process begins with the City Manager and his Executive Team reviewing and gaining consensus relative to forecasted income tax, property tax, property tax administration fees, State-shared revenues, (i.e. sales tax)

and other revenue forecasts prepared by fiscal staff for the upcoming five fiscal years.

The Budget Office then prepares comprehensive personnel cost forecasts for all regular full-time employees.

Departments are then given instruction packages, including schedules of charges, along with various electronic submission forms.

All departments are required to prepare five-year funding plans. These five-year budget requests are entered into the City's budget system at the department level.

All departmental appropriation requests are first reviewed by the Budget Office for mathematical accuracy and compliance with policy and instructions. Next, the City Manager and his Executive Team hold a series of meetings to review the requests, adjusting them as the Manager determines is necessary.

Requests for major capital project funding follow a separate but concurrent process. Requests are submitted to the Budget Office for review and summation. The City Manager and his Executive Team review the proposed projects. Capital planning for the Capital Reserve Fund and the Street Funds are completed after the operating appropriation requests are submitted.

Based on the financial data summarized in the budgeting system, the City Manager's Preliminary Fiscal Plan is assembled and submitted for review to the City Commission. In the weeks that follow, the City Commission will hold discussions and gather information regarding the

various departmental requests. After a public hearing at which the public is invited to comment on the proposed budget, the final version of the operating and capital budgets are submitted to the City Commission for consideration and adoption. Both the operating and capital budgets are appropriated for the upcoming fiscal year only, within the context of their respective five-year plans.

Data entered into the budgeting system by the departments and adjusted by the Budget Office, as approved by City Commission, will be interfaced with the City's accounting system (after the budget is adopted), and become the current budget on July 1, 2015.

Although appropriation authority for most encumbrances is lapsed at the end of the fiscal year, amounts for non-operating items over \$25,000 are allowed to carry forward. Requests for re-appropriation of certain other items are considered under special circumstances, but are not generally allowed for operating-type appropriations such as supplies, postage, travel, etc.

Appropriations for grants and capital projects remain in effect until the grant funded activities and capital projects are completed or abandoned.

BUDGET AMENDMENTS

The budget ordinance, once approved, may be amended with City Commission approval. Such requests are first submitted in writing to the Budget Office. If the request meets prescribed criteria, the Budget Office writes an ordinance amendment and submits it to the Chief Financial Officer (CFO) for review. With the CFO's and the City Manager's approval, the request is submitted to City Commission for

consideration and approval. Minor budget changes that don't affect the budget ordinance (e.g. transfers within a fund/department, or de-obligations of previous appropriations) are handled less formally within pre-established guidelines. The Budget Office posts all changes, once approved, to the accounting system.

FY2016 Budget Preparation Calendar				
Dates	Day	Length	Activity	Responsible Party
1-Jul	Tue		2015 Fiscal Year began	
Aug/Oct		Ongoing	Develop Budget Planning Calendar / Instructions / Forms / Processes	Scott & Budget Staff
CAPITAL BUDGETING				
26-Sep	Fri		Capital Project forms and instructions distributed	Budget Office
26-Nov	Wed		ALL Capital Improvement Capital Project requests AND forms due	Department Heads
1-Dec	Mon		City Manager's Review of Capital Project requests begins	Manager, Deputy, CFO, Dept Heads
Dec 1-17		2 weeks	Budget Staff follow up with Department Heads	Budget Office, Dept Heads
22-Dec	Mon		Departments Notified of Approved Capital Project Requests	Budget Office
PERSONNEL BUDGETING				
1-Oct	Mon		Request HBIC changes from ISF Depts AND Operating Departments	Budget Office
31-Oct	Fri	2 weeks	Internal Service Fund HBIC Changes due	ISF Departments
10-Nov	Mon		Internal Service Fund personnel projections and instructions distributed	ISF Departments
8-Dec	Mon		Operating Dept HBIC Changes due	Operating Departments
19-Dec	Fri		Operating Dept personnel projections and instructions distributed	Operating Departments
23-Jan	Fri		Operating Department Budget Requests Due/Changes to personnel projections last day by memo only	Operating Department Heads
Jan 24 and later			Any requested changes to FY16 budgeted personnel take place AFTER July 1st, 2015	
INTERNAL SERVICE FUND BUDGETING				
20-Oct	Mon		Reminders about HBIC changes from ISF Depts AND Operating Departments	Budget Office
31-Oct	Fri	2 weeks	Internal Service Fund HBIC Changes due	ISF Departments
		1 day	Set up ER system - Rates, Personnel Calcs, Downloads, etc.	Budget Office - Sue
		1 week	Review and finalize Instructions for ISF	Budget Office
Nov 10-26			Train ISF Users	Budget Staff
10-Nov	Mon	1 day	Internal Service Fund instructions distributed-ER opened	Budget Office
		2.5 weeks	ISF Depts Prepare Requests	Budget Office
28-Nov	Fri		Internal Service Fund Budget Requests Due	Internal Service Dept. Heads
1-Dec	Mon	1 week	CBO review of Internal Service Fund requests Begins	Budget Office
5-Dec	Fri		CBO review of Internal Service Fund requests Completed	Budget Office
8-Dec	Mon	1 day	City Manager's review of Internal Service Fund requests	Manager, Deputy, CFO, Dept Heads

FY2016 Budget Preparation Calendar				
OPERATING DEPARTMENT BUDGETING				
8-Dec	Mon		Operating Dept HBIC Changes due	Operating Departments
			Set up ER system - Rates, Personnel Calcs, Downloads, etc.	System Admin/Budget Office
			Review and finalize instructions for Operating Depts.	Budget Office
			ISF and Other Exhibits Prepared	Budget Office
19-Dec	Fri	1 day	Operating Departments instructions distributed	Budget Office
		1 day	Data Entry opened for Operating Depts.	System Admin/Budget Office
			Operating Depts Training Available - Begin Preparing Requests	Operating Department Heads
23-Jan	Fri		Operating Department Budget Requests Due	Operating Department Heads
23-Jan	Fri	4 weeks	Budget Office's review of Operating Budget requests begins	Budget Office
23-Feb	Mon	4 weeks	City Manager's Budget Reviews Begin	Manager, Deputy, CFO, Mg. Dir.
20-Mar	Fri		Cut-off Day for changes	Manager, CFO
		3 weeks	Budget Office Prepare Preliminary Fiscal Plan	Budget Office
17-Apr	Fri	5 days	Preliminary Fiscal Plan and Preliminary Capital Plan to Printer	Budget Office
24-Apr	Thu	7 days	Preliminary Plans Returned from Printer for CBO Review	Budget Office
FY2016 OMNIBUS FEES				
19-Dec	Fri		Operating Department instructions including fee instructions distributed	Budget Office
23-Jan	Fri		Operating Department budget requests and fee updates due	Operating Department Heads
12-May	Tue		Set Public Hearing for consideration of FY2016 Omnibus Fee Resolution	Commission
26-May	Tue		Hold Public Hearing for the Proposed FY16 Omnibus Fee Resolution	Commission
9-Jun	Tue		Resolution to Adopt 2016 Fee Omnibus Resolution	Commission
COMMISSION BUDGET REVIEW				
24-Apr	Fri		Preliminary Fiscal Plan delivered to City Commission	Manager, Deputy, CFO
28-Apr	Tue		City Manager Presents Preliminary Fiscal Plans to City Commission	Commission
Various	Tue	6 weeks	Commission Review of Budget Requests	Commission
26-May	Tue	1 day	Set Public Hearing for adoption of FY16 Budget and 2016 Property Tax levy	Commission
9-Jun	Tue	1 day	Hold Public Hearing for the Proposed FY16 Budget and 2016 Property Tax levy	Commission
9-Jun	Tue		Finalize Proposed FY16 Budget Ordinance	Budget Office
8-Jun	Mon		Finalize ER entry of Authority budgets for FY16	Component Units and DAFO
9-Jun	Tue	1 day	Resolution to establish a 2016 Property Tax levy and Adoption of the FY16 Budget Ordinance	Commission
1-Jul	Wed		2016 Fiscal Year begins	

BUDGET GUIDELINES

Introduction

The City of Grand Rapids is accountable to its citizens for the use of public dollars. Resources must be used wisely to ensure adequate funding for the services, public facilities and infrastructure necessary to meet the community's present and future needs. Financial policies create a framework for a strategic, long-term approach to financial management. Financial management policies serve as the blueprint for the stewardship over financial resources and practices. The clear expression of policies governing the City's budget process can be a difficult task. Some of these principles may appear to be little more than common sense, barely worthy of the effort necessary to set them forth. On the other hand, they are principles that influence the decision as to whether or not specific requests, no matter how meritorious, ever achieve the City Manager's recommended budget, and further, whether the City Commission approves the request. When a department seeks the financial support of the City Manager and the City Commissioners, it is best for all concerned that the framework for making decisions be clearly understood.

The City has many funding priorities. The City is restricted by a large body of laws, program mandates, rules, grantor restrictions and fund matching requirements, and staff is always attentive to those limitations on the operations. It is the City's historical practice to effectively and efficiently manage its operations in conformity with community wants and needs, but it must also remain attentive to legal directives and restrictions. This focus has been sharpened through the Transformation Investment Plan.

The City has employed a series of General Financial Guidelines for many years. The City Commission last updated the guidelines in February of 2014. This section provides background information and rationale for each set of the guidelines.

The FY2016 budget process is well underway. We continue to provide the budget forecasts within the context of our five-year plan. The projections are not intended to be a prediction of future budgetary results; rather, they serve as a financial "base case" or "benchmark" that the City Commission and others can use to assess the potential effects of policy decisions.

Guideline 1 - Balancing the Budget

Background

The City must live within its means. The City is supported by various financial resources and must function within the limits of these resources each fiscal year. A balance must be maintained so that revenues exceed expenditures. Only then can the public can realize the benefits of a strong and stable government platform. It is important to understand that this economic reality applies to the City over periods of time which extend beyond the year-to-year appropriations.

By law, authorized spending cannot exceed available resources, defined as revenues generated in the current period added to reserves carried forward from prior years. We call those carry forward balances Unassigned Fund Balance in the General Operating Fund and other governmental funds that use modified accrual accounting. The Comprehensive Annual Financial Report, Internal Service Funds and Enterprise Funds that use full accrual accounting refer to the carry forward balances as Retained Earnings. Retained Earnings often include amounts that are not available for discretionary spending, namely the net book value of fixed assets that will be recognized as depreciation expense over the estimated useful life of the asset. Therefore, the budget process uses the term Unrestricted Cash as the measure of reserves that are available to be appropriated and spent in future years.

Temporary shortages, or operating deficits, can and do occur, but they should not be tolerated as extended trends. The City must continually strive to avoid operating deficits and use of one-time resources (such as fund balance or sales of assets) or accounting gimmicks to fund on-going expenditures and expect the continued delivery of services to City residents and businesses.

Rationale

Use of one-time money (particularly accounting gimmicks) in the face of a long term deficit plugs the gap without actually solving the deeper structural problem. It is an inherent bet that the problems are cyclical, not structural in nature. This method of balancing the budget may enable the City to temporarily avoid painful measures such as raising taxes or cutting services, but such avoidance can become addictive while the real problem grows in severity until ultimately requiring ever more painful solutions.

Five-Year Context

Why five years? Five years encompasses a sufficient time frame that will demonstrate the consequences of trying to fund ongoing expenditures with one-time revenues. It will show the worst surprises before they are upon the City. Of course we cannot make perfect projections of the availability of resources and expenditure requirements. Estimates are just that – *estimates*. They are economic models that enable us to do a reality check of our budget assumptions. The actual numbers will likely be different. However, the relationship between revenues and expenditures will most likely be in line. The long range modeling will alert us to future problems that may be created by decisions made today.

The key assumptions that significantly influence the financial forecast are shown later in this section. If we believe that alternative economic variables regarding future year revenue growth or labor costs should be used, staff can assess the impact of such alternative assumptions and illustrate the likely impacts. It is extremely important to remain focused on the economic factors that have the highest probability of occurring. Hope cannot replace reason.

Spending Authorization vs. Appropriations

The City projects the resources required for all authorized positions, whether filled or unfilled at the time of budget adoption. Even if all positions are filled at the beginning of the year, it is inevitable that vacancies will occur throughout the year. The dollar amount required for other elements of the budget (road salt for example) is often subject to the vagaries of the weather or other factors. The Appropriation Lapse assumption has been developed in recognition that the entire amount of the approved expenditures is generally not fully spent.

Appropriation lapse is influenced by the length of time it takes for vacant positions to be filled. In fact, appropriation lapse has been larger in recent years because we have delayed filling vacant positions. Further, calculated savings from mid-year changes (e.g. reductions in force) need to account for the likely delays from the time that changes are announced until the time that the change is put into effect. \$3 million of appropriation lapse has been assumed in recent years. For FY2016 through FY2020 the budget assumption is that the Appropriation Lapse will be \$3.5 million.

During the long road back from the 2009 recession, the City held positions open for long periods of time while executing the Transformation Investment Plan. Now that the City is adding more jobs than are likely being eliminated, it is likely that the lapse will be greater than prior years. The FY2016 Fiscal Plan contains an assumed lapse of \$3.5 million in the General Operating Fund. The appropriation lapse in other funds is as follows:

<u>Fund/Department</u>	<u>Lapse %</u>
District Court	3.00%
Parking	4.00%
Sewer	4.00%
Water	4.00%
IT Department	1.00%
Facilities & Fleet Mgt.	1.00%
All Other Funds	0.00%

Balanced Budget

Best practices in resource allocation results in ongoing expenditures being matched to ongoing revenues and one-time revenues are matched to one-time expenditures. We isolate most of these effects through the use of capital project funds and grant funds. Uses of Fund Balance and transfers from the Transformation Investment Fund will be considered one-time sources of funding and as such

should be matched to one-time expenditures. Planned investments from the Transformation Investment Fund (are earmarked in the Transformation Fund but not included in the initial budget. Once the project(s) have gone through the approval process (i.e. A3, Investment Managers, City Manager and City Commission), the budget will be amended to reflect the approved projects).

Guideline 2 - Contingencies

Background

The City must plan for and allocate funding for contingencies. Unanticipated and unforeseen events can and do occur. They occur with varying degrees of significance and with varying degrees of duration. The City recognizes the importance of emergency reserves that can provide a financial cushion in years of poor revenue receipts or in the event of a major emergency.

Rationale

Contingency appropriations and sufficient fund balance reserves must be maintained for unanticipated expenditures or revenue shortfalls, and to preserve flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget. The objective is for the City to be in a strong fiscal position that will be able to weather negative economic trends. This is important since the City is restricted by the requirements of various laws that limit the City from raising taxes without voter approval, thus increasing the resources available requires long lead times. Additional factors that influence the need for and the level of fund balance reserves include:

- To provide cash balances to facilitate the conducting of financial transactions.
- Investment of reserves to provide additional program funding resources in the form of investment income.
- To advance the funding for reimbursement type of grants.
- To provide the ability to mitigate State budget actions that may reduce City revenue.
- To front-fund or completely fund, if necessary, disaster costs or costs associated with being predominantly self-insured. (Self-insurance is only possible if reserves are set aside. In the absence of funded financial reserves the City would have no insurance.)
- To provide the ability to absorb large liability settlements without the need for issuing judgment obligation bonds or to divert funding away from valued programs and critical services.

Contingent Account

Background

The financial Guidelines state that the General Operating Fund Contingent Appropriation (allowance for unforeseen obligations) will be established each year at \$1,500,000.

FY2016 Planning Issues

The FY2016 Fiscal Plan includes \$1,000,000 for the Contingent Account appropriation in the GOF. Years FY2017-FY2020 include \$1,300,000 for the Contingent Account.

Fund Balance & Unrestricted Cash

Background

The policy says the unappropriated/unreserved/unassigned fund balance of the General Operating Fund will be maintained at not less than 15% of current GOF spending and the Budget Stabilization Fund shall be no less than 10%. Current spending includes expenditure plus transfers out.

The fund balance amounts shown on the fund statements are excluding the amounts that are reflected in the Comprehensive Annual Financial Report (CAFR) as reserved or otherwise previously committed to some use or purpose. The fund statements for the fiscal plan differentiate fund balance between assigned to meet fund balance policy guidelines and unassigned. The unassigned amounts can be positive or negative. This differs from the CAFR presentation where assigned fund balances cannot exceed the actual amount of fund balance available. In the Fiscal Plan, negative unassigned cash balance is the extent that fund is below fund balance target levels.

Enterprise and Internal Service funds characterize the fund equity as “unrestricted cash”. In most cases, the unrestricted cash is approximately equal to the working capital. We focus on unrestricted cash because that is the best measure of discretionary resources in funds using full accrual accounting. We have designed our Enterprise and Internal Service funds to generate cash from user charges (fees) in amounts sufficient to pay operating, maintenance, debt service, and a limited amount of “cash and carry” capital. Cash generated from bonds are only available to fund capital.

FY2016 Planning Issues

FY2015 Income tax revenues are budgeted to increase a modest 5.5% over FY2014's estimate, followed by 3% growth in FY2016, and then 2.5% over the next several years. If the forecasts hold, the FY2016 Fiscal Plan reflects a 12% unappropriated / unreserved / unassigned fund balance of the General Operating Fund. This is up from 8.9% in the FY2014 Fiscal Plan. The City keeps moving toward the 15% guideline and achieves the 15% goal at the end of FY2020.

At the onset of the last recession, the City's initial response was to do what could be done to hunker down and let the storm blow over while hoping for a better day. When it became clear that we were not going to grow our way out and that no one was going to bail us out and that better days were not going to arrive, the City had no choice but to begin implementing significant staff reductions as well as other hefty cost cutting measures. This type of response will not be possible during the next recession. The primary reason for this is that the City has already reduced headcount by 425 positions (over 500 positions, when considering the SAFER, COPS, and Supplemental Income Tax positions) since Fiscal Year 2002. This is why it is imperative that the City continues to build an unassigned General Operating Fund and Budget Stabilization Fund balance. Of course, we must continue to implement the Transformation Investment Plan and maintain our continuous improvement mindset. Fiscal Year 2013 saw the first deposit into the Budget Stabilization Fund of \$3,683,466 or 3.1% of General Operating Fund expenditures. For the current fiscal year (FY2015) it is anticipated we will add an additional \$3 million to the Budget Stabilization Fund. Total deposits to the Budget Stabilization Fund at the end of FY2016 are projected at 7.1% of General Operating Fund expenses.

Guideline 3 - Capital Improvement Expenditure Program

Background

The City's Capital Improvement expenditure program includes the purchase, renovation or upgrade of new and existing municipal equipment, facilities or physical plant infrastructure. The program is funded by multiple sources of funding, depending on the type of project and the use of the facility. As such the City develops a five-year capital improvement program budget encompassing all City municipal and physical plant facilities. Physical plant infrastructure such as the Water and Wastewater facilities also include a Master Plan covering projected renovations and expansion requirements for the next 20 years.

Rationale

It is important that the City realize the impact of capital assets on the operating budget of the City and understand that capital assets need to be regularly maintained to avoid major deferred maintenance expenditures and to extend the useful life whenever possible.

The hierarchy of Sustainable Asset Management and the hallmark of Capital Planning is that existing assets must be in a state of good repair before considering and approving enhancement or expansion of the capital asset base.

A five-year capital improvement program is prepared and updated each year. The operating impact of each project should be identified and incorporated into the annual operating budget. The City will endeavor to maintain capital assets on a regular basis. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase or renovation of capital assets.

New projects will be specifically approved and added to the Capital Improvement Program. Before inclusion in the five-year capital program, information is obtained on the complete scope of work, a description of the different project phases, cost estimates for the total project (which should include adjustments for inflation based on the construction or development schedule) and recommended funding sources for the total project. Once approved, material changes to the scope of work concerning existing projects (i.e. Budget Substitutions) must be approved by the Fiscal Committee of the City Commission.

The City must recognize the impact of new capital projects on the annual operating budget of the City. Future maintenance costs need to be identified and incorporated into the annual operating budget when new projects are completed. These costs include such things as departmental staffing, building maintenance, custodial services, landscaping, furniture and fixtures, etc. It is important to understand that capital assets need to be regularly maintained to achieve the estimated useful life of the capital asset.

Each year the City prepares a Capital Financing Plan in conjunction with the Capital Budget. The plan details the sources of financing for all capital projects included in the Capital Budget. The plan considers all potential sources of funding including grants and developer contributions, dedicated sources of funding such as water and sewer charges for services, or other Special Revenue or Internal Service Fund fees, general tax revenues, and debt financing.

Guideline 4 - Capital Reserve Fund

Background

The City maintains a Capital Reserve Fund for the purposes of establishing a financing mechanism to support the General Capital Improvements Program of the City.

The FY2015 budget established the framework for the Public Assets pillar aimed at long-term sustainability of public capital assets. Half of the EVIP revenues are now pledged toward capital asset management. In addition the General Operating Fund cap space realized due to sustainable operations is now transferred into the Capital Reserve Fund, and the City Commission also authorized

increasing the income tax set-aside by 1% (to 5%) for FY2015. The capital set-aside percentages apply only to the 1.3% base income tax revenues. These additional funding mechanisms will ensure Pillar II sustainable asset management will be appropriately funded.

FY2016 Planning Issues

The additional funding sources noted above, along with the development of a long-term Capital Management Plan, has matched ongoing revenues to the ongoing replacement or rehabilitation expenditures in the Capital Improvement Fund. Careful monitoring will ensure Pillar II Sustainable Asset Management is achieved long into the future.

Guideline 5 - Streets Capital Fund

Background

The 21st Century Task Force concluded that Gas and Weight Tax receipts would be insufficient to maintain the Major and Local Streets. The Task Force recommended that the General Operating Fund provide supplemental funding to the Streets Capital Fund. The General Operating Fund provided supplemental funding for many years but the General Operating Fund support ended due to financial pressures in the General Operating Fund. The Transformation Investment Plan does not permit restoration of this supplemental funding.

FY2016 Planning Issues

The Sustainable Streets Task Force has been meeting since early 2012. They have concluded that the condition of major and local streets is deteriorating and additional ongoing revenues are necessary to revise the trend. Following voter approval, the Vital Streets Oversight Commission began meeting monthly.

The Vital Streets Capital Plan requires \$22 million annually for 15 years, to bring streets into 70% good and fair condition by the end of the 15 year extension of the income tax rate increase. Included in the \$22+ million, the City committed to provide a “maintenance of effort” of approximately \$3.5 million from gas and weight tax revenues. Another \$10 million will be available from the income tax extension beginning in FY2016. The plan requires increased State funding of at least \$6 million per year, with grants making up the remainder. State funding will be secured if voters approve Proposal 1 on May 5, 2015. FY2016 Fiscal Plan groups all of the Streets, Sidewalks and Vital Streets financial information into one section of the book.

Other Budget Policies

There are other policy issues that the City is required to consider in developing the budget. These items arose in conjunction with ballot measures where the taxpayers considered dedicated sources of funding for the Public Library and increased funding for the Police.

Public Library

The Public Library Fund is designated as the depository of revenues from the Library Millage, (currently 2.4533 mills) of the General Operating levy. Such funds are restricted, by City Charter, to the operating/maintenance expenses and capital improvement needs of the Grand Rapids Public Library System.

Police

Annual General Operating Fund appropriations in support of Police services shall be established in an amount equal to not less than 32% of the total annual appropriation.

Parks, Pools, Playgrounds

45% to 55% of the parks millage shall be invested in rehabilitation and repairs, while 25% to 35% shall be invested in park improvements, and 15% to 20% shall be used to operate the City's swimming pools.

Vital Streets

Investing at least 84% (estimated at \$8,300,000 annually) of the revenue from the income tax extension in Vital Street investments and up to 16% (estimated at \$1,600,000 annually) in systematic sidewalk investments;

Transformational Goals and the Total Cost of Compensation

Background

In FY2011 we stated that the key to financial sustainability could be summarized into two broad categories. First, we need to reduce the total cost of employee compensation (wages, salaries, and benefits) by 10% (subsequently reduced to 8.2%) as directed by the City Commission. Second, all departments must accomplish transformation savings targets of approximately 10% by June 30, 2015

These savings could be generated from changes in the deployment of personnel, changes in tactics, consolidation with neighboring communities, shifting specialized services to regional authorities, or other business funding models. All General Operating Fund

departments have the same savings targets – 8.2% from labor concessions and 10% from transformational activities. The labor savings were realized during the last round of bargaining with all bargaining units.

FY2016 Planning Issues

Transformation goals have been established for most of the groups who provide services to the public, although not as formally or as calculated as General Operating Fund goals. For example, Water and Sewer were charged with reducing operating costs by 10% over the last three fiscal years. This goal has been achieved. Given the relatively fixed nature of the costs of these services (i.e. approximately 50% of the costs are fixed), this translates to a 20% cost reduction in the non-fixed portion of the cost of services. New savings goals are being established now.

Statement of Acquisition and Use of Surveillance Equipment and Surveillance Services

The City of Grand Rapids Administrative Policy Number 15-03 dated March 24, 2015 titled Acquisition and Use of Surveillance Equipment and Surveillance Services requires that the City, as part of its annual fiscal plan, shall separately identify public funds budgeted for the acquisition of new surveillance equipment that is subject to the policy.

The FY2016 capital projects that meet this definition are:

1. An entire Body-Worn Camera and Digital Evidence Management Program

Total Cost \$674,124 for FY2016 and FY2017 in Transformation Fund. This will provide for the purchase of 200 body cameras, software, data storage and data management services.

2. Gunfire Detection System and Data Management Application

\$200,000 per year for 4 years in Transformation Fund. City will solicit a gunfire detection system (hardware and software), optimized for civilian application that can detect, measure, and discern the full range of sounds generated by weapons.

Phase III: CONTINUOUS IMPROVEMENT & INNOVATION

FY2015-FY2020

Phase III of the Transformation Investment Plan has been organized into four themes: 1) Economic, 2) Social, 3) Environment, and 4) Governance; ten long-term goals, thirty-one outcomes, thirty-four strategies, and one hundred thirty-nine value streams (tasks). Value streams within the Plan include those derived from the work of the Safe Alliances For Everyone (SAFE) Taskforce and Strengthening Neighborhoods Taskforce.

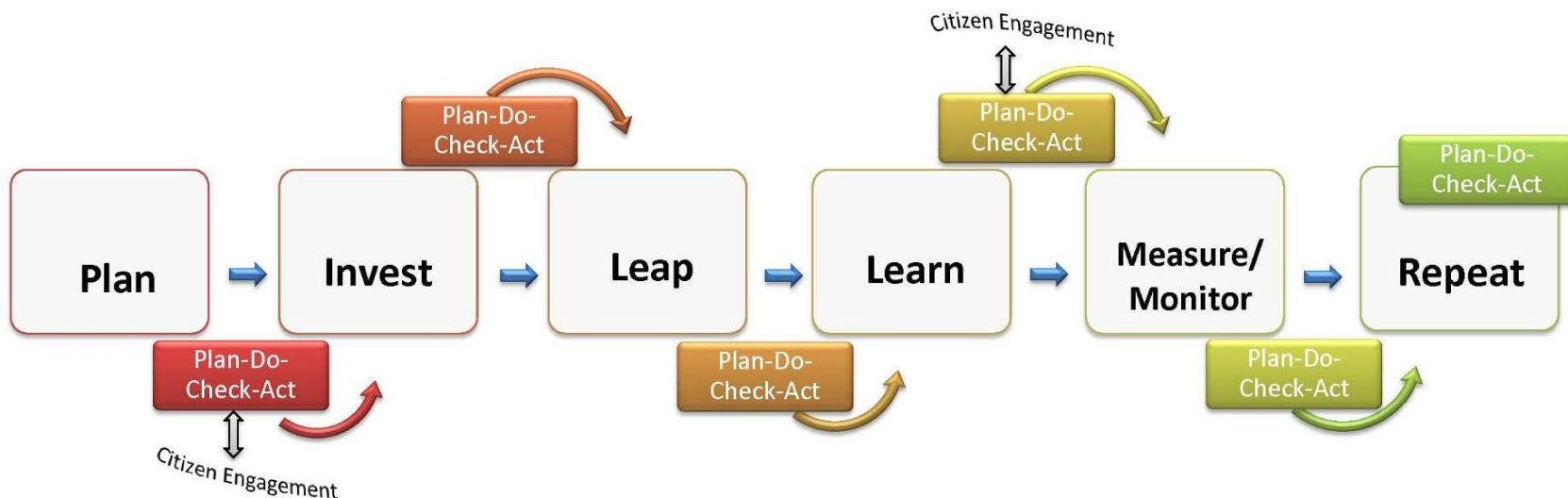


Transformation Process

Phase III is focused on finding the edge of innovation and ensuring that the organization maintains its focus on the behaviors, tools, and actions that enable us to achieve success in Phase I and II of our transformation. We have incorporated these principles into Phase III: Continuous Improvement & Innovation. Beyond that we are taking steps to ensure our learning becomes part of the fabric of our organization. The principles for success in our transformation are: 1) Invest for Valued Outcomes; 2) Plan, Leap, Learn, and Improve. Repeat; 3) Measure; and 4) Monitor. This journey has resulted in greater transparency of operations, financial resiliency, costs, and outcomes, a stronger commitment to citizen engagement, and a keen focus on customer service.

If establishing a successful sustainable city platform is vital to the quality of life in a prosperous community, transformational leaps must be achieved and we must continue to plan, leap, learn, and repeat.

Continuous monitoring, evaluation, and reporting of the City's progress must occur regularly. It is essential to measure and track progress on key metrics in real time, and then be able to communicate that information in a transparent manner to Commissioners, citizens, and staff. Investment Managers, project owners and project teams will actively work Phase III of the Transformation Investment Plan to achieve critical results.



Transformation Themes

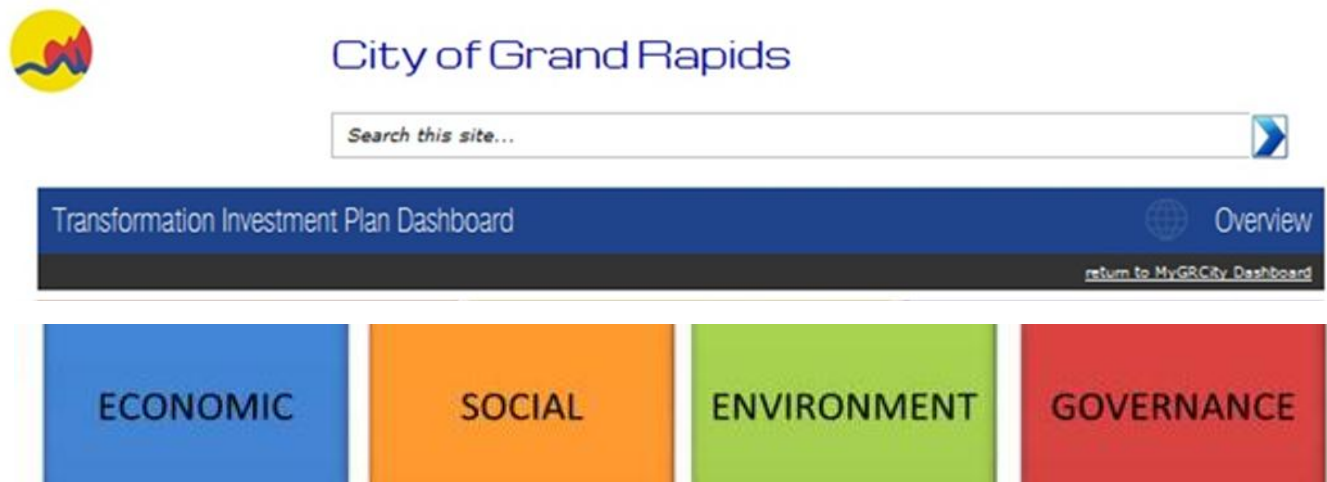
On March 24, 2015, the City Commission adopted Phase III which is focused on continuous improvement and finding the edge of innovation. Phase III is organized into four themes: 1) Economic, 2) Social, 3) Environment, and 4) Governance; ten long-term goals, thirty-one outcomes, thirty-four strategies, and one hundred thirty-nine value streams (tasks). Value streams within the Plan include those derived from the work of the Safe Alliances For Everyone (SAFE) Taskforce and Strengthening Neighborhoods Taskforce.



Transformation Investment Plan

The completion of Phases I, II, and III will provide the platform for civic life--a platform for neighborhoods, business districts, and the people of our City to pursue their aspirations. A solid platform of operation and assets as well as our focuse on continuous improvement and innovation is the foundation that will enable our citizens to achieve greatness. As with Phase I and II a dashboard will provide members of the community the opportunity to follow the City’s progress of Phase III of the Transformation Investment Plan. We have provided a view below as well as a list of the value streams within Phase III.

CITY’S DASHBOARD



Phase III: Continuous Improvement & Innovation

Economic Opportunity	7/1/15	PAGE 1	7/1/16	7/1/17	7/1/18	7/1/19	7/1/20	Primary Responsibility	Support Responsibility	Value Stream Number
FY2015	FY2016	FY2017	FY2018	FY2019	FY2020					
BIOTECHNOLOGY, HEALTH SERVICES AND OTHER KNOWLEDGE BASED INDUSTRIES ARE PRIORITIES FOR BUSINESS INVESTMENT										
Partner with colleges, universities and other regional organizations to ensure innovation-driven strategies that encourage the use of knowledge resources and investment in talent and infrastructure										
Review and amend tax increment finance plan, including boundaries of Grand Rapids SmartZone								Kara Wood	TBD	10-01
Facilitate development of MSU research facility on former Grand Rapids Press property								Kara Wood	Eric DeLong, Suzanne Schulz	10-02
Improve outcomes generated by GR Current, and The Right Place each fiscal year								Kara Wood	Eric DeLong	10-03
Transition GR Current operation's to Emerge West Michigan not-for-profit								Eric DeLong	Kara Wood	10-04
A NURTURING ENVIRONMENT FOR BUSINESS										
Develop partnerships throughout the City and the region to support the development and enduring success of new and/or growing businesses and to create thriving commercial and industrial areas as well as successful neighborhood business districts										
Leverage Bus Rapid Transit operations to improve investments in neighborhood business districts along the Division Corridor								Kara Wood	TBD	10-05
Support innovation and entrepreneurship at the neighborhood level through investment in direct services								Kara Wood	TBD	10-06
Match public investment and incentives to private and other investments to encourage improvements of business districts								Kara Wood	TBD	10-07
Develop a Business Plan for a 1 GB or better fiber district								Chris Zull	Kara Wood	10-08
Consider and develop new financial incentive models with community partners								Kara Wood	Eric DeLong	10-09
Proceed with financial and logistical planning required to relocate facilities deployed on the 201 Market Property and the marketing of the site for redevelopment								Eric DeLong	Kara Wood	10-10
Increase the planning and economic development awareness in neighborhood experiencing growth								Eric DeLong	Kara Wood	10-11
JOB CREATION										
Facilitate business development to support job creation using tax incentives, Brownfield Redevelopment Grants, site location assistance, Corridor Improvement Districts, special tax zones, bonding authority, public infrastructure improvement and more										
Partner with DGRI based on GR Forward Plan to increase level of innovation and entrepreneurship employment within the DDA and Smartzone								TBD	TBD	10-12
Amend Economic Development policies to include performance matrix for use with MLBE companies, high wage jobs, and sustainability practices								Kara Wood	TBD	10-13
Work with Talent 2025, To College-Through College, and The Right Place to increase college level entry jobs								TBD	TBD	10-14
Develop and implement a Strategic Plan for attraction of blue economy, water-based, business development opportunities								Kara Wood	Pam Ritsema	10-15

Great	7/1/15	PAGE 2	7/1/16	7/1/17	7/1/18	7/1/19	7/1/20	Primary Responsibility	Support Responsibility	Value Stream Number		
	FY2015		FY2016		FY2017		FY2018		FY2019		FY2020	
QUALITY DESIGN AND CONSTRUCTION												
Promote quality design and construction consistent with neighborhood character which encourages efficient land use, green building design, and alternatives to automobile dependency												
Implement provisions of the Michigan Street Corridor Plan								Suzanne Schulz	Jay Steffen	11-01		
		Review Zoning Ordinance for impediments to neighborhood redevelopment						Suzanne Schulz	Kristin Turkelson	11-02		
VITAL NEIGHBORHOOD INFRASTRUCTURE												
Promote quality neighborhood infrastructure (condition of housing, city streets and sidewalks; availability of parking; existence of trees and green space; and access to parks and recreation amenities) as an important element of any neighborhood												
		Work with the City Commission to prioritize and implement City-specific recommendations from the 2015 Strong Neighborhoods, Strong City Summit organized by the Strengthening Neighborhoods Task Force						TBD	TBD	11-03		
		Improve the walkability of City neighborhoods						Suzanne Schulz	Chris Zull	11-04		
		Increase the use of Brownfield incentives to improve vital neighborhood infrastructure						Kara Wood	Jonathan Klooster	11-05		
VIBRANT NEIGHBORHOOD BUSINESS DISTRICTS												
Facilitate diversity of business types and the ability of individuals to own and operate businesses essential to maintaining a great neighborhood												
Further develop the service delivery partnership with Neighborhood Ventures								Kara Wood	Eric DeLong	11-06		
HOUSING OPPORTUNITIES AND CHOICES												
Ensure a mix of housing types (single family, multi-family, accessible) and price ranges are available for all people throughout the City												
		Formulate an action plan based on findings of the City-wide Residential Target Market Analysis and GR Forward Housing Study						Connie Bohatch	Suzanne Schulz	11-07		
		Develop an investment-based incentive framework to help facilitate achievement of the outcomes detailed in the Housing Action Plan of the City-wide and GRForward Housing Study						Kara Wood	Connie Bohatch	11-08		
NEIGHBORHOOD ENGAGEMENT												
Establish partnerships that provide leadership development and community engagement activities to empower residents to solve problems, help one another, and improve the neighborhood												
		Engage the community in an Area Specific Plan for the Division Corridor						Suzanne Schulz	TBD	11-09		
		Review Neighborhood Planning Process						Suzanne Schulz	Eric DeLong	11-10		

Social Equity	7/1/15	PAGE 3	7/1/16	7/1/17	7/1/18	7/1/19	7/1/20	Primary Responsibility	Support Responsibility	Value Stream Number
	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020				
A DIVERSE AND CULTURALLY COMPETENT WORKFORCE										
Achieve and maintain a workforce reflecting our community and create a work environment to support all employees										
		Appoint a citizens oversight committee and hire a consultant to help reinvent the City's hiring practices						Mari Beth Jelks	TBD	11-11
ACCESSIBLE, INCLUSIVE, AND EQUITABLE SERVICE DELIVERY AND AMENITIES										
Ensure that City services are accessible and inclusive										
		Enhance Police Officer Training with mandatory cultural competence and implicit bias training						David Rahinsky	Mari Beth Jelks	11-12
		Hire a consultant to study the disparity of arrest rates for certain crimes						Catherine Mish	David Rahinsky	11-13
		Hire a consultant to conduct a follow-up traffic stop racial profile study						Catherine Mish	David Rahinsky	11-14
		Review the City's diversity and inclusion policies and practices						Patti Caudill	Mari Beth Jelks	11-15
		Provide a significant public education campaign about citizens' right to use the Civilian Appeals Board						Patti Caudill	Alex Thomas	11-16
		Develop performance measures to ensure accessible, inclusive, and quality performance across the community						Patti Caudill	Alex Thomas	11-17
		Continue to support the Appointment Committee's objectives to increase diversity and inclusion of boards and commissions in Committee appointees						Darlene Oneal	TBD	11-18
ANTICIPATE AND RESPOND TO DEMOGRAPHIC CHANGES IN THE COMMUNITY										
Promote, recognize and celebrate our changing communities										
		Develop programs to foster education, understanding, and tolerance of the changing community						Patti Caudill	Alex Thomas	11-19
DIVERSE SUPPLIER AND CONTRACTING SERVICES										
Promote equal opportunity in supplier and contracting services										
		Improve access, education, and awareness of the City's Supplier Diversity Program, procurement and contracting process to improve requisition outcomes						Alex Thomas	Patti Caudill	11-20

Safe Community				7/1/15	PAGE 4	7/1/16	7/1/17	7/1/18	7/1/19	7/1/20	Primary Responsibility	Support Responsibility	Value Stream Number
FY2015		FY2016		FY2017		FY2018		FY2019		FY2020			
NEIGHBORHOOD PARTNERSHIPS AND COLLABORATION													
Use partnerships and collaboration with cross sector groups to promote safety													
Complete establishment of EMS Consortium with partner communities and execute contracts with ALS providers											Tom Almonte	Eric DeLong	11-21
Work with the City Commission to prioritize and implement City-specific SAFE Recommendations											David Rahinsky	Dan Savage	11-22
Deploy crime-fighting technology to aid in the detection and prevention of gunfire											David Kiddle	David Rahinsky	11-23
Reconfigure and expand Community Policing model											David Rahinsky	Dan Savage	11-24
Implement the City Manager recommendations regarding building Police and Community Relations											Greg Sundstrom	David Rahinsky	11-25
Support the work of consortium partners to evaluate the last decade and plan next steps in our collective vision to end homelessness											Greg Sundstrom	David Rahinsky	11-26
SAFETY OPERATIONS AND PROGRAMS													
Implement cost-effective, data-driven programs designed for high-risk groups and environments that promote safety for vulnerable groups and install and maintain City equipment and systems that ensure a safe environment for citizens													
Develop protocols for the use of body cameras											David Rahinsky	Catherine Mish	11-27
Begin a phased implementation of body cameras											David Rahinsky	David Kiddle	11-28
Develop police protocols that require an outside police agency to investigate all Police Officers involved in a shooting											David Rahinsky	Catherine Mish	11-29
Complete full implementation of foam for firefighting purposes											Laura Knapp	TBD	11-30
Complete underpass lighting											Chris Zull	TBD	11-31
Broaden the use of fire prevention efforts to reduce fire related risks in the City											Laura Knapp	Fire Marshal	11-32

SUSTAINABLE, OUTCOME-BASED AND COMMUNITY-FOCUSED PUBLIC SAFETY SERVICES

Maintain base fire outcomes within financial targets

Complete design and implementation of the Fire Department's Phase 1 transformative state	Laura Knapp	TBD	11-33
Continue deployment of alternative response strategies	Laura Knapp	TBD	11-34
Reduce fire response to targeted medical calls through proactive partnerships and alternative methods	Laura Knapp	Eric DeLong	11-35
Execute the Vehicle Apparatus Reset Plan	Laura Knapp	TBD	11-36

<div>Resilient Systems</div> <div>7/1/15</div> <div>PAGE 6</div> <div>7/1/16</div> <div>7/1/17</div> <div>7/1/18</div> <div>7/1/19</div> <div>7/1/20</div>							Primary Responsibility	Support Responsibility	Value Stream Number
FY2015	FY2016	FY2017	FY2018	FY2019	FY2020				
REDUCTION OF ENERGY FOOTPRINT									
Implement initiatives to counteract the effects of greenhouse gas emissions (GHG) to provide a cleaner and greener community and a higher quality of life									
Establish ownership and funding models for development of a utility grade solar field at Butterworth Acres							Haris Alibasic	Mark DeClercq	12-01
Determine feasibility of Phase II BioDigestion at GVRBA							Haris Alibasic	Eric DeLong	12-02
Retrofit City-owned buildings to improve energy performance and to determine feasibility of renewable energy deployment onsite							Haris Alibasic	Eric DeLong	12-03
Complete the full implementation of SCADA system to optimize electrical and chemical usage for water pumping, filtration, storage, and distribution							Joellen Thompson	Pam Ritsema	12-04
Convene a group of private commercial property stakeholders to implement a 2030 energy district							Haris Alibasic	TBD	12-05
Implement Street Lighting LED investment plan in a phased approach							Chris Zull	Pam Ritsema	12-06
Determine feasibility of compressed natural gas deployment in consultation with ITP and other partners for consideration of City's fleet							Gary Reimer	Haris Alibasic	12-07
STRENGTHENING OF CLIMATE PROTECTION AND RESILIENCY									
Integrate operations and preparedness measures into City plans to respond to climate change related threats and disasters									
Provide or enhance access to pre-disaster training on response and recovery programs for elected officials, community leaders, agency staff, and first responders in high-risk areas, in order to help communities mobilize for recovery efficiently and effectively							Haris Alibasic	TBD	12-08
Develop recommended hydrologic design standards that plan for future conditions based on the state-of-the-art climate change information							Mike Lunn	Haris Alibasic	12-09
Complete levee improvements at Wastewater Plant							Mike Lunn	Mark DeClercq	12-10
Complete design, financing, implementation plan and regulatory framework for flood control and mitigation consistent with the GRForward vision and FEMA requirements							Eric DeLong	Suzanne Schulz	12-11
EXPANSION OF RE-USE AND RECYCLING OPPORTUNITIES									
Expand re-use and recycling opportunities, as well as composting of yard waste, to decrease the amount of waste sent to landfills									
Pursue opportunities to re-use final effluent from the Wastewater Plant either as a heat source or water source							Mike Lunn	Chuck Schroeder	12-12

Develop a program to ensure special events requiring a City permit provide recycling containers throughout the venue

James Hurt	Tom Almonte	12-13
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Determine feasibility of implementation of household organic recycling and composting program

James Hurt	Tom Almonte	12-14
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PROTECTION AND ENHANCEMENT OF NATURAL SYSTEMS

Integrate protection and restoration of natural systems into City plans as they provide ecological “services” (including flood control and stormwater management)

Utilize green infrastructure for stormwater, flood control and mitigation where possible

Mike Lunn	Mark DeClercq	12-15
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Require that projects for transportation, water, energy, and other infrastructure investments include a thorough evaluation of natural infrastructure, alone or in combination with engineered or “gray” measures, to address issues such as erosion, stormwater runoff, and flood storage

Haris Alibasic	TBD	12-16
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Integrate quality design, high-intensity mixed-use, efficient land use, greening of the cityscape, and alternatives to automobile dependence into City plans and ordinances

Partner with WhiteWater, Downtown Grand Rapids, Inc., and downtown property owners and stakeholders to develop a comprehensive plan that connects the river to residents

Suzanne Schulz	Eric DeLong	12-17
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LOW IMPACT DEVELOPMENT (LID)

Integrate LID (green infrastructure) into City plans to manage stormwater as close to its source as possible for land development

Develop a Green Book to standardize the implementation of LID

Mike Lunn	Carrie Rivette	12-18
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Perform a city-wide Green Infrastructure Opportunity Assessment

Mike Lunn	Carrie Rivette	12-19
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Balanced Transportation	7/1/15	PAGE 8	7/1/16	7/1/17	7/1/18	7/1/19	7/1/20	Primary Responsibility	Support Responsibility	Value Stream Number
FY2015		FY2016	FY2017	FY2018	FY2019	FY2020				

ALTERNATE MODES OF TRANSPORTATION AND INCREASED MOBILITY

Focus on moving people, not just vehicles and encourage the design and implementation of transportation facilities to reflect the range of transportation choices and facilitate transition between transportation modes

Implement the findings of the GR Forward Parking and Mobility Study and ensure integration with other City plans	Pam Ritsema	Eric DeLong, Suzanne Schulz	12-20
Reinvent DASH services to meet the needs of the changing community in cooperation with DGRI and ITP	Pam Ritsema	Eric DeLong	12-21
Complete Vital Streets Plan	Suzanne Schulz	Chris Zull	12-22
Complete a non-motorized master plan	Greg Sundstrom	Chris Zull	12-23
Determine the feasibility of a car or bicycle rental program	Pam Ritsema	Haris Alibasic, Gary Reimer	12-24
Invest in mode-shift strategies and infrastructure	Pam Ritsema	Suzanne Schulz	12-25

PARKING ALTERNATIVES

Facilitate a balanced transportation system that reflects a balanced approach to parking management, including off-street parking location and design, on-street parking availability, and pricing for both on-street and off-street options, including the ability to reduce downtown congestion and provide alternative pricing options

Explore development of commuter lots in conjunction with the Silverline and LakerLine BRT routes	Pam Ritsema	Eric DeLong	12-26
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Sustainable Assets							7/1/15	PAGE 9	7/1/16	7/1/17	7/1/18	7/1/19	7/1/20	Primary Responsibility	Support Responsibility	Value Stream Number
FY2015								FY2016	FY2017	FY2018	FY2019	FY2020				
SUSTAINABLE ASSET MANAGEMENT																
Apply integrated, lifecycle investment approach to maintenance of infrastructure assets to maximize benefits, manage risk and provide satisfactory levels of service to the public in a sustainable and environmentally responsible manner, including prioritization of needs to ensure best value is achieved																
Integrate Asset Management Planning for streets, water, wastewater and traffic safety systems using current technology which complements Master Planning activities														Pam Ritsema	Mark DeClercq	12-27
Invest in each asset class according to asset management plans utilizing cost-effective, short-term debt														Scott Buhner	Eric DeLong	12-28
VITAL STREETS AND SIDEWALKS																
Ensure City streets and rights-of-way are accessible, attractive, and safe, serving all people of our community, contributing to the livability of our neighborhoods and business districts and increasing economic opportunity to individuals, businesses, and new development																
Implement the Systematic Sidewalk Program														Jeff McCaul	John Hayes	12-29
Develop and adopt a policy framework to implement Vital Streets														Eric DeLong	Rick DeVries, Suzanne Schulz, Scott Buhner	12-30
PARKS, POOLS AND PLAYGROUNDS																
Effectively manage and maintain City-owned parks, pools and playgrounds																
Increase the level of maintenance of parks facilities from C to B level as defined by the National Recreation and Parks Association and or other identified indicators														David Marquardt	Connie Bohatch	12-31
Determine the feasibility of greening Calder Plaza														David Marquardt	Connie Bohatch	12-32

Fiscally Resilient							7/1/15	PAGE 10	7/1/16	7/1/17	7/1/18	7/1/19	7/1/20	Primary Responsibility	Support Responsibility	Value Stream Number																									
FY2015							FY2016							FY2017							FY2018							FY2019							FY2020						
PROVIDE VALUE TO CITIZENS AT LOWEST REASONABLE COST																																									
Strengthen financial management processes, reporting, analysis, transparency, and control with the coordinated implementation of the Enterprise Resource Planning (ERP) software and the mission critical third party solutions interfacing with the CGI SaaS Solution strategy																																									
Implement new enterprise financial system																																									
Phase I: Go live with Budget														Scott Buhrer	Ruth Lueders, Jeff Dood, John Globensky										13-01																
Phase II: Go live with Finance														Scott Buhrer	Ruth Lueders, Jeff Dood, John Globensky										13-02																
Phase III: Go live with Human Resources and Payroll														Scott Buhrer	Ruth Lueders, Jeff Dood, John Globensky										13-03																
Implement the foundation of document workflow management that streamlines and tracks processes currently unmanaged (i.e. contracts/grants, agendas, etc.)														Paul Klimas	TBD										13-04																
Implement financial data/document management protocols														Jeff Dood	Ruth Lueders										13-05																
Develop financial/operational metrics (performance measurement/kpi)														Jeff Dood	TBD										13-06																
Establish monthly, quarterly, and annual financial reports to assist departments based on the nature of their operations														Jeff Dood	Ruth Lueders										13-07																
Expand the City's dashboard to reflect Phases II and III of the Transformation Plan														Tom Almonte	Paul Klimas										13-08																
Pursue best practices to lower the cost of government and ensure best value in service delivery																																									
Reposition the Refuse Fund to sustainability by FY2018: a) complete deficit elimination plan; b)achieve positive revenue over expenditures for PAYT operation; c) begin increasing fund balance to reach the goal of 25%, and d) maintain recycling rates at 80%														Tom Almonte	James Hurt										13-09																
Review and make adjustments as needed to financial targets to ensure the sustainability of service in the General Operating Fund and other Operating Funds														Scott Buhrer	Jeff Dood										13-10																
Develop and adopt a formal Business Continuity Plan														Paul Klimas	Jeff Dood										13-11																
Reduce the GOF district court local subsidy by at least 50%														Catherine Mish	Eric DeLong										13-12																
Create an electronic Welcome to GR format to be distributed by 311 and online channels														Steve Guitar	TBD										13-13																

POLICIES AND TOOLS FOR EFFECTIVE AND EFFICIENT MANAGEMENT

Establish and communicate a comprehensive set of financial policies that shape and provide the framework for making decisions

Develop a policy that governs the reserves to be held in the General Fund as well as conditions under which reserves can be used

Develop a policy that governs the reserves to be held in other funds and the conditions under which reserves can be used

Develop policies that govern the integrity, directness and transparency of how the City assures stewardship over the spending of public funds including ongoing expenditures versus one-time expenditures, funding long-term liabilities such as retiree health and pensions, labor cost projections, efficiency and outsourcing

Develop a policy that governs the delegation of authority and roles of staff and the processes that encourage the efficient, effective, and fair public procurement

Develop policies that govern the essential features of the budget process, including revenue estimating, labor, materials and contract services cost projections as well as the form and the principles that guide budgetary decision making

Develop policies that govern the acquisition and lifecycle of capital assets, including planning, capital budgeting, project management and asset maintenance

Develop policies that govern the City's approach to financial management and condition assessment of our finances

Develop a policy that governs the use of government debt, including conditions under which debt may be used, allowable levels of debt, permissible debt instruments and methods of placing debt

Revise policies that govern the investment of City funds including the permissible investment instruments, maturities and duration of investment instruments, standards of care for invested funds and the roles of staff and professional advisors in the investment program

Develop policies that govern the securing of funding, or 'recovering', of all costs, including the direct costs of projects and all overheads

Scott Buhrer	Greg Sundstrom	13-14
Scott Buhrer	Greg Sundstrom	13-15
Scott Buhrer	Greg Sundstrom	13-16
Amie Merren	Scott Buhrer	13-17
Scott Buhrer	Greg Sundstrom	13-18
Gary Reimer	Scott Buhrer, Mark DeClercq	13-19
Scott Buhrer	Greg Sundstrom	13-20
Scott Buhrer	Jeff Dood, Jana Wallace	13-21
John Globensky	Scott Buhrer	13-22
Scott Buhrer	Ruth Lueders	13-23

Transparent and Accessible									
PAGE 12									
FY2015	FY2016	FY2017	FY2018	FY2019	FY2020		Primary Responsibility	Support Responsibility	Value Stream Number
ENGAGED AND INFORMED COMMUNITY									
Communicate decision making process outcomes in a clear and understandable manner									
Provide regular updates on the City's Transformation Investment Plan to the City Commission and the community							Tom Almonte	Owners	13-24
Develop a corporate Communications Plan							Steve Guitar	Eric DeLong	13-25
Develop a City policy to protect citizen privacy in balance with new technology							Catherine Mish	Greg Sundstrom, David Rahinsky	13-26
Create coordinated social media program							Steve Guitar	Tom Almonte	13-27
Implement the foundation for data classification and retention schedule City-wide							Paul Klimas	Tom Almonte	13-28
Create and operate regular cable television programing in Spanish and maintain web page in Spanish to make these programs available to the community							Jon Koeze	Tom Almonte	13-29
Expand the 3-1-1 Customer Service program to include online and mobile access							Becky Jo Glover	Paul Klimas	13-30
Expand the online payment menu to provide customers with the ability to pay multiple payments on one transaction							John Globensky	Paul Klimas	13-31
OPEN AND INCLUSIVE GOVERNMENT									
Ensure City services are easily accessible to a diverse customer base through proven best practices and coordination across all service channels									
Develop election equipment inventory system; replace equipment as appropriate							Darlene Oneal	Eric DeLong, Scott Buhrer	13-32
Refresh City web portal and link it to expanded social media presence							Steve Guitar	Tom Almonte	13-33
Develop a web portal application/mobile platform for use by customers which features select data on refuse routes (real time pickup data AVL), snow plowing truck locations, etc							Tom Almonte	James Hurt	13-34
Expand open data publishing to increase transparency and encourage citizen engagement							Paul Klimas	TBD	13-35

Good Government							7/1/15	PAGE 13	7/1/16	7/1/17	7/1/18	7/1/19	7/1/20	Primary Responsibility	Support Responsibility	Value Stream Number
FY2015		FY2016		FY2017		FY2018		FY2019		FY2020						
EFFECTIVE AND EFFICIENT SERVICE DELIVERY																
Implement decisions and follow processes that make the best use of resources to serve the needs of the entire community while balancing competing interests																
Develop and implement a Facilities Asset Management Plan														Gary Reimer	TBD	13-36
Develop and implement a Street Lighting Asset Management Plan														Chris Zull	Pam Ritsema	13-37
Develop and implement a Stormwater Asset Management Plan														Mike Lunn	Carrie Rivette	13-38
Develop and implement a Public trees Asset Management Plan that creates a robust and sustainable urban forest														David Marquardt	Joe Sulak	13-39
Develop and implement a Park Asset Management Plan														David Marquardt	Mark DeClercq	13-40
Pursue best practices to lower the cost of government and ensure best value in service delivery																
Complete process value stream analysis of City Commission agenda item process; engineering project management; MES-repair process; water and sewer permitting and invoicing at the Development Center; hiring process; water and sewer rate study; and management of after-hours and weekend job expectations for field crews														Nancy Meyer	Department	13-41
Continue to deploy a model that incorporates Lean process improvement using the 311 scripts														Nancy Meyer	Becky Jo Glover	13-42
				Identify current City services and transactions to add to self-service										Paul Klimas	Becky Jo Glover	13-43
Continue to evolve the Michigan Municipal Services Authority partnership														Eric DeLong	Scott Buhrer	13-44
Make transformational investments that have tangible, rapid return on investment (ROI) through the Transformation Fund														Eric DeLong	Scott Buhrer	13-45
SUSTAINABLE CITY WORKFORCE																
Develop systems and processes to track, retain, evaluate, and reward the workforce of the future																
Develop partnership strategies to support City outcomes of diversity recruitment														Patti Caudill	Mari Beth Jelks	13-46
				Redesign current job classifications to create a framework that ensures current and future skills, qualifications and flexibility necessary to achieve desired outcomes are embedded in all job classifications										Mari Beth Jelks	Eric DeLong	13-47
				Develop and implement a sustainable internship, apprenticeship, and young professional program to ensure broad-based recruitment and staff development efforts										Mari Beth Jelks	TBD	13-48
				Develop a career path program for employees as a guide to achieve professional development objectives										Mari Beth Jelks	TBD	13-49

Develop a plan using more flexible employee status structure that provides for cross training and increased capacity	Mari Beth Jelks	TBD	13-50
Improve two way communications with employee population (i.e. extending a calendar of HR events accessible to all employees)	Mari Beth Jelks	Steve Guitar	13-51
Develop and implement a plan for professional education development and growth of management	Mari Beth Jelks	TBD	13-52
Conduct a City-wide classification and compensation study and embed update procedures into City policy	Mari Beth Jelks	TBD	13-53
Implement gap analysis over structural barriers (i.e. labor contracts, CSBD rules, policies, job descriptions) to identify greater opportunities for employment utilization of positions	Mari Beth Jelks	TBD	13-54
Review and adjust staffing levels of departments to ensure desired outcomes are provided within financial targets	Greg Sundstrom	Eric DeLong, Scott Buhrer	13-55
Develop and initiate succession planning strategy	Mari Beth Jelks	Eric DeLong	13-56

WAGE & BENEFIT RATES
City of Grand Rapids
FY2016 - FY2020 Budget Input (FY15 for Information Only)

Payroll Rate Sheet

	2015	2016	2017	2018	2019	2020
Category	Adopted					

Health Insurance

Yearly Rate - Insurance Costs	13,112.00	13,406.12	14,725.34	16,035.18	17,328.95	18,629.33
Monthly Rate (Calculated)	1,092.67	1,117.18	1,227.11	1,336.26	1,444.08	1,552.44
Yearly Rate - Insurance Costs - Library	11,625.00	11,239.00	11,800.00	12,744.00	13,636.00	14,454.00
Monthly Rate (Calculated)	968.75	936.58	983.33	1,062.00	1,136.33	1,204.50
Yearly Rate Opt Out - Insurance Costs - Library	6,615.00	0.00	0.00	0.00	0.00	0.00
Monthly Rate (Calculated)	551.25	0.00	0.00	0.00	0.00	0.00

Pension and MedSup

General Pension Plan	25.53%	21.82%	18.09%	16.16%	13.58%	11.70%
Police Pension Plan	17.94%	15.13%	13.81%	11.95%	10.77%	10.77%
Police Command Pension Plan	12.50%	15.33%	14.01%	12.15%	10.97%	10.97%
Fire Pension Plan	15.50%	15.33%	14.01%	12.15%	10.97%	10.97%

Includes Both Pension
and Medicare Sup

MedSup - General Pension Plan (Rate incl in Pens)	0.70 %	0.70%	0.70%	0.70%	0.70%	0.70%
MedSup - Police Officers and Sergeants	0.70 %	0.50%	0.50%	0.50%	0.50%	0.50%
MedSup - Police Command (Rate incl in Pens)	0.70 %	0.70%	0.70%	0.70%	0.70%	0.70%
MedSup - Fire (Rate incl in Pension)	0.70 %	0.70%	0.70%	0.70%	0.70%	0.70%

Med Sup Rates
For Information
Only

Executive 401A (SP)		12.50%	12.50%	12.50%	12.50%	12.50%
Executive 401A (MGR)		15.50%	15.50%	15.50%	15.50%	15.50%

Retiree Health

All Others Retiree Health	11.92%	13.75%	13.64%	13.51%	13.38%	13.26%
Police Retiree Health	27.81%	25.90%	25.48%	24.95%	24.40%	23.75%
Fire Retiree Health	29.87%	24.77%	24.35%	23.89%	23.38%	22.86%
Emergency Comm Operators Retiree Health	9.49%	10.95%	10.86%	10.76%	10.65%	10.56%

Unemployment Compensation

Unemployment - Perm Full Time	0.14 %	0.14 %	0.14 %	0.14 %	0.14 %	0.14 %
Unemployment - 707 Emps	3.79 %	3.79 %	3.79 %	3.79 %	3.79 %	3.79 %

Employer FICA

Medicare Rate (No Limt)	1.450%	1.450%	1.450%	1.450%	1.450%	1.450%
OASDI Rate	6.200%	6.200%	6.200%	6.200%	6.200%	6.200%
Total	7.650%	7.650%	7.650%	7.650%	7.650%	7.650%
OASDI Limit	117,000	118,500	118,500	118,500	118,500	118,500

MONTHLY PARKING RATES - Subobject 9440

	2015	2016	2017	2018	2019	2020
Government Center Ramp	151.00	155.00	159.00	163.00	167.00	172.00
GREIU Parking Rates	45.00	46.00	47.00	48.00	49.00	50.00
Mileage Rates	0.37	0.37	0.37	0.37	0.37	0.37

Fiscal Wage Increase Factor: % Increase, Effect. Month (July=1; June=12)

	2016	2017	2018	2019	2020
61ST / Dist Court Non - Bargain Mgmt	2.250%	0.000%	0.000%	0.000%	0.000%
61STHR / Dist Court Non - Bargain Hrlr	2.250%	0.000%	0.000%	0.000%	0.000%
700HRRET / 700 Hour Retiree - (Seasonal)	0.000%	0.000%	0.000%	0.000%	0.000%
APACITY / A P A - City Employees	2.950%	0.000%	0.000%	0.000%	0.000%
APACOURT / A P A - 61st District Court	82 2.950%	0.000%	0.000%	0.000%	0.000%

WAGE & BENEFIT RATES
City of Grand Rapids
FY2016 - FY2020 Budget Input (FY15 for Information Only)

Payroll Rate Sheet

Category	2015 Adopted	2016	2017	2018	2019	2020
APPOINT / Appointed		0.000%	0.000%	0.000%	0.000%	0.000%
CITY / G R E I U - City Employees		2.250%	0.000%	0.000%	0.000%	0.000%
CITYMNGR / City Manager		0.000%	0.000%	0.000%	0.000%	0.000%
COMMSUPV / Emerg Comm Supvr - Local 406		2.250%	0.000%	0.000%	0.000%	0.000%
COURT / G R E I U- 61st District Court		2.250%	0.000%	0.000%	0.000%	0.000%
COURTPT / G R E I U - Dist Ct Part Time		2.250%	0.000%	0.000%	0.000%	0.000%
ELECTED / Elected City Officials		0.000%	0.000%	0.000%	0.000%	0.000%
EXECPLAN / Executive Level Classes		2.250%	0.000%	0.000%	0.000%	0.000%
IAFF / Fire- Intl Assoc Fire Fighters		3.580%	0.000%	0.000%	0.000%	0.000%
JUDGE / Jugges - 61st District Court		0.000%	0.000%	0.000%	0.000%	0.000%
LIBRHR / Library Part - Time Hourly		1.500%	0.000%	0.000%	0.000%	0.000%
LIBRMGT / Library Non- Barg Management		1.500%	0.000%	0.000%	0.000%	0.000%
LIBRPAGE / Library Pages		4.000%	4.400%	3.680%	0.000%	0.000%
LIBRPT / G R E I U - Library P T Perm		2.250%	0.000%	0.000%	0.000%	0.000%
LIBRR&F / G R E I U - Lib. Rank & File		2.250%	0.000%	0.000%	0.000%	0.000%
LIBRSUPV / G R E I U - Library Supvr Unit		2.250%	0.000%	0.000%	0.000%	0.000%
MGTNON / City Non- Union Management		2.250%	0.000%	0.000%	0.000%	0.000%
PENSION / Exec - Director Pension System		0.000%	0.000%	0.000%	0.000%	0.000%
POLC1 / Police Officers & Sergeants		2.950%	0.000%	0.000%	0.000%	0.000%
POLC2 / Crime Scene Technicians		2.950%	0.000%	0.000%	0.000%	0.000%
POLC3 / Police Intern - 216		2.800%	0.000%	0.000%	0.000%	0.000%
POLC4 / Emergency Comm Operators		0.000%	0.000%	0.000%	0.000%	0.000%
POLC5 / Police Command Officers		2.950%	0.000%	0.000%	0.000%	0.000%
RECPART / Recreation Supplementals		0.000%	0.000%	0.000%	0.000%	0.000%
SEASONAL / Seasonal Employees		0.000%	0.000%	0.000%	0.000%	0.000%
SUPPADV / Supplemental " By " Advice		0.000%	0.000%	0.000%	0.000%	0.000%
XGUARDS / School Crossing Guards		0.000%	0.000%	0.000%	0.000%	0.000%

Longevity Rates by Bargaining Unit/Tenure
Longevity has been discontinued

Other Bargaining Unit Level Rates

Educational Allowance - Police & Fire Qualified	
Educational Allowance - Level 1 (ZEDUC_001)	1,000.00
Educational Allowance - Level 2 (ZEDUC_002)	800.00
Educational Allowance - Level 3 (ZEDUC_003)	500.00
Educational Allowance - Level 4 (ZEDUC_004)	400.00
Educational Allowance - Level 5 (ZEDUC_005)	200.00
Cleaning & Clothing - Police and Fire	
Police Clothing - Level 1 - POLC1, POLC2 (ZPDCLTH_001)	1,080.00
Police Clothing - Level 2 - POLC 5 (ZPDCLTH_002)	1,080.00

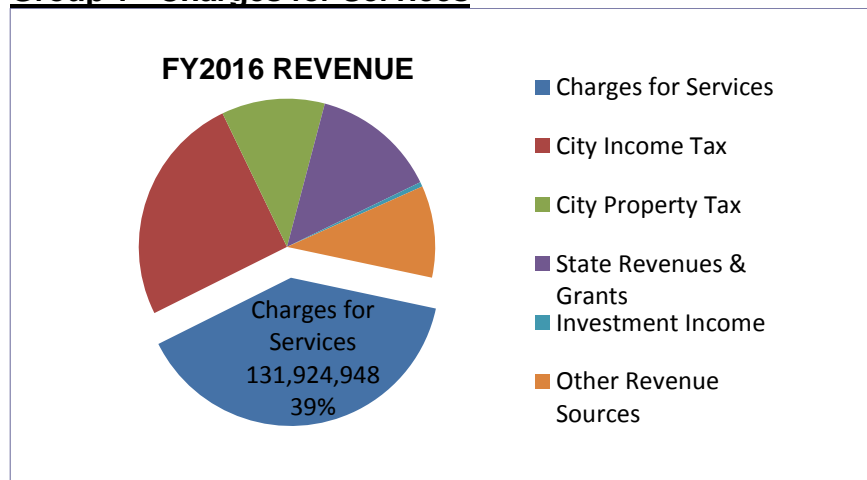
REVENUE OVERVIEW

This section provides an overview of the City of Grand Rapids' Fiscal Plan revenues. The narrative and graphics present revenue information for all budgeted funds as well as separate revenue data by source and by fund.

The General Operating Fund (GOF) is where the City accounts for most tax supported activities. Several years ago City income tax and property tax revenues were 38.6% and 16.9% of total GOF revenues respectively, but more recently the proportionate shares were projected to be 53% and 10.5%. The shift to the more economically volatile Income Tax as the primary GOF revenue source has contributed, in part, to the ongoing GOF budget constraints. Also contributing to the City's economic challenges is the near elimination of the statutory revenue sharing program.

City revenues are most easily explained by separating the sources into six major groups.

Group 1 - Charges for Services



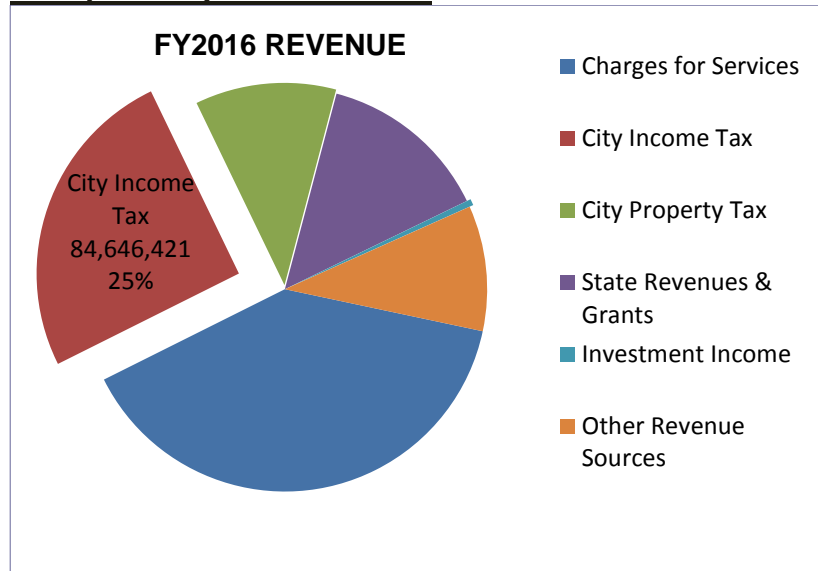
Charges for Services consist of revenues derived from charging the recipient for the product or service provided by the City. The majority of revenue from user charges is from the Enterprise Funds, Water Supply System, Sewage Disposal System, and Parking System. These systems are large operations serving City residents and businesses as well as several surrounding communities.

Other City funds with user fee revenues include the 61st District Court, Refuse Collection and Disposal, Building Inspection, Street, Vehicle Storage, and Parks Funds. Examples of General Operating Fund charges for services include the Property Tax Admin Fee, Licensing Fees, Marriage Ceremony Fees, and Special Event Fees.

This category is an increasingly larger revenue source as the City has focused more attention on full cost recovery from user charges. Unlike the private sector, state laws and related court cases limit City fees to the costs of the services provided, with any additional amounts would be considered to be an unauthorized tax. A comprehensive Water and Sewer Rate Study is prepared annually to ensure compliance with state laws and with bond covenants, and to assure the solvency of the Systems. All other user fees are examined and adjusted on an annual basis by the individual departments.

City Departments have been directed to focus on achieving 100% cost recovery for all services. If achievement of the 100% recovery level will negatively impact the Sustainability Plan goals, departments should recommend an alternative cost recovery goal, and identify a source of subsidy for any unrecovered costs.

Group 2 - City Income Taxes



With the approval of Michigan Public Act 284 in 1964, as amended, the State authorized Michigan cities to adopt uniform city income tax ordinances if approved by the City's voters. Income tax receipts are deposited into the General Operating Fund and the Capital Reserve Fund.

In 1967, the voters approved a two mill reduction in the City's property tax millage and a new tax on income earned within the City regardless of the residence of the taxpayer. Taxed income includes business net income and individuals' salaries and wages. Up to and including the calendar year ending December 31, 1995, residents paid 1% and non-residents paid 1/2 of 1%.

In 1995, the City's voters authorized an increase in the income tax from 1.0 % to 1.3% for residents and from 0.5% to 0.65%

for non-residents effective January 1, 1996. In May, 2010 the City's electorate authorized a temporary increase in the income tax from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents effective July 1, 2010 through June 30, 2015. In May 2014, voters approved extending the temporary income tax increase another 15 years to pay for Vital Streets.

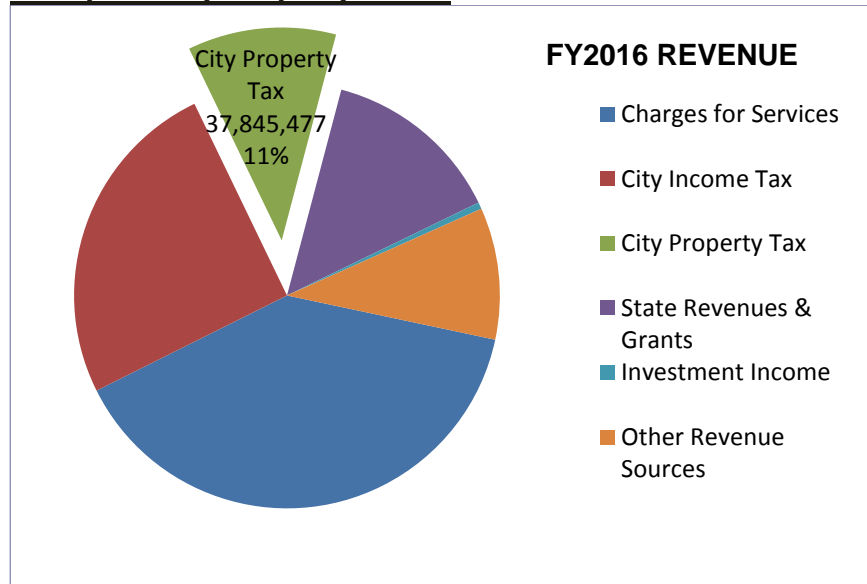
Beginning July 1, 2010, the dependency exemption was lowered from \$750 to \$600 per dependent.

Assumptions are made as to the rate at which taxable income is expected to grow. We then overlay the temporary increase in the income tax rate and the permanent decrease in the exemption rate. The estimated revenues shown in the fiscal plan include the additional revenue from this ballot measure and are shown on the Transformation Investment Fund Statement. Income tax revenue (other than that generated by the May 2010 ballot measure) is divided between the Capital Reserve Fund and the General Operating Fund.

FY2015 income tax revenues trended strongly above FY2014 revenues for the first half of this year. More recently, the pace of growth has slowed. We remain optimistic and confident that FY2015 will end the year 5.5% over FY2014 results.

To the extent actual income tax revenue exceeds budgeted income tax revenue, that increased tax revenue will be used to help meet two critical and complementary objectives: increasing the General Operating Fund's unassigned fund balance and fully funding the Budget Stabilization Fund to the 10% policy guideline.

Group 3 - City Property Taxes



Real Property Tax

Property taxes, currently the City's third largest overall source of funds, have long been a serious citizen concern in Michigan. The General Property Tax Act, Michigan Public Act 206 of 1893, is regularly amended by State legislators but voters approved major changes in 1978 and 1994 which affect the City of Grand Rapids' property tax revenues on an ongoing basis.

In 1978, the "Headlee Amendment" and enabling legislation, Michigan Public Act 35 of 1979, placed limitations on increases of property tax millage rates by the State. The Headlee Amendment effectively reduces the maximum authorized tax rate that can be levied by a local taxing unit.

Under the Headlee Amendment, if taxable property values rise faster than consumer prices, the maximum authorized millage rate is reduced, or "rolled back" to what would have been calculated if the inflation rate were used for valuation.

Until 1994, property taxes were based on a property's assessed value or an amount equal to 50% of the property's market value. This meant that property taxes went up and down in close relation to an increase or decrease in property value. With the passage of Proposal A, however, the tax was stabilized. In fact, some of the tax burden was shifted from property to sales tax, which was increased from 4% to 6%.

Proposal A created a new basis by which property tax would be calculated: the taxable value of the property. The taxable value of a property can only increase each year by the lesser of the rate of inflation or 5%. This allowed property values to rise in the 1990s without a corresponding rise in taxes. Unfortunately, it can also allow property values to fall without a corresponding decrease in taxes.

The initial Headlee Amendment permitted rolled back millages to be adjusted upward when property tax values increased by less than the rate of inflation. However, the Legislature eliminated any millage rate recovery for this situation following the passage of Proposal A in 1994.

Pursuant to Michigan Public Act 298 of 1917, as amended, the City is authorized to levy up to 3.0000 mills for refuse collection and disposal activities without seeking voter approval.

Public Act 359 of 1925, as amended authorizes home rule cities, like Grand Rapids, to levy up to \$50,000 for promotional

purposes. After collecting these property taxes, the City disburses the funds to Experience Grand Rapids.

City Property Taxes are generated by applying the approved millage rates to the taxable value of a property. One mill equals \$1.00 per \$1,000 of taxable property value. The taxable value of property may be less than or equal to but cannot exceed the property's SEV. Property tax revenues are deposited into the General Operating, Library, Capital Reserve and Refuse Collection and Disposal funds.

Proposal A of 1994 enacted limitations on the annual growth of individual property tax assessments. Prior to Proposal A, property taxes were calculated by multiplying the State Equalized Value (SEV) by the millage rate, where SEV is equal to 50% of the estimated true cash value of the property. Proposal A of 1994 requires property taxes to be calculated using the Taxable Value (TV), not the SEV. Whereas growth in SEV is limited only by market forces, growth in TV is "capped" at the annual Consumer Price Index (CPI), or 5%, whichever is less. New construction and transfers of ownership are exceptions to the cap.

Leading up to the 2007/2008 housing crisis, the gap between the City's SEV and TV peaked at approximately 15%. Viewing this gap in terms of the *property tax base* indicates that the City was not allowed to collect taxes on 15% of the value on the assessment roll. However, the large gap between SEV and TV allowed the City's property tax base to annually grow by slightly more than the CPI in the years leading up to the housing crisis.

Due to declines in property values that ensued between 2007 and 2013, the gap between SEV and TV eroded from

15% to less than 4%. During this same time, the City's *property tax base* declined as TV's of individual properties dropped below SEV's. Despite a modest increase in the City's 2015 SEV of 5.25%, the City's 2015 TV only grew 2.09%. Should the real estate market continue to improve, Proposal A requires future property tax millage rates to be reduced which will result in the property tax revenue growth to remain stagnant and in-line with the annual CPI.

Personal Property

A package of bills passed in 2012, and the subsequent passage by voters of Proposal 1 of 2014, created two personal property exemptions. The first exemption, which began in 2014, is the "Eligible Personal Property" exemption. The second exemption, which begins in 2016, is the "Eligible Manufacturing Personal Property" exemption.

The "Eligible Personal Property" exemption, also known as the "Small Taxpayer Exemption" exempts business personal property owned, leased, or in the possession of a business, if the total true cash value is less than \$80,000 in that local unit. Businesses must annually file an affidavit with the local assessor to be eligible for the exemption.

The "Eligible Manufacturing Personal Property" exemption eliminates personal property taxes on personal property which is used either for industrial processing, or direct integrated support of industrial processing. The exemption is phased in over several years beginning in 2016. By 2023, all eligible manufacturing personal property will be exempt in the State of Michigan.

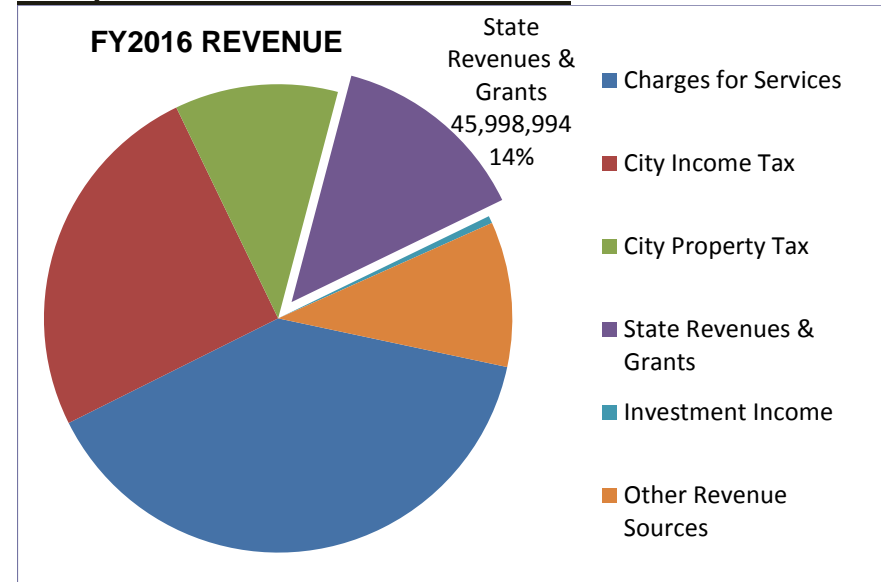
Other features of the bills include a proportion of "Use Tax" revenues be redirected to local units of government to offset

revenue losses caused by the exemptions; establishment of a “State Essential Services Assessment” which will be levied against exempt personal property in 2016 with the revenue going to the State’s general fund; and creation of the “Local Community Stabilization Authority” which will receive and disburse the local communities share of the State “Use Tax.” An analysis by the House Fiscal Agency indicates that beginning in State Fiscal Year 2015-2016, the City will receive 100% reimbursement of the following losses: revenue loss related to essential services such as ambulance, fire, and police; revenue loss experienced by tax increment financing authorities; and revenue loss from the “small taxpayer exemption.”

City Property Tax Conclusion

The effects of the recovering real property market, combined with the expectation of 100% reimbursement for personal property exemption losses, are expected to result in a property tax revenue increase of 0.93% from FY15 to FY16 in the General Operating Fund. Property tax revenues are also recorded in the City’s Capital Reserve Fund, the Refuse Fund, and in the Public Library Fund. Property taxes are also a key source of funding for most of the City’s component units, including the Downtown Development Authority, the Monroe North Tax Increment Financing Authority, the Smart Zone Local Development Financing Authority, the Brownfield Redevelopment Authority, and the various corridor improvement districts.

Group 4 - State Revenues and Grants



State Revenues and Grants include three major sources of revenues. State grants, state shared revenues and gas and weight taxes, are historically the City’s third largest source of funds. State revenues and grants are dependent on the State’s economic health.

State Grants

State grants support operating and capital activities for City projects ranging from child enrichment programs to street improvements. The amount of State grants received annually fluctuates depending on the timing and purpose of the grant. Like other grants, State grant revenues and expenditures are recognized via budget amendments when award letters or agreements are received from the granting agency.

State Shared Revenues

Revenue Sharing is the State program that previously distributed portions of the 4% of the 6% total sales tax collected by the State and distributed to the cities according to predetermined formulae. The City historically received revenue sharing payments from the State under both the State Constitution and the Michigan Revenue Sharing Act, P.A. 140 of 1971; however, in FY2012, the State eliminated Statutory Revenue Sharing altogether and replaced it with the Economic Vitality Incentive Program (EVIP).

Overall, the State Revenue Sharing distributions have been declining since 2002, primarily due to cuts in the statutory component of the revenue. The FY2014 Constitutional revenue sharing distributions were 0.5% more favorable than what was budgeted for FY2014. Constitutional Revenue Sharing revenues are deposited to the General Administration Account.

State Gas and Weight Taxes

The Michigan Constitution provides that certain proceeds of taxes levied by the State on motor vehicle fuels and registered motor vehicles be deposited into the Michigan Transportation Fund. Revenues deposited into the Fund are allocated by formula established under Public Act 51 of 1951, and transferred to several organizations, including the City, for transportation purposes.

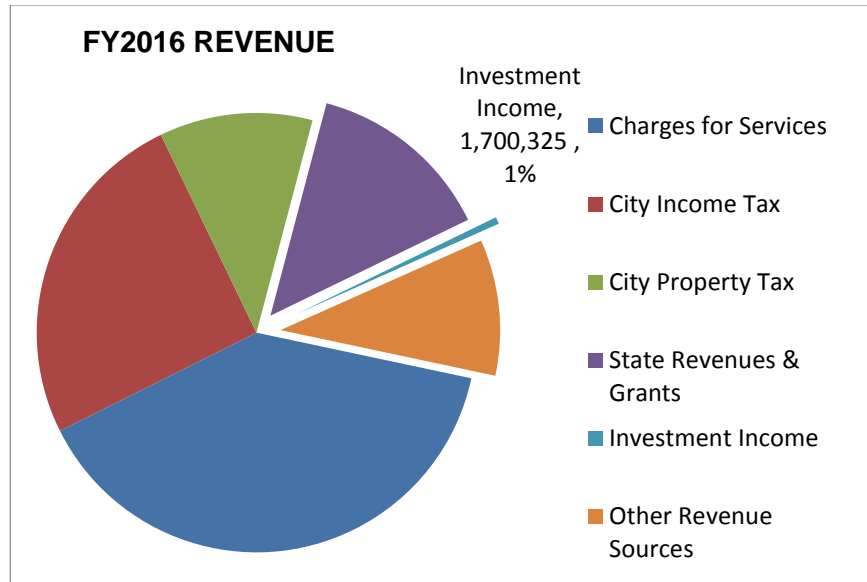
These funds (known as “Gas and Weight Taxes”) are distributed to cities and villages, after certain deductions by the

State, on the basis of population and mileage for the type of street when compared to the total for the State.

Gas and weight taxes are excise taxes - this means these taxes are charged based on numbers of units sold (i.e., gallons) rather than on the price of the units. As fuels including gas and diesel become more expensive and as vehicles become more fuel efficient, fewer gallons of fuel are sold which means that fewer taxes are collected. At the same time, costs associated with road and street repairs and maintenance continue to rise. Labor costs, like health insurance benefits for the workers who fix the roads, and material costs, like petroleum-derived asphalt, have been increasing annually above the rate of inflation. Gas and weight taxes are already inadequate to maintain the City’s roads but, with the General Operating Fund incapable of providing Streets Capital funding, the problem will get much worse in the very near future.

The City anticipates Gas and Weight taxes to increase by 1% in FY2015. However, given the current fiscal condition of the State of Michigan and recent proposals by Governor Snyder to change this tax, there is reason to be concerned that actual Gas and Weight tax revenue may be less than expected. As such, this revenue will be closely monitored throughout the upcoming fiscal year and adjustments made to associated expenditures if necessary.

Group 5 - Investment Earnings



Investment Earnings are the result of investing cash at prevailing interest rates until it is needed to pay for goods and services. The City Treasurer is authorized by State statute and City ordinance to invest surplus monies belonging to and under the control of the City. Surplus funds must be invested in accordance with Michigan Public Act 66 of 1977, as amended, (MCL 129.91 et seq.); Chapter 18 of the Grand Rapids City Code and the City of Grand Rapids Investment Policy. In summary, the City Treasurer may invest in the following investment instruments:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, subject to a variety of criteria.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two of the standard ratings services and that matures not more than 270 days after date of purchase.
- United States or federal agency or instrumentality obligation repurchase agreements.
- Bankers' acceptances of United States Banks.
- Obligations of Michigan or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- Mutual funds registered under the federal Investment Company Act of 1940 (title I of chapter 686, 54 Stat. 789, 15 USC 80a-1 to 80a-3 and 80a-4 to 80a-64) composed of investment vehicles which are legal for direct investment by local units of government in Michigan. These investments are also subject to a variety of criteria.
- Investment pools organized under the Local Government Investment Pools Act (Michigan Public Act 121 of 1985,) as amended, and/or organized under the Surplus Funds Investment Pool Act (Michigan Public Act 367 of 1982.) subject to a variety of criteria.

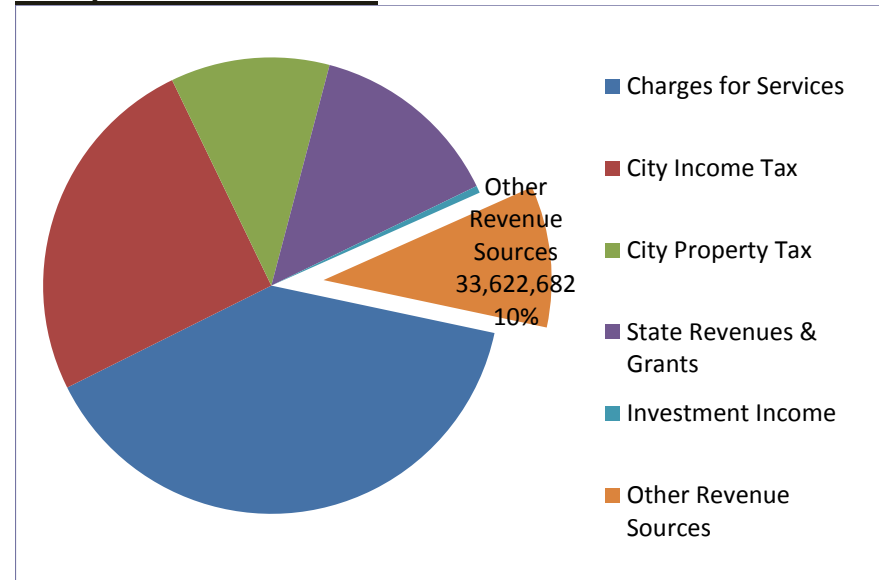
The above investment instruments and the cash balances in the City's checking accounts are subject to certain risks, as are all investment instruments. By restricting the investment options the City Treasurer has to the investment instruments listed above, State law and City code have greatly reduced the level of risk when investing the City's funds. However, the

City's investments are still subject to the risks summarized below. Additional information regarding investment risk is described in the City's audited Comprehensive Annual Financial Report available online.

- Credit Risk: The risk that an issuer or other counter-party to an investment will not fulfill its obligations.
- Custodial Credit Risk: The risk that, in the event of a failure of the counter-party, the City may not be able to recover the value of investments or collateral securities that are in the possession of an outside party.
- Interest Rate Risk: This risk is the exposure of investments to changes in market value when interest rates change.
- Concentration of Credit Risk: The City's Investment Policy places limits on the amount that may be invested in any one issuer. The policy allows a maximum investment of 25% of available funds to be invested per financial institution at the time of the investment. In other words, the City Treasurer may not place all of the City's "eggs" in one basket.

This Fiscal Plan projects interest rates that continue to be at historically low levels and, with previously placed longer term investments maturing and being reinvested in lower interest rate securities, there is a reduced estimate of interest earnings for all the City subfunds

Group 6 - Other Sources



A-87 Cost Allocation

Other sources of revenue include a multitude of minor items including funds transferred from non-General Operating Funds to the General Operating Fund for centralized support services like human resources and accounting. The amounts are determined by the City's Cost Allocation Plan which is prepared in compliance with the requirements of federal Circular A-87.

Cost allocation charges to the departments/funds are driven by the amount being allocated from the various central service departments. Annual fluctuations could be the result of either the central service departments incurring higher or lower

expenditures or the allocation base increasing or decreasing for a recipient department/fund.

Grants

Normally grant revenues and expenditures are budgeted in their entirety via a budget amendment in the fiscal year they are received. For multiple year grants, these appropriations remain in effect until the grant is closed so there is no subsequent budget activity in future fiscal years. The current year estimate includes only the actual revenue receipts and expenditures that are anticipated to take place during the fiscal year. The following year's proposed grants budgeted in the Fiscal Plan are those new grants that are awarded and not previously budgeted. The budget authority for these new grants will also remain in effect until they are closed.

Fiduciary Funds

The total revenues of the City's budgeted funds include fiduciary funds. These funds are used to account for assets held in trust by the City for the benefit of individuals or other entities.

INTRODUCTION TO FUND SUMMARIES

The City of Grand Rapids accounts for expenditures and revenues according to the generally accepted accounting practices as defined by the Governmental Accounting Standards Board (GASB). These standards require public agencies to maintain separate accountability over financial resources dedicated for specific financial purposes through fund designations. Governmental financial operations will incorporate several different types of funds. In order to have a reasonable structure, funds are classified in generic groups.

The groups budgeted by the City of Grand Rapids, and included in this Fiscal Plan, are governmental fund types and proprietary fund types. These fund types are defined as follows:

- **Governmental Fund Types** - The funds used to fund those activities of a government that are carried out to provide services to citizens and that are financed primarily through taxes and intergovernmental revenues. Governmental Fund Types include five types of funds – general, special revenue, debt service, capital projects and permanent.
 - General Fund** - Normally the most important fund of a municipality, it accounts for all resources not otherwise devoted to specific activities and finances many of the basic municipal functions, such as general administration, fire and police. This fund is the recipient of the bulk of the general tax dollars (e.g. income tax, property tax) paid by the community.
 - Special Revenue** - Accounts for receipts from revenue sources that have been earmarked for specific activities. For example, motor vehicle gas and weight taxes shared with local governments by the State for street maintenance might be accounted for in a Street Fund.
 - Permanent** - Used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.
 - Debt Service** - Accounts for the financing of the interest and retirement of principal of general long-term debt.
 - Capital Projects** - Accounts for the acquisition of capital facilities, which may be financed out of bond issues, grants-in-aid, or transfers from other funds. This type of fund is limited to accounting for the receipts and expenditures on capital projects. Any bond issues involved will be serviced and repaid by the Debt Service Funds.
- **Proprietary Fund Types** - These funds are used to account for a government's business-type activities supported, at least in part, by fees or charges.
 - Enterprise** - Accounts for business type activities. Municipal utilities, convention centers, parking operations and other activities supported largely by user charges may be accounted for by this type fund.
 - Internal Service** - These funds are similar to enterprise funds except that the services are not rendered to the general public but are for other governmental organization units within the same governmental jurisdiction. The operations of such activities as motor equipment services, data processing and building and grounds maintenance have been placed under this type of fund to account for the cost of such services and to encourage economy in their use.

The individual fund statements supported by supplemental information for each of the budgeted funds follow the combined fund statement. Each fund statement provides a three-year financial history of the fund, as well as an additional four years projections. Statements have been organized by category with the General Fund first, followed by Special Revenue, Permanent, Debt and Capital, Enterprise and Internal Service.

It is important to note that, although each fund is a separate entity, certain payments are often made from one fund to another. Such "contributions to other funds" could be made for any number of reasons. Perhaps the most obvious reason would be a subsidy to support the services of the recipient fund. Such a transfer most commonly occurs from the City's General Operating Fund. That fund, as the beneficiary of the general tax dollars of the community, is a resource to support other activities. Also, by design, operations of Internal Service Funds are supported by revenues from other funds. To avoid a distortion of the overall city financial picture, the combined fund statement addresses such transfers under the column titled Inter-Fund Eliminations.

Fund Structure for Budgeted Funds

Modified Accrual Basis of Budgeting and Accounting



What are “Budgetary Basis” and “Accounting Basis”?

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City of Grand Rapids’ funds use either the modified accrual or accrual measurement focus.

Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These funds are known collectively as “governmental fund types.”

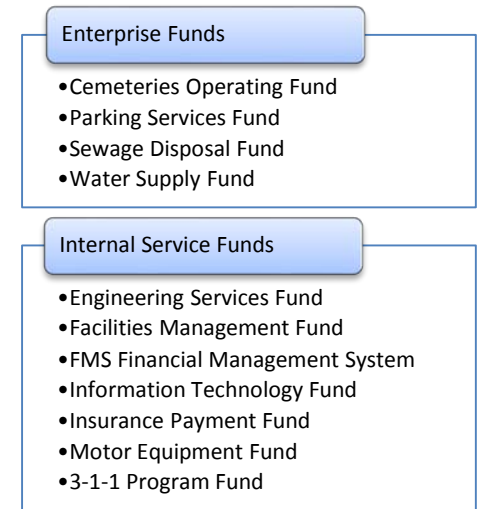
Accrual Basis

Funds that focus on total economic resources employ the accrual basis which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

Difference between the City’s Budgetary Basis and Accounting Basis

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves.

Accrual Basis of Budgeting and Accounting



**CITY FUNDS BY CLASSIFICATION
WITH APPROVED APPROPRIATIONS**

GENERAL OPERATING	
General Operating Fund	\$ 125,381,085

SPECIAL REVENUE	
Budget Stabilization	\$ -
Building Inspection	3,622,031
Community Dispatch	6,169,118
61st District Court	13,652,501
DNR Properties	20,847
Downtown Improvement District	16,248
Drug Law Enforcement	431,673
Economic Development Corporation (EDC)	275,542
Local Streets	3,420,242
Major Streets	12,613,388
Michigan Justice Training	55,000
Parks and Recreation	6,324,569
Parks Millage	3,831,601
Property Management	1,102,617
Public Library	11,074,701
Receivership Subfund	15,000
Refuse Collection	10,729,056
Sidewalk Repair	1,662,921
Transformation Fund	2,129,029
Vehicle Storage Facility	550,050
Vital Streets Operating	14,560,862
	\$ 92,256,996

INTERNAL SERVICE	
Engineering Services	\$ 5,149,255
Facilities Operating	4,800,640
Facilities Capital	1,673,825
FMS Fund	3,281,000
Information Technology Operating	5,284,330
Information Technology Capital	725,000
3-1-1 Program	1,562,848
Insurance Health Subfund	25,073,929
Insurance Risk Management Subfund	4,250,315
Motor Equipment Operating	7,985,406
Motor Equipment Capital	6,088,418
	\$ 65,874,966

ENTERPRISE	
Auto Parking	\$ 19,194,113
Belknap Ice Arena	398,500
Cemetery Operating	1,325,042
Cemetery Golf Course	531,789
Sewage Disposal System	58,402,622
Water Supply System	57,405,340
	\$ 137,257,406

GRANTS	
Community Development Block Grant	\$ 5,219,602
Home Investment Partnership Program	1,698,168
Lead Hazard Control Grant	-
Other Grants	51,248
Police Grants	866,315
	\$ 7,835,333

CAPITAL IMPROVEMENT and DEBT SERVICE	
Capital Reserve	\$ 11,405,604
Capital Improvement	6,181,264
Streets Capital	112,121
Debt Retirement	-
Vital Streets Capital	5,278,038
	\$ 22,977,027

PERMANENT	
Cemetery Perpetual Care	\$ 39,651

FIDUCIARY (INFORMATIONAL)	
General Retiree Health Care	\$ 6,283,950
Police Officer Retiree Health Care	1,902,418
Firefighter Retiree Health Care	2,169,299
	\$ 10,355,667

CITY OF GRAND RAPIDS
APPROVED APPROPRIATIONS BY SERVICE GROUP
July 1, 2015
Total \$461,978,131*

ADMINISTRATIVE SERVICES \$ 33,998,284	COMMUNITY SERVICES \$ 63,820,170	DESIGN, DEVELOPMENT & ENTERPRISE SERVICES \$ 160,229,830	FISCAL SERVICES \$ 66,447,047	PUBLIC SAFETY SERVICES \$ 100,979,515	OTHER SERVICES \$ 26,147,618
ADMINISTRATIVE SERVICES \$ 2,354,405	COMMUNITY DEVELOPMENT \$ 10,903,992	DESIGN, DEVELOPMENT & COMMUNITY ENGAGEMENT \$ 5,698,885	FACILITIES & FLEET MANAGEMENT \$ 24,531,372	POLICE \$ 57,187,528	PUBLIC LIBRARY \$ 11,074,701
HUMAN RESOURCES \$ 31,643,879	PUBLIC SERVICES \$ 52,916,178	ECONOMIC DEVELOPMENT \$ 1,399,007	FISCAL SERVICES \$ 26,736,119	FIRE \$ 27,663,381	CITY CLERK \$ 2,128,117
		ENGINEERING \$ 6,924,298	TECHNOLOGY & CHANGE MANAGEMENT \$ 9,738,819	DISTRICT COURT \$ 13,652,501	EXECUTIVE OFFICE \$ 12,944,800
		ENTERPRISE SERVICES \$ 146,207,640	TREASURY \$ 2,878,617	CITY ATTORNEY \$ 2,476,105	
			COMPTROLLER'S OFFICE \$ 2,562,120		

*Includes:
Fiduciary \$10,355,667

**CITY OF GRAND RAPIDS, MICHIGAN
COMBINED BUDGETED FUNDS
FISCAL YEAR 2016**

**STATEMENT OF REVENUES AND APPROPRIATIONS
July 1, 2015**

	GENERAL OPERATING	SPECIAL REVENUE	DEBT SERVICE	CAPITAL IMPROVEMENT	PERMANENT	FIDUCIARY	ENTERPRISE	INTER-FUND ELIMINATIONS	TOTAL ALL FUNDS	MEMORANDUM ONLY INTERNAL SERVICE FUNDS
REVENUES:										
401 Taxes	\$81,901,054	\$32,020,020	\$ -	\$8,570,824	\$ -	\$ -	\$ -	\$ -	\$122,491,898	\$ -
450 Licenses and Permits	620,145	3,621,390	-	-	-	-	83,300	-	4,324,835	60,500
500 Intergovernmental Revenues	18,495,629	23,389,838	-	3,257,188	-	-	-	-	45,142,655	1,285,330
600 Charges for Services	11,521,420	11,751,625	-	-	21,000	608,997	108,021,906	-	131,924,948	43,944,100
655 Fines and Forfeitures	2,019,400	4,820,000	-	-	-	-	1,363,673	-	8,203,073	-
664 Interest and Rents	561,011	301,793	-	-	31,401	-	1,308,726	-	2,202,931	12,006,839
671 Other Revenue	882,842	4,271,929	-	255,000	-	14,568,966	1,221,537	-	21,200,274	5,780,004
695 Other Financing Sources	9,462,192	22,103,355	-	10,732,826	120,644	-	49,651,545	(\$63,322,589)	28,747,973	-
From (To) Fund Balance	(82,608)	(2,187,621)	-	161,189	(133,394)	(4,822,296)	(24,393,281)	-	(31,458,011)	2,798,193
TOTAL REVENUES	\$125,381,085	\$100,092,329	\$0	22,977,027	\$39,651	\$10,355,667	\$137,257,406	(\$63,322,589)	\$332,780,576	\$65,874,966 *
APPROPRIATIONS:										
A110 Public Library	\$ -	\$11,074,701	\$ -	\$ -	\$ -	\$ -	\$ -	(\$323,961)	10,750,740	\$ -
A120 Clerk's Office	2,128,117	-	-	-	-	-	-	-	2,128,117	-
A130 Executive Office	1,539,196	-	-	11,405,604	-	-	-	(6,453,610)	6,491,190	-
B210 Community Services	3,467,031	7,436,962	-	-	-	-	-	(1,942,650)	8,961,343	-
B220 Public Services	-	35,186,988	-	5,278,038	-	-	-	(9,850,306)	30,614,720	-
B230 Parks Operations	-	10,156,170	-	-	39,651	-	2,255,331	(510,354)	11,940,798	-
C310 Design Devt & Community Engag	2,060,606	3,638,279	-	-	-	-	-	(240,362)	5,458,523	-
C315 Economic Development	-	1,399,006	-	-	-	-	-	(18,978)	1,380,028	-
C320 Engineering	-	1,662,921	-	112,121	-	-	-	(67,064)	1,707,978	5,149,255
C330 Enterprise Services	5,481,470	5,612,385	-	763,133	-	-	134,350,652	(25,696,759)	120,510,881	-
D410 Human Resources	2,319,635	-	-	-	-	-	-	-	2,319,635	29,324,244
D420 Administrative Services	791,557	-	-	-	-	-	-	-	791,557	1,562,848
E510 Police	48,431,169	7,522,106	-	1,234,254	-	-	-	(268,336)	56,919,193	-
E520 Fire	27,167,537	-	-	495,844	-	-	-	(328,755)	27,334,626	-
E530 District Court	-	13,652,501	-	-	-	-	-	(349,913)	13,302,588	-
E540 Attorney's Office	2,476,105	-	-	-	-	-	-	-	2,476,105	-
F610 Facilities & Fleet Management	-	550,050	-	3,433,033	-	-	-	(17,925)	3,965,158	20,548,289
F620 Fiscal Services	24,607,090	2,129,029	-	-	-	-	-	(17,253,616)	9,482,503	-
F630 Technology & Change Mgmt	193,489	-	-	255,000	-	-	-	-	448,489	9,290,330
F640 Treasury	2,155,963	71,231	-	-	-	-	651,423	-	2,878,617	-
F650 Comptroller's Office	2,562,120	-	-	-	-	-	-	-	2,562,120	-
N980 Non-Departmental	-	-	-	-	-	10,355,667	-	-	10,355,667	-
TOTAL APPROPRIATIONS	\$125,381,085	\$100,092,329	\$0	\$22,977,027	\$39,651	\$10,355,667	\$137,257,406	(\$63,322,589)	\$332,780,576	\$65,874,966

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2014 - 2016
JULY 1, 2015**

	GENERAL FUND			SPECIAL REVENUE FUNDS		
	2014 Actual	2015 Estimated	2016 Budget	2014 Actual	2015 Estimated	2016 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ 77,591,717	\$ 80,316,737	\$ 81,901,054	\$ 26,286,266	\$ 30,736,230	\$ 32,020,020
450 Licenses and Permits	490,207	499,167	620,145	4,330,715	3,422,485	3,621,390
500 Intergovernmental Revenues	14,727,851	15,240,285	18,495,629	34,581,853	28,313,431	23,389,838
600 Charges for Services	11,506,411	11,192,570	11,521,420	12,013,889	11,471,444	11,751,625
655 Fines and Forfeitures	2,265,925	2,028,471	2,019,400	4,972,949	4,685,000	4,820,000
664 Interest and Rents	450,154	450,343	561,011	346,595	267,064	301,793
671 Other Revenue	893,332	868,830	882,842	3,727,256	3,430,787	4,271,929
695 Other Financing Sources	13,066,051	14,967,706	9,462,192	19,195,069	21,474,187	22,103,355
TOTAL SOURCES	\$ 120,991,648	\$ 125,564,109	\$ 125,463,693	\$ 105,454,592	\$ 103,800,628	\$ 102,279,950
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$ 11,341,408	\$ 11,059,803	\$ 11,074,701
A120 Clerk's Office	1,661,784	1,984,976	2,128,117	4,350	-	\$ -
A130 Executive Office	1,204,344	1,368,656	1,539,196	78,896	-	\$ -
B210 Community Services	3,310,545	3,311,301	3,467,031	8,503,080	7,781,255	\$ 7,436,962
B220 Public Services	-	-	-	22,600,412	23,616,662	\$ 35,186,987
B230 Parks Operations	-	-	-	5,348,101	8,793,113	\$ 10,156,170
C310 Design Devt & Community Engagement	1,613,791	1,750,228	2,060,606	3,982,753	3,170,500	\$ 3,638,279
C315 Economic Development	4,308	-	-	2,347,591	1,394,628	\$ 1,399,006
C320 Engineering	-	-	-	1,028,236	1,872,190	\$ 1,662,921
C330 Enterprise Services	4,890,396	5,437,492	5,481,470	4,817,994	5,137,196	\$ 5,612,385
D410 Human Resources	1,744,439	1,952,705	2,319,635	-	-	\$ -
D420 Administrative Services	658,346	739,672	791,557	-	-	\$ -
E510 Police	44,445,103	46,785,596	48,431,169	7,096,221	7,581,304	\$ 7,522,106
E520 Fire	27,298,739	27,966,536	27,167,537	3,422,825	85,533	\$ -
E530 District Court	-	-	-	13,924,421	13,138,655	\$ 13,652,501
E540 Attorney's Office	2,244,538	2,308,310	2,476,105	-	-	\$ -
F610 Facilities & Fleet Management	-	-	-	530,651	527,109	\$ 550,050
F620 Fiscal Services	25,892,715	25,924,953	24,607,090	8,395,766	13,258,863	\$ 2,129,029
F630 Technology & Change Management	178,994	188,456	193,489	-	-	\$ -
F640 Treasury	1,725,354	2,044,420	2,155,963	54,014	131,505	\$ 71,231
F650 Comptroller's Office	2,075,171	2,560,805	2,562,120	-	-	\$ -
N980 Non-Departmental	-	-	-	-	-	\$ -
TOTAL USES	\$ 118,948,567	\$ 124,324,106	\$ 125,381,085	\$ 93,476,719	\$ 97,548,316	\$ 100,092,328
Net Increase (Decrease)						
in Fund Balance	\$ 2,043,081	\$ 1,240,003	\$ 82,608	\$ 11,977,873	\$ 6,252,312	\$ 2,187,622
General Contingencies and Reserves	-	-	-	-	-	-
Fund Balance - July 1	11,797,437	13,840,518	15,080,521	37,258,240	49,236,113	55,488,425
Fund Balance - June 30	\$ 13,840,518	\$ 15,080,521	\$ 15,163,129	\$ 49,236,113	\$ 55,488,425	\$ 57,676,047

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2014 - 2016
JULY 1, 2015**

	DEBT SERVICE			CAPITAL IMPROVEMENT		
	2014 Actual	2015 Estimated	2016 Budget	2014 Actual	2015 Estimated	2016 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ -	\$ -	\$ -	\$ 7,605,689	\$ 8,391,039	\$ 8,570,824
450 Licenses and Permits	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	505,376	3,042,929	3,257,188
600 Charges for Services	-	-	-	2,000	-	-
655 Fines and Forfeitures	-	-	-	-	-	-
664 Interest and Rents	-	-	-	14,263	-	-
671 Other Revenue	-	-	-	787,721	2,487,732	255,000
695 Other Financing Sources	1,337,265	1,352,188	-	8,743,145	26,556,679	10,732,826
TOTAL SOURCES	\$ 1,337,265	\$ 1,352,188	\$ -	\$ 17,658,194	\$ 40,478,379	\$ 22,815,838
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-	-	-	-
A130 Executive Office	-	-	-	9,211,376	12,236,781	11,405,605
B210 Community Services	-	-	-	-	-	-
B220 Public Services	-	-	-	-	21,484,139	5,278,038
B230 Parks Operations	-	-	-	80,086	290,000	-
C310 Design Devt & Community Engagement	-	-	-	-	-	-
C315 Economic Development	-	-	-	-	-	-
C320 Engineering	-	-	-	3,452,140	1,283,192	112,121
C330 Enterprise Services	-	-	-	681,131	959,795	763,133
D410 Human Resources	-	-	-	-	-	-
D420 Administrative Services	-	-	-	-	-	-
E510 Police	-	-	-	262,715	1,127,500	1,234,254
E520 Fire	-	-	-	1,233,431	662,900	495,844
E530 District Court	-	-	-	-	-	-
E540 Attorney's Office	-	-	-	-	-	-
F610 Facilities & Fleet Management	-	-	-	1,207,864	1,379,568	3,433,033
F620 Fiscal Services	-	-	-	-	-	-
F630 Technology & Change Management	-	-	-	157,859	255,000	255,000
F640 Treasury	-	-	-	-	-	-
F650 Comptroller's Office	-	-	-	-	-	-
N980 Non-Departmental	1,337,265	1,352,188	-	-	-	-
TOTAL USES	\$ 1,337,265	\$ 1,352,188	\$ -	\$ 16,286,602	\$ 39,678,875	\$ 22,977,028
Net Increase (Decrease) in Fund Balance	\$ -	\$ -	\$ -	\$ 1,371,592	\$ 799,504	\$ (161,190)
General Contingencies and Reserves	-	-	-	-	-	-
Fund Balance - July 1	-	-	-	529,331	1,900,923	2,700,427
Fund Balance - June 30	\$ -	\$ 99	\$ -	\$ 1,900,923	\$ 2,700,427	\$ 2,539,237

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2014 - 2016
JULY 1, 2015**

	PERMANENT FUNDS			TOTAL GOVERNMENTAL FUNDS		
	2014 Actual	2015 Estimated	2016 Budget	2014 Actual	2015 Estimated	2016 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ -	\$ -	\$ -	\$ 111,483,672	\$ 119,444,006	\$ 122,491,898
450 Licenses and Permits	-	-	-	4,820,922	3,921,652	4,241,535
500 Intergovernmental Revenues	-	-	-	49,815,080	46,596,645	45,142,655
600 Charges for Services	22,906	20,576	21,000	23,545,206	22,684,590	23,294,045
655 Fines and Forfeitures	-	-	-	7,238,874	6,713,471	6,839,400
664 Interest and Rents	27,909	24,000	31,401	838,921	741,407	894,205
671 Other Revenue	-	-	-	5,408,309	6,787,349	5,409,771
695 Other Financing Sources	109,334	27,000	120,644	42,450,864	64,377,760	42,419,017
TOTAL SOURCES	\$ 160,149	\$ 71,576	\$ 173,045	\$ 245,601,848	\$ 271,266,880	\$ 250,732,526
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$11,341,408	\$11,059,803	\$11,074,701
A120 Clerk's Office	-	-	-	1,666,134	1,984,976	2,128,117
A130 Executive Office	-	-	-	10,494,616	13,605,437	12,944,801
B210 Community Services	-	-	-	11,813,625	11,092,556	10,903,993
B220 Public Services	-	-	-	22,600,412	45,100,801	40,465,025
B230 Parks Operations	199,502	42,240	39,651	5,627,689	9,125,353	10,195,821
C310 Design Devt & Community Engagement	-	-	-	5,596,544	4,920,728	5,698,885
C315 Economic Development	-	-	-	2,351,899	1,394,628	1,399,006
C320 Engineering	-	-	-	4,480,376	3,155,382	1,775,042
C330 Enterprise Services	-	-	-	10,389,521	11,534,483	11,856,988
D410 Human Resources	-	-	-	1,744,439	1,952,705	2,319,635
D420 Administrative Services	-	-	-	658,346	739,672	791,557
E510 Police	-	-	-	51,804,039	55,494,400	57,187,529
E520 Fire	-	-	-	31,954,995	28,714,969	27,663,381
E530 District Court	-	-	-	13,924,421	13,138,655	13,652,501
E540 Attorney's Office	-	-	-	2,244,538	2,308,310	2,476,105
F610 Facilities & Fleet Management	-	-	-	1,738,515	1,906,677	3,983,083
F620 Fiscal Services	-	-	-	34,288,481	39,183,816	26,736,119
F630 Technology & Change Management	-	-	-	336,853	443,456	448,489
F640 Treasury	-	-	-	1,779,368	2,175,925	2,227,194
F650 Comptroller's Office	-	-	-	2,075,171	2,560,805	2,562,120
N980 Non-Departmental	-	-	-	1,337,265	1,352,188	-
TOTAL USES	\$ 199,502	\$ 42,240	\$ 39,651	\$ 230,248,655	\$ 262,945,725	\$ 248,490,092
Net Increase (Decrease) in Fund Balance	\$ (39,353)	\$ 29,336	\$ 133,394	\$ 15,353,193	\$ 8,321,155	\$ 2,242,434
General Contingencies and Reserves	(22,905)	(20,576)	(21,000)	(22,905)	(20,576)	(21,000)
Fund Balance - July 1	899,754	837,496	846,256	50,484,762	65,815,050	74,115,629
Fund Balance - June 30	\$ 837,496	\$ 846,256	\$ 958,650	\$ 65,815,050	\$ 74,115,629	\$ 76,337,063

Budget Stabilization Fund: The purpose of this fund is to serve as the City's "savings" account and to assist in stabilizing revenues during periods of economic recession. The fund provides a safeguard to protect critical programs for the citizens of Grand Rapids when the City experiences an economic downturn. The fund is accounted for as a subfund of the General Fund.

Money in the budget stabilization fund may be appropriated by an ordinance or resolution adopted by a 2/3 vote of the City Commission. The amount of money in the fund shall not exceed either 15% of the City's most recent General Fund budget, as originally adopted, or 15% of the average of the City's five most recent General Fund budgets, as amended, whichever is less.

This fund may be used for the following purposes:

- To cover a general fund deficit, when the City's annual audit reveals such a deficit.
- To prevent a reduction in the level of public services or in the number of employees at any time in a fiscal year when the City's budgeted revenue is not being collected in an amount sufficient to cover budgeted expenses.
- To prevent a reduction in the level of public services or in the number of employees when in preparing the budget for the next fiscal year the City's estimated revenue does not appear sufficient to cover estimated expenses.
- To cover expenses arising because of a natural disaster, including a flood, fire, or tornado. However, if federal or state funds are received to offset the appropriations from the fund, that money shall be returned to the fund.

Major Revenue Source: Surplus revenues from the General Fund

Fund Balance Policy: Maintain a fund balance equal to 10% of total General Fund expenditures

General Fund: The General Operating Fund is used to account for all financial resources except those required to be accounted for in another fund. The Fund Balance Policy for the General Operating Fund has been established at 15% of appropriations starting with the Fiscal Year that ended on 6/30/2010. This policy was established by the City Commission in prior years during the budget preparation process. Funds that received General Operating Fund support should have a fund balance policy too, yet we are still developing a formal fund balance policy for these funds. For this presentation, we are showing a recommended 5% fund balance reserve policy for funds that receive direct General Operating Fund support. See the Revenues Overview Section behind the Budget Basics tab for more details on General Operating Fund revenues.

Transformation Fund: This fund, which is a subunit (also known as a subfund) of the General Operating Fund, is to account for the temporary income tax rate increase that was approved by voters in 2010. The income tax rate increase began in FY 2011 and ends after FY 2015; this is why the term temporary income tax rate increase is used. Any amount from the competitive statutory revenue sharing from the State of Michigan will be accounted for in the Transformation fund. The money will be used to invest in elements of the transformation plans that have the potential to result in rapid, tangible, monetary return on investment that help fund the transformational process, which will create leaner City services in the future. Any remaining fund balance at the end of each year will be assigned to future transformational operations.

City of Grand Rapids
BUDGET STABILIZATION FUND (SR257257)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>BUDGET STABILIZATION FUND OPERATING</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources - Baseline	2,257,335	808,034	808,034	808,034	0	0	750,000	2,000,000	1,400,000
695 Other Financing Sources - Income Tax Growth Increment	0	0	2,200,000	2,200,000	0	0	0	0	0
BUDGET STABILIZATION FUND OPERATING Total Revenue	2,257,335	808,034	3,008,034	3,008,034	0	0	750,000	2,000,000	1,400,000
EXPENDITURES									
<u>BUDGET STABILIZATION FUND OPERATING</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
BUDGET STABILIZATION FUND OPERATING Total Expenditures	0	0	0	0	0	0	0	0	0
BUDGET STABILIZATION FUND OPERATING NET INCOME (LOSS)	2,257,335	808,034	3,008,034	3,008,034	0	0	750,000	2,000,000	1,400,000
Beginning Fund Balance	3,683,466	5,940,801	5,940,801	5,940,801	8,948,835	8,948,835	8,948,835	9,698,835	11,698,835
Ending Fund Balance	5,940,801	6,748,835	8,948,835	8,948,835	8,948,835	8,948,835	9,698,835	11,698,835	13,098,835
GENERAL FUND OPERATING Total Expenditures									
				124,324,106	125,381,085	127,006,680	128,449,272	131,001,347	131,902,361
				(3,008,034)	0	0	(750,000)	(2,000,000)	(1,400,000)
	118,948,567			121,316,072	125,381,085	127,006,680	127,699,272	129,001,347	130,502,361
Reserve Targets:									
Operating Transfer from General Operating Fund	0			3,008,034	0	0	750,000	2,000,000	1,400,000
Cumulative Budget Stabilization Fund Reserves	5,940,801			8,948,835	8,948,835	8,948,835	9,698,835	11,698,835	13,098,835
Percent of Total General Operating Fund Expenditures	5.0%			7.4%	7.1%	7.0%	7.6%	9.1%	10.0%

City of Grand Rapids
GENERAL FUND OPERATING (GFGEN)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Estimate	2016 Request	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast
REVENUE									
<u>GENERAL FUND OPERATING (GFGEN)</u>									
438 Taxes - Income	64,612,270	65,008,301	65,008,300	67,383,538	68,847,115	70,568,294	72,332,500	74,140,813	75,994,334
402 Taxes - Property	12,979,447	12,933,552	12,933,552	12,933,199	13,053,939	13,202,853	13,339,012	13,434,022	13,434,022
450 Licenses And Permits	490,207	482,459	482,459	499,167	620,145	634,865	644,861	665,141	675,711
501 Intergovernmental Revenues	14,727,851	15,214,870	15,214,870	15,240,285	18,495,629	19,051,359	19,599,748	20,163,847	20,745,823
600 Charges For Services	11,506,411	11,194,095	11,194,095	11,192,570	11,521,420	11,622,733	11,736,352	11,857,862	11,980,353
655 Fines And Forfeitures	2,265,925	2,019,400	2,019,400	2,028,471	2,019,400	2,044,400	2,044,400	2,049,400	2,049,400
664 Interest And Rents	450,154	401,500	401,500	450,343	561,011	572,787	584,889	597,253	609,813
671 Other Revenue	893,332	840,675	840,675	868,830	882,842	765,186	765,191	765,197	882,866
695 Other Financing Sources	11,701,051	10,881,719	10,881,720	10,973,381	7,987,192	7,180,772	7,277,710	7,376,813	7,503,360
695 Return Excess Subsidy - After School Programs	0	364,551	364,551	364,551	0	0	0	0	0
695 Repayment of Loan for Parks Millage	0	300,000	300,000	300,000	0	0	0	0	0
695 Repayment of Loan for Pools Millage	0	143,483	143,483	143,483	0	0	0	0	0
695 Pension Transformation Allowance	0	1,766,291	1,766,291	1,766,291	0	0	0	0	0
695 Principal Payment Rec'd on Gov't Center Ramp	1,365,000	1,420,000	1,420,000	1,420,000	1,475,000	1,535,000	1,595,000	1,030,000	0
GENERAL FUND OPERATING Total Revenue	120,991,648	122,970,896	122,970,896	125,564,109	125,463,693	127,178,249	129,919,663	132,080,348	133,875,682
EXPENDITURES									
<u>GENERAL FUND OPERATING (GFGEN)</u>									
701 Personal Services	77,099,354	81,907,760	81,769,480	81,109,110	83,812,113	83,528,297	83,558,801	83,768,990	84,453,810
726 Supplies	1,760,189	1,869,414	2,104,914	2,198,656	2,163,606	2,178,478	2,244,304	2,235,373	2,290,786
800 Other Services And Charges	19,797,019	20,868,043	21,619,361	22,202,162	21,615,632	22,341,491	22,771,171	23,407,153	23,818,985
970 Capital Outlay	199,912	437,224	723,015	665,809	491,616	526,213	508,560	516,989	520,003
990 Debt Service	631,951	327,423	327,423	327,823	322,983	112,662	58,318	56,872	60,258
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(3,000,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)
999 Contingent Appropriation	0	1,000,000	1,088,522	0	1,000,000	1,300,000	1,300,000	1,300,000	1,300,000
999 Transfers Out	17,202,807	13,327,412	12,413,692	12,545,919	12,764,127	13,688,410	14,014,766	14,312,495	14,616,173
999 Parks Subsidy (Maintenance of Effort)	0	5,266,593	5,266,593	5,266,593	5,411,008	5,481,129	5,543,352	5,653,475	5,692,345
999 Vital Streets	0	0	0	0	750,000	750,000	750,000	1,000,000	1,000,000
999 Emerald Ash Borer Tree Removal and Replacement	0	0	0	0	350,000	400,000	200,000	0	0
999 Pre-Fund Liabilities-Vital Streets Maintenance of Effort	0	0	0	0	200,000	200,000	250,000	250,000	250,000
999 Budget Stabilization Fund	2,257,335	0	3,008,034	3,008,034	0	0	750,000	2,000,000	1,400,000
GENERAL FUND OPERATING Total Expenditures	118,948,567	122,003,869	125,321,034	124,324,106	125,381,085	127,006,680	128,449,272	131,001,347	131,902,361
GF OPERATING REV OVER/(UNDER) EXPENDITURES	2,043,081	967,027	(2,350,138)	1,240,003	82,608	171,569	1,470,391	1,079,001	1,973,321
Beginning Fund Balance	11,797,437	13,840,518	13,840,518	13,840,518	15,080,521	15,163,129	15,334,699	16,805,089	17,884,090
Ending Fund Balance	13,840,518	14,807,545	11,490,380	15,080,521	15,163,129	15,334,699	16,805,089	17,884,090	19,857,411
	11.6%	12.1%	9.2%	12.1%	12.1%	12.1%	13.1%	13.7%	15.0%
Assigned to Operations - 15% of Total Spending	17,842,285	18,300,580	18,798,155	18,648,616	18,807,163	19,051,002	19,267,391	19,650,202	19,785,354
Unassigned Fund Balance	(4,001,767)	(3,493,036)	(7,307,775)	(3,568,095)	(3,644,034)	(3,716,303)	(2,462,302)	(1,766,112)	72,057
Total	13,840,518	14,807,545	11,490,380	15,080,521	15,163,129	15,334,699	16,805,089	17,884,090	19,857,411
Unassigned Fund Balance as a % of Total Expenditures	-3.4%	-2.9%	-5.8%	-2.9%	-2.9%	-2.9%	-1.9%	-1.3%	0.1%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2016, Version 1
General Fund (GFGEN)

Organizations	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Clerk's Office (A120)								
450 Licenses And Permits	215,000	215,000	230,000	230,000	235,000	235,000	245,000	245,000
600 Charges For Services	35,000	35,000	42,755	42,500	47,500	47,500	50,000	50,000
671 Other Revenue	400	400	118,062	118,082	420	420	420	118,082
Clerk's Office Total	250,400	250,400	390,817	390,582	282,920	282,920	295,420	413,082
Executive Office (A130)								
600 Charges For Services	375	375	375	375	375	375	375	375
671 Other Revenue	480	480	480	480	480	480	480	480
Executive Office Total	855	855	855	855	855	855	855	855
Community Development (B210)								
600 Charges For Services	2,045,719	2,045,719	2,001,343	2,066,282	2,128,269	2,192,115	2,257,879	2,325,617
671 Other Revenue	0	0	187	187	193	198	204	211
695 Other Financing Sources	1,315,691	1,315,691	1,449,618	1,430,753	1,428,688	1,428,688	1,428,688	1,428,688
Community Development Total	3,361,410	3,361,410	3,451,148	3,497,222	3,557,150	3,621,001	3,686,771	3,754,516
Design Development & Community Engagement Dept (C310)								
450 Licenses And Permits	83,459	83,459	84,344	73,145	74,315	75,504	76,713	77,940
600 Charges For Services	535,885	535,885	539,488	624,263	615,790	620,981	629,845	638,895
671 Other Revenue	0	0	0	0	0	0	0	0
Design Development & Community Engagemer	619,344	619,344	623,832	697,408	690,105	696,485	706,558	716,835
Economic Development Dept (C315)								
600 Charges For Services	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0
Economic Development Dept Total	0	0	0	0	0	0	0	0

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2016, Version 1
General Fund (GFGEN)

		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Organizations									
Enterprise Services (C330)									
450	Licenses And Permits	142,000	142,000	160,000	285,000	293,550	302,357	311,428	320,771
501	Intergovernmental Revenues	244,542	244,542	247,892	246,139	241,879	242,706	242,644	243,358
600	Charges For Services	1,869,579	1,869,579	1,899,253	1,959,552	1,961,570	1,963,648	1,965,788	1,967,992
671	Other Revenue	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Enterprise Services Total		2,331,121	2,331,121	2,382,145	2,565,691	2,571,998	2,583,711	2,594,859	2,607,121
Administrative Services (D420)									
600	Charges For Services	52,000	52,000	52,000	300	300	300	300	300
Administrative Services Total		52,000	52,000	52,000	300	300	300	300	300
Police (E510)									
450	Licenses And Permits	42,000	42,000	24,823	32,000	32,000	32,000	32,000	32,000
501	Intergovernmental Revenues	160,000	160,000	171,878	168,000	168,000	168,000	168,000	168,000
600	Charges For Services	493,500	493,500	358,422	421,000	421,000	421,000	421,000	421,000
655	Fines And Forfeitures	250,000	250,000	259,071	250,000	250,000	250,000	250,000	250,000
664	Interest And Rents	41,500	41,500	90,343	90,000	90,000	90,000	90,000	90,000
671	Other Revenue	606,000	606,000	475,720	507,500	507,500	507,500	507,500	507,500
695	Other Financing Sources	1,350,366	1,350,366	1,425,366	314,667	314,667	314,667	314,667	314,667
Police Total		2,943,366	2,943,366	2,805,623	1,783,167	1,783,167	1,783,167	1,783,167	1,783,167
Fire (E520)									
501	Intergovernmental Revenues	250,580	250,580	260,767	263,590	259,636	255,742	251,905	248,127
600	Charges For Services	262,600	262,600	236,660	264,400	269,688	275,082	280,583	286,196
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	2,383,291	2,383,291	2,383,291	824,722	0	0	0	0
Fire Total		2,896,471	2,896,471	2,880,718	1,352,712	529,324	530,824	532,488	534,323

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2016, Version 1
General Fund (GFGN)

	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Organizations								
Attorney's Office (E540)								
600 Charges For Services	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Attorney's Office Total	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Fiscal Services (F620)								
401 Taxes	65,008,300	65,008,300	67,383,538	68,847,115	70,568,293	72,332,500	74,140,813	75,994,333
501 Intergovernmental Revenues	14,559,748	14,559,748	14,559,748	17,817,900	18,381,844	18,933,300	19,501,298	20,086,338
600 Charges For Services	5,752,787	5,752,787	5,914,624	5,944,098	5,979,591	6,015,701	6,052,442	6,089,828
671 Other Revenue	37,900	37,900	52,323	50,023	50,023	50,023	50,023	50,023
695 Other Financing Sources	9,826,697	9,826,697	9,709,431	6,892,050	6,972,417	7,129,355	6,663,458	5,760,005
Fiscal Services Total	95,185,432	95,185,432	97,619,664	99,551,186	101,952,168	104,460,879	106,408,034	107,980,527
Treasury (F640)								
401 Taxes	12,933,552	12,933,552	12,933,199	13,053,939	13,202,853	13,339,012	13,434,022	13,434,022
600 Charges For Services	141,800	141,800	142,800	193,800	193,800	194,800	194,800	195,300
655 Fines And Forfeitures	1,769,400	1,769,400	1,769,400	1,769,400	1,794,400	1,794,400	1,799,400	1,799,400
664 Interest And Rents	360,000	360,000	360,000	471,011	482,787	494,889	507,253	519,813
671 Other Revenue	119,330	119,330	130,000	130,000	130,000	130,000	130,000	130,000
Treasury Total	15,324,082	15,324,082	15,335,399	15,618,150	15,803,840	15,953,101	16,065,475	16,078,535
Comptroller's Office (F650)								
600 Charges For Services	350	350	350	350	350	350	350	350
671 Other Revenue	1,565	1,565	17,058	1,570	1,570	1,570	1,570	1,570
Comptroller's Office Total	1,915	1,915	17,408	1,920	1,920	1,920	1,920	1,920
Total	122,970,896	122,970,896	125,564,109	125,463,693	127,178,247	129,919,663	132,080,348	133,875,682

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2016, Version 1
General Fund (GFGEN)

		2015	2015	2015	2016	2017	2018	2019	2020
		Adopted	Amended	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
Organizations		Adopted	Adopted	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
Overall Summary by Character									
401	Taxes	77,941,852	77,941,852	80,316,737	81,901,054	83,771,146	85,671,512	87,574,835	89,428,355
450	Licenses And Permits	482,459	482,459	499,167	620,145	634,865	644,861	665,141	675,711
501	Intergovernmental Revenues	15,214,870	15,214,870	15,240,285	18,495,629	19,051,359	19,599,748	20,163,847	20,745,823
600	Charges For Services	11,194,095	11,194,095	11,192,570	11,521,420	11,622,733	11,736,352	11,857,862	11,980,353
655	Fines And Forfeitures	2,019,400	2,019,400	2,028,471	2,019,400	2,044,400	2,044,400	2,049,400	2,049,400
664	Interest And Rents	401,500	401,500	450,343	561,011	572,787	584,889	597,253	609,813
671	Other Revenue	840,675	840,675	868,830	882,842	765,186	765,191	765,197	882,866
695	Other Financing Sources	14,876,045	14,876,045	14,967,706	9,462,192	8,715,772	8,872,710	8,406,813	7,503,360
Total		122,970,896	122,970,896	125,564,109	125,463,693	127,178,247	129,919,663	132,080,348	133,875,682

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2016, Version 1
General Fund (GFGEN)

		2015	2015	2015	2016	2017	2018	2019	2020
		Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
Organizations									
Clerk's Office (A120)									
701	Personal Services	1,259,006	1,259,006	1,142,259	1,325,586	1,274,990	1,244,441	1,284,522	1,337,060
726	Supplies	111,098	111,098	222,848	198,348	111,100	102,350	111,100	138,350
800	Other Services And Charges	480,724	480,724	614,869	599,183	639,545	609,965	681,052	672,636
970	Capital Outlay	0	0	5,000	5,000	0	0	0	0
Clerk's Office Total		1,850,828	1,850,828	1,984,976	2,128,117	2,025,635	1,956,756	2,076,674	2,148,046
Executive Office (A130)									
701	Personal Services	1,085,399	1,085,399	1,095,553	1,212,337	1,185,354	1,194,228	1,197,792	1,200,208
726	Supplies	4,900	4,900	6,900	18,107	18,107	18,107	18,107	18,107
800	Other Services And Charges	223,058	261,798	265,203	308,752	318,838	326,944	332,614	337,488
970	Capital Outlay	1,000	1,000	1,000	0	0	0	0	0
Executive Office Total		1,314,357	1,353,097	1,368,656	1,539,196	1,522,299	1,539,279	1,548,513	1,555,803
Community Development (B210)									
701	Personal Services	2,212,233	2,212,233	2,212,233	2,225,322	2,229,876	2,251,570	2,262,151	2,277,329
726	Supplies	58,500	58,500	59,500	59,500	59,500	59,500	59,500	59,500
800	Other Services And Charges	581,725	581,725	535,068	678,709	702,755	721,957	737,807	749,074
970	Capital Outlay	4,500	4,500	4,500	3,500	2,000	2,000	3,500	2,000
999	Transfers Out	500,001	500,001	500,000	500,000	500,000	500,000	500,000	500,000
Community Development Total		3,356,959	3,356,959	3,311,301	3,467,031	3,494,131	3,535,027	3,562,958	3,587,903
Design Development & Community Engagement Dept (C310)									
701	Personal Services	1,283,123	1,283,123	1,293,590	1,605,114	1,598,015	1,608,283	1,606,752	1,609,641
726	Supplies	36,850	36,850	32,350	38,850	38,850	38,850	38,850	38,850
800	Other Services And Charges	417,246	367,246	356,652	408,981	418,643	426,795	433,123	438,688
970	Capital Outlay	2,750	2,750	5,750	750	750	750	750	750
999	Transfers Out	11,886	61,886	61,886	6,911	7,118	7,332	7,552	7,778
Design Development & Community Engagemer		1,751,855	1,751,855	1,750,228	2,060,606	2,063,376	2,082,010	2,087,027	2,095,707

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
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Organizations	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Economic Development Dept (C315)								
701 Personal Services	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0
Economic Development Dept Total	0	0	0	0	0	0	0	0
Enterprise Services (C330)								
701 Personal Services	2,167,326	2,195,533	2,029,113	2,350,218	2,347,816	2,362,239	2,367,237	2,377,239
726 Supplies	284,270	284,270	388,400	288,400	288,400	291,100	291,250	291,405
800 Other Services And Charges	2,965,560	2,965,560	2,976,206	2,797,338	2,797,345	2,781,400	2,941,829	3,086,591
970 Capital Outlay	27,500	27,500	27,500	22,500	27,500	27,500	27,500	27,500
999 Transfers Out	16,273	16,273	16,273	23,014	23,704	24,416	25,148	25,902
Enterprise Services Total	5,460,929	5,489,136	5,437,492	5,481,470	5,484,765	5,486,655	5,652,964	5,808,637
Human Resources (D410)								
701 Personal Services	1,022,068	1,072,498	1,022,068	1,442,850	1,429,213	1,430,350	1,423,722	1,423,460
726 Supplies	44,000	44,000	43,000	35,000	35,000	35,000	35,000	35,000
800 Other Services And Charges	744,235	800,378	887,637	841,785	853,169	831,674	876,723	850,761
970 Capital Outlay	0	0	0	0	0	0	0	0
Human Resources Total	1,810,303	1,916,876	1,952,705	2,319,635	2,317,382	2,297,024	2,335,445	2,309,221
Administrative Services (D420)								
701 Personal Services	405,398	405,398	405,366	509,277	502,767	501,834	498,781	497,997
726 Supplies	17,825	17,825	17,825	14,325	14,325	14,325	14,325	14,325
800 Other Services And Charges	296,910	316,486	316,481	267,955	267,794	271,790	268,897	272,210
Administrative Services Total	720,133	739,709	739,672	791,557	784,886	787,949	782,003	784,532

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2016, Version 1
General Fund (GFGEN)

		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Organizations									
Police (E510)									
701	Personal Services	38,362,574	38,186,621	38,196,154	39,324,123	39,114,061	39,112,323	39,258,639	39,638,382
726	Supplies	627,309	627,309	627,309	829,259	896,020	914,686	933,297	950,365
800	Other Services And Charges	7,137,527	7,137,527	7,689,369	7,919,397	8,217,282	8,442,193	8,604,304	8,692,791
970	Capital Outlay	81,900	81,900	89,400	179,671	174,500	152,500	155,000	155,000
999	Transfers Out	183,364	183,364	183,364	178,721	178,721	178,721	178,721	178,721
Police Total		46,392,674	46,216,721	46,785,596	48,431,171	48,580,584	48,800,423	49,129,961	49,615,259
Fire (E520)									
701	Personal Services	24,511,365	24,231,072	24,097,357	23,792,634	23,815,184	23,736,403	23,740,198	23,918,702
726	Supplies	278,815	278,815	271,677	255,751	289,937	295,735	301,650	307,682
800	Other Services And Charges	2,028,790	2,283,141	2,272,286	2,158,619	2,328,094	2,392,866	2,458,988	2,506,220
970	Capital Outlay	295,574	570,365	508,659	233,195	274,463	278,810	283,239	287,753
990	Debt Service	323,423	323,423	323,423	318,583	108,262	53,918	52,472	55,858
999	Transfers Out	481,984	482,434	493,134	408,755	931,889	974,272	1,018,770	1,065,489
Fire Total		27,919,951	28,169,250	27,966,536	27,167,537	27,747,829	27,732,004	27,855,317	28,141,704
Attorney's Office (E540)									
701	Personal Services	1,946,421	2,065,765	1,946,419	2,128,928	2,143,156	2,179,481	2,197,091	2,234,349
726	Supplies	54,100	54,100	54,100	54,105	54,105	54,105	54,105	54,105
800	Other Services And Charges	346,868	281,868	305,791	291,072	301,686	310,359	317,193	322,990
970	Capital Outlay	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Attorney's Office Total		2,349,389	2,403,733	2,308,310	2,476,105	2,500,947	2,545,945	2,570,389	2,613,444
Fiscal Services (F620)									
701	Personal Services	4,353,297	4,353,297	4,330,287	4,436,749	4,436,757	4,467,332	4,464,840	4,469,660
726	Supplies	223,242	314,742	314,742	236,586	236,509	282,671	241,064	244,722
800	Other Services And Charges	4,316,726	4,821,634	4,687,635	4,026,621	4,126,359	4,236,535	4,300,419	4,405,329
970	Capital Outlay	22,000	22,000	22,000	45,000	45,000	45,000	45,000	45,000
990	Debt Service	4,000	4,000	4,400	4,400	4,400	4,400	4,400	4,400

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
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General Fund (GFGEN)

		2015	2015	2015	2016	2017	2018	2019	2020
		Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
Organizations									
996	Appropriation Lapse	(3,000,000)	(3,000,000)	(3,000,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)
999	Transfers Out	18,400,497	18,482,618	19,565,889	19,357,734	20,178,107	21,123,377	22,785,779	22,480,628
Fiscal Services Total		24,319,762	24,998,291	25,924,953	24,607,090	25,527,132	26,659,315	28,341,502	28,149,739
Technology & Change Management (F630)									
701	Personal Services	136,272	136,272	136,271	138,353	136,325	135,840	134,771	134,329
726	Supplies	0	0	1,000	1,000	1,000	1,000	1,000	1,000
800	Other Services And Charges	50,941	50,941	51,185	54,136	56,144	58,285	59,171	60,017
Technology & Change Management Total		187,213	187,213	188,456	193,489	193,469	195,125	194,942	195,346
Treasury (F640)									
701	Personal Services	1,430,677	1,430,677	1,375,989	1,423,803	1,425,511	1,435,261	1,434,868	1,436,761
726	Supplies	88,085	88,085	94,585	89,750	91,000	92,250	93,500	94,750
800	Other Services And Charges	607,031	607,031	573,846	642,410	658,222	670,394	681,305	690,008
970	Capital Outlay	0	0	0	0	0	0	0	0
Treasury Total		2,125,793	2,125,793	2,044,420	2,155,963	2,174,733	2,197,905	2,209,673	2,221,519
Comptroller's Office (F650)									
701	Personal Services	1,732,602	1,826,452	1,826,451	1,896,821	1,889,272	1,899,217	1,897,626	1,898,695
726	Supplies	40,420	64,420	64,420	44,625	44,625	44,625	42,625	42,625
800	Other Services And Charges	670,702	670,702	669,934	620,674	655,615	690,014	713,728	734,182
970	Capital Outlay	0	0	0	0	0	0	0	0
Comptroller's Office Total		2,443,724	2,561,574	2,560,805	2,562,120	2,589,512	2,633,856	2,653,979	2,675,502
Total		122,003,869	123,121,034	124,324,106	125,381,085	127,006,680	128,449,272	131,001,347	131,902,361

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2016, Version 1
General Fund (GFGEN)

		2015	2015	2015	2016	2017	2018	2019	2020
		Adopted	Amended	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
Organizations		Adopted	Adopted	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
Overall Summary by Character									
701	Personal Services	81,907,760	81,743,345	81,109,110	83,812,113	83,528,297	83,558,801	83,768,990	84,453,810
726	Supplies	1,869,414	1,984,914	2,198,656	2,163,606	2,178,478	2,244,304	2,235,373	2,290,786
800	Other Services And Charges	20,868,043	21,626,761	22,202,162	21,615,632	22,341,491	22,771,171	23,407,153	23,818,985
970	Capital Outlay	437,224	712,015	665,809	491,616	526,213	508,560	516,989	520,003
990	Debt Service	327,423	327,423	327,823	322,983	112,662	58,318	56,872	60,258
996	Appropriation Lapse	(3,000,000)	(3,000,000)	(3,000,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)
999	Transfers Out	19,594,005	19,726,576	20,820,546	20,475,135	21,819,539	22,808,118	24,515,970	24,258,518
Total		122,003,869	123,121,034	124,324,106	125,381,085	127,006,680	128,449,272	131,001,347	131,902,361

**GENERAL ADMINISTRATION DEPARTMENT 13
REVENUES**

INTERGOVERNMENTAL REVENUES		
COST CENTER	OBJLEV3	DESCRIPTION
574002/1320ADMIN	574002	State Shared Revenues (3% growth)
574002/1320ADMIN	574002	CVTS Revenues & Internet Sales Tax
INTERGOVERNMENTAL REVENUES SUBTOTAL:		

FY15 ADOPTED	FY15 AMENDED	FY15 ESTIMATE	FY16 REQUEST	FY17	FORECAST FY18	FY19	FY20
14,559,748	14,559,748	14,559,748	15,094,026	15,576,254	16,043,542	16,524,848	17,020,594
-	-	-	2,723,874	2,805,590	2,889,758	2,976,450	3,065,744
\$ 14,559,748	\$ 14,559,748	\$ 14,559,748	\$ 17,817,900	\$ 18,381,844	\$ 18,933,300	\$ 19,501,298	\$ 20,086,338

CHARGES FOR SERVICES		
COST CENTER	OBJLEV3	DESCRIPTION
607023/1310SUPPORT	607023	Cable Consent Fees
642003/1310SUPPORT	642003	Sales-Other
607001/1320ADMIN	607001	Steam Franchise
607001/1395LEASE	607001	One North Division
CHARGES FOR SERVICES SUBTOTAL:		

FY15 ADOPTED	FY15 AMENDED	FY15 ESTIMATE	FY16 REQUEST	FY17	FORECAST FY18	FY19	FY20
\$ 2,061,854	\$ 2,061,854	\$ 2,218,274	\$ 2,240,457	\$ 2,262,862	\$ 2,285,490	\$ 2,308,345	\$ 2,331,429
100	100	100	100	100	100	100	100
50,000	50,000	55,417	50,000	50,000	50,000	50,000	50,000
3,610,583	3,610,583	3,610,583	3,623,291	3,636,379	3,649,861	3,663,747	3,678,049
\$ 5,722,537	\$ 5,722,537	\$ 5,884,374	\$ 5,913,848	\$ 5,949,341	\$ 5,985,451	\$ 6,022,192	\$ 6,059,578

5,826,599

OTHER REVENUE		
COST CENTER	OBJLEV3	DESCRIPTION
675002/1310SUPPORT	675002	Tax donations - Veteran flags
676001/1310SUPPORT	676001	Kent County - Veteran flags
OTHER REVENUE SUBTOTAL:		

FY15 ADOPTED	FY15 AMENDED	FY15 ESTIMATE	FY16 REQUEST	FY17	FORECAST FY18	FY19	FY20
10,000	10,000	10,000	-	7,700	7,700	7,700	7,700
2,300	2,300	2,300	-	2,300	2,300	2,300	2,300
\$ 12,300	\$ 12,300	\$ 12,300	# \$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

OTHER FINANCING SOURCES		
COST CENTER	OBJLEV3	DESCRIPTION
699002/1320ADMIN	699002	Contributions from Other Funds A87
699002/1320ADMIN	699002	CD Grants A87
699002/1320ADMIN	699002	MI Justice Training Grant A87
699002/1320ADMIN	699002	Property Mgt-Recivership A87
699002/1320ADMIN	699002	Drug Law Enforcement Grant A87
699002/1320ADMIN	699002	Transformation Fund A87
699002/1320ADMIN	699002	Act 175 Debt Retirement A87
699002/1320ADMIN	699002	Belknap Ice Arena A87
699002/1320ADMIN	699002	GR Building Authority A87
699002/1320ADMIN	699002	Uptown Business Improvement District
699002/1320ADMIN	699002	Historical Commission A87
699002/1320ADMIN	699002	Other Grants A87
699002/1320ADMIN	699002	Police Grant A87
699002/1320ADMIN	699002	Fire Grant A87
699001/1320ADMIN	699001	Return of Excess GOF Subsidy RRR Program
699001/1320ADMIN	699001	Return of Parks Millage Advance
699001/1320ADMIN	699001	Return of Pools Millage Advance
699001/1320ADMIN	699001	Pension Subsidy from Transformation Fund
699001/1320ADMIN	699001	Government Center Ramp Sale Principal as scheduled
699001/1320ADMIN	699001	Government Center Ramp Sale Interest as scheduled
OTHER FINANCING SOURCES SUBTOTAL:		

FY15 ADOPTED	FY15 AMENDED	FY15 ESTIMATE	FY16 REQUEST	FY17	FORECAST FY18	FY19	FY20
5,782,391	5,782,391	5,782,391	5,478,037	5,642,378	5,811,649	5,985,999	6,165,579
(162,819)	(162,819)	(162,819)	(140,728)	(221,331)	(227,765)	(234,598)	(241,635)
(2,407)	(2,407)	(2,407)	(2,252)	(2,320)	(2,389)	(2,461)	(2,535)
(641)	(641)	(641)	(607)	(625)	(644)	(663)	(683)
(27,156)	(27,156)	(27,156)	(24,964)	(25,713)	(26,484)	(27,279)	(28,097)
(10,736)	(10,736)	(10,736)	(16,457)	(16,951)	(17,459)	(17,983)	(18,522)
(421)	(421)	(421)	(462)	(476)	(490)	(505)	(520)
(10,088)	(10,088)	(10,088)	(11,530)	(11,876)	(12,232)	(12,599)	(12,977)
(10,517)	(10,517)	(10,517)	(4,592)	(4,730)	(4,872)	(5,018)	(5,168)
-	-	-	(609)	(627)	(646)	(665)	(685)
(2,861)	(2,861)	(2,861)	(1,542)	(1,588)	(1,636)	(1,685)	(1,736)
(14,056)	(14,056)	(14,056)	(12,019)	(12,380)	(12,751)	(13,111)	(13,527)
(60,286)	(60,286)	(60,286)	(48,131)	(49,575)	(51,062)	(52,594)	(54,172)
(47,497)	(47,497)	(47,497)	(22,494)	(23,169)	(23,864)	(24,580)	(25,317)
364,551	364,551	364,551	-	-	-	-	-
300,000	300,000	300,000	-	-	-	-	-
143,483	143,483	143,483	-	-	-	-	-
1,766,291	1,766,291	1,766,291	-	-	-	-	-
1,420,000	1,420,000	1,420,000	1,475,000	1,535,000	1,595,000	1,030,000	-
282,200	282,200	282,200	225,400	166,400	105,000	41,200	-
\$ 9,709,431	\$ 9,709,431	\$ 9,709,431	\$ 6,892,050	\$ 6,972,417	\$ 7,129,355	\$ 6,663,458	\$ 5,760,005

GRAND TOTAL:

\$ 30,004,016	\$ 30,004,016	\$ 30,165,853	\$ 30,633,798	\$ 31,313,602	\$ 32,058,106	\$ 32,196,948	\$ 31,915,921
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**GENERAL ADMINISTRATION DEPARTMENT 13
EXPENDITURES**

PERSONAL SERVICES			FY15	FY15	FY15	FY16	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED	AMENDED	ESTIMATE	REQUEST	FY17	FY18	FY19	FY20
1310SUPPORT	7120	Pension - Supplemental	\$ 10,000	\$ 10,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
PERSONAL SERVICES SUBTOTAL:			\$ 10,000	\$ 10,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000

SUPPLIES			FY15	FY15	FY15	FY16	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED	AMENDED	ESTIMATE	REQUEST	FY17	FY18	FY19	FY20
1310SUPPORT	7260	Flags - Memorial Day Grave Decoration	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
SUPPLIES SUBTOTAL:			\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

OTHER SERVICES & CHARGES			FY15	FY15	FY15	FY16	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED	AMENDED	ESTIMATE	REQUEST	FY17	FY18	FY19	FY20
1310SUPPORT	8160	Engineering Non-Project Costs	\$ 334,750	\$ 334,750	\$ 175,000	\$ 180,250	\$ 185,658	\$ 191,227	\$ 196,964	\$ 202,873
1310SUPPORT	8180	Demolition of 37-41 South Division Avenue GOF support	-	-	2,151	-	-	-	-	-
1310SUPPORT	8180	ACSET - Administrative	115,900	115,900	115,900	115,900	115,900	115,900	115,900	115,900
1310SUPPORT	8180	ACSET - Operating Support	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
1310SUPPORT	8180	Act 425 Agreement / Oakleigh Woods	9,000	9,000	5,622	7,385	7,385	7,385	7,385	7,385
1310SUPPORT	8180	Act 425 Agreement / Steelcase	25,426	25,426	11,646	16,826	16,826	16,826	16,826	16,826
1310SUPPORT	8180	Area Agency on Aging of Western Michigan	3,798	3,798	3,798	3,798	3,798	3,798	3,798	3,798
1310SUPPORT	8180	City Attorney's charges for A T & T Fee Analysis/Fed Ex	-	-	3,963	-	-	-	-	-
1310SUPPORT	8180	Consultant Services - State and Federal and other	129,540	129,540	129,540	133,426	137,429	141,552	145,798	150,172
1310SUPPORT	8180	Emergency Management/Kent County Contract	72,500	72,500	72,500	72,500	72,500	72,500	72,500	72,500
1310SUPPORT	8180	Grand Rapids Cable Access Center	572,585	572,585	572,585	589,767	607,460	625,683	644,454	663,788
1310SUPPORT	8180	Grand Rapids Sister Cities	-	-	-	3,000	3,000	3,000	3,000	3,000
1310SUPPORT	8180	Grand Valley Metro Council / GRETS	87,000	87,000	90,200	90,200	90,200	90,200	90,200	90,200
1310SUPPORT	8180	Grand Valley State University Research & Support	30,000	30,000	30,000	35,000	35,000	35,000	35,000	35,000
1310SUPPORT	8180	Independent Financial Audit	107,940	107,940	107,940	125,000	128,750	132,613	136,591	140,689
1310SUPPORT	8180	Right Place - General Support	33,000	33,000	33,000	50,000	50,000	50,000	50,000	50,000
1310SUPPORT	8180	LEAN Training and Implementation	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
1310SUPPORT	8180	Mayor's Innovation Project	1,500	1,500	3,000	3,000	3,000	3,000	3,000	3,000
1310SUPPORT	8180	Museum CARC Reimbursements	400,000	400,000	400,000	-	-	-	-	-
1310SUPPORT	8180	West Shore Services	-	137,040	162,040	20,000	20,000	20,000	20,000	20,000
1310SUPPORT	9000	Printing and Publishing	800	800	760	800	800	800	800	800
1310SUPPORT	9410	Emergency Operations Center Subsidy	-	34,608	9,200	9,652	10,020	10,501	10,640	10,783
1310SUPPORT	9556	Michigan Municipal League	28,250	28,250	29,392	29,392	29,392	29,392	29,392	29,392
1310SUPPORT	9556	National League of Cities	11,535	11,535	11,535	11,535	11,535	11,535	11,535	11,535
1310SUPPORT	9556	U.S. Conference of Mayors	12,242	12,242	12,242	12,242	12,242	12,242	12,242	12,242
1310SUPPORT	9556	West MI Regional Planning	5,000	5,000	7,000	7,000	7,000	7,000	7,000	7,000
1360PRO	8180	Promotional and Advertising	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
1395LEASE	8180/9624	One North Division (Contractual Services & Property Taxes)	495,134	495,134	495,134	503,918	507,815	511,830	515,965	520,224
OTHER SERVICES & CHARGES SUBTOTAL:			\$ 2,570,900	\$ 2,742,548	\$ 2,579,148	\$ 2,115,592	\$ 2,150,710	\$ 2,186,983	\$ 2,223,990	\$ 2,262,107

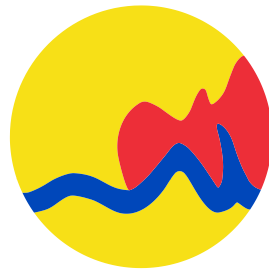
DEBT SERVICE			FY15	FY15	FY15	FY16	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED	AMENDED	ESTIMATE	REQUEST	FY17	FY18	FY19	FY20
1395LEASE	9950	One North Division (Interest & Paying Agent Fees)	4,000	4,000	4,400	4,400	4,400	4,400	4,400	4,400
DEBT SERVICE SUBTOTAL:			\$ 4,000	\$ 4,000	\$ 4,400	\$ 4,400	\$ 4,400	\$ 4,400	\$ 4,400	\$ 4,400

APPROPRIATION LAPSE			FY15	FY15	FY15	FY16	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED	AMENDED	ESTIMATE	REQUEST	FY17	FY18	FY19	FY20
1320ERIP	9960	Appropriation Lapse	(3,000,000)	(3,000,000)	(3,000,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)
APPROPRIATION LAPSE SUBTOTAL:			\$ (3,000,000)	\$ (3,000,000)	\$ (3,000,000)	\$ (3,500,000)	\$ (3,500,000)	\$ (3,500,000)	\$ (3,500,000)	\$ (3,500,000)

**GENERAL ADMINISTRATION DEPARTMENT 13
EXPENDITURES**

SUBSIDIES/TRANSFERS OUT			FY15	FY15	FY15	FY16	FORECAST			
INDEX	SUBJECT	DESCRIPTION	ADOPTED	AMENDED	ESTIMATE	REQUEST	FY17	FY18	FY19	FY20
1310SUPPORT	9995	MET Grant Match	191,260	191,260	191,260	171,931	172,364	171,626	171,783	173,471
1310SUPPORT	9995	Fire FEMA Grant Match FY15-Residential Fire Safety Prog=Smoke Detectors	13,000	13,000	13,000	-	-	-	-	-
1310SUPPORT	9995	Fire FEMA Grant Match FY15-Air Delivery Vehicle Replacement	60,000	60,000	60,000	-	-	-	-	-
1310SUPPORT	9995	Fire FEMA Grant Match FY15-Washers and Generators	88,000	88,000	88,000	-	-	-	-	-
1310SUPPORT	9995	Grant Match for District Court	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
1330SUB	8355	Vital Streets Fund Liability Insurance from Exhibit	-	-	-	9,285	10,027	10,729	11,266	11,373
1330SUB	9990	Cemeteries Operating Fund Subsidy	144,640	144,640	144,640	110,000	110,000	110,000	110,000	110,000
1330SUB	9990	Cemeteries Pension Subsidy from Transformation Fund	5,360	5,360	5,360	-	-	-	-	-
1330SUB	9990	Our Community's Children In Kind Support	64,909	64,909	64,909	51,248	53,822	55,971	57,772	59,380
1330SUB	9990	61st District Court Fund	3,900,000	3,900,000	3,900,000	4,550,000	4,900,000	5,100,000	5,300,000	5,500,000
1330SUB	9990	District Court Pension Subsidy	142,000	142,000	142,000	-	-	-	-	-
1330SUB	9990	Dispatch Support	3,421,459	3,421,459	3,421,459	3,624,117	3,668,284	3,748,291	3,797,657	3,852,257
1330SUB	9990	Dispatch Pension Subsidy	118,264	118,264	118,264	-	-	-	-	-
1330SUB	9990	Economic Gardening Contractual Services	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
1330SUB	9990	Emergency Operations Center Subsidy	34,608	-	-	-	-	-	-	-
1330SUB	9990	Parks Maintenance of Effort	\$ 5,266,593	\$ 5,266,593	\$ 5,266,593	\$ 5,411,008	\$ 5,481,129	\$ 5,543,352	\$ 5,653,475	\$ 5,692,345
1330SUB	9990	Emerald Ash Borer Tree Removal and Replacement	\$ -	\$ -	\$ -	\$ 350,000	\$ 400,000	\$ 200,000	\$ -	\$ -
1330SUB	9990	Transfer Out to Budget Stabilization Fund SR257 257	808,034	808,034	3,008,034	-	-	750,000	2,000,000	1,400,000
1330SUB	9995	Transfer Out to Vital Streets	-	-	-	950,000	950,000	1,000,000	1,250,000	1,250,000
1340CONT	9990	Contingent Account	1,000,000	1,221,503	-	1,000,000	1,300,000	1,300,000	1,300,000	1,300,000
1395LEASE	9990	One North Division (Debt Service)	2,817,370	2,817,370	2,817,370	2,814,430	2,817,508	2,819,137	2,820,092	2,818,175
SUBSIDIES/TRANSFERS OUT SUBTOTAL:			\$ 18,400,497	\$ 18,587,392	\$ 19,565,889	\$ 19,367,019	\$ 20,188,134	\$ 21,134,106	\$ 22,797,045	\$ 22,492,001
			FY15	FY15	FY15	FY16	FORECAST			
			ADOPTED	AMENDED	ESTIMATE	REQUEST	FY17	FY18	FY19	FY20
GRAND TOTAL:			\$ 17,920,397	\$ 18,278,940	\$ 19,091,437	\$ 17,929,011	\$ 18,785,244	\$ 19,767,489	\$ 21,467,435	\$ 21,200,508

City of Grand Rapids TRANSFORMATION FUND (SRTN207) STATEMENT OF OPERATIONS															
Budget 2016, Version 1															
Organizations	FY2011 Amended Budget	Actual	FY2012 Amended Budget	Actual	FY2013 Amended Budget	Actual	2014 Amended Budget	2014 Actual	2015 Amended Budget	2015 Projected	2016 Adopted	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE															
<u>SUPPLEMENTAL INCOME TAX (SRTN207)</u>															
Income Tax Growth Rate:	5.0%		4.0%	4.0%	9.0%	9.0%									
Taxes-Temporary Five Year Income Tax	\$ 8,505,998	\$ 8,517,255	\$ 8,846,238	\$ 9,057,217	\$ 9,872,367	\$ 10,063,657	\$ 9,892,991	\$ 10,270,868	\$ 10,442,720	\$ 10,911,879	\$ -	\$ -	\$ -	\$ -	\$ -
Income Tax - 1%	-	-	-	-	-	-	-	-	-	-	846,465	867,626	889,317	911,549	934,338
Intergovernmental Revenues (EVIP / Revenue Sharing)	-	-	4,570,056	4,570,056	4,661,457	4,896,489	4,896,486	5,132,391	2,644,538	2,644,538	-	-	-	-	-
Interest And Rents	-	-	-	49,616	64,000	106,074	35,000	81,759	70,000	70,000	90,754	93,023	95,348	97,732	100,175
Return of Consultant Fees from Cemetery	-	-	-	-	5,000	5,000	-	-	-	-	-	-	-	-	-
Return of Unused Funding for Stormwater Master Plan & Technical Ref Manual	-	-	-	-	-	-	115,918	115,918	-	-	-	-	-	-	-
Loan Repayment from Refuse Fund	-	-	-	-	535,000	535,000	57,600	57,600	57,600	57,600	57,600	57,600	57,600	537,600	537,600
<u>SUPPLEMENTAL INCOME TAX Total Revenue</u>	<u>8,505,998</u>	<u>8,517,255</u>	<u>13,416,294</u>	<u>13,676,889</u>	<u>15,137,824</u>	<u>15,606,219</u>	<u>14,997,995</u>	<u>15,658,536</u>	<u>13,214,858</u>	<u>13,684,017</u>	<u>994,819</u>	<u>1,018,249</u>	<u>1,042,265</u>	<u>1,546,881</u>	<u>1,572,113</u>
EXPENDITURES															
<u>SUPPLEMENTAL INCOME TAX (SRTN207)</u>															
Transfers Out															
Approved For:															
Support for Ten Community Police Officers	1,005,160	1,005,160	1,005,160	1,005,160	1,043,404	1,043,404	1,110,492	1,110,492	1,164,316	1,164,316	-	-	-	-	-
Support for Fifteen Firefighters	192,934	192,934	198,339	198,339	180,233	180,233	1,173,989	1,173,989	1,606,671	1,606,671	-	-	-	-	-
Support for 17 Firefighters after SAFER One	-	-	-	-	1,589,659	1,589,659	1,696,168	1,214,060	776,620	776,620	824,722	-	-	-	-
Business Planning for City Cemeteries	-	-	20,000	20,000	-	-	-	-	-	-	-	-	-	-	-
Business Planning for Indian Trails Golf Course	-	-	20,000	20,000	-	-	-	-	-	-	-	-	-	-	-
Fire Dept. - Fire Squad Vehicles	-	-	931,781	931,781	(3,171)	(3,171)	-	-	-	-	-	-	-	-	-
Joint Police and Fire Study	-	-	69,000	69,000	-	-	-	-	-	-	-	-	-	-	-
Fee Study	-	-	50,000	50,000	-	-	-	-	-	-	-	-	-	-	-
Curbside Refuse Collection Carts	-	-	2,400,000	2,400,000	-	-	-	-	-	-	-	-	-	-	-
3-1-1 Customer Service	-	-	225,640	225,640	336,599	173,314	-	-	-	-	-	-	-	-	-
Stormwater Asset Management Plan	-	-	-	-	450,000	450,000	-	-	-	-	-	-	-	-	-
Fire Apparatus Fuel Efficiency Initiative	-	-	-	-	75,550	75,550	-	-	-	-	-	-	-	-	-
Police Dept. Automated License Plate Recognition System	-	-	-	-	104,616	104,616	-	-	-	-	-	-	-	-	-
Fire Dept. FEMA Grant Match - Prevention Grant	-	-	-	-	100,808	100,808	-	-	-	-	-	-	-	-	-
Community Development Services Study	-	-	-	-	20,000	20,000	-	-	-	-	-	-	-	-	-
Transfers to General Operating Fund	-	-	7,679,552	7,679,552	6,052,707	6,052,707	-	-	-	-	-	-	-	-	-
Street Lighting Audit	-	-	-	-	-	-	500,000	500,000	-	-	-	-	-	-	-
Fire Dept. - Apparatus Plan Reset	-	-	-	-	-	-	4,397,225	4,397,225	-	-	-	-	-	-	-
Defined Contribution Pension Conversion Payment	-	-	-	-	-	-	-	-	1,766,291	1,766,291	-	-	-	-	-
Public Library Sustainability	-	-	-	-	-	-	-	-	138,140	138,140	477,493	592,823	632,809	-	-
Crime Prevention Strategies - Ten COPS Grant Police Officers	-	-	-	-	-	-	-	-	501,253	501,253	444,830	545,882	973,050	-	-
Body Cameras and Digital Evidence Management Program	-	-	-	-	-	-	-	-	674,124	-	381,984	292,140	-	-	-
Financial Management System (FMS)	-	-	-	-	-	-	-	-	4,575,000	4,575,000	-	-	-	-	-
Reserved For:															
Crime Prevention Strategies*	-	-	-	-	-	-	-	-	200,000	200,000	200,000	200,000	200,000	-	-
Community Crime Prevention Initiatives*	-	-	-	-	-	-	-	-	50,000	50,000	50,000	50,000	50,000	-	-
Cemetery Trust*	-	-	-	-	-	-	6,000,000	-	6,000,000	-	-	-	-	-	-
Cemetery Deferred Capital*	-	-	-	-	-	-	-	-	-	-	3,500,000	-	-	-	-
Street Lighting Retrofit*	-	-	-	-	-	-	-	-	7,000,000	-	7,000,000	3,000,000	-	-	-
Indian Trails Golf Course*	-	-	-	-	-	-	-	-	-	2,480,572	-	-	-	-	-
Classification Study*	-	-	-	-	-	-	-	-	-	-	200,000	-	-	-	-
River Corridor Activation*	-	-	-	-	-	-	-	-	-	-	2,500,000	2,500,000	-	-	-
Available For:															
Operational Transformation and Sustainable Asset Management*	-	-	-	-	-	-	1,500,000	-	5,800,000	-	-	-	-	1,000,000	1,500,000
<u>SUPPLEMENTAL INCOME TAX Total Requested Expenditures</u>	<u>1,198,094</u>	<u>1,198,094</u>	<u>12,599,472</u>	<u>12,599,472</u>	<u>9,950,405</u>	<u>9,787,120</u>	<u>16,377,874</u>	<u>8,395,766</u>	<u>30,252,415</u>	<u>13,258,863</u>	<u>15,579,029</u>	<u>7,180,845</u>	<u>1,855,859</u>	<u>1,000,000</u>	<u>1,500,000</u>
<u>SUPPLEMENTAL INCOME TAX NET INCOME (LOSS)</u>	<u>7,307,904</u>	<u>7,319,161</u>	<u>816,822</u>	<u>1,077,417</u>	<u>5,187,419</u>	<u>5,819,100</u>	<u>(1,379,879)</u>	<u>7,262,770</u>	<u>(17,037,557)</u>	<u>425,154</u>	<u>(14,584,210)</u>	<u>(6,162,596)</u>	<u>(813,594)</u>	<u>546,881</u>	<u>72,113</u>
Fund Balance - Beginning of Year	-	-	7,319,161	7,319,161	8,396,578	8,396,578	14,215,678	14,215,678	21,478,448	21,478,448	21,903,602	7,319,391	1,156,795	343,201	890,082
Fund Balance - End of Year	<u>7,307,904</u>	<u>7,319,161</u>	<u>8,135,983</u>	<u>8,396,578</u>	<u>13,583,997</u>	<u>14,215,678</u>	<u>12,835,799</u>	<u>21,478,448</u>	<u>4,440,891</u>	<u>21,903,602</u>	<u>7,319,391</u>	<u>1,156,795</u>	<u>343,201</u>	<u>890,082</u>	<u>962,196</u>
Reserve Targets:															
Assigned Reserves to Maintain Firefighters After SAFER Grant & After Income Tax	1,254,066	1,254,066	2,498,964	2,498,964	2,176,072	2,439,203	1,119,234	1,601,342	824,722	824,722	-	-	-	-	-
Unassigned Fund Balance	6,053,838	6,065,095	5,637,019	5,897,614	11,407,925	11,776,475	11,716,565	19,877,106	3,616,169	21,078,880	7,319,391	1,156,795	343,201	890,082	962,196
Total	<u>7,307,904</u>	<u>7,319,161</u>	<u>8,135,983</u>	<u>8,396,578</u>	<u>13,583,997</u>	<u>14,215,678</u>	<u>12,835,799</u>	<u>21,478,448</u>	<u>4,440,891</u>	<u>21,903,602</u>	<u>7,319,391</u>	<u>1,156,795</u>	<u>343,201</u>	<u>890,082</u>	<u>962,196</u>
Unassigned FB as a % of Total Expenditures	505.29%	506.23%	44.74%	46.81%	114.65%	120.33%	71.54%	236.75%	11.95%	158.98%	46.98%	16.11%	18.49%	89.01%	64.15%
Programmed for Fire Squad (15 personnel) [Total Cost of Squad]	1,447,000	1,447,000	1,447,000	1,447,000	1,447,000	1,496,958	428,956	428,956	1,606,671	1,606,671	-	-	-	-	-
Expenditure for Squad (Income Tax) [Portion not Covered by SAFER II]	192,934	192,934	202,102	202,102	180,233	180,233	52,757	52,757	1,606,671	1,606,671	-	-	-	-	-
Difference (SAFER II)	1,254,066	1,254,066	1,244,898	1,244,898	1,266,767	1,316,725	376,199	376,199	-	-	-	-	-	-	-
Expenditure for 17 Firefighters after SAFER I Ends	-	-	-	-	(1,589,659)	(1,376,486)	(1,696,168)	(1,214,060)	(776,620)	(776,620)	(824,722)	-	-	-	-
Net Difference	1,254,066	1,254,066	1,244,898	1,244,898	(322,892)	(59,761)	(1,319,969)	(837,861)	(776,620)	(776,620)	(824,722)	-	-	-	-
Reserved for Firefighters Beginning of Year	-	-	1,254,066	1,254,066	2,498,964	2,498,964	2,439,203	2,439,203	1,601,342	1,601,342	824,722	-	-	-	-
Reserved for Firefighters End of Year	<u>\$ 1,254,066</u>	<u>\$ 1,254,066</u>	<u>\$ 2,498,964</u>	<u>\$ 2,498,964</u>	<u>\$ 2,176,072</u>	<u>\$ 2,439,203</u>	<u>\$ 1,119,234</u>	<u>\$ 1,601,342</u>	<u>\$ 824,722</u>	<u>\$ 824,722</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
*Illustrative - projects under development, subject to review and approval process															



CITY OF
GRAND
RAPIDS
MICHIGAN
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City of Grand Rapids

FY2016 Capital Improvement Plan



Sustainable City Platform

Asset Management is the Key

What is Asset Management? It is defined as “an integrated set of processes to minimize life cycle costs of infrastructure assets, at an acceptable level of risk, while continuously delivering established levels of service.”

- Set of processes = Scientific approach
- Minimize life cycle costs = low acquisition, operations and maintenance, renewal, disposal cost/long life
- Acceptable level of risk = what can we tolerate
- Levels of Service – what is expected of us

What is the Desired Outcome? A process to confirm to yourself and others that given the choices you have, you are doing the right thing at the right time in the right place for the right reasons. Do you know what your work crews are doing, where are they doing it and why? What capital improvement projects should be done and when? When to repair, when to rehabilitate and when to replace? What the community expects?

Have you considered where to invest if you had \$1 extra dollar? For what reason does one project deserve priority over other projects? How to implement operating efficiencies to create budget cap space?

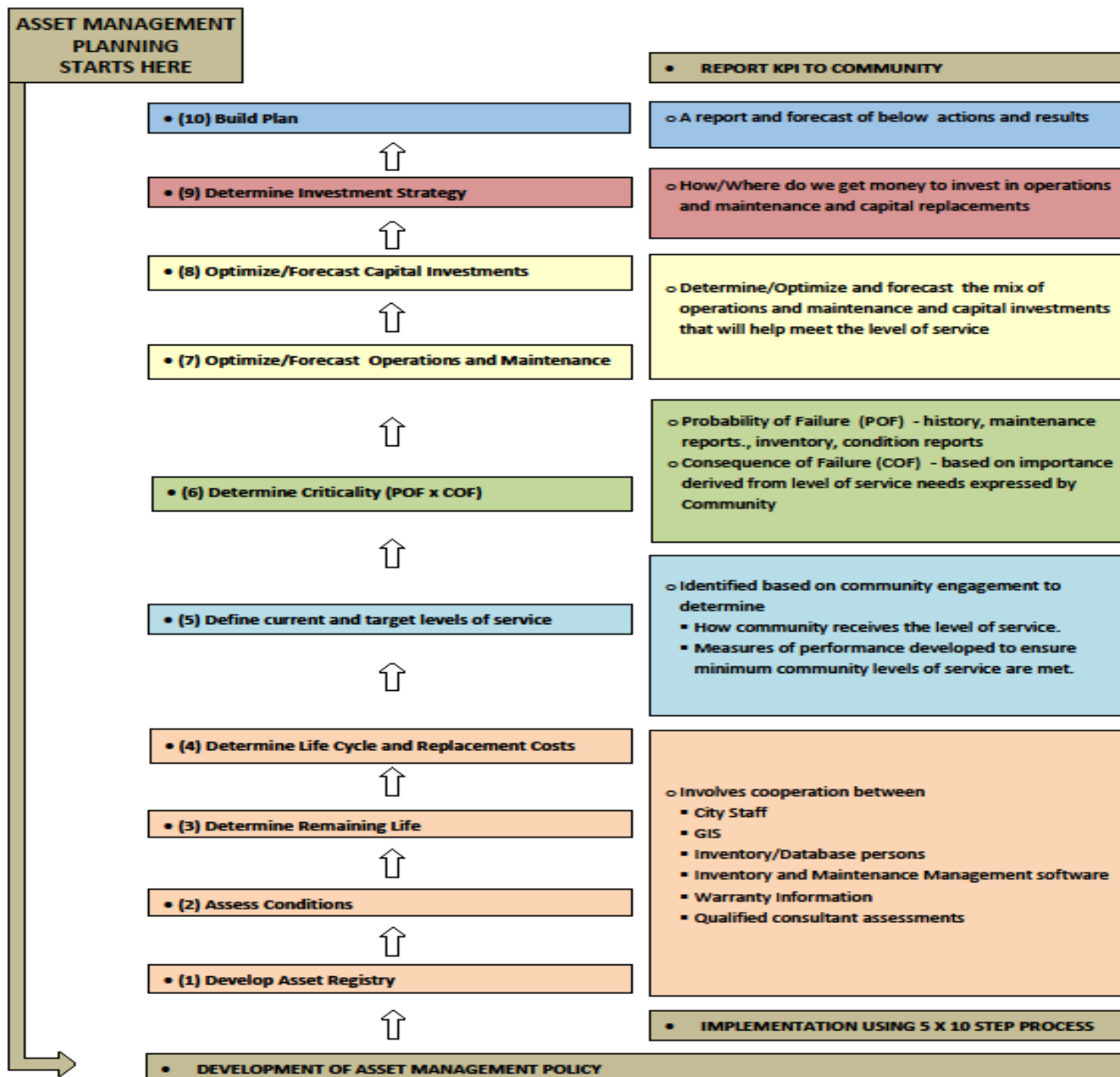
Five core questions. What is the current state of the assets? What is the required level of service? Which assets are critical to sustain performance? What are the best operation and maintenance and capital improvement strategies presently used? What is the best overall investment strategy?

10 Step Process and Why it Matters

- Transparency – Justify investments
- Forecast investment streams
- Adjust levels of service to needs
- Minimizes asset exposure to failures
- Proactive capital improvement planning
- Focuses attention on results
- Better decision making
- Stronger knowledge of assets
- Improved planning

Principles

- Performance Measures
- Complete and accurate baseline information
- Policy driven
- Clear accountability
- Criticality analyses
- Resource availability
- Ownership



Asset Management takes time! Asset classes are in various stages of completion. A Comprehensive Master Plan is being developed and investment sources are being identified:

- Vital Streets Income Tax Extension
- Parks Millage
- Capital set-aside
- Revenue Sharing Allocation
- Operating efficiencies cap space
- Systematic process

City of Grand Rapids Asset Classes

- Public (Facilities – City Buildings, Fire, Other Facilities)
- Library
- Lighting, Signals & Signs
- Waste Water, Sanitary and Storm sewers
- Water System
- Parking System
- Streets, Bridges, Sidewalks, Forestry
- Parks & Cemeteries

Public Facilities Condition Index

The Facilities Condition Index (FCI) is a standard facility management benchmark that is used to objectively assess the current and projected condition of a building asset. The FCI is defined as the ratio of current year required renewal cost to current building replacement value. The purpose of the FCI is to provide a means for objective comparison of facility or building condition as well as allowing senior decision makers to understand building renewal funding needs and comparisons.

Public Facilities Inventory

Facilities Management Department

City of Grand Rapids

Facility Name	Location	Manager	Lessee	Gross S.F.
ADMINISTRATIVE SERVICES FACILITIES				
City / County Complex	300 Monroe Ave.	City of Grand Rapids		200,476
Community Archives Facility	223 Washington St.	City of Grand Rapids		143,521
Development Center	1120 Monroe Ave.	City of Grand Rapids		58,200
Development Center Annex	1110 Monroe Ave.	City of Grand Rapids		1,529
NEIGHBORHOOD SERVICES FACILITIES				
Westside Complex	215 Straight St.	City of Grand Rapids	ACSET	18,200
Paul I. Phillips Complex	726 Madison Ave.	City of Grand Rapids	Boys and Girls Club	29,000
COURT SERVICES FACILITIES				
61st District Court	180 Ottawa ave.	Kent County		100,694
MISCELLANEOUS FACILITIES				
Calder Plaza	300 Monroe Ave.	City of Grand Rapids		150,771
State of Michigan Condominium	1 North Division Ave.	Granger Group	State of Michigan	155,000
Blandford Nature Center	1715 Hillburn NW	Blandford Nature	Blandford Nature	20,000
POLICE SERVICES FACILITIES				
Police Administration Facility	1 Monroe Center	City of Grand Rapids	Center	170,317
Police Motor Pool	1 Monroe Center	City of Grand Rapids		54,870
Police Services Facility		City of Grand Rapids		23,312
Police Pistol Range	1300 Market Ave.	City of Grand Rapids		900
FIRE SERVICES FACILITIES				
Station #1	38 LaGrave Ave. SE	City of Grand Rapids		18,330
Station #3	500 Bridge St. NW	City of Grand Rapids		9,846
Station #4	2541 Kalamazoo Ave. SE	City of Grand Rapids		12,944
Station #5	1181 Monroe Ave. NW	City of Grand Rapids		7,706
Station #6	2941 Burton St. SE	City of Grand Rapids		7,706
Station #7	115 Franklin St. SW	City of Grand Rapids		9,796
Station #8	1154 Covell Ave. NW	City of Grand Rapids		5,942
Station #11	1002 Chester St. SE	City of Grand Rapids		2,310
Station #12	1732 S. Division Ave. S	City of Grand Rapids		5,616
Station #13	1755 Leonard St. NE	City of Grand Rapids		7,706
Station #14	2251 Plainfield Ave. NE	City of Grand Rapids		4,938

Public Facilities Inventory

Facilities Management Department

City of Grand Rapids

Facility Name	Location	Manager	Lessee	Gross S.F.
PUBLIC SERVICE FACILITIES				
201 Market Facility	201 Market Ave.	City of Grand Rapids		55,982
Paint Storage Building	201 Market Ave.	City of Grand Rapids		650
Refuse Storage Facility	211 Market Ave.	City of Grand Rapids		19,427
Salt Dome / Agg. Bin	211 Market Ave.	City of Grand Rapids		10,568
235 Market Facility	235 Market Ave.	City of Grand Rapids		11,405
Parks / Forestry Maintenance Garage	245 Market Ave.	City of Grand Rapids		48,253
Street Maintenance Garage	265 Market Ave.	City of Grand Rapids		57,008
273 Market Facility	273 Market Ave.	City of Grand Rapids		51,635
Fleet Management Repair Facility	333 Market Ave.	City of Grand Rapids		48,669
Tire Storage Facility	333 Market Ave.	City of Grand Rapids		2,600
Quonset Hut	333 Market Ave.	City of Grand Rapids		2,025
Fuel Island	333 Market Ave.	City of Grand Rapids		580
Car Wash Facility	333 Market Ave.	City of Grand Rapids		2,210
Bridgeview Facility	509 Wealthy St.	City of Grand Rapids		32,471
Bridgeview Garage	509 Wealthy St.	City of Grand Rapids		17,427
Traffic Safety Pole Yard	707 Wealthy St.	City of Grand Rapids		(Approx. 3 acres)
PUBLIC MUSEUM FACILITIES				
Public Museum	272 Pearl St.	Public Museum	Public Museum	155,000
Public Museum Parking Ramp	272 Pearl St.	Public Museum	Public Museum	98,000
Voigt House	115 College Ave.	Public Museum	Public Museum	9,900
Voigt Carriage Barn	115 College Ave.	Public Museum	Public Museum	1,575
Caulkins Law Office	200 Washington St.	Public Museum	Public Museum	700
Norton Indian Mounds		Public Museum	Public Museum	(Approx. 11 acres)
TOTAL FACILITY SF				1,845,715

**CAPITAL IMPROVEMENT PLAN
CITY CEMETERIES
(Investment Necessary to Render a "State of Good Repair")**

Project Funding Sources	Estimate
Transformation Fund - one-time to address deferred Capital Investment	\$ 3,500,000
Capital Reserve - annually beginning in FY2016 to maintain a "State of Good Repair"	325,000
Total Project Sources	\$ 3,825,000
Breakdown of Project Uses	
Fairplains	\$ 302,665
Fulton	159,885
Greenwood	488,208
Oakgrove	47,658
Oakhill*	1,259,225
Woodlawn	461,550
Contingent Projects	100,000
Construction Costs	\$ 2,819,191
Construction Management Services	\$ 134,000
Design Services	214,000
Subtotal - Professional Services	\$ 348,000
Materials Testing	\$ 65,000
Administration	183,000
Project Costs Other Than Construction	\$ 596,000
Construction and Other Costs	\$ 3,415,191
Project Contingency	12% \$ 409,809
Total Project Cost	<u><u>\$ 3,825,000</u></u>

*Includes Oakhill Retaining Wall Phase II Construction Cost \$825,000

Storm Water Asset Management Plan

The City is currently developing the long-range Asset Management Plan for the Storm Water system. As part of the plan, current year investments include:

- Drainage Improvements & Emergency Repairs - \$70,846
- Kent County Drain Commission Special Assessments - \$100,000
- Eastridge Stormwater Improvements - \$79,900
- Brookshire Outfall Replacement & Erosion Repair - \$60,095
- Moreland and Longmeadow Stormwater Improvements - \$20,730

Street Lighting Asset Management Plan

The City is currently developing the long-range Asset Management Plan for the street lighting system. As part of the plan, current year investments include:

- Underground System Improvements - \$60,000
- Substation SCADA System - \$20,000
- Overhead System Repair/Replacement - \$50,000
- Bartlett Street – Upgrade of underground duct system - \$226,562

Other Investments

Police

- Portable and Mobile Radio Equipment - \$95,000
- New Vehicle Interior Equipment - \$94,000
- Patrol Laptops - \$150,000
- Bicycle Storage - \$100,000
- Milo Range - \$50,000
- Rifle Project - \$313,270
- Body-Worn Camera and Digital Evidence Management Program - \$674,124 in Transformation Fund
- Gunfire Detection System and Data Management Application - \$200,000 per year for 4 years in Transformation Fund

Fire

- Personal Protective Equipment - \$84,000
- Fire Apparatus Hose - \$30,000
- Thermal Imaging Camera - \$60,000

Indian Trails Golf Course

- Driving Range Project - \$840,572
- Deferred Capital Investment - \$1,400,000
- Maintenance/Operations Equipment - \$240,000
- Total Investment = \$2,480,572

Traffic Safety

- Non-Motorized Network Expansion - \$75,000

Photovoltaics and Distributed Solar Energy

Photovoltaics and distributed solar energy generation have helped to reduce costs and have changed the traditional utility business model. Solar costs have dropped nearly 50% in just the past few years and customers now have many options. In 2012, the City of Grand Rapids, with the support of a federal grant from the Department of Energy, installed a 135 kW solar array at the Water System administration building at Oak Industrial Drive. Using net metering through Consumers Energy and consuming electricity directly onsite, the project produced 350,956 kWh of electricity, and eliminated 438,695 lbs. of GreenHouse Gas emissions from the atmosphere since monitoring started in mid-2012. The solar on roof proved to be a reliable and long term investment for the City. In an environment focused relentlessly on reducing operating costs, these new opportunities allow the public sector to develop renewable energy projects with a unique ability to address volatile energy costs. Solar power can be a central asset.

The City is including consideration for solar installation as part of its Roof Asset Management planning, asking the successful Roof Manufacturer to consider renewable energy sources, such as solar energy, in its recommendations during Level of Service discussions and investment strategies. Delivery methods of these project types shall be considered in maximizing the impact of capital investment to the City and to reduce energy consumption in accordance with the City's Sustainability Plan.

The cost estimate is \$1,000,000 for all locations. \$250,000 has been earmarked in the Transformation Fund for the four or five sites with the most attractive return on investment. The sites and square footage are listed below.

Bridge Fire Station	10,200
Bridgeview Building	16,249
Bridgeview Storage Garage	17,983
Burton Fire Station	7,300
Car Wash Building	2,181
CARC Center	12,559
CARC East	22,401
CARC West	18,208
Central Stores Office Building	41,438
Chester Fire Station	1,500
Chester Fire Station	4,575
Covell Fire Station	6,000
Development Center Office Building	19,166
Franklin Fire Station	12,000
Fuel Island Building	590
Fuel Pump Canopy	2,290
Kalamazoo Fire Station	15,000
LaGrave Fire Station (Annex)	7,200
LaGrave Fire Station (Main)	12,200
Leonard Fire Station	7,300
Monroe Fire Station	7,300

Motor Equipment	49,300
Office Building	1,515
Office building	20,766
Paint Storage Building	676
Parks Maintenance Bldg.- Garage #6	48,400
Paul I Phillips	17,600
Plainfield Fire Station NE	150
Plainfield Fire Station	3,325
Police Department Headquarters	32,000
Police Pistol Range	816
Quonset Storage Hut	1,391
Refuse Bldg. - Garage #7	25,635
Salt Dome	10,823

CITY OF GRAND RAPIDS, MICHIGAN
PARKS, RECREATION and CEMETERIES

OVERVIEW

The Parks, Recreation and Cemeteries Department currently manages six funds to account for their activities.

The Parks and Recreation Fund was established in FY2010 with two subfunds: Parks Operations and After School Programs. The After School subfund was discontinued in FY2014 and activities were transferred to the Grand Rapids Public Schools. The Parks Operating fund accounts for the total revenues and costs associated with maintaining the City's park facilities, including Forestry, and providing a variety of recreational programs for youth through seniors.

The Cemeteries Operating Fund is responsible for the sale and maintenance of lots in the six City-owned Cemeteries. In addition to sales revenue, interest earnings, and capital support from the Perpetual Care Fund, the Cemetery Fund has historically been supported by a General Fund subsidy. The amount of the subsidy has been declining over the last several years, as the Cemetery implements various cost-saving measures in an effort to become self-sustaining.

The Cemetery Perpetual Care Fund receives 15% of all revenue generated by the sale of cemetery lots, and 100% of the revenue from sales of repossessed lots, as well as 15% of the net income from Cemetery operations. With the exception of certain capital items, these funds are not expendable, however the interest earned in the fund is transferred to the Cemetery Operating Fund for use in the care and maintenance of the City's six cemeteries.

The Golf Course Fund is used to account for activities of the Indian Trails Golf Course located at 28th Street and Kalamazoo Avenue. Because this course is built Woodlawn Cemetery property, the Golf Course Fund is a subfund of the Cemeteries Fund and pays rent to the Cemetery.

The Belknap Ice Arena Fund is to account for the City's revenue and expenditures related to the Belknap Ice Arena. Beginning in 1996, the arena is managed by DP Fox as "Griff's Ice House" which is the official practice ice for the Grand Rapids Griffins. A second sheet of ice was installed in 1997 along with new locker rooms and a community room. The arena is also used for open skating, youth and adult programming, Grand Rapids Griffins Youth Foundation and special events. Under the leadership of DP Fox Sports & Entertainment, the Griff's Ice House has become the top facility in the region. In the last 16 years over \$2.3 M has been reinvested in improving the facilities without using tax dollars.

In 2012 the City expanded the facility in collaboration with the DP Fox Sports & Entertainment and Grand Rapids Griffin Youth Foundation to provide young people the opportunity for tutoring, educational programming and off-ice conditioning.

The Parks Millage Fund is the newest fund in the Parks Department. It was established in 2015 to account for temporary millage receipts and related activities after the voters of Grand Rapids approved a seven year dedicated property tax millage for parks, pools, and playgrounds on November 5, 2013.

In conjunction with the millage vote, the City Commission took the extra step of adopting a series of Parks Investment Guidelines – promises about how the revenue from the proposed millage would be invested if it were approved. The City has since worked with the Parks and Recreation Advisory Board to follow through on each of those commitments. Commitments include:

- That the City shall continue to pay for the existing Fiscal Year 2014 base level of park mowing, restroom cleaning, trash collection, sidewalk and parking lot snow plowing, utility costs, and other current expenditures identified as basic activities. Additionally, the City shall continue to maintain Fiscal Year 2014 levels of staffing for parks and recreation operations.

- That 45% to 55% of the parks millage shall be invested in rehabilitation and repairs, while 25% to 35% shall be invested in park improvements, and 15% to 20% shall be used to operate the City's swimming pools.
- That all revenues and expenditures from the parks millage shall be accounted for separately and audited by a professional auditing firm. The annual investments shall be reported to the Parks and Recreation Advisory Board and City Commission and posted on the City's website.
- That if future reductions are necessary in the City's General Operating Fund budget during any of the seven years of this millage, beginning with Fiscal Year 2015, the General Operating Fund budget supporting the parks and recreation for that year shall be reduced by a percentage no greater than the percentage reduction of the total City General Operating budget.
- That if future increases occur in the City's General Operating Fund budget during any of the seven years of this millage, beginning with Fiscal Year 2015, the General Operating Fund budget supporting the parks and recreation for that year shall be increased at the same rate as the percentage increase of the total City General Operating Fund budget.
- That all capital projects planning for investing the parks millage shall engage citizens or neighborhood residents.
- That all proposed parks millage expenditures shall be reviewed by the Parks and Recreation Advisory Board and approved by the City Commission prior to any spending.

- That the parks millage shall be subject to shared services/overhead costs, consistent with charges to all City departments.
- That parks and recreation activities can be supported by funds other than the City's General Operating Fund and parks millage to maintain Fiscal Year 2014 service levels. All funds, except the parks millage which are used to support parks and recreation activities, shall be considered the same as the City's General Operating Fund support.

The Parks and Recreation Department, along with the Parks and Recreation Advisory Board and Friends of Grand Rapids Parks hosted design workshops for eight parks as Phase I of the City of Grand Rapids Parks and Recreation Master Plan process. Those workshops took place between October 18, 2014 and November 8, 2014 and were used to create concept plans and identify priority improvement projects with the assistance of two local design firms for the following parks:

- | | | |
|------------------|-------------------|-----------------|
| • Roosevelt Park | • Wilcox Park | • Fuller Park |
| • Cherry Park | • Lincoln Park | • Garfield Park |
| • Highland Park | • Westown Commons | |

The plans were presented to the public on December 3, 2014.



LEGEND (proposed - propuesto)

Priority Area (Phase 1) - Área prioritaria (Fase 1)

- A** Splash Pad - Parque de agua
- B** Bench Seating - Bancos de asiento
- C** Access Improvements - Mejoras de acceso

Opportunity Area (Phase 2) - Área de Oportunidad (Fase 2)

- D** Park Entry Improvements - Mejoras de entrada de al parque
- E** Playground Expansion - Expencion de parque de juegos
- F** Rain Garden - Lluvia jardín
- G** Walking Path - Senderos para caminar
- H** Path Lighting and Benches - Iluminación y bancos

Long-Term Area (Phase 3) - Área de Largo Plazo (Fase 3)

- I** Relocated Exercise Stations - Equipo de estado físico
- J** Improved Lodge Access - La mejora del acceso lodge
- K** Improved Green Space - Espacio verde mejorado
- L** Restroom and Storage - Baño
- M** Picnic Shelter - Cobertizo
- N** Community Amphitheater - Anfiteatro comun
- O** Renovated Lodge - Edificio de logia relocado
- P** Improved Parking - Aparcamiento mejorada

ROOSEVELT PARK

OVERALL CONCEPT PLAN



LEGEND (proposed - *propuesto*)

Priority Area (Phase 1) - *Área prioritaria (Fase 1)*

- A** Splash Plaza - *Plaza del agua (aerosoles en el suelo)*
- B** Community Event Space - *Espacio para eventos comun*
- C** Exterior Access, Restroom Renovations - *Acceso Exterior, Baños Renovaciones*
- D** Swing Gate with Access from Alley - *Batiente con acceso desde el callejón*
- E** Drinking Fountain - *Fuente de beber*
- F** Bike Racks - *Porta bicicletas*
- G** Bench Seating - *Bancos de asiento*

Opportunity Area (Phase 2) - *Área de Oportunidad (Fase 2)*

- H** Relocated/Combined Playground - *Parque de juegos relocizados/combinados*
- I** Open Picnic Area - *Área abierto para picnics*
- J** Public Art - *Arte publico*
- K** New Park Sign - *Signos de estacionamiento*
- L** Context Sensitive Bus Shelter - *Parada de autobús*
- M** 4' Ornamental Fence with Masonry Piers at Entry Points - *4' Cerca ornamental con muelles de picida en puntos de en trada*
- N** Bench Seating - *Bancos de asiento*

Long-Term Area (Phase 3) - *Área de Largo Plazo (Fase 3)*

- O** Expanded Playground - *Expencion de parque de juegos*
- P** Reconstructed Tennis Court Moved South - *Reconstruido Pista de tenis se trasladó al sur*
- Q** Building Renovations - *Renovacions de edificio*
- R** 4' Vinyl Coated Chain Link Fence - *4' Cerca de eslabon decadena vinilo*
- S** Expanded Usable Park Space - *Superficie útil Parque Ampliado*

CHERRY PARK

OVERALL CONCEPT PLAN



HIGHLAND PARK

City of Grand Rapids, Michigan
November 2014



PRIORITY AREA (PHASE 1) - AREA PRIORITARIA (FASE 1)

- A** IMPROVE GREEN ROOF BUILDING WITH PLAZA AND DRINKING FOUNTAIN
MEJORADO EDIFICIO DE TECHO VERDE CON PLAZA Y FUENTE DE AGUA PORTABLE
- B** SPLASH PAD (IN-GROUND SPRAYS)
PARQUE DE AGUA (EMPOTRADA AEROSOLÉS)
- C** IMPROVE PLAYGROUND EQUIPMENT AND BENCHES
MEJORADO EQUIPO DE JUEGOS Y BANCOS
- D** THIN WOODS FOR VIEWS TO CREEK
BOSQUE FINO CON VISTA DEL ARROYO
- E** PAVED PATH WITH LIGHTING
CAMINO PAVIMENTADO CON ILUMINACIÓN

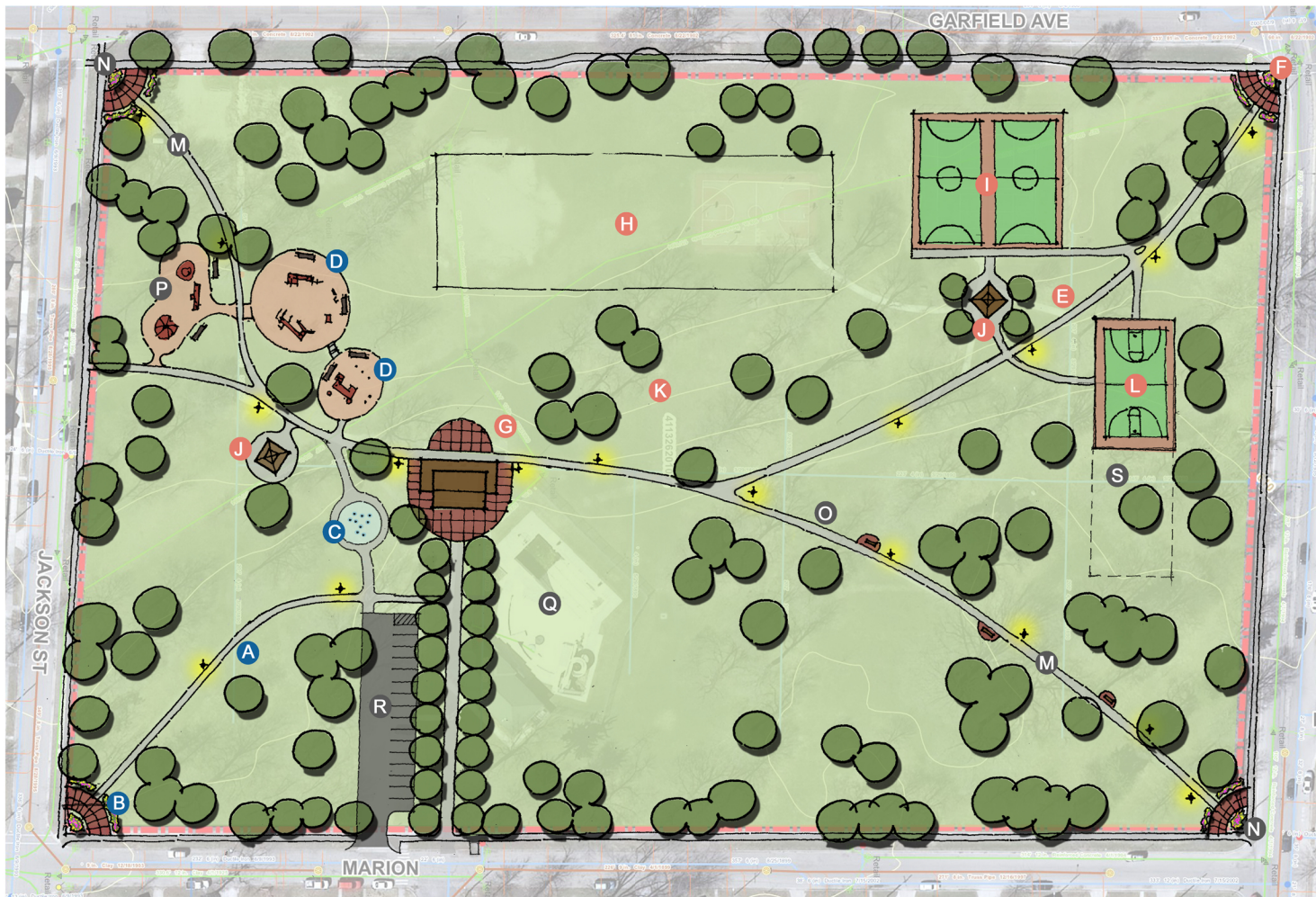
OPPORTUNITY AREA (PHASE 2) - AREA DE OPORTUNIDAD (FASE 2)

- F** CLEARED PATHS
CAMINO DESPEJADO
- G** LOWLAND TRAIL
SENDERO DE TIERRAS BAJAS
- H** DISC GOLF COURSE
ICOMPO DE GOLFO DE DISCO
- I** EXISTING SLEDDING HILL
COLINA TRINEO EXISTIERTE
- J** ENTRY PLAZA TO DOG PARK AND TO FUTURE GREENWAY
ALONG ROAD
*ENTRADE DE PLAZA AL PARQUE PARA PEROS Y AL
FUTURA VÍA VERDE A LO LARGO DEL FERROCARRIL*
- K** DOG PARK
EL PARQUE PARA PERROS
- L** RESTRIPTED PARKING
ESTACIONAMIENTO CON NUEVAS MARCAS
- M** IMPROVED RESTROOMS
MEJORADO BAÑOS

LONG-TERM AREA (PHASE 3) - AREA DE LARGO PLAZO (FASE 3)

- N** PICNIC SHELTER WITH GRILLS, TABLES, WASTE RECEPTACLES AND DRINKING FOUNTAIN
COBERTIZO DE PICNIC CON PARRILLAS, MESAS, RECEPTÁCULOS DE BASURA Y BEBEDERO
- O** GREEN SPACE/TEMPORARY ICE SKATING AREA
ESPACIO VERDE /ÁREA DE PATINAJE SOBRE HIELO TEMPORAL
- P** FOOTBRIDGE AND IMPROVED OVERLOOKS
MEJORADO PUENTE PEATONA CON VISTAS PANORAMICA
- Q** SOCCER/FOOTBALL FIELDS WITH UNDERDRAINS
CAMPOS DE FÚTBOL CON DRENAJES
- R** OVERLOOK WITH LIGHTING
VISTA PANORAMICA CON ILUMINACIÓN
- S** PERENNIAL GARDEN WITH FRUIT TREES
JARDÍN PERENNE CON ÁRBOLES FRUTALES
- T** PAVED PATH WITH LIGHTING
CAMINO PAVIMENTADO CON ILUMINACIÓN

OVERALL CONCEPT PLAN



LEGEND *LEYENDA*

PRIORITY AREA (PHASE 1) - AREA PRIORITARIA (FASE 1)

- A** PAVED PATH WITH LIGHTING
CAMINO PAVIMENTADO CON ILUMINACIÓN
- B** IMPROVED PEDESTRIAN ENTRANCES
MEJORES ENTRADAS PEATONALES
- C** SPLASH PAD (IN-GROUND SPRAYS)
PARQUE DE AGUA (EMPOTRADA AEROSOL)
- D** IMPROVE PLAYGROUND EQUIPMENT AND BENCHES
MEJORADO EQUIPO DE JUEGOS Y BANCOS

OPPORTUNITY AREA (PHASE 2) - AREA DE OPORTUNIDAD (FASE 2)

- E** PAVED PATH WITH LIGHTING
CAMINO PAVIMENTADO CON ILUMINACIÓN
- F** IMPROVED PEDESTRIAN ENTRANCES
MEJORES ENTRADAS PEATONALES
- G** IMPROVED PAVILION WITH PLAZAS
PABELLON MEJORADO CON PLAZAS
- H** OPEN LAWN/FIELD GAME AREA
ZONA DE JUEGO DE CESPED/CAMPO ABIERTO
- I** (2) FUTSAL COURTS
(2) CANCHAS DE FUTSAL
- J** PICNIC SHELTER WITH GRILLS, TABLES, WASTE RECEPT-
ACLES AND DRINKING FOUNTAIN
COBERTIZO DE PICNIC CON PARRILLAS, MESAS, RECEPTACULOS
DE BASURA Y BEBEDERO
- K** EXISTING HORSESHOE PITS
HOYOS DE HERRADURA EXISTENTES
- L** RELOCATED BASKETBALL COURT
CANCHA DE BALONCESTO REUBICADOS

LONG-TERM AREA (PHASE 3)- AREA DE LARGO PLAZO (FASE 3)

- M** PAVED PATH WITH LIGHTING
CAMINO PAVIMENTADO CON ILUMINACIÓN
- N** IMPROVED PEDESTRIAN ENTRANCES
MEJORES ENTRADAS PEATONALES
- O** HISTORICAL WALK WITH BENCHES
CAMINATA HISTORICA CON BANCOS
- P** NATURE PLAYGROUND AND BENCHES
PARQUE DE NATURALEZA CON BANCOS
- Q** TEMPORARY ICE SKATING AREA
AREA DE PATINAJE DE HEILO TEMPORAL
- R** EXISTING PARKING
APARCAMIENTO EXISTENTES
- S** FUTURE BASKETBALL COURT
FUTURA CANCHA DE BALONCESTO

PROPOSED CONCEPT

LINCOLN PARK

City of Grand Rapids, Michigan
November 2014

OVERALL CONCEPT PLAN



LEGEND (proposed - propuesto)

Priority Area (Phase 1) - Área prioritaria (Fase 1)

- A** Picnic Shelter - Cobertizo
- B** Skate Plaza - Plaza del Patinaje
- C** Rain Garden - Lluvia Jardín
- D** Brick Band - Banda ladrillo
- E** Drinking Fountain - Fuente de beber

Opportunity Area (Phase 2) - Área de Oportunidad (Fase 2)

- F** Park Entry Improvements - Mejoras de entrada de al parque
- G** Playground Expansion - Expencion de parque de juegos
- H** Walking Path - Senderos para caminar
- I** Path Lighting and Benches - Iluminación y bancos
- J** Bench Seating - Bancos de asiento

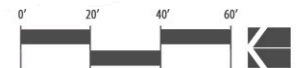
- K** Historical Interpretive Sign - Signo Interpretativo Historico

- L** Bike Racks - Porta Bicicletas

- M** Soccer Goals - Meta del futbol

- N** Community Stage / Performance Area - Etapa comunidad / Area Artistica

- O** 4' Ornamental Fence with Masonry Piers at Entry Points
- 4' Cerca ornamental con muelles de picida en puntos de en trada



WESTOWN COMMONS

OVERALL CONCEPT PLAN



PROPOSED CONCEPT

FULLER/HILLCREST PARK

City of Grand Rapids, Michigan
December 2014

LEGEND - LEYENDA

PRIORITY AREA (PHASE 1) - AREA PRIORITARIA (FASE 1)

- A** IMPROVED PLAYGROUND EQUIPMENT WITH BENCHES AND SECURITY LIGHTING
EQUIPO DEL PATIO MEJORADA CON BANCAS Y ALUMBRADO DE SEGURIDAD
- B** SPLASH PAD (IN-GROUND SPRAYS)
PARQUE DE AGUA (AEROSOL EN EL SUELO)
- C** PICNIC SHELTER WITH GRILLS, TABLES, WASTE RECEPTACLES AND DRINKING FOUNTAIN
COBERTIZO DE PICNIC CON APRALLAS, MESAS, RECIPIENTES DE RESIDUOS Y BEBEDERO
- D** IMPROVED RESTROOMS
MEJORAR LOS BANOS

OPPORTUNITY AREA (PHASE 2) - AREA DE OPORTUNIDAD (FASE 2)

- E** PATHS
SENDEROS
- F** RESTRIPTED/REVISED PARKING
RAYA APARCAMIENTO REVISADO
- G** EXPANDED SLEDDING HILL
AMPLIADO COLINA DE TRINEO
- H** DOG PARK WITH PAVED ENTRY AND WATER SOURCE
PARQUE PARA PERROS CON ENTRADA PAVIMENTADA Y AGUA DE LA FUENTE
- I** SPORTS FIELDS
CAMPOS DE DEPORTES
- J** PICNIC SHELTER WITH GRILLS, TABLES, WASTE RECEPTACLES AND DRINKING FOUNTAIN
COBERTIZO DE PICNIC CON APRALLAS, MESAS, RECIPIENTES DE RESIDUOS Y BEBEDERO
- K** IMPROVED COURTS
TRIBUNALES MEJORADOS
- L** BARRIER-FREE RAMPS
RAMPAS SIN BARRERAS
- M** NEW RESTROOMS
NUEVOS BANOS
- N** DRAINAGE IMPROVEMENTS
MEJORAS DE DRENAJE
- O** FUTURE PLAYGROUND AT LIVING STONES ACADEMY
JUEGOS DE FUTURA EN LA ACADEMIA DE PIEDRAS VIVAS

LONG-TERM AREA (PHASE 3) - AREA DE LARGO PLAZO (FASE 3)

- P** PATHS
SENDEROS
- Q** SPORTS FIELDS
CAMPOS DE DEPORTES
- R** RESTRIPTED/REVISED PARKING
RAYA APARCAMIENTO REVISADO
- S** NEW MAINTENANCE BUILDING
NUEVO EDIFICIO DE MANTENIMIENTO
- T** POTENTIAL FUTURE BIKEWAY
POTENCIAL FUTURO SENDERO PARA BICICLETAS
- U** LOWER LEVEL DRAINAGE IMPROVEMENTS
MEJORAS DE DRENAJE NIVEL INFERIOR
- V** MAINTENANCE BUILDING IMPROVEMENTS
REFORMA DE MANTENIMIENTO

OVERALL CONCEPT PLAN



PROPOSED CONCEPT

GARFIELD PARK

City of Grand Rapids, Michigan
December 2014

LEGEND *LEYENDA*

PRIORITY AREA (PHASE 1) - AREA PRIORITARIA (FASE 1)

- A** PAVED WALKING PATHS
SENDEROS PAVIMENTADOS
- B** PICNIC SHELTER WITH GRILLS, TABLES, WASTE RECEPT-
ACLES AND DRINKING FOUNTAIN
COBERTIZO DE PICNIC CON APRALLAS, MESAS, RECIPI-
ENTES DE RESIDUOS Y BEBEDERO
- C** FIELD GAME/PRACTICE
JUEGO DE CAMPO/PRACTICA
- D** PARKING
ESTACIONAMIENTO
- E** IMPROVE PLAYGROUND EQUIPMENT AND BENCHES
EQUIPO DEL PATIO MEJORADA CON BANCAS
- F** TENNIS
TENIS
- G** TEMPORARY ICE SKATING AREA
AREA DE PATINAJE SOBRE HIELO TEMPORAL
- H** IMPROVED GYM RESTROOMS
GIMNASIO MEJORADO BAÑOS

OPPORTUNITY AREA (PHASE 2) - AREA DE OPORTUNIDAD (FASE 2)

- I** IMPROVED ENTRANCES
ENTRADAS MEJORADAS
- J** PICNIC SHELTER WITH GRILLS, TABLES, WASTE RECEPT-
ACLES AND DRINKING FOUNTAIN
COBERTIZO DE PICNIC CON APRALLAS, MESAS, RECIPI-
ENTES DE RESIDUOS Y BEBEDERO
- K** IMPROVED DISC GOLF THROUGHOUT
GOLF DE DISCO MEJORADO A LO LARGO DE
- L** BASKETBALL
BALONCESTO
- M** VOLLEYBALL
VOLIEBOL
- N** BALL FIELD
CAMPO DE BÉISBOL
- O** FIELD GAME/PRACTICE
JUEGO DE CAMPO/PRACTICA
- P** PAVED WALKING PATHS
SENDEROS PAVIMENTADOS
- Q** NATIVE UNDERSTORY
SOTOBOSQUE NATIVO

LONG-TERM AREA (PHASE 3) - AREA DE LARGO PLAZO (FASE 3)

- R** IMPROVED ENTRANCES
ENTRADAS MEJORADAS
- S** IMPROVED GYM LOBBY
GIMNASIO MEJORADO PASILLO
- T** GRAND LAWN
GRAN JARDIN
- U** LODGE/MEMORIAL LANDSCAPE IMPROVEMENT
LOGIA/MONUMENTO PAISAJE MEJORADO
- V** TREE IDENTIFICATION THROUGHOUT
IDENTIFICACIÓN DE ÁRBOL A LO LARGO DEL PARQUE
- W** SPLASH PAD (IN-GROUND SPRAYS)
PARQUE DE AGUA (AEROSOL EN EL SUELO)
- X** PARKING
ESTACIONAMIENTO
- Y** PAVED WALKING PATHS
SENDEROS PAVIMENTADOS

OVERALL CONCEPT PLAN

progressive | ae



REVENUES

Parks Operating Fund (SRPRK208):

The Parks Operating Fund requires annual revenue of approximately \$6,000,000 to support their activities. The primary source of this revenue is a subsidy from the General Operating Fund (GOF) of approximately \$5,000,000. The Parks Investment Guidelines that were implemented with the affirmative vote for the Parks Millage state that for the duration of the millage, in any year the total GOF budget increases, the Parks Subsidy will increase by that same percentage; and in any year the total GOF budget decreases, the Parks Subsidy will decrease by that same percentage.

The second greatest source of revenue in this fund comes from Charges for Services. The majority of this is generated by Recreation programming. Youth programs may be subsidized from the GOF Subsidy, however Adult programs must show that they can achieve full cost recovery in order to be approved. Any revenue generated by user fees from the pools recreation programming in the Millage Fund is deposited into the Parks Operating Fund.

Parks Millage Fund (SRPRK217):

The primary source of revenue in the Parks Millage fund is a dedicated Property Tax millage. The millage will be collected for a seven year period from July 1, 2014 through June 30, 2020. The millage rate is 0.98 mills and will generate approximately \$4,000,000 annually which will be used only for the City's park system.

Between 45% to 55% of the parks millage revenue will be assigned to rehabilitation and repairs, while 25% to 35% will be invested in park improvements, and 20% will be used to operate the City's swimming pools. Depending on the total amount of tax revenue generated in a given year, the pools operating budget may be greater than the 20% allowed by the millage agreement; should this occur (as it did in FY2015)

additional revenue support will be provided from the Parks Operating Fund by means of operating transfers. Any revenue generated by user fees from the pools recreation programming will be deposited into the Parks Operating Fund.

Cemetery Fund (ENCEM502):

The Cemetery Operating Fund receives approximately \$100,000 from the General Fund, \$50,000 from the Perpetual Care Fund and \$800,000 from Charges for Services to support their annual operations. Additionally, they may receive varying amounts of funding from the Capital Reserve Fund, which is transferred into the Cemetery Operating Fund for one-time Capital needs.

Golf Course Fund (ENCEM503):

The Golf Course Fund needs approximately \$550,000 to support their annual operations. It is mandated that course operations generate enough revenue from fees and product sales to be self-sustaining.

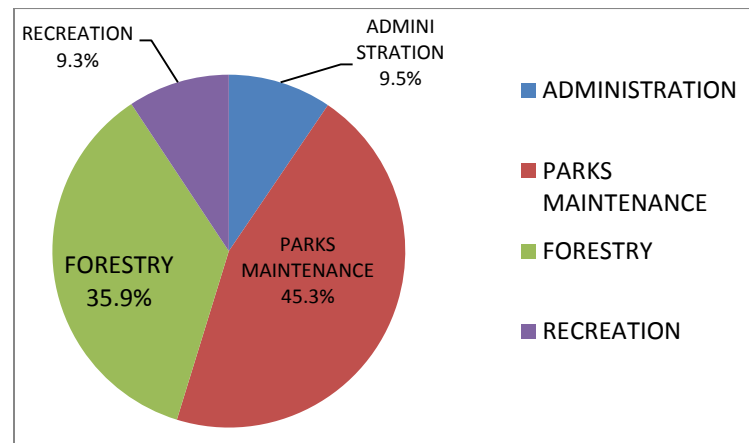
Belknap Ice Arena (EN578578):

The City receives approximately \$69,000 from the Arena's operating income earned under DP Fox Sports & Entertainment's management, with the amount being adjusted annually based on the Consumer Price Index. Additionally, the Belknap Ice Arena Fund is designated to receive 25% of the ending annual net revenue. All receipts are classified as "Capital Reserve" funds and held in Fund Balance, and eventually used for future improvements to the facility.

EXPENDITURES

Parks Operating Fund (SRPRK208):

Approximately 45% of Operating Fund expenditures are for ongoing Parks Operations and Maintenance, roughly 9% for Recreation programs, 36% for Forestry Service and the remainder, just under 10%, is for the department's Administrative Costs.



Parks Millage Fund (SRPRK217):

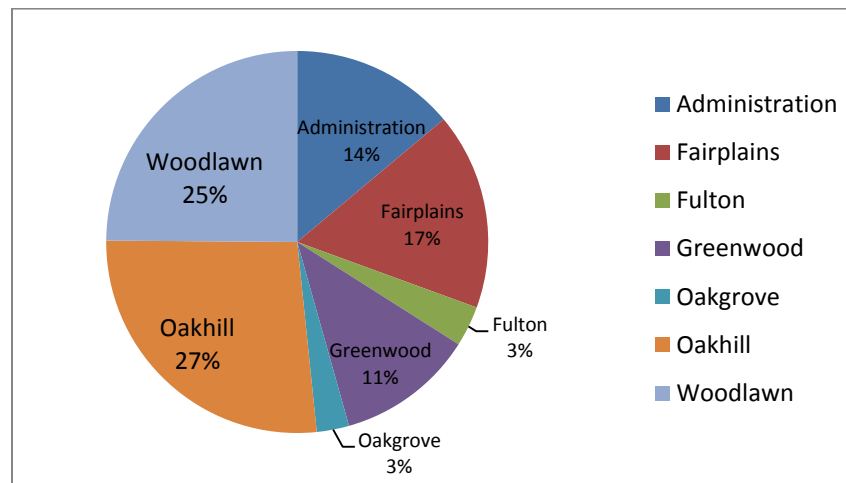
The Millage Fund's expenditures are mandated by the agreement that 45% to 55% of the parks millage shall be invested in rehabilitation and repairs, while 25% to 35% shall be invested in park improvements, and 15% to 20% shall be used to operate the City's swimming pools.

Cemetery Fund (ENCEM502):

Expenditures for cemeteries operations and maintenance are normally about \$1M, with an additional amount budgeted annually for Capital expenditures. The amount of Capital will vary from year to year, and is usually provided from the Capital Reserve Fund.

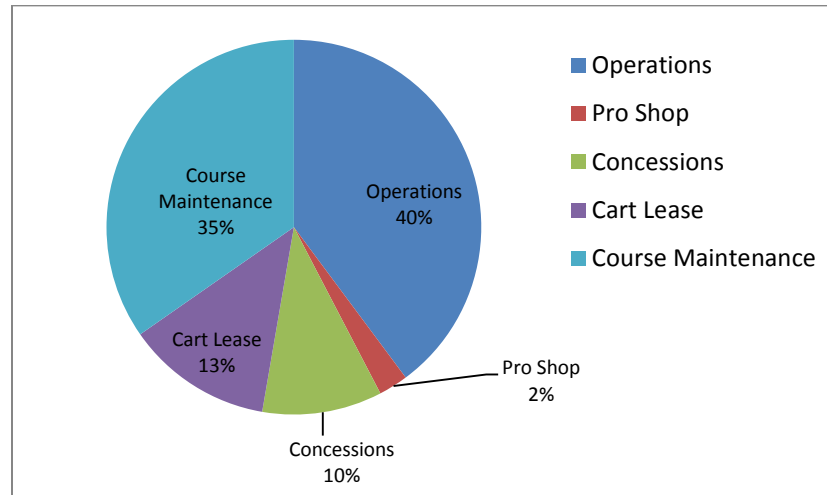
Woodlawn and Oakhill, on the City's Southeast side, are the largest and most active cemeteries representing over half the annual cost. Fairplains and Greenwood on the City's Northeast and Northwest, respectively, are also active with about half the costs of the larger two cemeteries. Two of the cemeteries, Fulton and Oak Grove, are relatively inactive and between the two represent only about 6% of all expenditures. The administration budget includes capital expenditures that benefit all six cemeteries.

The Cemetery Fund prepares an Operating Transfer Out at the end of each year to transfer 15% of total operating income into the Perpetual Care Fund. Depreciation Expense is also calculated and expensed at the end of the year.



Golf Course Fund (ENCEM503):

The Golf Course Expenditures are slightly over a half million annually, with their season running from early spring to late fall. In addition to costs for course maintenance, Indian Trails leases their golf carts, operates a small pro-shop and concession, and pays rent to the Cemetery. The bulk of personnel costs are for seasonal employees, with one permanent greenskeeper and a contracted course manager.



Belknap Ice Arena Fund (EN578578)

On an annual basis, the City budgets and pays for gas, electrical, and other minor expenses for the arena, and DP Fox Sports & Entertainment reimburses 100% of these actual expenditures. Capital Expenditures are paid from the funds that have been held in Retained Earnings when received from DP Fox Sports & Entertainment under the agreement. Therefore, the City has no net expenditures for the Belknap Ice Arena.

PERSONNEL

Adjusting for the addition of the Forestry division with its 9 positions, the Base year of FY2014 saw the lowest ever authorized staffing levels in the Parks Department, with 26 positions. Staffing remained at 26 positions in FY2015, but will be increased by four positions to 30 in FY2016 with the addition of an Arborist, a Tree Trimmer, a Building Maintenance Mechanic I and a Groundskeeper I. The cost of the Arborist will be shared 50% with the Sidewalk Fund. Of the 30 positions, 2 Groundskeepers are assigned to the Cemetery Fund, 1 Greenskeeper is assigned to the Golf Course Fund, and 11 positions are assigned to Forestry, leaving 16 positions assigned to Parks and Recreation operations.

	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>
Parks & Rec	14	14	16
Forestry	9	9	11
Cemetery	2	2	2
Golf Course	1	1	1
	<u>26</u>	<u>26</u>	<u>30</u>

City of Grand Rapids
PARKS SUBSIDY FROM GENERAL OPERATING FUND
Subject to Maintenance of Effort (MOE)

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FY2014 Subsidy to Parks	4,830,870
Expansion of Scope	<u>277,338</u>
Final FY2014 BASELINE	5,108,208

FY2015 GOF Budget Request	122,003,869
FY2014 GOF Adopted Budget	<u>118,334,772</u>
Increase (Decrease)	<u>3,669,097</u>
% Increase (Decrease)	<u>3.10%</u>
FY2015 Maintenance of Effort (MOE)	5,266,593

FY2016 GOF Budget Request	125,349,331
FY2015 GOF Adopted Budget	<u>122,003,869</u>
Increase (Decrease)	<u>3,345,462</u>
% Increase (Decrease)	<u>2.74%</u>
FY2016 Maintenance of Effort (MOE)	<u><u>5,411,008</u></u>

City of Grand Rapids
BELKNAP ICE ARENA (EN578578)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>BELKNAP ICE ARENA (EN578578)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	830,605	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,420	1,500	1,500	1,500	1,963	1,995	2,028	2,061	2,093
671 Other Revenue	0	235,450	235,450	290,800	396,537	396,505	396,472	396,439	396,407
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<u>BELKNAP ICE ARENA Total Revenue</u>	<u>832,025</u>	<u>236,950</u>	<u>236,950</u>	<u>292,300</u>	<u>398,500</u>	<u>398,500</u>	<u>398,500</u>	<u>398,500</u>	<u>398,500</u>
EXPENDITURES									
<u>BELKNAP ICE ARENA (EN578578)</u>									
701 Personal Services	244,828	0	0	0	0	0	0	0	0
726 Supplies	28,566	0	0	0	0	0	0	0	0
800 Other Services And Charges	581,099	292,300	292,300	292,300	398,500	398,500	398,500	398,500	398,500
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<u>BELKNAP ICE ARENA Total Expenditures</u>	<u>854,493</u>	<u>292,300</u>	<u>292,300</u>	<u>292,300</u>	<u>398,500</u>	<u>398,500</u>	<u>398,500</u>	<u>398,500</u>	<u>398,500</u>
<u>BELKNAP ICE ARENA NET INCOME (LOSS)</u>	<u>(22,468)</u>	<u>(55,350)</u>	<u>(55,350)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Other Sources & Uses of Cash</u>									
Net Change in Capital	12,238								
Net Change in Receivables/Payables	(23,825)								
<u>Net Other Sources & Uses</u>	<u>(11,587)</u>								
<u>Net Change in Available Cash</u>	<u>(34,055)</u>	<u>(55,350)</u>	<u>(55,350)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Cash - Beginning of Year</u>	<u>454,778</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>
<u>Cash - End of Year</u>	<u>420,723</u>	<u>365,373</u>	<u>365,373</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>
<u>Reserve Targets:</u>									
Assigned to Reserves - 25% of Current Spending	213,623	73,075	73,075	73,075	99,625	99,625	99,625	99,625	99,625
Assigned to Payables (Net of Receivables)	202,890	202,890	202,890	202,890	202,890	202,890	202,890	202,890	202,890
Unassigned Cash	4,210	89,408	89,408	144,758	118,208	118,208	118,208	118,208	118,208
<u>Total</u>	<u>420,723</u>	<u>365,373</u>	<u>365,373</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>	<u>420,723</u>
Unassigned Cash as a % of Total Current Spending	0.5%	30.6%	30.6%	49.5%	29.7%	29.7%	29.7%	29.7%	29.7%

City of Grand Rapids
CEMETERY-GOLF COURSE (ENCEM503)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>CEMETERY-GOLF COURSE (ENCEM503)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	498,321	529,953	529,953	529,161	549,660	560,828	572,225	583,855	595,723
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	101	20	20	120	326	526	526	526	526
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	62,820	62,820	0	0	0	0	0
<i>CEMETERY-GOLF COURSE Total Revenue</i>	498,422	529,973	592,793	592,101	549,986	561,354	572,751	584,381	596,249
EXPENDITURES									
<u>CEMETERY-GOLF COURSE (ENCEM503)</u>									
701 Personal Services	172,156	226,565	226,564	209,395	207,585	213,033	219,164	223,843	228,050
726 Supplies	85,725	85,628	85,628	90,775	93,125	95,463	97,854	100,300	102,802
800 Other Services And Charges	150,467	188,102	250,921	217,536	197,692	199,716	201,749	206,444	208,301
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	73,234	21,472	21,472	21,472	33,387	34,389	35,420	36,483	37,577
<i>CEMETERY-GOLF COURSE Total Expenditures</i>	481,582	521,766	584,586	539,178	531,789	542,601	554,187	567,070	576,730
<i>CEMETERY-GOLF COURSE NET INCOME (LOSS)</i>	16,840	8,207	8,207	52,923	18,197	18,753	18,564	17,311	19,519
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0								
Net Change in Receivables/Payables	3,885								
<i>Net Other Sources & Uses</i>	3,885								
<i>Net Change in Available Cash</i>	20,725	8,207	8,207	52,923	18,197	18,753	18,564	17,311	19,519
<i>Unrestricted Cash - Beginning of Year</i>	9,013	29,738	29,738	29,738	82,661	100,858	119,611	138,175	155,486
<i>Unrestricted Cash - End of Year</i>	29,738	37,945	37,945	82,661	100,858	119,611	138,175	155,486	175,005
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	120,396	130,442	146,146	134,795	132,947	135,650	138,547	141,768	144,183
Assigned to Payables (Net of Receivables)	26,797	26,797	26,797	26,797	26,797	26,797	26,797	26,797	26,797
Unassigned Cash	(117,454)	(119,293)	(134,998)	(78,930)	(58,886)	(42,836)	(27,169)	(13,078)	4,026
Total	29,738	37,945	37,945	82,661	100,858	119,611	138,175	155,486	175,005
Unassigned Cash as a % of Total Current Spending	5.6%	5.1%	4.6%	5.0%	5.0%	4.9%	4.8%	4.7%	4.6%
* Amended Budget is through Jan 2015									

City of Grand Rapids
CEMETERY OPERATING (ENC502)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended*	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>CEMETERY OPERATING (ENCEN502)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	732,441	764,600	764,600	797,880	804,290	804,290	804,290	804,290	804,290
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
671 Other Revenue	(3,545)	0	0	0	0	0	0	0	0
695 Other Financing Sources	675,918	623,040	623,040	623,040	474,651	746,967	455,313	231,329	232,376
CEMETERY OPERATING Total Revenue	1,404,814	1,412,640	1,412,640	1,445,920	1,303,941	1,576,257	1,284,603	1,060,619	1,061,666
EXPENDITURES									
<u>CEMETERY OPERATING (ENCEN502)</u>									
701 Personal Services	402,239	363,606	363,606	332,658	295,028	293,937	294,673	294,297	295,102
726 Supplies	32,084	26,300	26,300	24,304	21,875	22,281	22,696	23,118	23,548
800 Other Services And Charges	481,756	470,300	470,300	501,006	502,391	511,352	518,895	526,450	532,056
970 Capital Outlay	75,830	446,000	446,000	446,000	333,250	604,650	311,950	77,050	77,050
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	352,898	130,862	130,862	130,863	172,498	174,051	175,656	177,305	179,005
CEMETERY OPERATING Total Expenditures	1,344,807	1,437,068	1,437,068	1,434,831	1,325,042	1,606,271	1,323,870	1,098,220	1,106,761
CEMETERY OPERATING NET INCOME (LOSS)	60,007	(24,428)	(24,428)	11,089	(21,101)	(30,014)	(39,267)	(37,601)	(45,095)
Other Sources & Uses of Cash									
Deferred Revenue	0								
Net Change in Receivables & Payables	71,650								
Net Other Sources & Uses	71,650								
Net Change in Available Cash	131,657	(24,428)	(24,428)	11,089	(21,101)	(30,014)	(39,267)	(37,601)	(45,095)
Unrestricted Cash - Beginning of Year	34,825	166,482	142,055	166,482	177,571	156,470	126,456	87,189	49,588
Unrestricted Cash - End of Year	166,482	142,055	117,627	177,571	156,470	126,456	87,189	49,588	4,493
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	336,202	359,267	359,267	358,708	331,261	401,568	330,968	274,555	276,690
Assigned to Payables (Net of Receivables)	(34,367)	(34,367)	(34,367)	(34,367)	(34,367)	(34,367)	(34,367)	(34,367)	(34,367)
Unassigned Cash	(135,352)	(182,845)	(207,273)	(146,769)	(140,423)	(240,744)	(209,411)	(190,600)	(237,830)
Total	166,482	142,055	117,627	177,571	156,470	126,456	87,189	49,588	4,493
Unassigned Cash as a % of Total Current Spending	-10.1%	-12.7%	-14.4%	-10.2%	-10.6%	-15.0%	-15.8%	-17.4%	-21.5%
GOF Subsidy	266,417	266,418	153,66,418	266,420	266,421	266,422	266,423	266,424	266,425
* Through Jan 2015									

City of Grand Rapids
CEMETERY PERPETUAL CARE (PFCPC150)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>CEMETERY PERPETUAL CARE (PFCPC150)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	22,906	29,764	29,764	20,576	21,000	21,000	21,000	21,000	21,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	27,909	24,000	24,000	24,000	31,401	32,317	33,363	34,279	35,326
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	109,334	114,690	114,690	27,000	120,644	120,644	120,644	120,644	120,644
CEMETERY PERPETUAL CARE Total Revenue	160,149	168,454	168,454	71,576	173,045	173,961	175,007	175,923	176,970
EXPENDITURES									
<u>CEMETERY PERPETUAL CARE (PFCPC150)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	199,502	45,240	45,240	42,240	39,651	40,567	41,613	42,529	43,576
CEMETERY PERPETUAL CARE Total Expenditures	199,502	45,240	45,240	42,240	39,651	40,567	41,613	42,529	43,576
CEMETERY PERPETUAL CARE NET INCOME (LOSS)	(39,353)	123,214	123,214	29,336	133,394	133,394	133,394	133,394	133,394
Other Sources & Uses									
Less: Increase in Reserve for Perpetual Care	(22,905)	(29,764)	(29,764)	(20,576)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
Total Sources & Uses	(62,258)	93,450	93,450	8,760	112,394	112,394	112,394	112,394	112,394
Beginning Fund Balance	899,754	837,496	837,496	837,496	846,256	958,650	1,071,044	1,183,438	1,295,832
Ending Fund Balance	837,496	930,946	930,946	846,256	958,650	1,071,044	1,183,438	1,295,832	1,408,226
Assigned to Operations - 15% of Total Spending	29,925	6,786	6,786	6,336	5,948	6,085	6,242	6,379	6,536
Unassigned Fund Balance	807,571	924,160	924,160	839,920	952,702	1,064,959	1,177,196	1,289,453	1,401,690
Total	837,496	930,946	930,946	846,256	958,650	1,071,044	1,183,438	1,295,832	1,408,226
Unassigned FB as a % of Total Expenditures	405%	2043%	2043%	1988%	2403%	2625%	2829%	3032%	3217%

City of Grand Rapids
PARKS & RECREATION (SRPRK208)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted Proposed	2015 Amended	2015 Adopted Estimate	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>PARKS & RECREATION (SRPRK208)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	12,691	0	0	0	0	0	0	0	0
600 Charges For Services	417,055	490,272	490,272	398,123	403,017	411,825	417,482	429,323	435,324
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	39,450	47,650	47,650	46,590	52,450	54,086	55,718	57,397	59,075
671 Other Revenue	46,202	45,500	94,952	154,452	60,000	60,000	60,000	60,000	60,000
695 Emerald Ash Borer Tree Removal and Replacement	0	0	0	0	350,000	400,000	200,000	0	0
695 Other Financing Sources (MOE)	4,830,870	5,266,593	5,266,593	5,266,593	5,411,008	5,481,129	5,543,352	5,653,475	5,692,345
PARKS & RECREATION Total Revenue	5,346,268	5,850,015	5,899,467	5,865,758	6,276,475	6,407,040	6,276,552	6,200,195	6,246,744
EXPENDITURES									
<u>PARKS & RECREATION (SRPRK208)</u>									
701 Personal Services	2,184,545	2,278,964	2,278,964	2,265,527	2,669,747	2,658,803	2,672,727	2,676,251	2,688,713
726 Supplies	282,425	340,875	340,875	323,679	369,945	385,703	401,748	421,388	439,069
800 Other Services And Charges	2,200,936	2,452,505	2,762,464	2,605,416	2,991,817	2,987,233	2,838,538	2,681,231	2,683,511
970 Capital Outlay	65,064	42,000	42,000	53,779	135,832	120,844	122,062	123,566	125,160
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	263,246	403,620	403,620	403,620	257,228	264,944	272,894	281,080	305,318
PARKS & RECREATION Total Expenditures	4,996,216	5,417,964	5,727,923	5,552,021	6,324,569	6,317,527	6,207,969	6,083,516	6,141,771
PARKS & RECREATION NET INCOME (LOSS)	350,052	432,051	171,544	313,737	(48,094)	89,514	68,583	116,679	104,973
Beginning Fund Balance	(234,594)	115,458	115,458	115,458	429,195	381,101	470,615	539,198	655,877
Ending Fund Balance	115,458	547,509	287,002	429,195	381,101	470,615	539,198	655,877	760,850
Total Operational Subsidy from GOF	4,830,870	5,006,086	5,266,593	5,266,593	5,411,008	5,481,129	5,543,352	5,653,475	5,692,345
Assigned to Operations - 15% of Total Spending	749,432	812,695	859,188	832,803	948,685	947,629	931,195	912,527	921,266
Unassigned Fund Balance	(633,974)	(525,692)	(572,186)	(403,608)	(567,584)	(477,014)	(391,998)	(256,651)	(160,416)
Total	115,458	287,002	287,002	429,195	381,101	470,615	539,198	655,877	760,850
Unassigned FB as a % of Total Expenditures	-12.7%	-9.7%	-10.0%	-7.3%	-9.0%	-7.6%	-6.3%	-4.2%	-2.6%
Maintenance of Effort (MOE) Subsidy Requirement:									
GOF Rate of Increase:		1.0310			1.0274	1.0130	1.0114	1.0199	1.0069
Prior Year Adopted Subsidy:		4,830,870			5,266,593	5,411,008	5,481,129	5,543,352	5,653,475
Adjustments:		277,338			-	-	-	-	-
New Base:		5,108,208			5,266,593	5,411,008	5,481,129	5,543,352	5,653,475
Maintenance of Effort Subsidy (MOE):		5,266,593			5,411,008	5,481,129	5,543,352	5,653,475	5,692,345

**City of Grand Rapids
Parks Millage (SRPRK217)
STATEMENT OF OPERATIONS**

Organizations	2014 Actual	2015 Adopted Proposed	2015 Amended	2015 Estimate	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>Parks Millage (SRPRK214)</u>									
401 Taxes (Voter-approved Millage)	0	3,856,828	3,856,828	3,802,734	3,831,601	3,757,308	3,785,016	3,815,767	3,810,767
600 Charges For Services	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
695 Other Financing Sources:	0	0	0	0	0	0	0	0	0
Advance from GOF Contingency for Pools (Transfer)	143,483	0	0	0	0	0	0	0	0
Advance from GOF Contingency for Parks (Transfer)	300,000	0	0	0	0	0	0	0	0
Pool Subsidy from Parks Operating Fund	0	201,736	201,736	201,736	0	0	0	0	15,805
Parks Millage Total Revenue	443,483	4,058,564	4,058,564	4,004,470	3,831,601	3,757,308	3,785,016	3,815,767	3,826,572
EXPENDITURES									
<u>Parks Millage (SRPRK214)</u>									
Parks Rehabilitation & Repairs (45-55%)	174,722	1,500,000	1,625,278	1,625,278	1,903,585	1,850,111	1,857,811	1,867,258	1,863,042
Park Improvements (25-35%)	0	1,020,220	1,020,220	100,000	1,211,372	1,177,344	1,182,243	1,188,255	1,185,572
Pools Operating Exp.	115,519	807,187	835,151	685,348	709,056	722,037	736,912	751,962	769,418
A-87 (Pools)	0	22,432	22,432	22,432	7,588	7,816	8,050	8,292	8,540
Subtotal Pools	115,519	829,619	857,583	707,780	716,644	729,853	744,962	760,254	777,958
Repayment of GOF Parks Advance (Transfer)	0	300,000	300,000	300,000	0	0	0	0	0
Repayment of GOF Pools Advance (Transfer)	0	143,483	143,483	143,483	0	0	0	0	0
Parks Millage Total Expenditures	290,241	3,793,322	3,946,564	2,876,541	3,831,601	3,757,308	3,785,016	3,815,767	3,826,572
Parks Millage NET INCOME (LOSS)	153,242	265,242	112,000	1,127,929	0	0	0	0	0
Beginning Fund Balance	-	153,242	153,242	153,242	1,281,171	1,281,171	1,281,171	1,281,171	1,281,171
Ending Fund Balance	153,242	418,484	265,242	1,281,171	1,281,171	1,281,171	1,281,171	1,281,171	1,281,171
Assigned to Operations - 15% of Total Spending	43,536	568,998	591,985	431,481	574,740	563,596	567,752	572,365	573,986
Unassigned	109,706	(150,514)	(326,743)	849,690	706,431	717,575	713,419	708,806	707,185
Total	153,242	418,484	265,242	1,281,171	1,281,171	1,281,171	1,281,171	1,281,171	1,281,171
Unassigned FB as a % of Total Expenditures	37.8%	-4.0%	-8.3%	29.5%	18.4%	19.1%	18.8%	18.6%	18.5%

Sidewalk Repair Fund: The Sidewalk Repair Fund was established to account for needed sidewalk repairs and replacements not otherwise eligible for Community Development Block Grant Funding. Financing was originally provided by General Operating Fund contributions, which were supplemented by billings to property owners for inspections and work performed.

With passage of the Vital Streets income tax extension in May 2014, up to 16% of the additional revenue is now dedicated to systematic sidewalk investments. The Sidewalk Repair Fund will receive monies from the Vital Streets Fund for sidewalk repair, improvement, and reconstruction. Property owners are no longer responsible for inspection costs and needed repairs.

Vital Streets Operating Fund: The Vital Streets Operating Fund accounts for the entire amount of income tax continuation revenue, committed “maintenance of effort” Gas & Weight Tax revenue, allocable future supplemental state funding, and amounts committed to Vital Streets from the City’s General Operating Fund (“GOF”). This fund will pay debt service on all short-term notes issued by the City, and expend amounts for preventative maintenance not undertaken in the Capital Project Funds.

Vital Streets Capital Bond Fund: The Vital Streets Capital Bond Fund will receive proceeds from the issuance of short-term notes. Such proceeds will either be spent on projects in the Bond Fund directly or transferred to the Operating Fund as a reimbursement. The short-term notes are designed to accelerate the Vital Streets work as income tax continuation revenues will not be available until the second quarter of FY2016. The notes will have a maturity of approximately three years with a balloon payment in the final year. The debt service on these notes will be paid from the Vital Streets Operating Fund using bond proceeds. Street capital projects have been scheduled to allow capacity for the repayment of the bonds from the Vital Streets Fund. This capital fund is required to provide multi-year appropriation authority for projects that span more than one fiscal year and to demonstrate compliance with certain IRS regulations associated with tax-exempt debt.

Vital Streets Capital Project Fund: The Vital Streets Capital Project Fund will receive monies from the Vital Streets Operating Fund to be spent on rehabilitation and reconstruction projects. This capital fund is required to provide multi-year appropriation authority for projects that span more than one fiscal year.

Debt Retirement Fund: This fund is used to account for the retirement of Series 1999 and 2003 Act 175 Michigan Transportation Fund bond obligations. Debt Service is supported by a portion of the annual State of Michigan gas and weight tax revenues.

Major Revenue Source: State shared gas and weight tax transfer from Major Streets Fund

Fund Balance Policy: Zero fund balance at the end of the fiscal year.

Local Street Fund: This fund is used to account for the cost of maintaining the City's local highway and street transportation system. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Local Street Fund to the Street Construction fund.

Major Revenue Source: State Shared Gas & Weight Tax; also transfers from Major Streets Fund

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

Major Street Fund: This fund is used to account for the cost of maintaining the City's major highway and street transportation system. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Major Street Fund to the street construction fund.

Major Revenue Source: State Shared Gas & Weight Tax

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

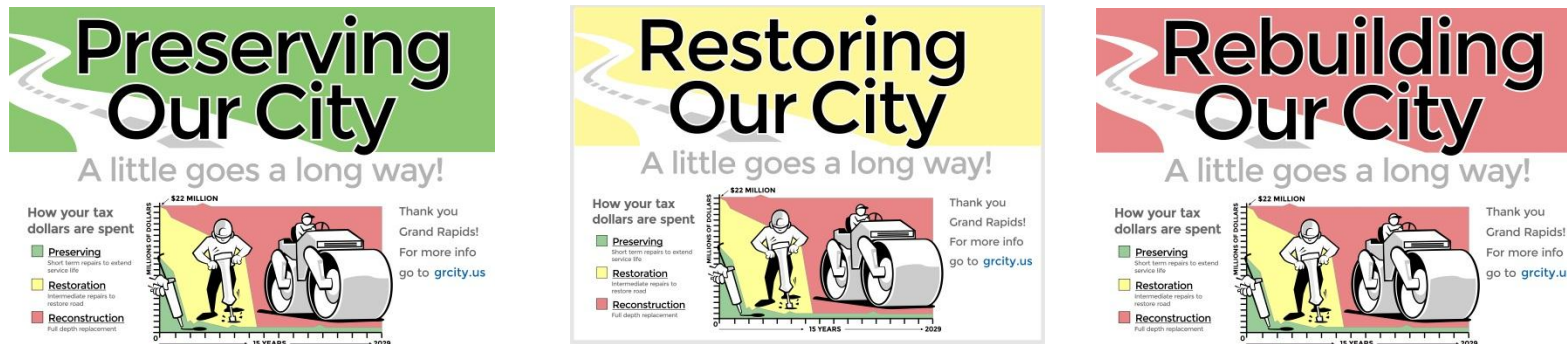
Streets Capital Fund: To account for Streets Capital Projects in the Capital Projects Fund group. Resources are provided from the Major Streets Fund (Gas & Weight Tax), contributions from the General Operating Fund, and grants. Projects are made up of streets resurfacing and reconstruction projects.

Major Revenue Source: Bond Proceeds; Transfers from Capital Reserve, Major Streets, and General Operating Fund; and Grants

Fund Balance Policy: To have all funds committed to capital projects.

VITAL STREETS – A HISTORY

Rebuilding, Preserving, Restoring



The Grand Rapids City Commission appointed 35 business, neighborhood and community leaders to the **Sustainable Streets Task Force** in early 2012. The group was charged with the task of identifying solutions to the Grand Rapids street funding and maintenance crisis. Twice monthly meetings beginning in February of 2012 led to the presentation of a *State of the Streets* report presented to the community in May of 2012. After much community feedback, the group then presented an interim report to the City Commission in February of 2013. The final report of the Task Force was presented publicly on August 13, 2013.

On May 6, 2014, Grand Rapids voters overwhelmingly approved investing in Vital Streets by voting to continue the temporary **City Income Tax increase** (from 1.3% to 1.5% for corporations and residents, and from .65% to .75% on non-residents) from July 1, 2015 through June 30, 2030. This decision provides investment resources that, when coupled with existing investment sources, grants and anticipated new State resources, will enable the City to achieve a rating of Good and Fair for 70% of the streets over the next 15 years.

The Sustainable Streets Task Force created the Vital Street framework for investment that was approved by the City Commission and endorsed by the voters. Among other things, the **Vital Streets Investment Guidelines** established:

- The City shall continue to invest \$3.4 million of Major and Local Street Fund revenues to pay for base level street repair, improvement and reconstruction.
- At least 84% (estimated at \$8,300,000 annually) of the revenue from the income tax continuation will be dedicated to Vital Street investments and up to 16% (estimated at \$1,600,000 annually) will be dedicated to systematic sidewalk investments.
- Beginning in Fiscal Year 2016 (July 1, 2015), the City Commission will commit to \$13 million of General Operating Fund support for sustainable streets over the next fifteen years with a minimum of \$500,000 per year.

The **Vital Streets Oversight Commission** is a group of 25 persons appointed by the City Commission starting on July 22, 2014. This group has been charged with making recommendations to the City Manager and the City Commission regarding strategies, outcomes and the investment of revenue from the income tax continuation.

New funds and subfunds have been established within the City's accounting structure in order to provide accountability and transparency in alignment with the Vital Streets and Sidewalk Investment Guidelines. The resulting accounting structure will allow the City to demonstrate that its Vital Streets obligations are being met by providing the Vital Streets Oversight Committee and others with pertinent data and timely reporting at the project level while also complying with Generally Accepted Accounting Principles that affect the annual reporting in the City's Comprehensive Annual Financial Report. It will also facilitate comparisons between the actual financial results and the plan recommended by the Sustainable Streets Task Force.

In July 2014, the City launched Vital Streets by awarding several contracts for road rehabilitation. Funding for the FY2015 work was provided by the issuance of short-term notes totaling \$17 million at 1.33% interest. The short-term notes are designed to accelerate the Vital Streets investment until Income tax continuation revenues become available in the second quarter of FY2016. The notes will have a maturity of approximately three years with a balloon payment in the final year. The debt service on these notes is estimated to be \$126,606 in FY2015, and will be paid from the Vital Streets Operating Fund using bond proceeds. This acceleration will ultimately save money preserving the investment from further degradation, by avoiding inflationary increases and investing in streets now, eliminating the need for more costly repair or replacement options later.

The Streets Capital Fund will continue to be utilized to pay for projects previously approved or outside of the scope of the Vital Streets initiative outlined above.

ADVANCE

Local*	1st Ward			2nd Ward			3rd Ward			Total		
	# Projects	# Miles	Cost	# Projects	# Miles	Cost	# Projects	# Miles	Cost	# Projects	# Miles	Cost
Preventative Maintenance**	3	0.36	\$84,448	6	1.47	\$605,635	79	10.35	\$2,301,399	88	12.187	\$2,991,481
Rehabilitation	0	0	\$0	0	0	\$0	0	0	\$0	0	0	\$0
Reconstruction	2	0.427	\$901,250	0	0.061	\$0	0	0	\$0	2	0.488	\$901,250
LOCAL TOTAL	5	0.788	\$985,698	6	1.535	\$605,635	79	10.352	\$2,301,399	90	12.67561	\$3,892,731
Major Non-FAU*	1st Ward			2nd Ward			3rd Ward			Total		
	# Projects	# Miles	Cost	# Projects	# Miles	Cost	# Projects	# Miles	Cost	# Projects	# Miles	Cost
Preventative Maintenance***	12	2.01	\$797,844	10	2.23	\$390,156	24	6.95	\$2,371,069	46	11.196	\$3,559,070
Rehabilitation	7	2.315	\$1,307,894	6	3.071	\$1,353,629	4	0.778	\$419,188	17	6.164	\$3,080,711
Reconstruction	1.5	0.316	\$836,602	0	0	\$0	1	0.395	\$723,245	2.5	0.711	\$1,559,847
MAJOR NON-FAU TOTAL	20.5	4.643	\$2,942,340	16	5.301	\$1,743,785	29	8.127	\$3,513,503	65.5	18.070	\$8,199,627
FAU*	1st Ward			2nd Ward			3rd Ward			Total		
	# Projects	# Miles	Cost	# Projects	# Miles	Cost	# Projects	# Miles	Cost	# Projects	# Miles	Cost
Preventative Maintenance***	6	2.39	\$819,940	7	3.25	\$279,826	5	1.62	\$639,975	18	7.26	\$1,739,741
Rehabilitation	9.5	3.994	\$1,910,722	8.5	3.681	\$3,262,741	1	0.268	\$208,854	19	7.943	\$5,382,318
Reconstruction	0	0	\$0	0	0.558	\$769,721	0	0	\$0	0	0.558	\$769,721
FAU TOTAL	15.5	6.387	\$2,730,662	15.5	7.489	\$4,312,288	6	1.883	\$848,830	37	15.759	\$7,891,779
TOTAL LOCAL, MAJOR NON-FAU and FAU	41	11.818	\$6,658,700	37.5	14.325	\$6,661,708	114	20.362	\$6,663,731	192.5	46.505	\$19,984,138

* Includes FY2016 projects - FAU: Eastern Avenue - Franklin Street to Wealthy Street (0.499) \$242,962; Front Avenue - Wealthy Street to Watson Street (0.415) \$213,949; Plymouth Avenue - Alger Street to Burton Street (0.616) \$317,572; Stocking Avenue - Bridge Street to 7th Street (0.599) \$471,790. MNF: 43rd Street - Eastcastle Drive to Breton Avenue (0.502) \$186,912; Eastcastle Drive - 44th Street to Breton Avenue (0.866) \$414,130; Finney Avenue - Wealthy Street to Goodrich Street (0.062) \$31,076; Finney Avenue - Bartlett Street to Williams Avenue (0.064) \$97,000 and \$314,549; Jefferson Avenue - Burton Street to Crofton Street (0.503) \$850,106; Jefferson Avenue - Crofton Street to LaBelle Street (0.279) \$287,291; Jefferson Avenue - LaBelle Street to Hall Street (0.133) \$109,829; Oakdale Street - Eastern Avenue to Kalamazoo Avenue (0.395) \$723,245; Winter Avenue - Lake Michigan Drive to Bridge Street (0.312) \$149,201. Local: Bartlett Street - Market Avenue to Grandville Avenue and Williams Street - Market Avenue to Grandville Avenue (0.361) \$826,250; Liberty Street - Grandville Avenue to Century Avenue (0.238) \$74,982. Ward 1 = \$2,330,620. Ward 3 = \$2,508,434.

** Includes additional rotomill/resurfacing (1-1/2") of 35 projects, 4.2 miles and \$1,860,000 in Ward 3.

*** Includes an amount of \$150,000 for crack sealing as an additional project (no mileage added).

FY2016

Local	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	43	7.225	\$992,073	1	0.25	\$103,824	20	3.291	\$770,174	64	10.766	\$1,866,071
Rehabilitation	0	0	\$0	0	0	\$0	0	0	\$0	0	0	\$0
Reconstruction	3	0.585	\$1,200,719	1	0.085	\$92,648	1	0.125	\$163,482	5	0.795	\$1,456,849
LOCAL TOTAL	46	7.81	\$2,192,792	2	0.335	\$196,472	21	3.416	\$933,656	69	11.561	\$3,322,920

Major Non-FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	6	1.432	\$724,199	0	0	\$376,598	2	0.734	\$19,735	8	2.166	\$1,120,532
Rehabilitation	6	2.902	\$1,660,830	3	0.769	\$721,961	2	0.382	\$121,366	11	4.053	\$2,504,157
Reconstruction	4	0.887	\$1,382,556	2	0.267	\$306,491	0	0.000	\$0	6	1.154	\$1,689,047
MAJOR NON-FAU TOTAL	16	5.221	\$3,767,585	5	1.036	\$1,405,050	4	1.116	\$141,101	25	7.373	\$5,313,736

FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	13.5	6.275	\$1,252,458	19.5	8.201	\$2,317,287	7	3.872	\$655,473	40	18.348	\$4,225,217
Rehabilitation	3	1.091	\$745,155	1	0.268	\$233,928	1	0.544	\$267,857	5	1.903	\$1,246,940
Reconstruction	0	0	\$0	1	0.25	\$294,268	0	0	\$0	1	0.25	\$294,268
FAU TOTAL	16.5	7.366	\$1,997,613	21.5	8.719	\$2,845,483	8	4.416	\$923,330	46	20.501	\$5,766,425

TOTAL LOCAL, MAJOR NON-FAU and FAU	78.5	20.3965	\$7,957,990	28.5	10.09	\$4,447,005	33	8.948	\$1,998,086	140	39.4345	\$14,403,080
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FY2017

Local	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	36	13.329	\$1,191,461	18	6.675	\$997,520	17	20.737	\$3,305,730	71	40.741	\$5,494,711
Rehabilitation	0	0		1	0.164	\$87,140	9	2.165	\$1,777,912	10	2.329	\$1,865,052
Reconstruction	1	0.108	\$0	1	0.108	\$117,707	0	0	\$0	2	0.216	\$117,707
LOCAL TOTAL	37	13.437	\$1,191,461	20	6.947	\$1,202,367	26	22.902	\$5,083,642	83	43.286	\$7,477,470

Major Non-FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	0	0	\$0	0	0	\$0	0	0	\$0	0	0	\$0
Rehabilitation	0	0	\$0	0	0	\$0	0	0	\$0	0	0	\$0
Reconstruction	1	0.088	\$199,492	0	0	\$0	0	0	\$0	1	0.088	\$199,492
MAJOR NON-FAU TOTAL	1	0.088	\$199,492	0	0	\$0	0	0	\$0	1	0.088	\$199,492

FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	2	1.399	\$157,211	2.5	1.286	\$1,017,293	1	0.502	\$54,660	5.5	3.187	\$1,229,164
Rehabilitation	1.5	0.386	\$249,324	5	1.828	\$1,447,208	2.5	0.6455	\$1,352,102	9	2.859	\$3,048,633
Reconstruction	3	0.777	\$2,329,300	1	0.499	\$331,058	1	0.062	\$151,363	5	1.338	\$2,811,721
FAU TOTAL	6.5	2.562	\$2,735,835	8.5	3.612	\$2,795,559	4.5	1.2095	\$1,558,125	19.5	7.384	\$7,089,518

TOTAL LOCAL, MAJOR NON-FAU and FAU	44.5	16.087	\$4,126,788	28.5	10.559	\$3,997,926	30.5	24.1115	\$6,641,767	103.5	50.7575	\$14,766,480
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FY2018

Local	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	4	1.639	\$491,752	0	0	\$0	8	0.837	\$409,016	12	2.476	\$900,768
Rehabilitation	2.5	1.818	\$852,515	10	6.522	\$3,351,310	22.5	9.673	\$4,471,960	35	18.012	\$8,675,785
Reconstruction	0	0	\$0	0	0	\$0	1	0.145	\$458,927	1	0.145	\$458,927
LOCAL TOTAL	6.5	3.457	\$1,344,267	10	6.522	\$3,351,310	31.5	10.655	\$5,339,903	48	20.633	\$10,035,480

Major Non-FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	0	0	\$0	0	0	\$0	0	0	\$0	0	0	\$0
Rehabilitation	0	0	\$0	0	0	\$0	0	0	\$0	0	0	\$0
Reconstruction	1	0.088	\$199,492	0	0	\$0	0	0	\$0	1	0.088	\$199,492
MAJOR NON-FAU TOTAL	1	0.088	\$199,492	0	0	\$0	0	0	\$0	1	0.088	\$199,492

FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	1	0.419	\$49,044	1.5	1.3305	\$660,705	2	1.488	\$156,598	4.5	3.238	\$866,347
Rehabilitation	5	2.11	\$1,647,961	2.5	0.793	\$540,306	4.5	2.874	\$1,597,044	12	5.776	\$3,785,311
Reconstruction	3	1.116	\$2,028,384	2	0.255	\$406,482	0	0	\$0	5	1.371	\$2,434,866
FAU TOTAL	9	3.645	\$3,725,389	6	2.378	\$1,607,493	6.5	4.362	\$1,753,642	21.5	10.385	\$7,086,524

TOTAL LOCAL, MAJOR NON-FAU and FAU	16.5	7.1895	\$5,269,148	16	8.9	\$4,958,803	38	15.016	\$7,093,545	70.5	31.1055	\$17,321,496
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FY2019

Local	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	0	0	\$0	0	0	\$0	3	0.894	\$148,746	3	0.894	\$148,746
Rehabilitation	5.5	1.728	\$1,370,415	24	8.481	\$4,486,846	8.5	4.3405	\$2,102,511	38	14.550	\$7,959,771
Reconstruction	0	0	\$0	1	0.501	\$633,395	1	0.384	\$669,622	2	0.885	\$1,303,017
LOCAL TOTAL	5.5	1.72800486	\$1,370,415	25	8.982	\$5,120,241	12.5	5.6185	\$2,920,879	43	16.3285	\$9,411,534

Major Non-FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	0	0	\$0	0	0	\$0	0	0	\$0	0	0	\$0
Rehabilitation	0	0	\$0	0	0	\$0	0	0	\$0	0	0	\$0
Reconstruction	1	0.423	\$534,782	0	0	\$0	0	0	\$0	1	0.423	\$534,782
MAJOR NON-FAU TOTAL	1	0.423	\$534,782	0	0	\$0	0	0	\$0	1	0.423	\$534,782

FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	1	0.992	\$39,000	1	0.905	\$470,300	0	0	\$0	2	1.897	\$509,300
Rehabilitation	5.3	2.355	\$1,710,237	3	2.873	\$2,040,942	3.7	2.688	\$1,762,711	12	7.916	\$5,513,890
Reconstruction	0	0	\$0	0	0	\$0	1	0.188	\$404,331	1	0.188	\$404,331
FAU TOTAL	6.3	3.347	\$1,749,237	4	3.778	\$2,511,242	4.7	2.876	\$2,167,042	15	10.001	\$6,427,521

FY2020

Local	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	3	1.423	\$538,395	1	0.094	\$0	0	0	\$0	4	1.517	\$538,395
Rehabilitation	5	2.271	\$1,514,186	13	6.829	\$3,465,165	8.5	4.852	\$3,075,383	26.5	13.952	\$8,054,734
Reconstruction	2	0.299	\$352,017	0	0	\$0	0	0	\$0	2	0.299	\$352,017
LOCAL TOTAL	10	3.993	\$2,404,598	14	6.923	\$3,465,165	8.5	4.852	\$3,075,383	32.5	15.7675	\$8,945,146
Major Non-FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	1	0.676	\$329,143	0	0	\$0	0	0	\$0	1	0.676	\$329,143
Rehabilitation	1	0.241	\$99,430	0	0	\$0	0	0	\$0	1	0.241	\$99,430
Reconstruction	0	0	\$0	5	0.785	\$1,517,238	0	0	\$0	5	0.785	\$1,517,238
MAJOR NON-FAU TOTAL	2	0.917	\$428,573	5	0.785	\$1,517,238	0	0	\$0	7	1.702	\$1,945,811
FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	2	0.596	\$625,000	0	0	\$0	1	0.491	\$274,224	3	1.087	\$899,224
Rehabilitation	9.3	3.57	\$2,408,661	2	0.9765	\$881,375	4.7	3.141	\$2,045,729	16	7.688	\$5,335,765
Reconstruction	0	0	\$0	0	0	\$0	1	0.282	\$692,873	1	0.282	\$692,873
FAU TOTAL	11.3	4.166	\$3,033,661	2	0.9765	\$881,375	6.7	3.914	\$3,012,826	20	9.0565	\$6,927,862
TOTAL LOCAL, MAJOR NON-FAU and FAU	23.3	9.076	\$5,866,832	21	8.6845	\$5,863,778	15.2	8.7655	\$6,088,209	59.5	26.526	\$17,818,819

ALL YEARS ¹

Local	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	89	23.977	\$3,298,129	26	8.493	\$1,706,979	127	36.111	\$6,935,065	242	68.581	\$11,940,172
Rehabilitation	13	5.817	\$3,737,116	48	21.996	\$11,390,461	48.5	21.030	\$11,427,765	109.5	48.842	\$26,555,342
Reconstruction	8	1.419	\$2,453,986	3	0.755	\$843,750	3	0.654	\$1,292,031	14	2.828	\$4,589,767
LOCAL TOTAL	110	31.213	\$9,489,230	77	31.244	\$13,941,190	178.5	57.795	\$19,654,861	365.5	120.2516	\$43,085,281
Major Non-FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	19	4.12	\$1,851,186	10	2.23	\$766,754	26	7.688	\$2,390,804	55	14.038	\$5,008,745
Rehabilitation	14	5.458	\$3,068,154	9	3.84	\$2,075,590	6	1.16	\$540,554	29	10.458	\$5,684,297
Reconstruction	8.5	1.802	\$3,152,924	7	1.052	\$1,823,729	1	0.395	\$723,245	16.5	3.2485	\$5,699,898
MAJOR NON-FAU TOTAL	41.5	11.380	\$8,072,264	26	7.122	\$4,666,073	33	9.243	\$3,654,603	100.5	27.7444	\$16,392,940
FAU	1st Ward			2nd Ward			3rd Ward			Total		
	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>	<u># Projects</u>	<u># Miles</u>	<u>Cost</u>
Preventative Maintenance	25.5	12.074	\$2,942,652	31.5	14.972	\$4,745,410	16	7.968	\$1,780,930	73	35.014	\$9,468,992
Rehabilitation	33.6	13.506	\$8,672,060	22	10.419	\$8,406,500	17.4	10.16	\$7,234,297	73	34.085	\$24,312,857
Reconstruction	6	1.893	\$4,357,684	4	1.562	\$1,801,529	3	0.532	\$1,248,567	13	3.987	\$7,407,780
FAU TOTAL	65.1	27.473	\$15,972,396	57.5	26.953	\$14,953,440	36.4	18.66	\$10,263,794	159	73.085	\$41,189,629
TOTAL LOCAL, MAJOR NON-FAU and FAU	216.6	70.065	\$33,533,890	160.5	65.319	\$33,560,702	247.9	85.698	\$33,573,257	625	221.081	\$100,667,850

¹ ALL YEARS includes ADVANCE and FY2016 - FY2020

FAU Street Work FY2016

Estimated Cost = \$ 7,012,698 Centerline Miles = 22.630

Cape Seal

Estimated Cost = \$ 2,794,940 Centerline Miles = 15.514

- 1st Street - Garfield Avenue to Lincoln Avenue and Stocking Avenue to Seward Avenue (0.239) \$20,168
- 2nd Street - Garfield Avenue to Lincoln Avenue and Stocking Avenue to 3rd Street (0.132) \$9,702
- 6th Street - Scribner Avenue to Front Avenue (0.051) \$5,553
- Alger Street - Division Avenue to Madison Avenue (0.453) \$41,926
- Ball Avenue - Mason Street to Cedar Street and Knapp Street to Aberdeen Street (0.658) \$57,317
- Bristol Avenue - Walker Avenue to North City Limit (0.809) \$61,662
- Camelot Drive - Lake Eastbrook Boulevard to Camelot Court and Charring Cross Drive to East Paris Avenue (0.347) \$47,822
- Clyde Park Avenue - McKendrick Street to Grandville Avenue (0.471) \$56,413
- Coit Avenue - 3 Mile Road to Kendalwood Street (0.484) \$47,430
- Covell Avenue - Bridge Street to Leonard Street (0.955) \$109,185
- Diamond Avenue - Cherry Street to Michigan Street (0.722) \$78,615
- Diamond Avenue - Eleanor Street to Aberdeen Street (0.249) \$27,112
- Eastern Avenue - Wealthy Street to Fulton Street (0.498) \$54,225
- Fountain Street - Ottawa Avenue to Prospect Avenue (0.505) \$45,364
- Franklin Street - Division Avenue to Fuller Avenue (1.423) \$162,691
- Fuller Avenue - Evangeline Street to Michigan Street (0.430) \$49,162
- Fuller Avenue - Franklin Street to Wealthy Street (0.499) \$57,050
- Fuller Avenue - Wealthy Street to Baldwin Street (0.441) \$29,732
- Hall Street - East of Buchanan Avenue to Division Avenue (0.242) \$27,668

FAU Street Work FY2016

Estimated Cost = \$ 7,012,698 Centerline Miles = 22.630

Cape Seal (continued)

Estimated Cost = \$ 2,794,940 Centerline Miles = 15.514

- Hall Street - Eastern Avenue to Butler Avenue (0.196) \$22,980
- Ionia Avenue - Franklin Street to Pleasant Street (0.225) \$24,499
- Kalamazoo Avenue - 36th Street to 200' North of Shangrai-La Drive (0.817) \$114,401
- Kalamazoo Avenue – 42nd Street to 36th Street (0.734) \$76,132
- Knapp Street - Dean Lake Avenue to East City Limits (0.244) \$26,568
- Lyon Street - College Avenue to Union Avenue (0.125) \$11,909
- Lyon Street - Lafayette Avenue to College Avenue (0.249) \$32,535
- Madison Avenue - Alger Street to Burton Street (0.499) \$50,259
- Maryland Avenue - Kent Boulevard to I-196 (0.656) \$48,214
- Newberry Street - Monroe Avenue to Bond Avenue (0.058) \$6,315
- Plymouth Avenue - Boston Street to Hall Street (0.460) \$45,079
- Robinson Road - Lake Drive to Youell Avenue (0.125) \$10,208
- Scribner Avenue - 4th Street to 6th Street (0.151) \$16,442
- Seward Avenue - Fulton Street to Leonard Street (1.496) \$171,037
- Turner Avenue US131 (Near Leonard Street) SB Off Ramp to GR&E RR (0.503) \$46,554
- Wealthy Street - Sheldon Avenue to Jefferson Avenue (0.137) \$7,203

FAU Street Work FY2016

Estimated Cost = \$ 7,012,698 Centerline Miles = 22.630

Rotomill/Resurface 1½"

Estimated Cost = \$2,676,550

Centerline Miles = 4.963

- Barclay Avenue - Lyon Street to Michigan Street (0.206) \$79,651
- Coit Avenue - Quimby Street to Sweet Street and Ann Street to 3 Mile Road (1.558) \$793,930
- College Avenue - More Street to Leonard Street (0.594) \$331,749
- Eastern Avenue - Franklin Street to Wealthy Street (0.499) \$242,962
- Fountain Street - Ghilda Place to Prospect Avenue and College Avenue to Langdon Avenue (0.476) \$224,947
- Front Avenue - Wealthy Street to Watson Street (0.415) \$213,949
- Plymouth Avenue - Alger Street to Burton Street (0.616) \$317,572
- Stocking Avenue - Bridge Street to 7th Street (0.599) \$471,790

Rotomill/Resurface 3"

Estimated Cost = \$1,246,940

Centerline Miles = 1.903

- Clyde Park Avenue – Alger Street to Burton Street (0.503) \$262,500
- Leonard Street – Alpine Avenue to Turner Avenue (0.533) \$443,690
- Leonard Street – Plainfield Avenue to Lafayette Avenue (0.268) \$233,928
- Kalamazoo Avenue – Burton Street to Boston Street (0.544) \$267,857
- Weston Street – Grandville Avenue to Ottawa Avenue (0.055) \$39,965

FAU Street Work FY2016

Estimated Cost = \$ 7,012,698 Centerline Miles = 22.630

Rotomill/Resurface 1½"

Estimated Cost = \$2,676,550

Centerline Miles = 4.963

- Barclay Avenue - Lyon Street to Michigan Street (0.206) \$79,651
- Coit Avenue - Quimby Street to Sweet Street and Ann Street to 3 Mile Road (1.558) \$793,930
- College Avenue - More Street to Leonard Street (0.594) \$331,749
- Eastern Avenue - Franklin Street to Wealthy Street (0.499) \$242,962
- Fountain Street - Ghilda Place to Prospect Avenue and College Avenue to Langdon Avenue (0.476) \$224,947
- Front Avenue - Wealthy Street to Watson Street (0.415) \$213,949
- Plymouth Avenue - Alger Street to Burton Street (0.616) \$317,572
- Stocking Avenue - Bridge Street to 7th Street (0.599) \$471,790

Rotomill/Resurface 3"

Estimated Cost = \$1,246,940

Centerline Miles = 1.903

- Clyde Park Avenue – Alger Street to Burton Street (0.503) \$262,500
- Leonard Street – Alpine Avenue to Turner Avenue (0.533) \$443,690
- Leonard Street – Plainfield Avenue to Lafayette Avenue (0.268) \$233,928
- Kalamazoo Avenue – Burton Street to Boston Street (0.544) \$267,857
- Weston Street – Grandville Avenue to Ottawa Avenue (0.055) \$39,965

FAU Street Work FY2016

Estimated Cost = \$ 7,012,698 Centerline Miles = 22.630

Reconstruction

Estimated Cost = \$294,268

Centerline Miles = 0.250

- College Avenue - Wealthy Street to Cherry Street (0.250) \$294,268

Concrete Repair

Estimated Cost = \$1,089,492

Major Non-FAU Street Work FY2016

Estimated Cost = \$ 8,139,098 Centerline Miles = 15.160

Crack Seal

Estimated Cost = \$22,581 Centerline Miles = 4.131

- Buckley Street - Ionia Avenue to 70' West of LaGrave Avenue (0.310)
- Campau Avenue - Monroe Avenue to Pearl Street (0.171)
- College Avenue – Pleasant Street to Wealthy Street (0.289)
- Crescent Street - Ionia Avenue to Division Avenue (0.044)
- Garden Street - Division Avenue to Madison Avenue (0.429)
- Ionia Avenue - Stevens Street to Hall Street (0.218)
- La Grave Avenue - Wealthy Street to Goodrich Street (0.072)
- Logan Street - Benjamin Avenue to Giddings Avenue (0.121)
- Logan Street - Diamond Avenue to Barth Avenue (0.124)
- Logan Street - Grandville Avenue to Century Avenue (0.148)
- Logan Street - James Avenue to Henry Avenue (0.061)
- Oakwood Avenue - Ann Street to Knapp Street (0.249)
- Sheldon Avenue - Buckley Street to Wealthy Street (0.195)
- Sheldon Avenue - Delaware Street to Sycamore Street (0.284)
- Sheldon Avenue - Haifley Place to Buckley Street (0.146)
- Sheldon Avenue - Highland Street to Delaware Street (0.154)
- Sherman Street - Eastern Avenue to Giddings Avenue (0.743)
- Sherman Street - Henry Avenue to Eastern Avenue (0.124)
- Straight Avenue - Jackson Street to Chatham Street (0.062)
- Winter Avenue - Fulton Street to Lake Michigan Drive (0.187)

Major Non-FAU Street Work FY2016

Estimated Cost = \$ 8,139,098 Centerline Miles = 15.160

Cape Seal

Estimated Cost = \$36,427

Centerline Miles = 0.469

- 4th Street - Seward Avenue to Turner Avenue (0.219) \$16,692
- Sherman Street - Fuller Avenue to Giddings Avenue (0.250) \$19,735

Rotomill/Resurface 1½"

Estimated Cost = \$1,762,751

Centerline Miles = 3.135

- 43rd Street - Eastcastle Drive to Breton Avenue (0.502) \$186,912
- Delaware Street - Division Avenue to Sheldon Avenue (0.088) \$40,327
- Delaware Street - Sheldon Avenue to Jefferson Avenue (0.090) \$41,243
- Eastcastle Drive - 44th Street to Breton Avenue (0.866) \$414,130
- Finney Avenue - Wealthy Street to Goodrich Street (0.062) \$31,076
- Garfield Avenue - Leonard Street to Richmond Street (0.502) \$583,535
- Oak Industrial Drive - Maryland Avenue to Leffingwell Avenue (0.494) \$268,825
- Sweet Street - 380' East of Coit Avenue to College Avenue (0.301) \$107,773
- Winter Avenue - Watson Street to Fulton Street (0.104) \$40,212

Major Non-FAU Street Work FY2016

Estimated Cost = \$ 8,139,098 Centerline Miles = 15.160

Rotomill/Resurface 3"

Estimated Cost = \$3,105,392

Centerline Miles = 5.617

- 4th Street - Covell Avenue to Seward Avenue and Scribner Avenue to Front Avenue Street (1.537) \$511,073
- Coldbrook Street - Division Avenue to Clancy Avenue (0.189) \$100,424
- Franklin Street - Oakland Avenue to Grandville Avenue (0.063) \$44,633
- Front Avenue - 4th Street to 6th Street (0.150) \$111,582
- Giddings Avenue - Boston Street to Adams Street (0.250) \$104,619
- Jefferson Avenue - Crofton Street to LaBelle Street (0.279) \$287,291
- Jefferson Avenue - LaBelle Street to Hall Street (0.133) \$109,829
- La Grave Avenue - Buckley Street to Wealthy Street (0.196) \$83,315
- La Grave Avenue – Goodrich Street to Fulton Street (0.700) \$509,955
- Library Street - Division Avenue to Ransom Avenue (0.150) \$111,582
- Logan Street - Eureka Avenue to Diamond Avenue (0.119) \$71,661
- Oakland Avenue - Franklin Street to Wealthy Street (0.496) \$171,305
- Steele Avenue - Towner Street to Hall Street (1.043) \$738,922
- Winter Avenue - Lake Michigan Drive to Bridge Street (0.312) \$149,201

Major Non-FAU Street Work FY2016

Estimated Cost = \$ 8,139,098 Centerline Miles = 15.160

Reconstruction

Estimated Cost = \$3,211,947

Centerline Miles = 1.808

- Clancy Avenue - Cedar Street to North Creston Plaza Drive (0.177) \$231,491
- Cottage Grove Street - Buchanan Avenue to Division Avenue (0.249) \$434,208
- Dorchester Avenue – Hall Street to Oxford Street (0.375) \$309,945
- Finney Avenue - Bartlett Street to Williams Avenue (0.064) \$97,000 and \$314,549
- Jefferson Avenue - Burton Street to Crofton Street (0.503) \$850,106
- Oakdale Street - Eastern Avenue to Kalamazoo Avenue (0.395) \$723,245
- Sheldon Avenue - Weston Street to Fulton Street and Weston Street - LaGrave Avenue to Sheldon Avenue (0.142) \$199,492
- Taylor Avenue - Grove Street to Caledonia Street (0.090) \$75,000
- Straight Avenue – Fulton Street to Lake Michigan Drive (0.188) \$286,856

Local Street Work FY2016

Estimated Cost = \$ 3,205,090 Centerline Miles = 10.321

Cape Seal

Estimated Cost = \$ 450,312 Centerline Miles = 5.389

- 10th Street - Broadway Avenue to Turner Avenue and Scribner Avenue to Front Avenue (0.112) \$10,518
- 10th Street - Maridell Avenue to Alpine Avenue (0.436) \$39,934
- 11th Street - Alpine Avenue to McReynolds Avenue and Quarry Avenue to Turner Avenue (0.218) \$16,022
- 11th Street - Calvary Avenue to Valley Avenue; Pine Avenue to Tamarack Avenue and Widdicomb Avenue to Jennette (South) Avenue (0.278) \$28,978
- 12th Street - Alpine Avenue to McReynolds Avenue (0.061) \$4,483
- 12th Street - Lincoln Avenue to Powers Avenue (0.063) \$4,630
- 1st Street - Milwaukee Avenue to Stocking Avenue (0.159) \$14,716
- 3rd Street - Garfield Avenue to Lincoln Avenue (0.084) \$6,174
- 3rd Street - Lincoln Avenue to Pine Avenue; Fremont Avenue to Milwaukee Avenue and Stocking Avenue to 2nd Street (0.345) \$25,357
- 5th Street - West of Broadway Avenue to Broadway Avenue (0.150) \$12,250
- 6th Street - Maridell Avenue to Hill Avenue and Valley Avenue to Garfield Avenue (0.180) \$15,679
- Atlantic Street - Calvary Avenue to 80' West of Van Buren Avenue (0.156) \$12,314
- Bristol Avenue - 10th Street to McDonald Street (0.272) \$19,991
- Calvary Avenue - 11th Street to Walker Avenue (0.127) \$10,371
- Chamberlain Avenue – Griggs Street to Boston Street (0.252) \$17,643
- Coit Avenue - Trowbridge Street to Bradford Street (0.262) \$21,396

Local Street Work FY2016

Estimated Cost = \$ 3,205,090 Centerline Miles = 10.321

Cape Seal (continued)

Estimated Cost = \$ 450,312 Centerline Miles = 5.389

- Cornell Drive – Evergreen Street to N. City Limit (0.118) \$7,956
- Davis Avenue - 11th Street to 12th Street (0.123) \$10,045
- Davis Avenue - 4th Street to 5th Street and 6th Street to 7th Street (0.140) \$11,433
- Dewey Avenue - 3rd Street to 4th Street (0.075) \$4,492
- Dickinson Street - Jefferson Avenue to Madison Avenue (0.245) \$20,008
- Frederick Avenue - Atlantic Street to Walker Avenue (0.234) \$17,835
- Fremont Avenue - 11th Street to 12th Street (0.121) \$9,552
- Garfield Avenue - Walker Avenue to 11th Street (0.015) \$816
- Gladstone Drive – Hiawatha Drive to Hall Street (0.103) \$6,944
- Griggs Street - Newark Avenue to Kalamazoo Avenue (0.085) \$6,612
- Lotus Avenue – Griggs Street to Boston Street (0.252) \$17,643
- McDonald Street - Bristol Avenue to Walker Avenue (0.043) \$3,043
- Milwaukee Avenue - 3rd Street to 4th Street (0.075) \$5,308
- Muskegon Avenue - 5th Street to 7th Street (0.125) \$8,507
- Pine Avenue - 10th Street to 12th Street (0.201) \$20,704
- Rennslaer Street - VanBuren Avenue to White Avenue (0.052) \$3,680
- Ritzema Court - West Dead End to 200' West of Grandville Avenue (0.060) \$4,900
- Van Buren Avenue - 10th Street to 11th Street and Walker Avenue to Rennnslaer Street (0.167) \$10,804

Local Street Work FY2016

Estimated Cost = \$ 3,205,090 Centerline Miles = 10.321

Rotomill/Resurface 1½"

Estimated Cost = \$1,372,643 Centerline Miles = 4.076

- 11th Street - Tamarack Avenue to Widdicomb Avenue and Jennette (South) Avenue to Alpine Avenue (0.142) \$54,904
- 11th Street - Seward Avenue to Quarry Avenue (0.096) \$37,119
- 12th Street - Powers Avenue to Tamarack Avenue (0.123) \$47,558
- 3rd Street - CSX Railroad to Broadway Avenue (0.135) \$52,198
- 3rd Street - Valley Avenue to Garfield Avenue (0.095) \$34,011
- 5th Street - Lincoln Avenue to Powers Avenue (South) (0.099) \$38,279
- 5th Street - Stocking Avenue to Alpine Avenue (0.030) \$12,888
- A Street - Oakland Avenue to Grandville Avenue (0.058) \$24,918
- Alabama Avenue - Bridge Street to 1st Street (0.080) \$29,787
- Alexander Street – Calvin Avenue to Giddings Avenue (0.053) \$18,975
- Ardmore Street – Giddings Avenue to Philadelphia Avenue (0.156) \$58,084
- Cambridge Boulevard - Griggs Street to Orville Street (0.125) \$34,907
- Concord Avenue - Burton Street to Griggs Street (0.223) \$83,080
- Crescent Street - Barclay Avenue to Lafayette Avenue (0.096) \$0
- Dunham Street - Benjamin Avenue to Giddings Avenue (0.122) \$45,425
- Evergreen Street – Union Avenue to Eastern Avenue (0.249) \$89,145
- Fremont Avenue - 2nd Street to 3rd Street (0.071) \$25,435
- Gibson Place - Alexander Avenue to Kalamazoo Avenue (0.168) \$34,283
- Hutchinson Avenue - Orville Street to Boston Street (0.125) \$48,332

Local Street Work FY2016

Estimated Cost = \$ 3,205,090 Centerline Miles = 10.321

Rotomill/Resurface 1½" (continued)

Estimated Cost = \$ 1,372,643 Centerline Miles = 4.076

- Lafayette Avenue – Brown Street to Montgomery Street (0.113) \$38,837
- Laurel Avenue - Heather Drive to Elmwood Drive (0.157) \$58,456
- Liberty Street - Grandville Avenue to Century Avenue (0.238) \$74,982
- Lincoln Avenue - 11th Street to 12th Street (0.120) \$64,026
- McReynolds Avenue - 4th Street to 7th Street (0.201) \$71,961
- Montgomery Street - Jefferson Avenue to Lafayette Avenue (0.134) \$40,298
- Morris Avenue - Wealthy Street to Cherry Street (0.250) \$103,824
- Osgood Place - Pleasant Street to North End (0.050) \$15,753
- Plymouth Terrace - Adams Street to Hutchinson Street (0.210) \$15,464
- Rumsey Street - Grandville Avenue to Sheridan Avenue (0.143) \$55,292
- Sycamore Street - Lafayette Avenue to Madison Avenue (0.142) \$61,005
- Sylvan Avenue - Boston Street to Adams Street (0.250) \$67,127

Local Street Work FY2016

Estimated Cost = \$ 3,205,090 Centerline Miles = 10.321

Reconstruction

Estimated Cost = \$1,341,841

Centerline Miles = 0.795

Rotomill/Resurface 3"

Estimated Cost = \$40,294

Centerline Miles = 0.061

- Bartlett Street - Market Avenue to Grandville Avenue and Williams Street - Market Avenue to Grandville Avenue (0.361) \$826,250
- College Avenue – Cottage Grove Street to Oakdale Street (0.125) \$163,482
- National Avenue - Lake Michigan Drive to Sibley Street (0.063) \$76,979
- Oakland Avenue – B Street to Franklin Street (0.161) \$182,490
- Paris Avenue – Michigan Street to North End (0.085) \$92,640
- Benjamin Avenue - Bates Street to Thomas Street (0.061) \$40,294

City of Grand Rapids
SIDEWALK REPAIR (SR256256)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted Request	2015 Amended	2015 Adopted Estimate	2016 Adopted Request	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>SIDEWALK REPAIR (SR256256)</u>									
401 Taxes		0	0	0	0	0	0	0	0
450 Licenses And Permits	602,406	539,700	25,000	44,000	25,000	25,000	25,000	25,000	25,000
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	432,893	652,500	456,750	360,252	2,500	2,500	2,500	2,500	2,500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,922	2,100	2,100	2,100	2,748	2,813	2,878	2,944	3,075
671 Other Revenue	4,403	9,000	0	3,500	53,500	53,500	53,500	3,500	3,500
695 Other Financing Sources	0	0	1,200,000	1,200,000	1,805,754	1,850,898	1,897,170	1,944,599	1,993,214
<i>SIDEWALK REPAIR Total Revenue</i>	1,042,624	1,203,300	1,683,850	1,609,852	1,889,502	1,934,711	1,981,048	1,978,543	2,027,289
EXPENDITURES									
<u>SIDEWALK REPAIR (SR256256)</u>									
701 Personal Services	303,538	294,006	294,006	297,699	339,940	338,665	340,100	339,581	340,522
726 Supplies	3,577	8,000	8,000	7,500	8,000	8,000	8,000	8,000	8,000
800 Other Services And Charges	639,995	842,451	1,556,750	1,498,350	1,270,372	1,177,459	1,183,782	1,289,129	1,641,466
970 Capital Outlay	2,961	2,500	2,500	2,500	2,000	4,900	2,000	2,000	3,400
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	78,165	52,841	59,549	66,141	42,609	43,408	1,230,932	29,120	29,994
<i>SIDEWALK REPAIR Total Expenditures</i>	1,028,236	1,199,798	1,920,805	1,872,190	1,662,921	1,572,432	2,764,814	1,667,830	2,023,382
<i>SIDEWALK REPAIR NET INCOME (LOSS)</i>	14,388	3,502	(236,955)	(262,338)	226,581	362,279	(783,766)	310,713	3,907
<i>Beginning Fund Balance</i>	454,151	468,539	468,539	468,539	206,201	432,782	795,061	11,295	322,008
<i>Ending Fund Balance</i>	\$ 468,539	\$ 472,041	\$ 231,584	\$ 206,201	\$ 432,782	\$ 795,061	\$ 11,295	\$ 322,008	\$ 325,915
Assigned to Operations - 15% of Total Spending	154,235	179,970	288,121	280,829	249,438	235,865	414,722	250,175	303,507
Unassigned Fund Balance	314,304	292,072	(56,537)	(74,628)	183,344	559,196	(403,427)	71,834	22,408
Total	468,539	472,041	231,584	206,201	432,782	795,061	11,295	322,008	325,915
Unassigned FB as a % of Total Expenditures	30.6%	24.3%	-2.9%	-4.0%	11.0%	35.6%	-14.6%	4.3%	1.1%

Budget 2016, Version 1															
<p style="text-align: center;">City of Grand Rapids VITAL STREETS CAPITAL PROJECTS FUND (CPVTL408 & 409) STATEMENT OF OPERATIONS</p>															
Organizations	2015 Adopted	2015 Establish Fund	2015 Amended	2015 Adopted Estimate	2015 Miles of Treatment	2016 Adopted Proposed	2016 Miles of Treatment	2017 Adopted Forecast	2017 Miles of Treatment	2018 Adopted Forecast	2018 Miles of Treatment	2019 Adopted Forecast	2019 Miles of Treatment	2020 Adopted Forecast	2020 Miles of Treatment
REVENUE															
<u>VITAL STREETS (CPVTL 408 & 409)</u>															
539 State Grants	0	0	761,799	0		0		0		0		0		0	
698 Bond Proceeds	0	17,000,000	28,372,648	19,610,000		0		0		15,390,000		0		0	
699 Operating Trfr from VS 204 Fund-Rehabilitation Work	0	0	1,874,850	1,874,850		3,751,097		4,913,685		81,096		12,531,707		13,489,929	
699 Operating Trfr from VS 204 Fund-Reconstruction Work	0	0	0	0		3,440,164		3,128,920		83,285		2,242,130		2,562,128	
699 Operating Trfr from VS 204 Fund-Bridge Investment	0	0	0	0		474,180		474,180		474,180		474,180		474,180	
699 Operating Trfr from VS 204 Fund for Traffic Safety/Signals	0	0	0	0		355,000		355,000		355,000		355,000		355,000	
699 Operating Trfr from VS 204 Fund for Trunk Line/MDOT (Eng. Managed)	0	0	0	0		348,250		50,000		350,000		200,000		200,000	
VITAL STREETS Total Revenue	0	17,000,000	31,009,297	21,484,850		8,368,691		8,921,785		16,733,561		15,803,017		17,081,237	
EXPENDITURES															
<u>VITAL STREETS (CPVTL 408 & 409)</u>															
Bridge Investment			70,000			474,180		474,180		474,180		474,180		474,180	
Major Federal Aid Urban (FAU) Street Investment															
800 Preventative Maintenance-Force Account and Contracts (3)			4,627,475	1,739,741	7.26										
970 Capital Outlay - Rehabilitation Work (1) (2) (3)			6,505,330	5,382,318	7.94	1,246,940	1.90	3,048,633	2.86	3,785,311	5.78	5,138,890	7.92	5,335,765	7.69
970 Capital Outlay - Reconstruction Work (1) (2) (3)			2,226,835	769,721	0.56	294,268	0.25	2,811,721	1.34	2,434,866	1.37	404,331	0.19	692,873	0.28
Major Non-Federal Aid Urban (FAU) Street Investment															
800 Preventative Maintenance-Force Account and Contracts (3)			3,943,716	3,559,070	11.20										
970 Capital Outlay - Rehabilitation Work (1) (2) (3)			3,662,324	3,080,711	6.16	2,504,157	4.05	0	0.00	0	0.00	0	0.00	99,430	0.24
970 Capital Outlay - Reconstruction Work (1) (2) (3)			1,016,734	1,559,847	0.71	1,689,047	1.15	199,492	0.09	199,492	0.09	534,782	0.42	1,517,238	0.79
Local Street Investment															
800 Preventative Maintenance-Force Account and Contracts (3)			4,173,623	2,991,481	12.19										
970 Capital Outlay - Rehabilitation Work (1) (2) (3)			538,290	0	0.00	0	0.00	1,865,052	2.33	8,675,785	18.01	7,392,817	14.55	8,054,734	13.95
970 Capital Outlay - Reconstruction Work (1) (2) (3)			2,309,115	901,250	0.49	1,456,849	0.80	117,707	0.22	458,927	0.15	1,303,017	0.89	352,017	0.30
Traffic Safety/Signals & Trunk Line															
970 Capital Outlay - Traffic Safety/Signals			10,000			277,000		277,000		277,000		277,000		277,000	
970 Capital Outlay - Trunk Line/MDOT (Eng. Managed)			425,855			348,250		50,000		350,000		200,000		200,000	
Total Miles of Treatment - Preventative Maintenance (4)					30.65										
Total Miles of Treatment - Rehabilitation					14.10		5.95		5.19		23.79		22.47		21.88
Total Miles of Treatment - Reconstruction					1.76		2.20		1.65		1.61		1.50		1.37
800 Preventative Maintenance-Force Account and Contracts	0	2,710,000	0	0		0		0		0		0		0	
970 Capital Outlay - Rehabilitation Work (1) (2) (3)	0	12,330,000	0	0		0		0		0		0		0	
970 Capital Outlay - Reconstruction Work (1) (2) (3)	0	960,000	0	0		0		0		0		0		0	
999 Transfers Out - Vital Streets (204)-Reimbursement	0	300,000	300,000	300,000		0		0		0		0		0	
999 Transfers Out - Traffic Safety/Signals	0	0	0	0		78,000		78,000		78,000		78,000		78,000	
999 Transfers Out - Sidewalk Fund Loan	0	700,000	1,200,000	1,200,000		0		0		0		0		0	
VITAL STREETS Total Expenditures	0	17,000,000	31,009,297	21,484,139		8,368,691		8,921,785		16,733,561		15,803,017		17,081,237	
VITAL STREETS NET INCOME (LOSS)	0	0	0	711		0		0		0		0		0	
Beginning Fund Balance	0	0	0	0		711		711		711		711		711	
Ending Fund Balance	0	0	0	711		711		711		711		711		711	
Reserve Targets:															
Assigned to Operations - 15% or less of Total Spending	0	2,550,000	4,651,395	3,222,621		1,255,304		1,338,268		2,510,034		2,370,453		2,562,186	
Unassigned Fund Balance	0	(2,550,000)	(4,651,395)	(3,221,910)		(1,254,593)		(1,337,557)		(2,509,323)		(2,369,742)		(2,561,475)	
Total	0	0	0	711		711		711		711		711		711	
Unassigned FB as a % of Total Expenditures	#DIV/0!	-15.00%	-15.00%	-15.00%		-14.99%		-14.99%		-15.00%		-15.00%		-15.00%	

- (1) Rehabilitation and reconstruction work completed in the Vital Streets Capital Fund in order to retain multi-year appropriation authority.
- (2) Project costs include grants that will not be accounted for in the City's books. Grant revenues and appropriations are netted out in the budget ordinance.
- (3) Allocation between expenditure categories are approximate. Dollar amounts will be modified based on the final program of projects for each fiscal year.
- (4) See the Vital Streets Fund (SRVST 204) for FY2016-2020 total preventative maintenance miles of treatment.

City of Grand Rapids
VITAL STREETS (SRVST204)
STATEMENT OF OPERATIONS

Organizations	2015 Establish Fund	2015 Amended	2015 Adopted Estimate	2015 Miles of Treatment	2016 Adopted Proposed	2016 Miles of Treatment	2017 Adopted Forecast	2017 Miles of Treatment	2018 Adopted Forecast	2018 Miles of Treatment	2019 Adopted Forecast	2019 Miles of Treatment	2020 Adopted Forecast	2020 Miles of Treatment
REVENUE														
<u>VITAL STREETS (SRVST204)</u>														
401 Taxes - Income Taxes	0	0	0		11,285,960		11,568,109		11,857,312		12,153,745		12,457,589	
501 Intergov Revenues - Gas & Weight Tax (Major)	0	0	0		2,612,706		2,638,833		2,665,221		2,691,874		2,718,792	
501 Intergov Revenues - Gas & Weight Tax (Local)	0	0	0		870,902		879,611		888,407		897,291		906,264	
501 Intergov Revenues - Gas & Weight Tax (PA252 of 2014)	0	0	913,056		304,352		0		0		0		0	
501 Intergov Revenues - SOM PRIP	0	1,874,850	1,874,850		0		0		0		0		0	
501 Intergov Revenues - Grants	0	0	0		3,090,653		3,337,627		3,615,000		3,070,000		3,895,000	
501 Intergov Revenues - Additional State Funding	0	0	0		0		0		0		0		0	
695 Other Financing Sources - GOF Op Transfer	0	0	0		950,000		950,000		1,000,000		1,250,000		1,250,000	
695 Other Fin - Bond Principal Repayment from Sidewalk Fund	0	0	0		0		0		1,200,000		0		0	
695 Other Fin - Bond Interest Repayment from Sidewalk Fund	6,708	6,708	13,300		15,960		15,960		2,660		0		0	
695 Reimbursement from VS Bond Fund (408)	300,000	300,000	300,000		0		0		0		0		0	
VITAL STREETS Total Revenue	306,708	2,181,558	3,101,206		19,130,533		19,390,140		21,228,601		20,062,910		21,227,645	
EXPENDITURES														
<u>VITAL STREETS (SRVST204)</u>														
Bridge Investment														
999 Transfers Out - Streets (409)-Bridge Investment (Major)					474,180		474,180		474,180		474,180		474,180	
Major Federal Aid Urban (FAU) Street Investment														
800 Preventative Maintenance-Contracts (3)					3,500,217	18.35	504,164	3.19	141,347	3.24	0	1.90	74,224	1.09
999 Transfers Out - Force Account Preventative Maintenance (3)					725,000		725,000		725,000		725,000		725,000	
999 Transfers Out - Streets (409)-Rehabilitation (1) (2) (3)		1,874,850	1,874,850		1,246,940	1.90	3,048,633	2.86	45,311	5.78	5,138,890	7.92	5,335,765	7.69
999 Transfers Out - Streets (409)-Reconstruction (1) (2) (3)					294,268	0.25	2,811,721	1.34	41,285	1.37	404,331	0.19	692,873	0.28
Major Non-Federal Aid Urban (FAU) Street Investment														
800 Preventative Maintenance-Contracts (3)					1,015,532	2.17	0	0.00	0	0.00	0	0.00	92,538	0.68
999 Transfers Out - Force Account Preventative Maintenance (3)					105,000		105,000		105,000		105,000		105,000	
999 Transfers Out - Streets (409)-Rehabilitation (1) (2) (3)					2,504,157	4.05	0	0.00	0	0.00	0	0.00	99,430	0.24
999 Transfers Out - Streets (409)-Reconstruction (1) (2) (3)					1,689,047	1.15	199,492	0.09	1,000	0.09	534,782	0.42	1,517,238	0.79
Local Street Investment														
800 Preventative Maintenance-Contracts (3)					1,096,071	10.77	4,619,711	40.74	25,768	2.48	0	0.89	0	1.52
999 Transfers Out - Force Account Preventative Maintenance (3)					770,000		770,000		770,000		770,000		770,000	
999 Transfers Out - Streets (409)-Rehabilitation (1) (2) (3)					0	0.00	1,865,052	2.33	35,785	18.01	7,392,817	14.55	8,054,734	13.95
999 Transfers Out - Streets (409)-Reconstruction (1) (2) (3)					1,456,849	0.80	117,707	0.22	41,000	0.15	1,303,017	0.89	352,017	0.30
Traffic Safety/Signals & Trunk Line														
999 Transfers Out - Streets (409)-Traffic Safety/Signals					355,000		355,000		355,000		355,000		355,000	
999 Transfers Out - Streets (409)-Trunk Line/MDOT (Eng. Managed)					348,250		50,000		350,000		200,000		200,000	
Total Miles of Treatment - Preventative Maintenance (4)						31.29		43.93		5.72		2.79		3.29
990 Debt Service - Principal	0	0	0		0		0		19,610,000		0		0	
990 Debt Service - Interest	101,008	120,000	126,606		265,250		265,250		463,038		384,750		384,750	
999 Transfers Out - Sidewalks (16% of Inc Tax Continuation)	0	0	0		1,805,754		1,850,898		1,897,170		1,944,599		1,993,214	
VITAL STREETS Total Expenditures	101,008	1,994,850	2,001,456		17,651,515		17,761,808		25,080,883		19,732,366		21,225,963	
VITAL STREETS NET INCOME (LOSS)	205,700	186,708	1,099,750		1,479,019		1,628,333		(3,852,283)		330,544		1,682	
Beginning Fund Balance	0	0	0		1,099,750		2,578,769		4,207,102		354,819		685,363	
Ending Fund Balance	205,700	186,708	1,099,750		2,578,769		4,207,102		354,819		685,363		687,044	
Reserve Targets:														
Assigned to Operations - 15% or less of Total Spending	15,151	299,228	300,218		2,647,727		2,664,271		3,762,133		2,959,855		3,183,894	
Unassigned Fund Balance	190,549	(112,520)	799,532		(68,958)		1,542,831		(3,407,313)		(2,274,492)		(2,496,850)	
Total	205,700	186,708	1,099,750		2,578,769		4,207,102		354,819		685,363		687,044	
Unassigned FB as a % of Total Expenditures	188.65%	-5.64%	39.95%		-0.39%		8.69%		-13.59%		-11.53%		-11.76%	

- (1) Rehabilitation and reconstruction work completed in the Vital Streets Capital Fund in order to retain multi-year appropriation authority.
- (2) Project costs include grants that will not be accounted for in the City's books. Grant revenues and appropriations are netted out in the budget ordinance.
- (3) Allocation between expenditure categories are approximate. Dollar amounts will be modified based on the final program of projects for each fiscal year.
- (4) See the Vital Streets Capital Projects Fund (CPVTL 408 & 409) for total rehabilitation and reconstruction miles of treatment.

City of Grand Rapids
1989 ACT 175 DEBT RETIREMENT (DS324324)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>1989 ACT 175 DEBT RETIREMENT (DS324324)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,337,265	1,352,188	1,352,188	1,352,188	0	0	0	0	0
1989 ACT 175 DEBT RETIREMENT Total Revenue	1,337,265	1,352,188	1,352,188	1,352,188	0	0	0	0	0
EXPENDITURES									
<u>1989 ACT 175 DEBT RETIREMENT (DS324324)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	1,337,265	1,352,188	1,352,188	1,352,188	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
1989 ACT 175 DEBT RETIREMENT Total Expenditures	1,337,265	1,352,188	1,352,188	1,352,188	0	0	0	0	0
1989 ACT 175 DEBT RETIREMENT NET INCOME (LOSS)	0	0	0	0	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0	0	0	0

City of Grand Rapids
LOCAL STREETS (SRSTR203)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>LOCAL STREETS (SRSTR203)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
539 State Revenues	3,073,106	2,776,362	2,776,362	2,921,241	2,108,765	2,129,853	2,151,151	2,172,663	2,194,389
600 Charges For Services	12,200	1,000	1,000	625	500	500	500	500	500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,846	4,000	4,000	4,000	5,233	5,364	5,561	5,822	6,149
671 Other Revenue	2,242	0	0	0	0	0	0	0	0
695 Other Financing Sources	350,000	550,000	550,000	550,000	1,370,000	1,370,000	1,370,000	1,370,000	1,370,000
LOCAL STREETS Total Revenue	3,439,394	3,331,362	3,331,362	3,475,866	3,484,498	3,505,717	3,527,212	3,548,985	3,571,038
EXPENDITURES									
<u>LOCAL STREETS (SRSTR203)</u>									
701 Personal Services	1,317,006	1,441,892	1,470,791	1,274,986	1,702,433	1,707,285	1,722,917	1,730,048	1,740,214
726 Supplies	468,566	341,277	341,277	470,440	622,985	635,413	648,048	660,938	667,776
800 Other Services And Charges	1,347,105	1,504,233	1,527,983	1,261,689	1,118,472	1,217,937	1,306,924	1,390,346	1,466,220
970 Capital Outlay	8,879	10,000	10,000	9,426	9,542	9,643	9,743	9,844	9,945
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(100,000)	(100,000)	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	93,897	80,788	80,788	80,788	66,810	68,814	70,879	73,005	75,195
LOCAL STREETS Total Expenditures	3,235,453	3,278,190	3,330,839	3,097,329	3,420,242	3,539,092	3,658,511	3,764,181	3,859,350
LOCAL STREETS NET INCOME (LOSS)	203,941	53,172	523	378,536	64,256	(33,376)	(131,299)	(215,196)	(288,312)
Beginning Fund Balance	390,920	594,861	594,861	594,861	973,397	1,037,653	1,004,278	872,979	657,783
Ending Fund Balance	594,861	648,033	595,384	973,397	1,037,653	1,004,278	872,979	657,783	369,471
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	485,318	491,729	499,626	464,599	513,036	530,864	548,777	564,627	578,903
Unassigned Fund Balance	109,543	156,304	95,758	508,798	524,617	473,414	324,202	93,156	(209,432)
Total	594,861	648,033	595,384	973,397	1,037,653	1,004,278	872,979	657,783	369,471
Unassigned FB as a % of Total Expenditures	3.39%	4.77%	2.87%	16.43%	15.34%	13.38%	8.86%	2.47%	-5.43%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2016, Version 1
LOCAL STREETS (SRSTR203)

	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Organizations								
Public Services (B220)								
501 Intergovernmental Revenues	2,776,362	2,776,362	2,921,241	2,108,765	2,129,853	2,151,151	2,172,663	2,194,389
600 Charges For Services	1,000	1,000	625	500	500	500	500	500
664 Interest And Rents	0	0	0	0	0	0	0	0
695 Other Financing Sources	550,000	550,000	550,000	1,370,000	1,370,000	1,370,000	1,370,000	1,370,000
Public Services Total	3,327,362	3,327,362	3,471,866	3,479,265	3,500,353	3,521,651	3,543,163	3,564,889
Enterprise Services (C330)								
600 Charges For Services	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0
Enterprise Services Total	0	0	0	0	0	0	0	0
Treasury (F640)								
664 Interest And Rents	4,000	4,000	4,000	5,233	5,364	5,561	5,822	6,149
Treasury Total	4,000	4,000	4,000	5,233	5,364	5,561	5,822	6,149
Total	3,331,362	3,331,362	3,475,866	3,484,498	3,505,717	3,527,212	3,548,985	3,571,038
Overall Summary by Character								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	2,776,362	2,776,362	2,921,241	2,108,765	2,129,853	2,151,151	2,172,663	2,194,389
600 Charges For Services	1,000	1,000	625	500	500	500	500	500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	4,000	4,000	4,000	5,233	5,364	5,561	5,822	6,149
671 Other Revenue	0	0	0	0	0	0	0	0
695 Other Financing Sources	550,000	550,000	550,000	1,370,000	1,370,000	1,370,000	1,370,000	1,370,000
Total	3,331,362	3,331,362	3,475,866	3,484,498	3,505,717	3,527,212	3,548,985	3,571,038

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2016, Version 1
LOCAL STREETS (SRSTR203)

		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Organizations									
Public Services (B220)									
701	Personal Services	1,155,496	1,184,395	1,101,636	1,354,074	1,359,599	1,372,286	1,378,109	1,387,026
726	Supplies	304,500	304,500	446,950	597,265	609,226	621,380	633,775	640,103
800	Other Services And Charges	1,265,414	1,289,164	963,726	909,253	937,295	959,908	974,837	982,874
970	Capital Outlay	10,000	10,000	9,000	9,500	9,600	9,700	9,800	9,900
996	Appropriation Lapse	(100,000)	(100,000)	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999	Transfers Out	80,788	80,788	80,788	66,810	68,814	70,879	73,005	75,195
Public Services Total		2,716,198	2,768,847	2,602,100	2,836,902	2,884,534	2,934,153	2,969,526	2,995,098
Enterprise Services (C330)									
701	Personal Services	286,396	286,396	173,350	348,358	347,686	350,631	351,938	353,189
726	Supplies	36,777	36,777	23,490	25,720	26,187	26,668	27,163	27,673
800	Other Services And Charges	238,819	238,819	297,963	209,219	280,642	347,016	415,509	483,346
970	Capital Outlay	0	0	426	42	43	43	44	45
Enterprise Services Total		561,992	561,992	495,229	583,339	654,558	724,358	794,654	864,253
Total		3,278,190	3,330,839	3,097,329	3,420,242	3,539,092	3,658,511	3,764,180	3,859,350
Overall Summary by Character									
701	Personal Services	1,441,892	1,470,791	1,274,986	1,702,433	1,707,285	1,722,917	1,730,048	1,740,214
726	Supplies	341,277	341,277	470,440	622,985	635,413	648,048	660,938	667,776
800	Other Services And Charges	1,504,233	1,527,983	1,261,689	1,118,472	1,217,937	1,306,924	1,390,346	1,466,220
970	Capital Outlay	10,000	10,000	9,426	9,542	9,643	9,743	9,844	9,945
990	Debt Service	0	0	0	0	0	0	0	0
996	Appropriation Lapse	(100,000)	(100,000)	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999	Transfers Out	80,788	80,788	80,788	66,810	68,814	70,879	73,005	75,195
Total		3,278,190	3,330,839	3,097,329	3,420,242	3,539,092	3,658,511	3,764,180	3,859,350

City of Grand Rapids
MAJOR STREETS (SRSTR202)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>MAJOR STREETS (SRSTR202)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	339,544	320,000	320,000	0	0	0	0	0	0
539 State Revenues	11,377,535	10,434,130	10,434,130	11,285,103	8,891,702	8,977,419	9,063,993	9,151,433	9,239,747
600 Charges For Services	2,621,320	1,931,180	1,931,180	1,931,180	2,277,060	2,277,060	2,277,060	2,257,060	2,237,060
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	98,598	60,000	60,000	72,550	63,700	64,093	64,485	65,009	65,663
671 Other Revenue	93,192	30,000	30,000	30,057	1,257,400	30,000	30,000	30,000	30,000
695 Other Financing Sources	121,348	0	0	0	908,000	908,000	908,000	908,000	908,000
MAJOR STREETS Total Revenue	14,651,537	12,775,310	12,775,310	13,318,890	13,397,862	12,256,572	12,343,539	12,411,502	12,480,470
EXPENDITURES									
<u>MAJOR STREETS (SRSTR202)</u>									
701 Personal Services	3,772,840	4,533,663	4,577,012	3,915,177	4,834,448	4,831,084	4,864,072	4,869,871	4,890,568
726 Supplies	1,986,611	1,328,919	1,328,919	1,427,564	1,731,419	1,758,822	1,786,773	1,815,287	1,844,372
800 Other Services And Charges	4,038,582	4,340,588	4,424,588	4,726,747	4,565,152	4,763,273	4,940,620	5,071,009	5,146,940
970 Capital Outlay	44,506	90,000	98,980	51,709	59,023	59,023	59,023	40,024	35,024
990 Debt Service	826,783	824,170	824,170	824,170	826,370	822,870	826,095	825,720	824,095
996 Appropriation Lapse	0	(250,000)	(250,000)	0	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
999 Transfers Out	2,507,903	2,872,959	2,890,209	2,872,959	896,976	905,886	915,061	924,514	934,248
MAJOR STREETS Total Expenditures	13,177,225	13,740,298	13,893,877	13,818,326	12,613,388	12,840,958	13,091,645	13,246,425	13,375,247
MAJOR STREETS NET INCOME (LOSS)	1,474,313	(964,988)	(1,118,567)	(499,436)	784,474	(584,386)	(748,106)	(834,922)	(894,777)
Beginning Fund Balance	5,042,625	6,516,938	6,516,938	6,516,938	6,017,502	6,801,976	6,217,590	5,469,484	4,634,561
Ending Fund Balance	6,516,938	5,551,950	5,398,371	6,017,502	6,801,976	6,217,590	5,469,484	4,634,561	3,739,784
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	1,976,584	2,061,045	2,084,082	2,072,749	1,892,008	1,926,144	1,963,747	1,986,964	2,006,287
Unassigned Fund Balance	4,540,354	3,490,905	3,314,289	3,944,753	4,909,968	4,291,446	3,505,737	2,647,598	1,733,497
Total	6,516,938	5,551,950	5,398,371	6,017,502	6,801,976	6,217,590	5,469,484	4,634,561	3,739,784
Unassigned FB as a % of Total Expenditures	34.46%	25.41%	23.85%	28.55%	38.93%	33.42%	26.78%	19.99%	12.96%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2016, Version 1
MAJOR STREETS (SRSTR202)

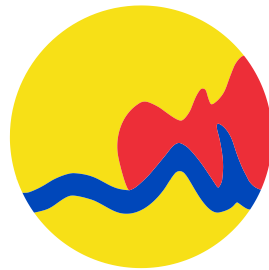
	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Organizations								
Public Services (B220)								
501 Intergovernmental Revenues	10,434,130	10,434,130	10,965,103	8,571,702	8,657,419	8,743,993	8,831,433	8,919,747
600 Charges For Services	826,180	826,180	826,180	825,060	825,060	825,060	805,060	785,060
664 Interest And Rents	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	57	1,227,400	0	0	0	(0)
695 Other Financing Sources	0	0	0	830,000	830,000	830,000	830,000	830,000
Public Services Total	11,260,310	11,260,310	11,791,340	11,454,162	10,312,479	10,399,054	10,466,493	10,534,807
Enterprise Services (C330)								
501 Intergovernmental Revenues	320,000	320,000	320,000	320,000	320,000	320,000	320,000	320,000
600 Charges For Services	1,105,000	1,105,000	1,105,000	1,452,000	1,452,000	1,452,000	1,452,000	1,452,000
664 Interest And Rents	48,000	48,000	60,550	48,000	48,000	48,000	48,000	48,000
671 Other Revenue	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
695 Other Financing Sources	0	0	0	78,000	78,000	78,000	78,000	78,000
Enterprise Services Total	1,503,000	1,503,000	1,515,550	1,928,000	1,928,000	1,928,000	1,928,000	1,928,000
Treasury (F640)								
664 Interest And Rents	12,000	12,000	12,000	15,700	16,093	16,485	17,009	17,663
Treasury Total	12,000	12,000	12,000	15,700	16,093	16,485	17,009	17,663
Total	12,775,310	12,775,310	13,318,890	13,397,862	12,256,572	12,343,539	12,411,502	12,480,470
Overall Summary by Character								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	10,754,130	10,754,130	11,285,103	8,891,702	8,977,419	9,063,993	9,151,433	9,239,747
600 Charges For Services	1,931,180	1,931,180	1,931,180	2,277,060	2,277,060	2,277,060	2,257,060	2,237,060
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	60,000	60,000	72,550	63,700	64,093	64,485	65,009	65,663
671 Other Revenue	30,000	30,000	30,057	1,257,400	30,000	30,000	30,000	30,000
695 Other Financing Sources	0	0	0	908,000	908,000	908,000	908,000	908,000
Total	12,775,310	12,775,310	13,318,890	13,397,862	12,256,572	12,343,539	12,411,502	12,480,470

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2016, Version 1
MAJOR STREETS (SRSTR202)

		2015	2015	2015	2016	2017	2018	2019	2020
		Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
Organizations									
Public Services (B220)									
701	Personal Services	1,880,965	1,924,314	1,644,586	1,916,911	1,924,652	1,943,601	1,953,515	1,966,993
726	Supplies	995,200	995,200	1,101,000	1,353,200	1,380,264	1,407,869	1,436,027	1,464,747
800	Other Services And Charges	2,866,115	2,937,365	2,950,749	2,973,293	3,097,131	3,204,957	3,272,618	3,302,770
970	Capital Outlay	75,000	75,000	27,500	44,000	44,000	44,000	25,000	20,000
990	Debt Service	824,170	824,170	824,170	826,370	822,870	826,095	825,720	824,095
996	Appropriation Lapse	(250,000)	(250,000)	0	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
999	Transfers Out	2,628,354	2,628,354	2,628,354	770,568	775,685	780,955	786,385	791,975
Public Services Total		9,019,803	9,134,402	9,176,359	7,584,342	7,744,602	7,907,478	7,999,265	8,070,580
Enterprise Services (C330)									
701	Personal Services	2,652,698	2,652,698	2,270,591	2,917,537	2,906,431	2,920,471	2,916,355	2,923,576
726	Supplies	333,719	333,719	326,564	378,219	378,558	378,904	379,260	379,625
800	Other Services And Charges	1,474,473	1,487,223	1,775,998	1,591,859	1,666,142	1,735,663	1,798,391	1,844,170
970	Capital Outlay	15,000	23,980	24,209	15,023	15,023	15,023	15,024	15,024
999	Transfers Out	244,605	261,855	244,605	126,408	130,201	134,106	138,129	142,273
Enterprise Services Total		4,720,495	4,759,475	4,641,967	5,029,046	5,096,355	5,184,167	5,247,159	5,304,668
Total		13,740,298	13,893,877	13,818,326	12,613,388	12,840,958	13,091,644	13,246,424	13,375,248
Overall Summary by Character									
701	Personal Services	4,533,663	4,577,012	3,915,177	4,834,448	4,831,084	4,864,072	4,869,871	4,890,568
726	Supplies	1,328,919	1,328,919	1,427,564	1,731,419	1,758,822	1,786,773	1,815,287	1,844,372
800	Other Services And Charges	4,340,588	4,424,588	4,726,747	4,565,152	4,763,273	4,940,620	5,071,009	5,146,940
970	Capital Outlay	90,000	98,980	51,709	59,023	59,023	59,023	40,024	35,024
990	Debt Service	824,170	824,170	824,170	826,370	822,870	826,095	825,720	824,095
996	Appropriation Lapse	(250,000)	(250,000)	0	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
999	Transfers Out	2,872,959	2,890,209	2,872,959	896,976	905,886	915,061	924,514	934,248
Total		13,740,298	13,893,877	13,818,326	12,613,388	12,840,958	13,091,644	13,246,424	13,375,248

City of Grand Rapids
STREETS-CAPITAL PROJECTS (CPSCC405 & 406)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>STREETS-CAPITAL PROJECTS (CPSCC405)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	303,592	0	828,624	43,790	0	0	0	0	0
539 State Revenues	0	0	(262,197)	250,000	0	0	0	0	0
580 Contributions From Local Units	91,171	0	(76,109)	2,100	0	0	0	0	0
600 Charges For Services	2,000	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	101,967	0	87,445	75,492	0	0	0	0	0
695 Other Financing Sources	586,362	543,878	454,437	622,128	0	0	0	0	0
STREETS-CAPITAL PROJECTS Total Revenue	1,085,092	543,878	1,032,199	993,511	0	0	0	0	0
EXPENDITURES									
<u>STREETS-CAPITAL PROJECTS (CPSCC405)</u>									
701 Personal Services	10,044	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1	0	27,892	0	0	0	0	0	0
970 Capital Outlay	3,151,662	500,000	1,024,776	941,908	112,121	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	46,031	43,878	51,603	51,603	0	0	0	0	0
STREETS-CAPITAL PROJECTS Total Expenditures	3,207,738	543,878	1,104,271	993,511	112,121	0	0	0	0
STREETS-CAPITAL PROJECTS NET INCOME (LOSS)	(2,122,646)	0	(72,072)	0	(112,121)	0	0	0	0
Beginning Fund Balance	2,234,767	112,121	112,121	112,121	112,121	0	0	0	0
Ending Fund Balance	112,121	112,121	40,049	112,121	0	0	0	0	0
CAFR Reconciliation:									
Ending Fund Balance per CAFR	7,320,858	7,320,858	7,320,858	7,320,858	0	0	0	0	0
Assigned for Uncompleted Capital Projects	(7,208,737)	(7,208,737)	(7,208,737)	(7,208,737)	0	0	0	0	0
Unassigned Fund Balance Available for Reappropriation	112,121	112,121	112,121	112,121	0	0	0	0	0



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Capital Reserve Fund: The purpose of the Capital Reserve fund is to receive Property Tax (1.25 mills) and Income Tax (5% of total) revenues that have been appropriated for general capital projects as well as for Debt Service on prior capital projects.

Major Revenue Source: Property Taxes; Income Taxes, One Half of State Statutory Revenue Sharing

Fund Balance Policy: To have all funds committed to capital projects with approximately \$1 million retained for unforeseen emergency capital requirements.

Capital Improvement Fund: This fund accounts for the acquisition and construction of Capital Projects to be used in general Governmental-type operations. Financing is provided by Bonds, Property Tax, Fire Equipment Reserves, and Contribution from Private Sources and Grants. The fund is used when there is a need for appropriation authority to last more than one year.

Major Revenue Source: Bond Proceeds; Transfers from Capital Reserve; and Grants

Fund Balance Policy: To have all funds committed to capital projects.

Facilities Management Fund: This Fund was established to account for the routine maintenance performed on City buildings and grounds. Revenues are generated by billings to departments for maintenance services rendered. Management of the Facilities Department was combined with the Motor Equipment Department into a new “Facilities and Fleet Management” department in FY2009, however, the two funds remain separate and the Facilities Management function continues its focus on sustainable facilities and reduced energy consumption.

Allocation and recovery of costs: Costs are grouped together by the building that incurred the cost (i.e. City Hall). At the end of each month, the actual monthly costs by building are calculated and then charged back to the departments within the building based upon their square footage usage compared to the usable square footage of the building. Common areas (i.e. conference rooms) are not used as usable square footage, and therefore, become part of the building’s total cost of operation, which is allocated to the departments using the building. Also general costs (administrative costs, A-87 costs, IT charges, etc.) are allocated to each building based upon the building’s usable square footage compared to the total usable square footage of all the buildings.

Fund Balance Policy: Because the fund re-bills costs predominantly on a current basis, the fund balance requirements are less than other self-sustaining funds. The goal is to maintain up to a 10% reserve of fund balance for operations. The remaining fund balance is to be assigned as capital reserve for major repairs and improvements on each building in accordance to the receipt of the funds.

City of Grand Rapids
CAPITAL IMPROVEMENT (CPGCP401)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>CAPITAL IMPROVEMENT (CPGCP401)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	110,613	0	(15,852)	0	0	0	0	0	0
580 Contributions From Local Units	0	0	102,500	102,500	533,313	413,851	1,116,775	589,825	0
600 Charges For Services	0	0	20	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	11,073	0	7,912	0	0	0	0	0	0
671 Other Revenue	667,212	255,000	2,166,627	2,412,240	255,000	255,000	255,000	255,000	255,000
695 Other Financing Sources	6,503,567	4,386,968	5,366,297	4,386,750	5,392,951	4,660,653	6,694,894	5,629,926	5,208,962
CAPITAL IMPROVEMENT Total Revenue	7,292,465	4,641,968	7,627,504	6,901,490	6,181,264	5,329,504	8,066,669	6,474,751	5,463,962
EXPENDITURES									
<u>CAPITAL IMPROVEMENT (CPGCP401)</u>									
701 Personal Services	2,425	0	2,273	2,273	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	99,267	255,000	266,017	266,017	255,000	255,000	255,000	255,000	255,000
970 Capital Outlay	3,888,395	4,386,968	7,105,746	6,570,380	5,926,264	5,074,504	7,811,669	6,219,751	5,208,962
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	75,000	0	253,468	62,820	0	0	0	0	0
CAPITAL IMPROVEMENT Total Expenditures	4,065,087	4,641,968	7,627,504	6,901,490	6,181,264	5,329,504	8,066,669	6,474,751	5,463,962
CAPITAL IMPROVEMENT NET INCOME (LOSS)	3,227,378	0	0	0	0	0	0	0	0
Beginning Fund Balance	(1,868,777)	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601
Ending Fund Balance	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601
CAFR Reconciliation:									
Ending Fund Balance per CAFR	10,667,627	10,667,627	10,667,627	10,667,627	10,667,627	10,667,627	10,667,627	10,667,627	10,667,627
Assigned for Community Dispatch Fund Capital Projects	(100,000)	(150,000)	(150,000)	(150,000)	(200,000)	(250,000)	(300,000)	(350,000)	(400,000)
Assigned for Fire Department Apparatus Plan Reset	(3,233,829)	(3,233,829)	(3,233,829)	(3,233,829)	(3,233,829)	(3,233,829)	(3,233,829)	(3,233,829)	(3,233,829)
Assigned for Body Cameras and Digital Evidence Mgt Pgm	0	0	0	0	(381,984)	(292,140)	0	0	0
Assigned for Uncompleted Capital Projects	(5,975,197)	(5,925,197)	(5,925,197)	(5,925,197)	(5,493,213)	(5,533,057)	(5,775,197)	(5,725,197)	(5,675,197)
Unassigned Fund Balance Available for Reappropriation	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601	1,358,601

**City of Grand Rapids
CAPITAL RESERVE (CPGCP403)
STATEMENT OF OPERATIONS**

FIVE YEAR CAPITAL PROGRAM										
	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast	
REVENUES:										
Property Tax	\$ 4,914,490	\$ 4,858,408	\$ 4,858,408	\$ 4,845,702	\$ 4,903,942	\$ 4,958,084	\$ 5,019,816	\$ 5,058,539	\$ 5,059,039	
Income Tax @ 4%	2,691,199	2,737,191	2,737,191	2,836,270	2,933,506	3,006,842	3,082,014	3,159,064	3,238,041	
Income Tax @ 1%	-	684,298	684,298	709,067	733,376	751,710	770,504	789,766	809,510	
Intergovernmental Revenues (CVTRS / Revenue Sharing)	-	2,644,538	2,644,538	2,644,539	2,723,875	2,805,591	2,889,759	2,976,452	3,065,746	
CFOF: From Cemeteries Operating Fund	144,751	-	-	-	-	-	-	-	-	
From Brownfield - Mercantile Bank Tax Increment	64,216	62,950	62,950	62,950	61,837	60,724	59,611	58,498	57,385	
Interest on Investments	3,190	-	-	-	-	-	-	-	-	
Miscellaneous	1,462,791	-	-	-	-	-	-	-	-	
Other New Revenue Funding	-	-	-	-	-	-	-	-	-	
Total Revenue:	9,280,637	10,987,385	10,987,385	11,098,528	11,356,536	11,582,951	11,821,704	12,042,319	12,229,721	
EXPENDITURES:										
Debt Obligations (fiscal year completed)										
- KCDC 2003 (FY2016) Silver Creek Drainage	505,125	303,374	303,374	303,374	303,573	-	-	-	-	
- KCDC 2008 (FY2021) Grand River Floodwalls	726,989	728,549	728,549	728,549	739,362	747,328	748,788	230,415	228,978	
- KCDC Silver Creek Note 2013 (FY2017) Kreiser Basin Expansion	15,070	15,070	15,070	15,070	15,070	15,060	-	-	-	
- KCDC Flood Mgmt-Tremont NW/Shawmut Hills Drain Dist (2013)	50,000	50,000	50,000	50,000	100,000	100,000	100,000	21,350	-	
- KCDC 2014 (FY2035) Floodwall Bonds	-	95,695	95,695	64,522	335,146	321,646	317,396	322,146	320,746	
- GR Building Authority 2011 (FY2031) Archives Center Phase II	234,115	234,775	234,775	234,775	239,975	235,025	239,050	241,375	399,200	
- GR Building Authority 2010A (FY2040) 1120 Monroe Project (Facilities)	-	-	-	-	115,050	115,050	115,050	115,050	115,050	
- GR Building Authority 2010B (FY2033) 1120 Monroe Project (Facilities)	-	-	-	-	226,665	228,311	229,281	229,646	224,696	
- GR Building Authority 2009 (FY2021) Archives Center Phase I	144,913	146,113	146,113	146,113	142,050	142,588	142,781	142,625	-	
- GR Building Authority 2009 (FY2021) Police Facilities	1,978,388	1,978,038	1,978,038	1,978,038	1,982,350	1,980,913	1,980,338	1,980,369	1,987,775	
- Capital Improvmt Bonds 2007 (FY2018) Repairs to Public Museum	181,238	180,125	180,125	180,125	178,825	182,225	179,450	-	-	
- Capital Improvmt Bonds 2007 (FY2028) Wealthy St & Other Conduit	60,139	58,896	58,896	58,896	58,291	57,660	61,714	60,447	59,148	
- Capital Improvmt Bonds 2007 (FY2028) Fulton Street Cemetery Wall	144,751	141,794	141,794	141,794	143,099	144,230	144,751	144,718	144,392	
- Capital Improvmt Bonds 2009 (FY2030) Sidewalks/Conduit/Drainage	133,221	-	-	-	-	-	-	-	-	
- Capital Improvmt Bonds 2013 (FY2030) Refunding Sidewalks/Conduit/Drainage	30,389	141,549	141,549	141,549	144,198	143,066	142,576	141,543	141,946	
Brownfield IPA 2012 (FY2023) Front Ave Resurfacing	64,216	62,950	62,950	62,950	61,837	60,724	59,611	58,498	57,385	
Lease - Kent County Bonds 2005 & 2014 (FY2026) 61st District Court	1,454,737	1,455,418	1,455,418	1,393,826	1,450,473	1,451,064	1,451,994	1,451,900	1,454,434	
Lease - Human Services Complex (ACSET)	166,623	166,801	166,801	166,801	166,504	166,478	166,672	166,706	166,603	
Sub-total - Debt and Other Long Term Obligations	5,889,914	5,759,147	5,759,147	5,666,382	6,402,468	6,091,368	6,079,452	5,306,788	5,300,354	
Transfers to Capital - Other projects (see Appendix C)										
- Stormwater	220,000	295,000	295,000	295,000	331,571	355,142	674,714	826,286	977,857	
- Sidewalks	100,000	-	-	-	-	-	-	-	-	
- Facilities Management	525,000	1,552,068	1,552,068	1,552,068	2,563,120	2,029,899	3,675,899	3,070,001	2,443,750	
- Fire Equipment	165,000	187,900	187,900	187,900	174,000	215,300	282,000	190,000	190,000	
- Facilities Management-Fire Station Asset Management	-	-	-	-	336,600	343,332	350,199	357,203	364,347	
- Parks & Recreation-Indian Trails Golf Course	125,000	290,000	290,000	290,000	-	-	-	-	-	
- Police	149,260	905,000	905,000	905,000	802,270	325,000	150,000	-	-	
- Traffic Safety - Street Lighting & Bike Paths	340,000	632,000	632,000	632,000	431,562	205,000	625,000	205,000	205,000	
- Other Departments	-	-	-	-	-	-	-	-	-	
Sub-total - Transfers to Capital - Other projects (see Appendix C)	1,624,260	3,861,968	3,861,968	3,861,968	4,639,123	3,473,673	5,757,812	4,648,490	4,180,954	
Cost Allocation - A-87	60,448	36,319	36,319	36,319	39,014	40,184	41,390	42,632	43,911	
Income Tax Dept. - Subsidy for Electronic Storage (9990 - Op Transfer to Income Tax)	-	117,266	117,266	117,266	-	-	-	-	-	
Oakhill Cemetery Walls Restoration (9993 - Op Transfer to Cemetery Fund)	-	200,000	200,000	390,000	-	-	-	-	-	
Repairs at Various Cemeteries (9993 - Op Transfer to Cemetery Fund)	-	202,800	261,485	202,800	325,000	325,000	325,000	325,000	325,000	
Cemetery Software (9993 - Op Transfer to Cemetery Fund)	-	25,000	25,000	25,000	-	-	-	-	-	
Payment to Refund Bonds (2009 CIB)	1,439,156	-	-	-	-	-	-	-	-	
Total Expenditures:	9,013,777	10,202,500	10,261,185	10,299,735	11,405,605	9,930,225	12,203,654	10,322,910	9,850,219	
Operating Excess (Deficiency)	266,860	784,885	726,200	798,793	(49,069)	1,652,726	(381,950)	1,719,409	2,379,502	
Beginning Fund Balance	163,341	430,201	430,201	430,201	1,228,994	1,179,925	2,832,651	2,450,701	4,170,110	
Ending Fund Balance	\$ 430,201	\$ 1,215,085	\$ 1,156,400	\$ 1,228,994	\$ 1,179,925	\$ 2,832,651	\$ 2,450,701	\$ 4,170,110	\$ 6,549,612	
Reserve Targets:										
Assigned to Capital	0	0	0	0	0	0	0	0	0	
Unassigned	430,201	1,215,085	1,156,400	1,228,994	1,179,925	2,832,651	2,450,701	4,170,110	6,549,612	
Total	430,201	1,215,085	1,156,400	1,228,994	1,179,925	2,832,651	2,450,701	4,170,110	6,549,612	

CITY OF GRAND RAPIDS
FACILITIES MGMT-OPERATING (IS651651)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>FACILITIES MGMT-OPERATING (IS651651)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	5,575,351	5,906,446	4,544,286	4,442,852	4,359,339	4,454,757	4,557,705	4,643,037	4,736,488
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	229,166	231,267	231,267	231,581	239,584	240,232	244,045	247,913	251,900
671 Other Revenue	2,457	0	0	0	0	0	0	0	0
695 Other Financing Sources	112,283	0	0	0	0	0	0	0	0
<u>FACILITIES MGMT-OPERATING Total Revenue</u>	<u>5,919,257</u>	<u>6,137,713</u>	<u>4,775,553</u>	<u>4,674,433</u>	<u>4,598,923</u>	<u>4,694,989</u>	<u>4,801,750</u>	<u>4,890,950</u>	<u>4,988,388</u>
EXPENDITURES									
<u>FACILITIES MGMT-OPERATING (IS651651)</u>									
701 Personal Services	1,100,304	1,292,695	1,292,695	1,255,698	1,317,677	1,313,627	1,317,458	1,315,495	1,317,213
726 Supplies	52,830	161,000	161,000	163,250	159,000	162,610	166,233	170,179	174,158
800 Other Services And Charges	2,788,795	2,968,899	2,968,899	2,896,540	3,146,664	3,190,609	3,275,547	3,361,072	3,448,137
970 Capital Outlay	41,776	20,000	20,000	32,000	60,000	60,000	60,000	60,000	60,000
990 Debt Service	1,850	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(61,603)	(61,603)	0	(63,394)	(66,147)	(68,442)	(71,014)	(72,175)
999 Transfers Out	1,545,675	1,790,904	428,744	432,472	180,693	186,114	191,697	197,448	203,372
<u>FACILITIES MGMT-OPERATING Total Expenditures</u>	<u>5,531,230</u>	<u>6,171,895</u>	<u>4,809,735</u>	<u>4,779,960</u>	<u>4,800,640</u>	<u>4,846,813</u>	<u>4,942,493</u>	<u>5,033,180</u>	<u>5,130,705</u>
<u>FACILITIES MGMT-OPERATING NET INCOME (LOSS)</u>	<u>388,027</u>	<u>(34,182)</u>	<u>(34,182)</u>	<u>(105,527)</u>	<u>(201,717)</u>	<u>(151,824)</u>	<u>(140,743)</u>	<u>(142,230)</u>	<u>(142,317)</u>
<u>Other Sources & Uses of Cash</u>									
Less: Capitalized Fixed Assets	0	0	0	0	0	0	0	0	0
Change in accounts receivable	(139,328)	0	0	0	0	0	0	0	0
Change in accounts payable	32,309	0	0	0	0	0	0	0	0
<u>Net Other Sources & Uses</u>	<u>(107,019)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Net Change in Available Cash</u>	<u>281,008</u>	<u>(34,182)</u>	<u>(34,182)</u>	<u>(105,527)</u>	<u>(201,717)</u>	<u>(151,824)</u>	<u>(140,743)</u>	<u>(142,230)</u>	<u>(142,317)</u>
<u>Unrestricted Cash - Beginning of Year</u>	<u>1,032,330</u>	<u>1,313,338</u>	<u>1,313,338</u>	<u>1,313,338</u>	<u>1,207,811</u>	<u>1,006,094</u>	<u>854,270</u>	<u>713,527</u>	<u>571,297</u>
<u>Unrestricted Cash - End of Year</u>	<u>1,313,338</u>	<u>1,279,156</u>	<u>1,279,156</u>	<u>1,207,811</u>	<u>1,006,094</u>	<u>854,270</u>	<u>713,527</u>	<u>571,297</u>	<u>428,980</u>
Reserve Targets:									
<u>Assigned to Reserves - 25% of Current Spending</u>	<u>1,382,808</u>	<u>1,542,974</u>	<u>1,202,434</u>	<u>1,194,990</u>	<u>1,200,160</u>	<u>1,211,703</u>	<u>1,235,623</u>	<u>1,258,295</u>	<u>1,282,676</u>
<u>Unassigned Cash</u>	<u>(69,470)</u>	<u>(263,818)</u>	<u>76,722</u>	<u>12,821</u>	<u>(194,066)</u>	<u>(357,433)</u>	<u>(522,096)</u>	<u>(686,998)</u>	<u>(853,696)</u>
<u>Total</u>	<u>1,313,338</u>	<u>1,279,156</u>	<u>1,279,156</u>	<u>1,207,811</u>	<u>1,006,094</u>	<u>854,270</u>	<u>713,527</u>	<u>571,297</u>	<u>428,980</u>
Unassigned Cash as a % of Total Current Spending	-1.26%	-4.27%	1.60%	0.27%	-4.04%	-7.37%	-10.56%	-13.65%	-16.64%

CITY OF GRAND RAPIDS
FACILITIES MANAGEMENT-CAPITAL (IS651652)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	45,509	42,665	42,665	42,665	85,330	0	85,330	138,661	113,062
600 Charges For Services	0	0	1,362,160	1,517,224	1,966,014	2,148,889	2,272,877	2,441,258	2,461,604
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,145,924	1,362,160	0	0	0	0	0	0	0
<i>FACILITIES MANAGEMENT-CAPITAL Total Revenue</i>	1,191,433	1,404,825	1,404,825	1,559,889	2,051,344	2,148,889	2,358,207	2,579,919	2,574,666
EXPENDITURES									
<u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	5,115	0	0	0	0	0	0	0	0
970 Capital Outlay	776,856	1,251,200	1,470,135	2,515,493	1,673,825	1,828,075	2,074,830	2,167,750	2,092,425
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	10,000	0	0	0	0	0	0	0	0
<i>FACILITIES MANAGEMENT-CAPITAL Total Expenditures</i>	791,971	1,251,200	1,470,135	2,515,493	1,673,825	1,828,075	2,074,830	2,167,750	2,092,425
<i>FACILITIES MANAGEMENT-CAPITAL NET INCOME (LOSS)</i>	399,462	153,625	(65,310)	(955,604)	377,519	320,814	283,377	412,169	482,241
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Change in accounts receivable	(17,522)	0	0	0	0	0	0	0	0
Change in accounts payable	53,428	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	35,906	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	435,368	153,625	(65,310)	(955,604)	377,519	320,814	283,377	412,169	482,241
<i>Unrestricted Cash - Beginning of Year</i>	2,220,396	2,655,764	2,655,764	2,655,764	1,700,160	2,077,679	2,398,493	2,681,870	3,094,039
<i>Unrestricted Cash - End of Year</i>	2,655,764	2,809,389	2,590,454	1,700,160	2,077,679	2,398,493	2,681,870	3,094,039	3,576,280
CAFR Reconciliation:									
Ending Cash per CAFR	2,655,764	0	0	0	0	0	0	0	0
Assigned for Uncompleted Capital Projects	(2,655,764)								
Unassigned Cash Available for Reappropriation	0	0	0	0	0	0	0	0	0



CITY OF
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Auto Parking System Operating Fund: This fund is used to account for the operation and maintenance of major parking facilities, several surface parking lots and over 2,000 parking meters. In addition, parking system personnel account for the operation of the parking enforcement and violations function, which processes over 130,000 tickets per year. The cost of enforcement and the fine revenues are accounted for in the General Operating Fund. Financing of the Parking System operations is provided primarily through user charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%; Commit the remaining fund balance to future projects and debt service payments.

Auto Parking System Capital Fund: The Auto Parking System Capital Fund is an “all-years” fund that accounts for capital additions and improvements to the City’s major parking facilities including ramps, several surface lots and numerous parking meters. The revenues & expenditures in any given timeframe will be based on the scope & volume of the capital projects taking place. Projects in this Fund are cash funded from accumulated earnings in the operating fund (or “system cash”). Revenues are 100% restricted for paying expenditures associated with approved capital projects. Expenditures associated with these projects are paid as they are incurred.

Sewage Disposal System Fund: This fund accounts for the operation and maintenance of the municipal sewage disposal system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Sewage Disposal System Cash Projects Fund: The Sewage Disposal System Cash Projects Fund is an “all-years” fund and accounts for capital additions and improvements. The revenues & expenditures in any given timeframe will be based on the scope & volume of the construction projects taking place. Projects in this Fund are: 1) cash funded from accumulated earnings in the operating fund (or “system cash”); 2) funded from an outside source, such as financing from a State Revolving Fund (SRF) Loan, a grant, or other agency pass thru funding such as the Michigan Department of Transportation (MDOT). Revenues are 100% restricted for paying expenditures associated with approved capital projects. Expenditures associated with these projects are paid as they are incurred.

Sewage Disposal System Bond Projects Fund: The Sewage Disposal System Bond Projects Fund is an “all-years” fund and accounts for capital additions and improvements. The revenues & expenditures in any given timeframe will be based on the scope & volume of the construction projects taking place. Projects in this Fund are financed with revenue bond proceeds. Bonds are considered when sewer capital project needs are greater than the available fund cash flow. Revenues are 100% restricted for paying expenditures associated with approved capital projects. Expenditures

associated with these projects are paid as they are incurred. This fund must comply with the Internal Revenue Service Code, Section 1.150-2. Each bond issue must be fully expended within a three-year period of time and projects assigned must comply with bond rules to be eligible for reimbursement.

Water Supply System Fund: This fund accounts for the operation and maintenance of the municipal water supply system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Water Supply System Cash Projects Fund: The Water Supply System Cash Projects Fund is an “all-years” fund and accounts for capital additions and improvements. The revenues & expenditures in any given timeframe will be based on the scope & volume of the construction projects taking place. Projects in this Fund are: 1) cash funded from accumulated earnings in the operating fund (or “system cash”); 2) funded from an outside source, such as financing from a State Revolving Fund (SRF) Loan, a grant, or other agency pass thru funding such as the Michigan Department of Transportation (MDOT). Revenues are 100% restricted for paying expenditures associated with approved capital projects. Expenditures associated with these projects are paid as they are incurred.

Water Supply System Bond Projects Fund: The Water Supply System Bond Projects Fund is an “all-years” fund and accounts for capital additions and improvements. The revenues & expenditures in any given timeframe will be based on the scope & volume of the construction projects taking place. Projects in this Fund are financed with revenue bond proceeds. Bonds are considered when water capital project needs are greater than the available fund cash flow. Revenues are 100% restricted for paying expenditures associated with approved capital projects. Expenditures associated with these projects are paid as they are incurred. This fund must comply with the Internal Revenue Service Code, Section 1.150-2. Each bond issue must be fully expended within a three-year period of time and projects assigned must comply with bond rules to be eligible for reimbursement.

City of Grand Rapids
AUTO PARKING CAPITAL PROJECTS (ENAPS586)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	200	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	20,000	0	0	0	0	0	0
695 Other Financing Sources	1,180,000	4,623,000	5,575,724	4,623,000	3,765,000	1,165,000	790,000	650,000	490,000
<i>AUTO PARKING CAPITAL PROJECTS Total Revenue</i>	<i>1,180,000</i>	<i>4,623,000</i>	<i>5,595,924</i>	<i>4,623,000</i>	<i>3,765,000</i>	<i>1,165,000</i>	<i>790,000</i>	<i>650,000</i>	<i>490,000</i>
EXPENDITURES									
<u>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</u>									
701 Personal Services	34	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	310,386	0	0	0	0	0	0	0	0
970 Capital Outlay	309,990	4,623,000	5,595,924	4,623,000	3,765,000	1,165,000	790,000	650,000	490,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>AUTO PARKING CAPITAL PROJECTS Total Expenditures</i>	<i>620,410</i>	<i>4,623,000</i>	<i>5,595,924</i>	<i>4,623,000</i>	<i>3,765,000</i>	<i>1,165,000</i>	<i>790,000</i>	<i>650,000</i>	<i>490,000</i>
<i>AUTO PARKING CAPITAL PROJECTS NET INCOME (LOSS)</i>	<i>559,590</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Other Sources & Uses of Cash									
Change in receivables	-	0	0	0	0	0	0	0	0
Change in payables	23,655	0	0	0	0	0	0	0	0
Net Other Sources & Uses	23,655	0	0	0	0	0	0	0	0
Net Change in Available Cash	583,245	0	0	0	0	0	0	0	0
<i>Unrestricted Cash - Beginning of Year</i>	<i>(583,245)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Unrestricted Cash - End of Year</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
CAFR Reconciliation:									
Ending Cash per CAFR	3,389,055	0	0	0	0	0	0	0	0
Assigned for Uncompleted Capital Projects	(3,389,055)								
Unassigned Fund Balance Available for Reappropriation	0	0	0	0	0	0	0	0	0

City of Grand Rapids
AUTO PARKING OPERATING (ENAPS585)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>AUTO PARKING OPERATING (ENAPS585)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	14,265,565	12,305,315	12,305,315	14,133,627	13,862,743	13,863,468	13,864,379	13,864,872	13,864,717
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	308,180	187,700	187,700	207,000	228,586	230,875	233,165	235,651	238,071
671 Other Revenue	147,061	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
AUTO PARKING OPERATING Total Revenue	14,720,806	12,493,015	12,493,015	14,340,627	14,091,329	14,094,343	14,097,544	14,100,523	14,102,788
EXPENDITURES									
<u>AUTO PARKING OPERATING (ENAPS585)</u>									
701 Personal Services	2,263,854	2,656,207	2,656,207	2,527,033	3,006,268	3,015,996	3,029,582	3,028,772	3,035,233
726 Supplies	165,386	114,200	114,200	174,000	173,100	171,603	171,606	171,609	171,613
800 Other Services And Charges	4,403,992	4,588,115	4,838,115	4,980,779	5,084,160	5,073,998	4,863,474	5,149,198	5,142,825
970 Capital Outlay	0	14,700	14,700	9,700	9,550	9,700	9,550	9,700	9,550
990 Debt Service	1,649,744	1,426,059	1,426,059	1,426,809	1,391,994	1,350,830	1,304,373	1,250,701	1,191,344
996 Appropriation Lapse	0	(330,000)	(330,000)	(236,600)	(236,600)	(236,600)	(236,600)	(236,600)	(236,600)
999 Transfers Out	2,215,542	6,802,472	7,755,196	6,802,472	6,000,641	3,413,498	3,049,311	2,293,091	1,074,847
AUTO PARKING OPERATING Total Expenditures	10,698,518	15,271,753	16,474,477	15,684,193	15,429,113	12,799,025	12,191,296	11,666,471	10,388,812
AUTO PARKING OPERATING NET INCOME (LOSS)	4,022,288	(2,778,738)	(3,981,462)	(1,343,566)	(1,337,784)	1,295,318	1,906,248	2,434,052	3,713,976
<u>Other Sources & Uses of Cash</u>									
Less: Payment of Debt Service Principal	(2,360,000)	(1,025,000)	(1,025,000)	(1,025,000)	(1,225,000)	(1,260,000)	(1,305,000)	(1,380,000)	(1,420,000)
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Less: Non-Cash Activities: Contribution of Capital Assets	0								
Change in receivables	(205,259)	0	0	0	0	0	0	0	0
Change in payables	13,874	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(2,551,385)	(1,025,000)	(1,025,000)	(1,025,000)	(1,225,000)	(1,260,000)	(1,305,000)	(1,380,000)	(1,420,000)
Net Change in Available Cash	1,470,903	(3,803,738)	(5,006,462)	(2,368,566)	(2,562,784)	35,318	601,248	1,054,052	2,293,976
Unrestricted Cash - Beginning of Year	14,507,625	15,978,528	15,978,528	15,978,528	13,609,962	11,047,178	11,082,496	11,683,744	12,737,796
Unrestricted Cash - End of Year	15,978,528	12,174,790	10,972,066	13,609,962	11,047,178	11,082,496	11,683,744	12,737,796	15,031,772
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	3,264,629	4,074,188	4,374,869	4,177,298	4,163,528	3,514,756	3,374,074	3,261,618	2,952,203
Unassigned Cash	12,713,899	8,100,602	6,597,197	9,432,664	6,883,650	7,567,739	8,309,670	9,476,178	12,079,569
Total	15,978,528	12,174,790	10,972,066	13,609,962	11,047,178	11,082,496	11,683,744	12,737,796	15,031,772
Unassigned Cash as a % of Total Current Spending	95.95%	49.71%	37.70%	56.45%	41.33%	53.83%	61.57%	72.63%	102.29%

City of Grand Rapids
SEWAGE SYSTEM RECEIVING/OPERATIONS (ENSDS500)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>RECEIVING/OPERATIONS (ENSDS500)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	55,853	68,900	68,900	61,400	65,800	68,900	68,900	68,900	68,900
501 Intergovernmental Revenues	44,429	0	0	0	0	0	0	0	0
539 State Revenues	446,297	0	0	0	0	0	0	0	0
600 Charges For Services	48,801,391	52,436,640	52,436,640	50,502,818	52,569,812	53,671,965	54,714,867	55,882,849	56,947,710
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	229,542	150,000	150,000	150,000	196,255	201,161	206,198	211,366	216,665
671 Other Revenue	1,816,525	845,000	845,000	773,527	810,000	830,000	850,000	870,000	890,000
695 Other Financing Sources	(1,297,414)	0	0	0	0	0	0	0	0
RECEIVING/OPERATIONS Total Revenue	50,096,623	53,500,540	53,500,540	51,487,745	53,641,867	54,772,026	55,839,965	57,033,115	58,123,275
EXPENDITURES									
<u>RECEIVING/OPERATIONS (ENSDS500)</u>									
701 Personal Services	8,924,119	9,992,435	9,992,435	9,134,808	10,267,011	10,235,874	10,281,809	10,278,387	10,302,758
726 Supplies	1,438,674	1,193,470	1,193,470	1,311,692	1,368,676	1,300,903	1,458,766	1,311,149	1,313,115
800 Other Services And Charges	11,148,351	12,541,378	12,541,378	12,478,850	13,146,505	13,064,546	13,444,756	13,810,131	14,166,769
970 Capital Outlay	0	264,062	264,062	329,116	204,759	207,953	211,257	214,673	218,205
990 Debt Service	11,787,174	12,339,388	12,339,388	12,118,087	12,556,583	12,226,755	11,871,069	11,484,431	11,097,635
996 Appropriation Lapse	0	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)
999 Transfers Out	2,776,022	7,716,535	7,716,535	7,433,323	12,552,088	13,775,455	13,674,012	8,935,087	11,641,248
RECEIVING/OPERATIONS Total Expenditures	36,074,339	42,967,268	42,967,268	41,725,876	49,015,622	49,731,486	49,861,669	44,953,858	47,659,730
RECEIVING/OPERATIONS NET INCOME (LOSS)	14,022,284	10,533,272	10,533,272	9,761,869	4,626,245	5,040,540	5,978,296	12,079,257	10,463,545
<u>Other Sources & Uses of Cash</u>									
Less: Payment of Debt Service Principal	(10,799,073)	(8,670,094)	(8,670,094)	(8,754,094)	(7,623,209)	(7,780,000)	(7,905,000)	(8,285,000)	(8,675,000)
Change in receivables	894,302	0	0	0	0	0	0	0	0
Change in payables	(1,106,895)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(11,011,666)	(8,670,094)	(8,670,094)	(8,754,094)	(7,623,209)	(7,780,000)	(7,905,000)	(8,285,000)	(8,675,000)
Net Change in Available Cash	3,010,618	1,863,178	1,863,178	1,007,775	(2,996,964)	(2,739,460)	(1,926,704)	3,794,257	1,788,545
Unrestricted Cash - Beginning of Year	19,683,373	22,693,991	22,693,991	22,693,991	23,701,766	20,704,802	17,965,342	16,038,638	19,832,895
Unrestricted Cash - End of Year	22,693,991	24,557,169	24,557,169	23,701,766	20,704,802	17,965,342	16,038,638	19,832,895	21,621,440
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	11,718,353	12,909,341	12,909,341	12,619,993	14,159,708	14,377,872	14,441,667	13,309,715	14,083,683
Unassigned Cash	10,975,638	11,647,828	11,647,828	11,081,773	6,545,094	3,587,470	1,596,971	6,523,180	7,537,757
Total	22,693,991	24,557,169	24,557,169	23,701,766	20,704,802	17,965,342	16,038,638	19,832,895	21,621,440
Unassigned Cash as a % of Total Current Spending	23.42%	22.56%	22.56%	21.95%	11.56%	6.24%	2.76%	12.25%	13.38%

City of Grand Rapids
SEWAGE SYSTEM CASH PROJECTS (ENSDS510 & ENSDS520)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>REPLACEMENT (ENSDS510)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	51,520	0	5,132	5,132	0	0	0	0	0
539 State Revenues	110,877	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	1,459	0	3,574	3,574	0	0	0	0	0
695 Other Financing Sources	1,357,414	4,799,000	4,799,000	4,799,000	9,387,000	10,831,000	10,736,000	6,010,000	8,800,000
REPLACEMENT Total Revenue	1,521,271	4,799,000	4,807,706	4,807,706	9,387,000	10,831,000	10,736,000	6,010,000	8,800,000
EXPENDITURES									
<u>REPLACEMENT (ENSDS510)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	3,172,951	4,799,000	4,807,706	4,807,706	9,387,000	10,831,000	10,736,000	6,010,000	8,800,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
REPLACEMENT Total Expenditures	3,172,951	4,799,000	4,807,706	4,807,706	9,387,000	10,831,000	10,736,000	6,010,000	8,800,000
REPLACEMENT NET INCOME (LOSS)	(1,651,680)	0	0	0	0	0	0	0	0
Other Sources & Uses of Cash									
Change in receivables	0	0	0	0	0	0	0	0	0
Change in payables	366,125	0	0	0	0	0	0	0	0
Net Other Sources & Uses	366,125	0	0	0	0	0	0	0	0
Net Change in Available Cash	(1,285,556)	0	0	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	1,385,923	100,368	100,368	100,368	100,368	100,368	100,368	100,368	100,368
Unrestricted Cash - End of Year	100,368	100,368	100,368	100,368	100,368	100,368	100,368	100,368	100,368
CAFR Reconciliation:									
Ending Cash per CAFR	8,076,999	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555
Assigned for Uncompleted Capital Projects	(7,976,632)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)
Unassigned Cash Available for Reappropriation	100,368	967,297	967,297	967,297	967,297	967,297	967,297	967,297	967,297

City of Grand Rapids
SEWAGE SYSTEM REVENUE BOND PROJECTS (ENSDS535 & ENSDS536)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>SS REVENUE BONDS 2010A&B (ENSDS534)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	65,872	0	0	0	0	0	0	0	0
671 Other Revenue	19,960	0	19,960	19,960	0	0	0	0	0
695 Other Financing Sources	0	9,110,000	30,079,593	9,837,000	0	0	5,000,000	0	0
SS REVENUE BONDS 2010A&B Total Revenue	85,832	9,110,000	30,099,553	9,856,960	0	0	5,000,000	0	0
EXPENDITURES									
<u>SS REVENUE BONDS 2010A&B (ENSDS534)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	11,334,800	9,110,000	30,099,553	9,856,960	0	0	5,000,000	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B Total Expenditures	11,334,800	9,110,000	30,099,553	9,856,960	0	0	5,000,000	0	0
SS REVENUE BONDS 2010A&B NET INCOME (LOSS)	(11,248,968)	0	0	0	0	0	0	0	0
Other Sources & Uses of Cash									
Change in receivables	0	0	0	0	0	0	0	0	0
Change in payables	415,745	0	0	0	0	0	0	0	0
Net Other Sources & Uses	415,745	0	0	0	0	0	0	0	0
Net Change in Available Cash	(10,833,223)	0	0	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	11,062,862	229,639	229,639	229,639	229,639	229,639	229,639	229,639	229,639
Unrestricted Cash - End of Year	229,639	229,639	229,639	229,639	229,639	229,639	229,639	229,639	229,639
CAFR Reconciliation:									
Ending Cash per CAFR	8,040,953	8,040,953	8,040,953	8,040,953	8,040,953	8,040,953	8,040,953	8,040,953	8,040,953
Assigned for Uncompleted Capital Projects	(7,811,314)	(7,811,314)	(7,811,314)	(7,811,314)	(7,811,314)	(7,811,314)	(7,811,314)	(7,811,314)	(7,811,314)
Unassigned Cash Available for Reappropriation	229,639	229,639	229,639	229,639	229,639	229,639	229,639	229,639	229,639

City of Grand Rapids
WATER SYSTEM RECEIVING/OPERATIONS (ENWSS500)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>RECEIVING/OPERATIONS (ENWSS500)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	22,205	14,000	14,000	22,200	17,500	17,575	17,650	17,730	17,800
539 State Revenues	553,694	0	0	0	0	0	0	0	0
600 Charges For Services	39,166,711	41,131,336	41,131,336	38,573,018	40,235,401	40,850,318	41,474,215	42,107,226	42,749,488
655 Fines And Forfeitures	1,336,935	1,213,742	1,213,742	1,383,138	1,363,673	1,390,946	1,418,765	1,447,141	1,476,084
664 Interest And Rents	876,997	701,000	701,000	811,635	856,596	792,786	804,941	774,669	789,369
671 Other Revenue	1,372,218	15,429	15,429	15,500	15,000	15,000	15,000	15,000	15,000
695 Other Financing Sources	824,822	2,156,684	2,156,684	1,873,472	2,489,394	2,246,090	2,216,296	2,179,320	2,070,708
RECEIVING/OPERATIONS Total Revenue	44,153,582	45,232,191	45,232,191	42,678,963	44,977,564	45,312,715	45,946,867	46,541,086	47,118,449
EXPENDITURES									
<u>RECEIVING/OPERATIONS (ENWSS500)</u>									
701 Personal Services	11,402,597	12,699,997	12,699,997	11,619,568	11,782,518	11,717,720	11,754,102	11,753,186	11,793,057
726 Supplies	810,940	1,360,973	1,360,973	1,258,150	1,373,532	1,408,762	1,436,415	1,464,651	1,493,407
800 Other Services And Charges	11,693,346	10,839,803	10,947,362	10,982,724	12,346,194	12,129,309	12,351,460	12,733,770	12,894,255
970 Capital Outlay	0	251,930	251,930	159,000	285,275	255,764	254,841	259,008	263,269
990 Debt Service	5,352,023	4,927,514	4,927,514	4,762,104	4,645,713	4,403,300	4,743,585	4,794,929	4,530,544
996 Appropriation Lapse	0	(1,010,000)	(1,010,000)	0	(1,030,000)	(1,021,000)	(1,033,000)	(1,049,000)	(1,059,000)
999 Transfers Out	6,094,957	6,480,166	8,235,714	8,235,714	6,994,608	6,047,881	4,392,748	7,358,225	6,927,131
RECEIVING/OPERATIONS Total Expenditures	35,353,863	35,550,383	37,413,491	37,017,260	36,397,840	34,941,736	33,900,151	37,314,769	36,842,663
RECEIVING/OPERATIONS NET INCOME (LOSS)	8,799,719	9,681,808	7,818,700	5,661,703	8,579,724	10,370,979	12,046,716	9,226,317	10,275,786
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(10,946,532)	(11,227,925)	(11,227,925)	(11,227,925)	(10,530,363)	(11,338,945)	(12,396,230)	(7,752,212)	(8,079,094)
Change in receivables	2,180,063	0	0	0	0	0	0	0	0
Change in payables	(5,891,234)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(14,657,703)	(11,227,925)	(11,227,925)	(11,227,925)	(10,530,363)	(11,338,945)	(12,396,230)	(7,752,212)	(8,079,094)
Net Change in Available Cash	(5,857,984)	(1,546,117)	(3,409,225)	(5,566,222)	(1,950,639)	(967,966)	(349,514)	1,474,105	2,196,692
Unrestricted Cash - Beginning of Year	22,769,899	21,202,660	21,202,660	21,202,660	15,636,438	13,685,799	12,717,832	12,368,319	13,842,424
Add: Change in Surety Cash Reserve	4,290,745	0	0	0	0	0	0	0	0
Unrestricted Cash - End of Year	21,202,660	19,656,543	17,793,435	15,636,438	13,685,799	12,717,832	12,368,319	13,842,424	16,039,116
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	11,575,099	11,694,577	12,160,354	12,061,296	11,732,051	11,570,170	11,574,095	11,266,745	11,230,439
Unassigned Cash	9,627,561	7,961,966	5,633,081	3,575,142	1,953,748	1,147,662	794,223	2,575,679	4,808,677
Total	21,202,660	19,656,543	17,793,435	15,636,438	13,685,799	12,717,832	12,368,319	13,842,424	16,039,116
Unassigned Cash as a % of Total Current Spending	20.79%	17.02%	11.58%	7.41%	4.16%	2.48%	1.72%	5.72%	10.70%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2016, Version 1
RECEIVING/OPERATIONS (ENWSS500)

		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Organizations									
Enterprise Services (C330)									
450	Licenses And Permits	14,000	14,000	22,200	17,500	17,575	17,650	17,730	17,800
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
600	Charges For Services	41,131,336	41,131,336	38,573,018	40,235,401	40,850,318	41,474,215	42,107,226	42,749,488
655	Fines And Forfeitures	1,213,742	1,213,742	1,383,138	1,363,673	1,390,946	1,418,765	1,447,141	1,476,084
664	Interest And Rents	561,000	561,000	671,635	673,425	605,036	612,481	577,433	587,161
671	Other Revenue	15,429	15,429	15,500	15,000	15,000	15,000	15,000	15,000
695	Other Financing Sources	2,156,684	2,156,684	1,873,472	2,489,394	2,246,090	2,216,296	2,179,320	2,070,708
Enterprise Services Total		45,092,191	45,092,191	42,538,963	44,794,393	45,124,965	45,754,407	46,343,850	46,916,241
Treasury (F640)									
664	Interest And Rents	140,000	140,000	140,000	183,171	187,750	192,460	197,236	202,208
Treasury Total		140,000	140,000	140,000	183,171	187,750	192,460	197,236	202,208
Total		45,232,191	45,232,191	42,678,963	44,977,564	45,312,715	45,946,867	46,541,086	47,118,449
Overall Summary by Character									
401	Taxes	0	0	0	0	0	0	0	0
450	Licenses And Permits	14,000	14,000	22,200	17,500	17,575	17,650	17,730	17,800
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
600	Charges For Services	41,131,336	41,131,336	38,573,018	40,235,401	40,850,318	41,474,215	42,107,226	42,749,488
655	Fines And Forfeitures	1,213,742	1,213,742	1,383,138	1,363,673	1,390,946	1,418,765	1,447,141	1,476,084
664	Interest And Rents	701,000	701,000	811,635	856,596	792,786	804,941	774,669	789,369
671	Other Revenue	15,429	15,429	15,500	15,000	15,000	15,000	15,000	15,000
695	Other Financing Sources	2,156,684	2,156,684	1,873,472	2,489,394	2,246,090	2,216,296	2,179,320	2,070,708
Total		45,232,191	45,232,191	42,678,963	44,977,564	45,312,715	45,946,867	46,541,086	47,118,449

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2016, Version 1
RECEIVING/OPERATIONS (ENWSS500)

		2015	2015	2015	2016	2017	2018	2019	2020
		Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
Organizations									
Enterprise Services (C330)									
701	Personal Services	12,427,597	12,427,597	11,347,167	11,524,289	11,460,338	11,495,317	11,494,558	11,533,720
726	Supplies	1,355,473	1,355,473	1,252,350	1,367,432	1,402,362	1,429,715	1,457,651	1,486,107
800	Other Services And Charges	10,704,222	10,811,781	10,638,994	11,993,672	11,793,401	12,012,610	12,377,385	12,521,180
970	Capital Outlay	251,600	251,600	158,500	284,775	255,264	254,341	258,508	262,769
990	Debt Service	4,927,514	4,927,514	4,762,104	4,645,713	4,403,300	4,743,585	4,794,929	4,530,544
996	Appropriation Lapse	(1,010,000)	(1,010,000)	0	(1,030,000)	(1,021,000)	(1,033,000)	(1,049,000)	(1,059,000)
999	Transfers Out	6,480,166	8,235,714	8,235,714	6,994,608	6,047,881	4,392,748	7,358,225	6,927,131
Enterprise Services Total		35,136,572	36,999,679	36,394,829	35,780,489	34,341,546	33,295,316	36,692,256	36,202,451
Treasury (F640)									
701	Personal Services	272,401	272,401	272,401	258,229	257,382	258,784	258,628	259,337
726	Supplies	5,500	5,500	5,800	6,100	6,400	6,700	7,000	7,300
800	Other Services And Charges	135,581	135,581	343,730	352,522	335,908	338,850	356,385	373,075
970	Capital Outlay	330	330	500	500	500	500	500	500
Treasury Total		413,812	413,812	622,431	617,351	600,190	604,834	622,513	640,212
Total		35,550,384	37,413,491	37,017,260	36,397,840	34,941,736	33,900,151	37,314,769	36,842,663
Overall Summary by Character									
701	Personal Services	12,699,998	12,699,997	11,619,568	11,782,518	11,717,720	11,754,102	11,753,186	11,793,057
726	Supplies	1,360,973	1,360,973	1,258,150	1,373,532	1,408,762	1,436,415	1,464,651	1,493,407
800	Other Services And Charges	10,839,803	10,947,362	10,982,724	12,346,194	12,129,309	12,351,460	12,733,770	12,894,255
970	Capital Outlay	251,930	251,930	159,000	285,275	255,764	254,841	259,008	263,269
990	Debt Service	4,927,514	4,927,514	4,762,104	4,645,713	4,403,300	4,743,585	4,794,929	4,530,544
996	Appropriation Lapse	(1,010,000)	(1,010,000)	0	(1,030,000)	(1,021,000)	(1,033,000)	(1,049,000)	(1,059,000)
999	Transfers Out	6,480,166	8,235,714	8,235,714	6,994,608	6,047,881	4,392,748	7,358,225	6,927,131
Total		35,550,384	37,413,491	37,017,260	36,397,840	34,941,736	33,900,151	37,314,769	36,842,663

City of Grand Rapids
WATER SYSTEM CASH PROJECTS (ENWSS510 & ENWSS520)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>REPLACEMENT (ENWSS510)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	263,154	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	81,106	0	81,335	81,335	0	0	0	0	0
695 Other Financing Sources	6,582,480	12,497,000	21,132,162	17,991,148	13,535,500	11,934,000	21,293,500	6,638,000	6,185,300
REPLACEMENT Total Revenue	6,926,740	12,497,000	21,213,497	18,072,483	13,535,500	11,934,000	21,293,500	6,638,000	6,185,300
EXPENDITURES									
<u>REPLACEMENT (ENWSS510)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	5,192,930	12,497,000	21,213,497	18,072,483	13,535,500	11,934,000	21,293,500	6,638,000	6,185,300
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	(22,000)	0	0	0	0	0	0	0	0
REPLACEMENT Total Expenditures	5,170,930	12,497,000	21,213,497	18,072,483	13,535,500	11,934,000	21,293,500	6,638,000	6,185,300
REPLACEMENT NET INCOME (LOSS)	1,755,810	0	(0)	0	0	0	0	0	0
Other Sources & Uses of Cash									
Change in receivables	0	0	0	0	0	0	0	0	0
Change in payables	(869,192)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(869,192)	0	0	0	0	0	0	0	0
Net Change in Available Cash	886,618	0	(0)	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	329,491	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109
Unrestricted Cash - End of Year	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109
CAFR Reconciliation:									
Ending Cash per CAFR	7,211,024	7,211,025	7,211,026	7,211,027	7,211,028	7,211,029	7,211,030	7,211,031	7,211,032
Assigned for Uncompleted Capital Projects	(5,994,915)	(5,994,916)	(5,994,917)	(5,994,918)	(5,994,919)	(5,994,920)	(5,994,921)	(5,994,922)	(5,994,923)
Unassigned Cash Available for Reappropriation	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109	1,216,109

City of Grand Rapids
WATER SYSTEM REVENUE BONDS 2009 (ENWSS531 & ENWSS532)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>WSS REVENUE BONDS 2009 (ENWSS531)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	24,300	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	14,331	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	(3,835,510)	(3,629,275)	20,000,000	0	0	0	0
WSS REVENUE BONDS 2009 Total Revenue	38,631	0	(3,835,510)	(3,629,275)	20,000,000	0	0	0	0
EXPENDITURES									
<u>WSS REVENUE BONDS 2009 (ENWSS531)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	2,881,580	0	(3,835,510)	(3,629,275)	7,472,000	6,080,000	4,448,000	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
WSS REVENUE BONDS 2009 Total Expenditures	2,881,580	0	(3,835,510)	(3,629,275)	7,472,000	6,080,000	4,448,000	0	0
WSS REVENUE BONDS 2009 NET INCOME (LOSS)	(2,842,948)	0	0	0	12,528,000	(6,080,000)	(4,448,000)	0	0
Other Sources & Uses of Cash									
Change in receivables	0	0	0	0	0	0	0	0	0
Change in payables	17,203	0	0	0	0	0	0	0	0
Net Other Sources & Uses	17,203	0	0	0	0	0	0	0	0
Net Change in Available Cash	(2,825,745)	0	0	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	3,031,980	206,235	206,235	206,235	206,235	12,734,235	6,654,235	2,206,235	2,206,235
Unrestricted Cash - End of Year	206,235	206,235	206,235	206,235	12,734,235	6,654,235	2,206,235	2,206,235	2,206,235
CAFR Reconciliation:									
Ending Cash per CAFR	643,974	643,975	643,976	643,977	643,978	643,979	643,980	643,981	643,982
Assigned for Uncompleted Capital Projects	(437,739)	(437,740)	(437,741)	(437,742)	(437,743)	(437,744)	(437,745)	(437,746)	(437,747)
Unassigned Cash Available for Reappropriation	206,235	206,235	206,235	206,235	206,235	206,235	206,235	206,235	206,235

Refuse Collection and Disposal Fund: This fund accounts for the collection and removal of trash and debris. Financing is provided by special tax millage (FY 2016 1.6 mills), and cart program revenues. The department promotes recycling and composting of yard waste.

Major Revenue Source: Property Taxes

Fund Balance Policy: To have all funds committed to refuse collection and disposal activities.

61st District Court Fund: The 61st District Court Fund is used to account for the revenues and expenditures related to the operations of the local branch of the Michigan Trial Court system. The 61st District Court has six judges and one full time magistrate. The Court hears cases which arise within the boundary of the City of Grand Rapids. This fund is unable to sustain itself with revenues and requires support from the General Operating Fund.

Major Revenue Source: Fines (41%) and General Operating Fund Support (34%)

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

Community Dispatch Fund: The purpose of the fund is to account for the activities in the community dispatch center. The City of Grand Rapids and the City of Wyoming formed a partnership to operate a call taking and dispatch operations. The partnership operates as the second public safety answer point (PSAP) in Kent County. Kent County and the remaining communities operate the other PSAP. Funding is provided by the Kent County Dispatch Authority pursuant to an agreement to share charges that are added to 911 cell phone calls. The cities of Grand Rapids and Wyoming provide the remaining funding in accordance with formulas that are updated annually. The two municipalities share in the resources of a centralized community dispatch center, which is an initiative to consolidate emergency 911 calls for police and fire department services.

Major Revenue Source: Funding comes from each municipality in agreed upon percentage.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

Drug Law Enforcement Fund: This fund receives revenue from the sales of property forfeited pursuant to the enforcement of controlled substances. Funds are to be used only to enhance drug enforcement laws. Staffing costs paid from this fund include a Sergeant from the Metropolitan Enforcement Team (MET), and an Office Assistant IV, as well as overtime charges required for drug busts. In addition to funding the ongoing needs of the Vice Department (cell phones, information gathering, etc.), recent expenditures included the partial funding of a new vehicle for the Bomb Disposal Unit; a new van for the Special Response Team; purchase of surveillance and monitoring equipment, radio upgrades, Electronic Control Devices, protective vests and replacement vehicles.

Major Revenue Source: Sales of forfeited property

Fund Balance Policy: Assign fund balance to cover future expenses of this fund

Michigan Justice Training Fund: The purpose of this fund is to manage State funding provided to the City on a “per-officer” formula designated for criminal justice in-service training of Police Officers. It must be used to pay for law enforcement training of sworn officers only, and courses require prior approval from the Michigan Commission on Law Enforcement Standards (MCOLES). The department can bring in speakers on occasion, and out of state training is discouraged.

Major Revenue Source: Reimbursement of actual expenses by the State

Fund Balance Policy: To have all funds committed to eligible training activities

Building Inspection Fund: The purpose of this fund is to comply with the State’s requirement in Public Act 245 of 1999, that all fees charged for Building Inspections, Licensing and Permitting are used only for operations of the enforcing agency and the Construction Board of Appeals. The Act requires that these enforcement activities be accounted for in a separate fund.

Major Revenue Source: Licenses and Permits

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations

DNR Properties Fund: This fund was established to account for the maintenance and sale of tax reverted properties deeded to the City by the State of Michigan, and is managed by the Economic Development Department. Revenues are expected to decrease as the remaining inventory is sold off, and staff time is gradually being redirected to other economic development activities.

Major Revenue Source: Property Sales

Fund Balance Policy: Assign fund balance to cover future expenses of this fund

Property Management Subfund: This subfund, under the umbrella of the Neighborhood Business Improvement Fund, was established to account for property transactions, including certain lease arrangements and real-estate sales.

Major Revenue Source: Property sales and transactions

Fund Balance Policy: Maintain 15% fund balance reserve for operations

Public Library Operating Fund: This fund was established to account for the dedicated millages that were voter-approved in 1993. It accounts for the receipt of Property Tax and the disbursement of funds for the operation, maintenance and capital improvements of the Library system.

Major Revenue Source: Property taxes

Fund Balance Policy: To have all funds committed to library activities.

Public Library Grants Fund: This fund has two components. First, to account for the capital millage dedicated to repay bonds issued to fund a portion of the capital improvements to library facilities that was voter-approved in 1998. Second, to establish a reserve for long term asset maintenance and capital improvements with transfers from the operating fund. Bond principal and interest payments are made as they come due from this fund as well as capital expenditures that may exceed the amount available in the operating fund.

Public Library Trust Fund: This fund was established to receive donations and bequests made directly to the library. Some donations are restricted for specific purposes; however, the majority is for general purposes.

Receivership Subfund: This fund was part of the General Operating Fund-General Administration in FY 2006. In FY2007, receivership activity was segregated into a new subfund established under the Neighborhood Business Improvement Fund, and it is currently managed by the Neighborhood Improvement Department. The Receivership Fund was established to account for repairs and rehabilitation of dilapidated structures as a result of Court-ordered receiverships during the code enforcement process, and is generally used as a tool of last resort.

Major Revenue Source: Rehab Loan Repayments

Fund Balance Policy: To have all funds committed to rehab activities.

Vehicle Storage Facility Fund: This fund accounts for revenue and costs associated with the safe storage and disposal of impounded and abandoned vehicles. Several effective reforms and reorganization of facilities have been implemented over the last several years, resulting in a decrease in the number of impounds.

Major Revenue Source: Fees from impounding cars and storage

Fund Balance Policy: To have all funds committed to the maintenance of this fund purpose.

City of Grand Rapids
REFUSE COLLECTION (SR226226)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>REFUSE COLLECTION (SR226226)</u>									
401 Taxes	6,296,846	6,231,677	6,231,677	6,227,878	6,303,446	6,366,287	6,413,943	6,464,149	6,098,947
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	3,114	0	0	0	0	0	0	0	0
600 Charges For Services	4,755,000	5,458,546	5,458,546	5,385,831	5,581,176	5,722,446	5,805,608	5,890,704	5,977,775
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	10,259	0	0	0	0	0	0	0	0
671 Other Revenue	(677)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
REFUSE COLLECTION Total Revenue	11,064,543	11,690,223	11,690,223	11,613,709	11,884,622	12,088,733	12,219,551	12,354,853	12,076,722
EXPENDITURES									
<u>REFUSE COLLECTION (SR226226)</u>									
701 Personal Services	3,373,983	3,155,208	3,155,208	3,556,842	3,506,252	3,505,060	3,527,896	3,532,783	3,549,601
726 Supplies	31,938	35,200	35,200	103,570	42,035	42,120	42,206	42,293	42,381
800 Other Services And Charges	7,642,836	7,523,737	7,523,737	6,469,980	6,905,078	7,010,771	7,142,305	7,257,039	7,250,593
970 Capital Outlay	33,573	0	0	100	100	125	125	150	150
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	302,812	286,776	286,776	286,776	275,591	282,130	288,865	775,803	782,950
REFUSE COLLECTION Total Expenditures	11,385,141	11,000,921	11,000,921	10,417,268	10,729,056	10,840,206	11,001,397	11,608,068	11,625,675
REFUSE COLLECTION NET INCOME (LOSS)	(320,598)	689,302	689,302	1,196,441	1,155,566	1,248,527	1,218,154	746,785	451,047
Beginning Fund Balance	(493,719)	(814,317)	(814,317)	(814,317)	382,124	1,537,690	2,786,216	4,004,370	4,751,154
Ending Fund Balance	(814,317)	(125,015)	(125,015)	382,124	1,537,690	2,786,216	4,004,370	4,751,154	5,202,202
Reserve Targets:									
Assigned to Operations - 20% or less of Total Spending	2,277,028	2,200,184	2,200,184	2,083,454	2,145,811	2,168,041	2,200,279	2,321,614	2,325,135
Unassigned Fund Balance	(3,091,345)	(2,325,199)	(2,325,199)	(1,701,330)	(608,122)	618,175	1,804,090	2,429,541	2,877,067
Total	(814,317)	(125,015)	(125,015)	382,124	1,537,690	2,786,216	4,004,370	4,751,154	5,202,202
Unassigned FB as a % of Total Expenditures	-27.15%	-21.14%	-21.14%	-16.33%	-5.67%	5.70%	16.40%	20.93%	24.75%
Millage Rate (maximum permitted 3.0 mills)	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.5

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2016, Version 1
Refuse Collection (SR226)

Organizations	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Community Development (B210)								
600 Charges For Services	203,590	203,590	214,983	226,976	233,786	240,799	248,023	255,464
Community Development Total	203,590	203,590	214,983	226,976	233,786	240,799	248,023	255,464
Public Services (B220)								
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	5,254,956	5,254,956	5,170,848	5,354,200	5,488,660	5,564,809	5,642,681	5,722,311
671 Other Revenue	0	0	0	0	0	0	0	0
Public Services Total	5,254,956	5,254,956	5,170,848	5,354,200	5,488,660	5,564,809	5,642,681	5,722,311
Treasury (F640)								
401 Taxes	6,231,677	6,231,677	6,227,878	6,303,446	6,366,287	6,413,943	6,464,149	6,098,947
664 Interest And Rents	0	0	0	0	0	0	0	0
Treasury Total	6,231,677	6,231,677	6,227,878	6,303,446	6,366,287	6,413,943	6,464,149	6,098,947
Total	11,690,223	11,690,223	11,613,709	11,884,622	12,088,733	12,219,551	12,354,853	12,076,722
Overall Summary by Character								
401 Taxes	6,231,677	6,231,677	6,227,878	6,303,446	6,366,287	6,413,943	6,464,149	6,098,947
450 Licenses And Permits	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	5,458,546	5,458,546	5,385,831	5,581,176	5,722,446	5,805,608	5,890,704	5,977,775
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0
Total	11,690,223	11,690,223	11,613,709	11,884,622	12,088,733	12,219,551	12,354,853	12,076,722

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2016, Version 1
Refuse Collection (SR226)

	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Organizations								
Community Development (B210)								
701 Personal Services	177,739	177,739	227,025	177,069	176,775	178,028	178,361	179,391
726 Supplies	500	500	500	500	500	500	500	500
800 Other Services And Charges	285,777	285,777	221,492	275,375	276,566	277,505	278,472	279,242
970 Capital Outlay	0	0	0	0	0	0	0	0
Community Development Total	464,016	464,016	449,017	452,944	453,841	456,033	457,333	459,133
Public Services (B220)								
701 Personal Services	2,930,272	2,930,271	3,282,620	3,286,677	3,285,586	3,306,785	3,311,327	3,326,960
726 Supplies	34,500	34,500	102,770	41,200	41,250	41,301	41,353	41,406
800 Other Services And Charges	7,233,849	7,233,849	6,164,580	6,601,414	6,704,361	6,833,529	6,945,787	6,937,107
970 Capital Outlay	0	0	0	0	0	0	0	0
999 Transfers Out	286,776	286,776	286,776	275,591	282,130	288,865	775,803	782,950
Public Services Total	10,485,397	10,485,396	9,836,746	10,204,882	10,313,327	10,470,480	11,074,270	11,088,423
Treasury (F640)								
701 Personal Services	47,197	47,197	47,197	42,507	42,699	43,083	43,095	43,250
726 Supplies	200	200	300	335	370	405	440	475
800 Other Services And Charges	4,111	4,111	83,908	28,289	29,844	31,271	32,780	34,244
970 Capital Outlay	0	0	100	100	125	125	150	150
Treasury Total	51,508	51,508	131,505	71,231	73,038	74,884	76,465	78,119
Total	11,000,921	11,000,921	10,417,268	10,729,056	10,840,206	11,001,397	11,608,068	11,625,675
Overall Summary by Character								
701 Personal Services	3,155,208	3,155,208	3,556,842	3,506,252	3,505,060	3,527,896	3,532,783	3,549,601
726 Supplies	35,200	35,200	103,570	42,035	42,120	42,206	42,293	42,381
800 Other Services And Charges	7,523,737	7,523,737	6,469,980	6,905,078	7,010,771	7,142,305	7,257,039	7,250,593
970 Capital Outlay	0	0	100	100	125	125	150	150
990 Debt Service	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0
999 Transfers Out	286,776	286,776	286,776	275,591	282,130	288,865	775,803	782,950
Total	11,000,921	11,000,921	10,417,268	10,729,056	10,840,206	11,001,397	11,608,068	11,625,675

**City of Grand Rapids
61ST DISTRICT COURT (CUDIS740)
STATEMENT OF OPERATIONS**

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>61ST DISTRICT COURT (CUDIS740)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	274,344	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,383,395	2,493,300	2,493,300	2,380,300	2,489,313	2,501,875	2,517,628	2,522,909	2,523,120
655 Fines And Forfeitures	4,766,029	4,700,000	4,700,000	4,465,000	4,600,000	4,625,000	4,629,000	4,641,000	4,667,200
664 Interest And Rents	6,627	4,500	4,500	4,500	5,888	5,953	6,018	6,084	6,215
671 Other Revenue	(10,358)	0	0	0	0	0	0	0	0
695 Other Financing Sources	4,954,737	5,997,418	5,997,418	5,997,418	6,000,473	6,351,562	6,551,994	6,751,900	6,954,434
61ST DISTRICT COURT Total Revenue	12,374,774	13,469,562	13,469,562	13,121,562	13,370,018	13,758,734	13,978,984	14,196,237	14,425,313
EXPENDITURES									
<u>61ST DISTRICT COURT (CUDIS740)</u>									
701 Personal Services	6,606,367	6,991,180	6,991,180	6,855,635	7,251,254	7,252,629	7,313,475	7,334,373	7,370,278
726 Supplies	137,978	293,000	293,000	292,675	153,500	150,000	141,000	139,000	139,000
800 Other Services And Charges	5,627,640	6,362,614	6,362,614	5,904,201	6,291,160	6,365,962	6,550,410	6,666,120	6,795,313
970 Capital Outlay	15,389	45,000	45,000	45,000	32,000	28,000	28,548	29,264	29,985
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(342,142)	(342,142)	(342,142)	(425,326)	(427,648)	(435,050)	(439,406)	(444,687)
999 Transfers Out	373,755	383,286	383,286	383,286	349,913	360,410	371,223	382,359	393,830
61ST DISTRICT COURT Total Expenditures	12,761,129	13,732,938	13,732,938	13,138,655	13,652,501	13,729,353	13,969,606	14,111,710	14,283,719
61ST DISTRICT COURT NET INCOME (LOSS)	(386,355)	(263,376)	(263,376)	(17,093)	(282,483)	29,381	9,378	84,527	141,594
Beginning Fund Balance	960,140	573,785	573,785	573,785	556,692	274,209	303,590	312,967	397,494
Ending Fund Balance	573,785	310,409	310,409	556,692	274,209	303,590	312,967	397,494	539,089
Assigned to Operations - 15% of Total Spending	1,914,169	2,059,941	2,059,941	1,970,798	2,047,875	2,059,403	2,095,441	2,116,757	2,142,558
Unassigned Fund Balance	(1,340,384)	(1,749,532)	(1,749,532)	(1,414,106)	(1,773,667)	(1,755,813)	(1,782,474)	(1,719,262)	(1,603,469)
Total	573,785	310,409	310,409	556,692	274,209	303,590	312,967	397,494	539,089
Unassigned FB as a % of Total Expenditures	-10.5%	-12.7%	-12.7%	-10.8%	-13.0%	-12.8%	-12.8%	-12.2%	-11.2%
Capital Reserve Subsidy	1,454,737	1,455,418	1,455,418	1,455,418	1,450,473	1,451,562	1,451,994	1,451,900	1,454,434
Technology Subsidy	-	500,000	500,000	500,000	-	-	-	-	-
GOF Subsidy	3,500,000	4,042,000	4,042,000	4,042,000	4,550,000	4,900,000	5,100,000	5,300,000	5,500,000
	4,954,737	5,997,418	5,997,418	5,997,418	6,000,473	6,351,562	6,551,994	6,751,900	6,954,434

City of Grand Rapids
COMMUNITY DISPATCH (SRDSP261)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>COMMUNITY DISPATCH (SRDSP261)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
580 Contributions From Local Units-Other	0	0	0	0	0	0	0	0	0
580 Contributions From Local Units-Kent County	1,593,717	1,575,000	1,575,000	1,575,000	1,538,250	1,538,250	1,538,250	1,538,250	1,538,250
580 Contributions From Local Units-City of Wyoming	914,341	983,306	983,306	983,306	1,006,751	1,019,020	1,041,245	1,054,959	1,070,126
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,551	4,300	4,300	4,300	5,626	5,757	5,888	6,018	6,215
671 Other Revenue	13,912	0	0	0	0	0	0	0	0
695 Other Financing Sources-City of Grand Rapids	3,291,458	3,539,723	3,539,723	3,539,723	3,624,117	3,668,284	3,748,291	3,797,657	3,852,257
COMMUNITY DISPATCH Total Revenue	5,814,979	6,102,329	6,102,329	6,102,329	6,174,744	6,231,311	6,333,674	6,396,884	6,466,848
EXPENDITURES									
<u>COMMUNITY DISPATCH (SRDSP261)</u>									
701 Personal Services	4,743,188	5,654,338	5,654,338	5,448,751	5,595,303	5,625,761	5,704,912	5,750,103	5,805,138
726 Supplies	24,479	21,500	21,500	21,500	21,500	21,930	22,369	22,816	23,272
800 Other Services And Charges	345,554	354,301	354,301	336,222	475,979	495,010	513,514	526,694	536,580
970 Capital Outlay	7,036	10,500	10,500	0	8,000	10,500	10,500	10,500	10,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(250,000)	(250,000)	0	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
999 Transfers Out	298,273	307,390	307,390	307,390	268,336	272,353	276,491	280,753	285,143
COMMUNITY DISPATCH Total Expenditures	5,418,530	6,098,029	6,098,029	6,113,863	6,169,118	6,225,554	6,327,786	6,390,866	6,460,633
COMMUNITY DISPATCH NET INCOME (LOSS)	396,449	4,300	4,300	(11,534)	5,626	5,757	5,888	6,018	6,215
Beginning Fund Balance	1,059,818	1,456,267	1,456,267	1,456,267	1,444,733	1,450,359	1,456,116	1,462,004	1,468,022
Ending Fund Balance	1,456,267	1,460,567	1,460,567	1,444,733	1,450,359	1,456,116	1,462,004	1,468,022	1,474,237
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	812,779	914,704	914,704	917,079	925,368	933,833	949,168	958,630	969,095
Unassigned Fund Balance	643,488	545,863	545,863	527,654	524,991	522,283	512,836	509,392	505,142
Total	1,456,267	1,460,567	1,460,567	1,444,733	1,450,359	1,456,116	1,462,004	1,468,022	1,474,237
Unassigned FB as a % of Total Expenditures	11.88%	8.95%	8.95%	8.63%	8.51%	8.39%	8.10%	7.97%	7.82%

City of Grand Rapids
DRUG LAW ENFORCEMENT (SR265265)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>DRUG LAW ENFORCEMENT (SR265265)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	13,062	29,000	29,000	29,000	24,000	24,000	24,000	24,000	24,000
600 Charges For Services	70,514	64,200	64,200	64,200	84,200	84,200	84,200	84,200	84,200
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	11,664	5,600	5,600	5,600	7,327	7,523	7,719	7,981	8,243
671 Other Revenue	159,418	71,000	71,000	71,000	215,000	215,000	215,000	215,000	215,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT Total Revenue	254,658	169,800	169,800	169,800	330,527	330,723	330,919	331,181	331,443
EXPENDITURES									
<u>DRUG LAW ENFORCEMENT (SR265265)</u>									
701 Personal Services	85,423	130,455	130,455	130,454	87,074	86,420	86,671	86,573	86,845
726 Supplies	39,867	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	128,516	177,400	177,400	179,130	159,599	159,867	170,126	172,347	172,471
970 Capital Outlay	52,458	165,000	165,000	165,000	175,000	175,000	175,000	175,000	175,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT Total Expenditures	306,264	482,855	482,855	484,584	431,673	431,287	441,797	443,920	444,316
DRUG LAW ENFORCEMENT NET INCOME (LOSS)	(51,606)	(313,055)	(313,055)	(314,784)	(101,146)	(100,564)	(110,878)	(112,739)	(112,873)
Beginning Fund Balance	1,136,216	1,084,610	1,084,610	1,084,610	769,826	668,680	568,116	457,238	344,499
Ending Fund Balance	1,084,610	771,555	771,555	769,826	668,680	568,116	457,238	344,499	231,626
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	45,940	72,428	72,428	72,688	64,751	64,693	66,270	66,588	66,647
Unassigned Fund Balance	1,038,670	699,127	699,127	697,138	603,929	503,423	390,968	277,911	164,979
Total	1,084,610	771,555	771,555	769,826	668,680	568,116	457,238	344,499	231,626
Unassigned FB as a % of Total Expenditures	339.1%	144.8%	144.8%	143.9%	139.9%	116.7%	88.5%	62.6%	37.1%

City of Grand Rapids
MICHIGAN JUSTICE TRAINING (SR216216)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>MICHIGAN JUSTICE TRAINING (SR216216)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	54,991	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	808	600	600	600	785	785	850	850	916
671 Other Revenue	28,620	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
MICHIGAN JUSTICE TRAINING Total Revenue	84,419	52,600	52,600	52,600	52,785	52,785	52,850	52,850	52,916
EXPENDITURES									
<u>MICHIGAN JUSTICE TRAINING (SR216216)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	68,102	60,000	60,000	60,000	55,000	55,000	55,000	55,000	55,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
MICHIGAN JUSTICE TRAINING Total Expenditures	68,102	60,000	60,000	60,000	55,000	55,000	55,000	55,000	55,000
MICHIGAN JUSTICE TRAINING NET INCOME (LOSS)	16,317	(7,400)	(7,400)	(7,400)	(2,215)	(2,215)	(2,150)	(2,150)	(2,084)
Beginning Fund Balance	152,872	169,189	169,189	169,189	161,789	159,574	157,359	155,209	153,059
Ending Fund Balance	169,189	161,789	161,789	161,789	159,574	157,359	155,209	153,059	150,975
Assigned to Operations - 15% or less of Total Spending	10,215	9,000	9,000	9,000	8,250	8,250	8,250	8,250	8,250
Unassigned Fund Balance	158,974	152,789	152,789	152,789	151,324	149,109	146,959	144,809	142,725
Total	169,189	161,789	161,789	161,789	159,574	157,359	155,209	153,059	150,975
Unassigned FB as a % of Total Expenditures	233.4%	254.6%	254.6%	254.6%	275.1%	271.1%	267.2%	263.3%	259.5%

City of Grand Rapids
BUILDING INSPECTIONS (SR249249)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>BUILDING INSPECTIONS (SR249249)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	3,453,165	3,096,608	3,096,608	3,378,485	3,596,390	3,103,431	2,426,985	2,755,969	3,305,829
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	188,423	158,340	158,340	142,156	168,933	122,920	92,315	115,269	143,961
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	17,968	9,200	9,200	9,200	12,037	12,299	12,560	12,822	13,084
671 Other Revenue	756	0	0	0	0	0	0	0	0
695 Other Financing Sources	241,297	60,481	60,481	60,481	61,872	63,728	65,640	67,609	69,637
BUILDING INSPECTIONS Total Revenue	3,901,609	3,324,629	3,324,629	3,590,322	3,839,232	3,302,378	2,597,500	2,951,669	3,532,511
EXPENDITURES									
<u>BUILDING INSPECTIONS (SR249249)</u>									
701 Personal Services	2,045,348	2,308,768	2,393,768	2,352,366	2,678,376	2,661,993	2,672,772	2,670,992	2,676,181
726 Supplies	38,850	28,300	28,300	48,500	48,500	48,500	48,500	48,500	48,500
800 Other Services And Charges	660,118	533,729	533,729	504,995	673,452	698,481	718,648	734,958	747,471
970 Capital Outlay	12,534	21,500	21,500	26,500	4,500	4,500	4,500	4,500	4,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	139,501	230,967	230,967	230,967	217,203	223,719	230,431	237,344	244,464
BUILDING INSPECTIONS Total Expenditures	2,896,351	3,123,264	3,208,264	3,163,328	3,622,031	3,637,193	3,674,851	3,696,294	3,721,116
BUILDING INSPECTIONS NET INCOME (LOSS)	1,005,258	201,365	116,365	426,994	217,201	(334,815)	(1,077,351)	(744,625)	(188,605)
Beginning Fund Balance	2,483,212	3,488,470	3,488,470	3,488,470	3,915,464	4,132,665	3,797,850	2,720,499	1,975,874
Ending Fund Balance	3,488,470	3,689,835	3,604,835	3,915,464	4,132,665	3,797,850	2,720,499	1,975,874	1,787,269
Assigned to Operations - 15% of Total Spending	434,453	468,490	481,240	474,499	543,305	545,579	551,228	554,444	558,167
Unassigned Fund Balance	3,054,017	3,221,345	3,123,596	3,440,964	3,589,360	3,252,271	2,169,271	1,421,430	1,229,101
Total	3,488,470	3,689,835	3,604,835	3,915,464	4,132,665	3,797,850	2,720,499	1,975,874	1,787,269
Unassigned FB as a % of Total Expenditures	105.4%	103.1%	97.4%	108.8%	99.1%	89.4%	59.0%	38.5%	33.0%

City of Grand Rapids
DNR PROPERTIES (SR253253)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>DNR PROPERTIES (SR253253)</u>									
401 Taxes		0	0	0	0	0	0	0	0
450 Licenses And Permits		0	0	0	0	0	0	0	0
501 Intergovernmental Revenues		0	0	0	0	0	0	0	0
600 Charges For Services		0	0	0	0	0	0	0	0
655 Fines And Forfeitures		0	0	0	0	0	0	0	0
664 Interest And Rents	814	400	400	400	523	523	556	589	589
671 Other Revenue	39,413	20,000	20,000	2,100	16,362	2,000	2,000	2,000	2,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
DNR PROPERTIES Total Revenue	40,227	20,400	20,400	2,500	16,885	2,523	2,556	2,589	2,589
EXPENDITURES									
<u>DNR PROPERTIES (SR253253)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	20,223	20,000	20,000	20,801	20,400	20,400	20,400	20,400	20,400
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	447	460	474	488	503
DNR PROPERTIES Total Expenditures	20,223	20,000	20,000	20,801	20,847	20,860	20,874	20,888	20,903
DNR PROPERTIES NET INCOME (LOSS)	20,004	400	400	(18,301)	(3,962)	(18,337)	(18,318)	(18,299)	(18,314)
Beginning Fund Balance	166,623	186,627	186,627	186,627	168,326	164,364	146,027	127,709	109,410
Ending Fund Balance	186,627	187,027	187,027	168,326	164,364	146,027	127,709	109,410	91,096
Assigned to Operations - 15% of Total Spending	3,033	3,000	3,000	3,120	3,127	3,129	3,131	3,133	3,135
Unassigned Fund Balance	183,594	184,027	184,027	165,206	161,237	142,898	124,578	106,277	87,961
Total	186,627	187,027	187,027	168,326	164,364	146,027	127,709	109,410	91,096
Unassigned FB as a % of Total Expenditures	907.8%	920.1%	920.1%	794.2%	773.4%	685.0%	596.8%	508.8%	420.8%

City of Grand Rapids
PROPERTY MANAGEMENT (SR246248)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>PROPERTY MANAGEMENT (SR246248)</u>									
401 Taxes		0	0	0	0	0	0	0	0
450 Licenses And Permits	800	100	100	0	0	0	0	0	0
501 Intergovernmental Revenues		0	0	0	0	0	0	0	0
600 Charges For Services	78,750	0	0	0	0	0	0	0	0
655 Fines And Forfeitures		0	0	0	0	0	0	0	0
664 Interest And Rents	6,917	3,500	3,500	3,750	4,675	4,871	4,871	5,068	5,264
671 Other Revenue	1,176,809	1,425,981	1,425,981	1,073,230	1,056,963	1,000,000	1,000,000	1,000,000	1,000,000
695 Other Financing Sources	561,440	0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT Total Revenue	1,824,716	1,429,581	1,429,581	1,076,980	1,061,638	1,004,871	1,004,871	1,005,068	1,005,264
EXPENDITURES									
<u>PROPERTY MANAGEMENT (SR246248)</u>									
701 Personal Services	31,284	36,217	36,217	14,100	12,614	11,850	12,341	12,387	12,359
726 Supplies	214	600	600	0	0	0	0	0	0
800 Other Services And Charges	80,864	51,017	51,017	115,286	38,824	39,619	40,345	40,855	41,279
970 Capital Outlay	1,169,272	1,275,810	1,275,810	967,728	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
990 Debt Service	611,806	41,358	41,358	41,358	40,781	40,512	40,335	38,946	42,835
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,392	8,040	8,040	8,040	10,398	10,710	11,031	11,362	11,703
PROPERTY MANAGEMENT Total Expenditures	1,894,832	1,413,042	1,413,042	1,146,512	1,102,617	1,102,691	1,104,052	1,103,550	1,108,176
PROPERTY MANAGEMENT NET INCOME (LOSS)	(70,116)	16,539	16,539	(69,532)	(40,979)	(97,820)	(99,181)	(98,482)	(102,912)
Beginning Fund Balance	1,013,837	943,721	943,721	943,721	874,189	833,210	735,390	636,209	537,727
Ending Fund Balance	943,721	960,260	960,260	874,189	833,210	735,390	636,209	537,727	434,815
Assigned to Operations - 15% of Total Spending	284,225	211,956	211,956	171,977	165,393	165,404	165,608	165,533	166,226
Assigned to Income Diversity Housing	358,233	358,233	358,233	358,233	358,233	358,233	358,233	358,233	358,233
Unassigned Fund Balance	301,263	390,070	390,071	343,979	309,584	211,753	112,368	13,962	(89,644)
Total	943,721	960,260	960,260	874,189	833,210	735,390	636,209	537,727	434,815
Unassigned FB as a % of Total Expenditures	15.9%	27.6%	27.6%	30.0%	28.1%	19.2%	10.2%	1.3%	-8.1%

City of Grand Rapids
PUBLIC LIBRARY OPERATING (SRLIB218)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted Request	2015 Amended	2015 Adopted Estimate	2016 Adopted Request	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>PUBLIC LIBRARY OPERATING (SRLIB218)</u>									
401 Taxes	8,222,855	8,346,093	8,346,093	8,299,306	8,244,832	8,353,647	8,453,552	8,518,594	8,546,594
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	492,917	492,000	492,000	466,000	466,000	466,000	466,000	466,000	466,000
600 Charges For Services	124,104	134,000	134,000	134,000	134,000	130,000	130,000	130,000	130,000
655 Fines And Forfeitures	205,697	225,000	225,000	220,000	220,000	220,000	220,000	220,000	220,000
664 Interest And Rents	22,206	20,000	20,000	20,000	26,167	26,821	27,476	28,261	29,177
671 Other Revenue	26,911	0	0	0	0	0	0	0	0
695 Other Financing Sources		0	0	0	0	0	0	0	0
<i>PUBLIC LIBRARY OPERATING Total Revenue</i>	<i>9,094,690</i>	<i>9,217,093</i>	<i>9,217,093</i>	<i>9,139,306</i>	<i>9,090,999</i>	<i>9,196,468</i>	<i>9,297,028</i>	<i>9,362,855</i>	<i>9,391,771</i>
EXPENDITURES									
<u>PUBLIC LIBRARY OPERATING (SRLIB218)</u>									
701 Personal Services	5,886,371	5,917,346	5,917,346	5,954,080	6,038,239	5,967,385	5,948,720	5,921,389	5,892,023
726 Supplies	77,434	88,400	88,400	86,400	83,500	83,500	85,500	86,500	87,500
800 Other Services And Charges	1,933,042	1,384,627	1,384,627	1,331,646	1,355,646	1,419,387	1,468,313	1,465,552	1,476,019
970 Capital Outlay	1,178,111	1,346,000	1,346,000	1,316,000	1,357,355	1,411,000	1,471,000	1,546,000	1,546,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	(35,000)	(75,000)	(30,000)	(30,000)	(30,000)	0
999 Transfers Out	342,497	472,177	472,177	472,177	323,961	333,680	343,690	354,001	364,621
<i>PUBLIC LIBRARY OPERATING Total Expenditures</i>	<i>9,417,455</i>	<i>9,208,550</i>	<i>9,208,550</i>	<i>9,125,303</i>	<i>9,083,701</i>	<i>9,184,952</i>	<i>9,287,223</i>	<i>9,343,442</i>	<i>9,366,163</i>
<i>PUBLIC LIBRARY OPERATING NET INCOME (LOSS)</i>	<i>(322,765)</i>	<i>8,543</i>	<i>8,543</i>	<i>14,003</i>	<i>7,298</i>	<i>11,516</i>	<i>9,805</i>	<i>19,413</i>	<i>25,608</i>
<i>Beginning Fund Balance</i>	<i>1,722,360</i>	<i>1,399,595</i>	<i>1,399,595</i>	<i>1,399,595</i>	<i>1,413,598</i>	<i>1,420,896</i>	<i>1,432,412</i>	<i>1,442,217</i>	<i>1,461,630</i>
<i>Ending Fund Balance</i>	<i>1,399,595</i>	<i>1,408,138</i>	<i>1,408,138</i>	<i>1,413,598</i>	<i>1,420,896</i>	<i>1,432,412</i>	<i>1,442,217</i>	<i>1,461,630</i>	<i>1,487,238</i>
Assigned to Operations - 15% of Total Spending	1,412,618	1,381,282	1,381,283	1,368,795	1,362,555	1,377,743	1,393,083	1,401,516	1,404,924
Unassigned Fund Balance	(13,023)	26,856	26,856	44,803	58,341	54,669	49,134	60,114	82,314
Total	1,399,595	1,408,138	1,408,138	1,413,598	1,420,896	1,432,412	1,442,217	1,461,630	1,487,238
Unassigned FB as a % of Total Expenditures	-0.1%	0.3%	0.3%	0.5%	0.6%	0.6%	0.5%	0.6%	0.9%

City of Grand Rapids
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</u>									
401 Taxes	1,495,696	1,493,471	1,493,471	1,487,433	1,500,717	1,520,827	1,538,249	10,000	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	8,616	6,500	6,500	6,500	8,504	8,635	8,766	8,897	9,028
671 Other Revenue	41,401	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	138,140	138,140	477,493	592,823	632,809	0	0
PUBLIC LIBRARY GRANTS/PROJECTS Total Revenue	1,545,713	1,499,971	1,638,111	1,632,073	1,986,714	2,122,285	2,179,824	18,897	9,028
EXPENDITURES									
<u>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	47,453	0	0	0	0	0	0	0	0
990 Debt Service	750	300	300	750	750	750	750	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,875,750	1,933,750	1,933,750	1,933,750	1,990,250	2,120,000	2,184,000	0	0
PUBLIC LIBRARY GRANTS/PROJECTS Total Expenditures	1,923,953	1,934,050	1,934,050	1,934,500	1,991,000	2,120,750	2,184,750	0	0
PUBLIC LIBRARY GRANTS/PROJECTS NET INCOME (LOSS)	(378,240)	(434,079)	(295,939)	(302,427)	(4,286)	1,535	(4,926)	18,897	9,028
Beginning Fund Balance	1,220,507	842,267	842,267	842,267	539,840	535,554	537,089	532,163	551,060
Ending Fund Balance	842,267	408,188	546,328	539,840	535,554	537,089	532,163	551,060	560,088
Assigned to Operations - 15% of Total Spending	288,593	290,108	290,108	290,175	298,650	318,113	327,713	-	-
Unassigned Fund Balance	553,674	118,080	256,220	249,665	236,904	218,976	204,450	551,060	560,088
Total	842,267	408,188	546,328	539,840	535,554	537,089	532,163	551,060	560,088
Unassigned FB as a % of Total Expenditures	28.8%	6.1%	13.2%	12.9%	11.9%	10.3%	9.4%	#DIV/0!	#DIV/0!

**City of Grand Rapids
LIBRARY TRUST (SRLIB205)
STATEMENT OF OPERATIONS**

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>LIBRARY TRUST (SRLIB205)</u>									
401 Taxes		0	0	0	0	0	0	0	0
450 Licenses And Permits		0	0	0	0	0	0	0	0
501 Intergovernmental Revenues		0	0	0	0	0	0	0	0
600 Charges For Services		0	0	0	0	0	0	0	0
655 Fines And Forfeitures		0	0	0	0	0	0	0	0
664 Interest And Rents	2,383	1,500	1,500	1,500	1,963	1,963	1,995	2,028	2,093
671 Other Revenue		0	0	0	0	0	0	0	0
695 Other Financing Sources		0	0	0	0	0	0	0	0
LIBRARY TRUST Total Revenue	2,383	1,500	1,500	1,500	1,963	1,963	1,995	2,028	2,093
EXPENDITURES									
<u>LIBRARY TRUST (SRLIB205)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
LIBRARY TRUST Total Expenditures	0	0	0	0	0	0	0	0	0
LIBRARY TRUST NET INCOME (LOSS)	2,383	1,500	1,500	1,500	1,963	1,963	1,995	2,028	2,093
Beginning Fund Balance	381,149	383,532	383,532	383,532	385,032	386,995	388,958	390,953	392,981
Ending Fund Balance	383,532	385,032	385,032	385,032	386,995	388,958	390,953	392,981	395,074
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	-	-	-	-	-	-	-	-	-
Unassigned Fund Balance	383,532	385,032	385,032	385,032	386,995	388,958	390,953	392,981	395,074
Total	383,532	385,032	385,032	385,032	386,995	388,958	390,953	392,981	395,074
Unassigned FB as a % of Total Expenditures	100.0%	200.0%	300.0%	400.0%	0.0%	0.0%	0.0%	0.0%	100.0%

City of Grand Rapids
RECEIVERSHIP (SR246245)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>RECEIVERSHIP (SR246245)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	14,123	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
RECEIVERSHIP Total Revenue	14,123	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
EXPENDITURES									
<u>RECEIVERSHIP (SR246245)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	15	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
RECEIVERSHIP Total Expenditures	15	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
RECEIVERSHIP NET INCOME (LOSS)	14,108	0	0	0	0	0	0	0	0
Beginning Fund Balance	86,723	100,831	100,831	100,831	100,831	100,831	100,831	100,831	100,831
Ending Fund Balance	100,831	100,831	100,831	100,831	100,831	100,831	100,831	100,831	100,831
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	2	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250
Unassigned Fund Balance	100,829	98,581	98,581	98,581	98,581	98,581	98,581	98,581	98,581
Total	100,831	100,831	100,831	100,831	100,831	100,831	100,831	100,831	100,831
Unassigned FB as a % of Total Expenditures	672192.6%	657.2%	657.2%	657.2%	657.2%	657.2%	657.2%	657.2%	657.2%

City of Grand Rapids
VEHICLE STORAGE FACILITY (SR235235)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>VEHICLE STORAGE FACILITY (SR235235)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	603,927	492,284	492,284	527,730	545,626	552,132	563,028	569,533	580,430
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,470	600	600	600	785	785	818	850	850
671 Other Revenue	(2,736)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY Total Revenue	602,661	492,884	492,884	528,330	546,411	552,917	563,846	570,383	581,280
EXPENDITURES									
<u>VEHICLE STORAGE FACILITY (SR235235)</u>									
701 Personal Services	112,649	119,593	119,593	119,592	121,398	119,992	119,900	119,308	119,250
726 Supplies	2,663	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	315,639	383,516	383,516	298,394	303,484	319,467	328,516	333,635	342,546
970 Capital Outlay	0	14,546	14,546	11,088	15,000	5,000	5,000	5,000	5,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	99,700	9,433	9,433	96,035	108,168	108,706	109,260	109,830	110,418
VEHICLE STORAGE FACILITY Total Expenditures	530,651	529,088	529,088	527,109	550,050	555,165	564,676	569,773	579,214
VEHICLE STORAGE FACILITY NET INCOME (LOSS)	72,010	(36,204)	(36,204)	1,221	(3,639)	(2,248)	(830)	610	2,066
Beginning Fund Balance	233,477	305,487	305,487	305,487	306,708	303,069	300,821	299,991	300,601
Ending Fund Balance	305,487	269,283	269,283	306,708	303,069	300,821	299,991	300,601	302,667
Assigned to Operations - 15% of Total Spending	79,598	79,363	79,363	79,066	82,508	83,275	84,701	85,466	86,882
Assigned to Future Capital Needs	225,889	189,920	189,920	227,642	220,562	217,546	215,290	215,135	215,785
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
Total	305,487	269,283	269,283	306,708	303,069	300,821	299,991	300,601	302,667
Unassigned FB as a % of Total Expenditures	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%



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3-1-1 Program Fund: This new fund established in FY2014 replaces the previous Information Technology 311 Subfund and is used to account for the operating revenues and expenditures of the 3-1-1 Call Center Program. Revenues are generated by charges for services rendered.

Allocation and recovery of costs: Calls are coded by department and tallied at the end of the year. Percentages are calculated for each department's usage of the 311 call taking service. The 311 Department's total operating costs are allocated to the departments/funds according to the calculated percentage of use, and the result is the budget amount for each department/fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Engineering Services Fund: This fund was established in FY2005 to account for engineering services provided to other City funds and departments. Revenues are generated by charges for services rendered as well as monies received from permits issued. The Engineering Department achieved the business plan objectives and the commitments that were made when the activities were removed from the General Operating Fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Facilities Management Fund: This Fund was established to account for the routine maintenance performed on City buildings and grounds. Revenues are generated by billings to departments for maintenance services rendered. Management of the Facilities Department was combined with the Motor Equipment Department into a new "Facilities and Fleet Management" department in FY2009, however, the two funds remain separate and the Facilities Management function continues its focus on sustainable facilities and reduced energy consumption.

Allocation and recovery of costs: Costs are grouped together by the building that incurred the cost (i.e. City Hall). At the end of each month, the actual monthly costs by building are calculated and then charged back to the departments within the building based upon their square footage usage compared to the usable square footage of the building. Common areas (i.e. conference rooms) are not used as usable square footage, and therefore, become part of the building's total cost of operation, which is allocated to the departments using the building. Also general costs (administrative costs, A-87 costs, IT charges, etc.) are allocated to each building based upon the building's usable square footage compared to the total usable square footage of all the buildings.

Fund Balance Policy: Because the fund re-bills costs predominantly on a current basis, the fund balance requirements are less than other self-sustaining funds. The goal is to maintain up to a 10% reserve of fund

balance for operations. The remaining fund balance is to be assigned as capital reserve for major repairs and improvements on each building in accordance to the receipt of the funds.

Information Technology Operating Fund: This fund is used to account for the Information Processing and Telecommunications Services provided to other City funds and Departments. Revenues are generated by charges for services rendered.

Allocation and recovery of costs: Budgetary costs are grouped together by function – Administration, Enterprise Solutions, Shared Solutions, Department Solutions, Dedicated Support, Mainframe, Network, Personal Computer Support, Shared Servers, RDBMS, Printing costs, Email, and Telephony. Costs are allocated to the department's code by use of a proper basis for the function (e.g. the number of employees for email costs). Then the costs for each department code are totaled up and presented as budgetary amounts for each department. Costs are recovered using the following methods: Personal Computer Support is billed on actual support calls when incurred, Telephony is billed on budgetary costs of telephony based upon the number of lines, and all the other functions are billed on budgetary costs based upon the combined amounts and is known as data charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%, commit a capital reserve amount for replacement and upgrade of Information Technology capital infrastructure.

Information Technology Capital Subfund: This subfund of the Information Technology Fund is used to account for the capital needs of the Information Processing and Telecommunications Services. Revenues are generated through charges to Departments.

Allocation and recovery of costs: A pre-determined dollar amount based on future capital needs is entered into the IT Allocation Plan outlined in the Information Technology Fund section above. The appropriate percentages are charged to user departments based on this plan, and the revenues received are directly deposited into the Capital subfund until they are needed for Capital Replacement, at which time an annual budget is prepared. The replacement cycle for most capital replacement items is approximately five years.

Fund Balance Policy: To have all funds committed to capital projects.

Information Technology FMS Subfund: This subfund of the Information Technology Fund is used to account for a State of Michigan grant that was provided through the Michigan Municipal Services Authority (MMSA) to research and develop a cloud-based Financial Management system that could be made available to all entities in the State of Michigan who wish to partner in a stronger more robust financial system.

Allocation and recovery of costs: Costs are grouped into three categories: Consulting, Implementation, and Incidentals; costs are charged to the appropriate category when incurred.

Fund Balance Policy: All funds are allocated to the development of a new financial management system.

Motor Equipment System Operating Fund: This fund is used to account for the purchase, operation and maintenance of the City's centralized motor vehicle fleet. There are over 600 licensed motor vehicles in the fleet along with many off-the-road pieces of equipment.

Allocation and recovery of costs: Vehicles are grouped into similar classes (i.e. patrol cars or refuse trucks). Actual operation and maintenance costs are gathered and maintained for each class. Each vehicle is assigned a rental rate based on four components: Operation and Maintenance costs for a vehicle in that class; a flat overhead fee for General Administration; Replacement or Depreciation cost for the vehicle in the class; and a portion of Debt Service payments that the class of vehicles is currently paying. Any excess and deficits of the rental rates for the vehicle is maintained within a replacement reserve for the class.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%; commit a vehicle replacement reserve for vehicle replacement by class.

Motor Equipment System Capital Fund:

The Motor Equipment System Capital Fund accounts for the purchase of the City's centralized motor vehicle fleet. The fleet is comprised of licensed motor vehicles as well as off-the-road pieces of equipment. Revenue is generated from rental rates assigned to each vehicle and is 100% restricted for the purchase of fleet vehicles and equipment. A portion of the rental rate is for replacement or depreciation cost for the vehicle in the class. A replacement reserve is maintained for vehicle replacement by class.

Risk Management SubFund: To account for the payment of approved insurance claims, public liability, life insurance and workers' compensation. The City is self-insured for general liability and finances the insurance payments through budgeted transfers from other funds.

Allocation and Recovery of Costs: Insurance Premiums and other risk costs are grouped into three categories, Liability, Property, and Workers' compensation. Each cost is allocated to the departments/funds according to a stated basis (number of personnel, payroll, etc.) after which the allocations are totaled by department. Fund balance is used to reduce the total revenue requirement if there was excess allocation from the prior year, or an

adjustment is made to increase the revenue requirement if there was a shortfall requiring the use of fund balance in the previous year. These adjustments are applied to the department allocations on a percentage basis related to each unit's portion of the allocation costs, and the result is the budget amount for each department/fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

City of Grand Rapids
311 PROGRAM (IS611611)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended*	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>311 Program (IS611611)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	1,150,256	1,376,517	1,376,517	1,492,334	1,624,978	1,652,129	1,689,833	1,721,632	1,750,964
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,041	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
311 Program Total Revenue	1,151,297	1,376,517	1,376,517	1,492,334	1,624,978	1,652,129	1,689,833	1,721,632	1,750,964
EXPENDITURES									
<u>311 Program (IS611611)</u>									
701 Personal Services	714,447	1,070,573	1,070,573	868,048	1,156,400	1,168,581	1,188,427	1,203,039	1,219,597
726 Supplies	25,833	16,500	16,500	12,000	16,000	16,480	16,974	17,484	18,008
800 Other Services And Charges	482,940	266,153	391,153	622,705	335,206	340,607	348,838	356,068	362,132
970 Capital Outlay	84,495	1,000	14,200	8,450	2,500	2,500	2,500	2,500	2,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	52,742	54,324	55,954	57,633	59,362
311 Program Total Expenditures	1,307,715	1,354,226	1,492,426	1,511,203	1,562,848	1,582,492	1,612,693	1,636,724	1,661,599
311 Program NET INCOME (LOSS)	(156,418)	22,291	(115,909)	(18,869)	62,130	69,637	77,140	84,908	89,365
Other Sources & Uses of Cash									
Establish Petty Cash Fund	1,290								
Net Change in Receivables/Payables	557,829								
Net Other Sources & Uses	559,119								
Net Change in Available Cash	402,701	22,291	(115,909)	(18,869)	62,130	69,637	77,140	84,908	89,365
Unrestricted Cash - Beginning of Year	258,476	661,177	661,177	661,177	642,308	704,438	774,075	851,215	936,123
Unrestricted Cash - End of Year	661,177	683,468	545,268	642,308	704,438	774,075	851,215	936,123	1,025,488
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	326,929	338,557	373,107	377,801	390,712	395,623	403,173	409,181	415,400
Assigned to Liabilities (Net of Receivables)	559,119	559,119	559,119	559,119	559,119	559,119	559,119	559,119	559,119
Unassigned Cash	(224,871)	(214,208)	(386,958)	(294,612)	(245,393)	(180,667)	(111,077)	(32,177)	50,969
Total	661,177	683,468	545,268	642,308	704,438	774,075	851,215	936,123	1,025,488
Unassigned Cash as a % of Total Current Spending	-17.2%	-15.8%	-25.9%	-19.5%	-15.7%	-11.4%	-6.9%	-2.0%	3.1%

* Through Jan 2015

CITY OF GRAND RAPIDS
ENGINEERING SERVICES (IS661661)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>ENGINEERING SERVICES (IS661661)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	127,175	60,500	60,500	60,500	60,500	60,500	60,500	60,500	60,500
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,573,581	4,072,974	4,072,974	4,094,824	5,077,330	4,775,396	5,119,428	4,720,609	4,911,373
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	7,592	4,800	4,800	4,800	6,280	6,411	6,542	6,738	6,934
671 Other Revenue	125	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
ENGINEERING SERVICES Total Revenue	3,708,473	4,138,274	4,138,274	4,160,124	5,144,110	4,842,307	5,186,470	4,787,847	4,978,807
EXPENDITURES									
<u>ENGINEERING SERVICES (IS661661)</u>									
701 Personal Services	2,295,571	2,902,280	3,071,405	2,929,806	3,762,550	3,766,380	3,699,642	3,698,515	3,704,391
726 Supplies	18,081	26,722	26,722	26,722	86,348	85,587	107,647	82,728	110,731
800 Other Services And Charges	544,573	743,229	743,229	703,600	881,576	835,661	847,491	857,065	866,378
970 Capital Outlay	26,337	68,770	68,770	101,387	150,000	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	349,906	290,329	290,329	290,261	268,781	276,845	285,150	293,705	302,515
ENGINEERING SERVICES Total Expenditures	3,234,468	4,031,330	4,200,455	4,051,776	5,149,255	4,964,473	4,939,930	4,932,013	4,984,015
ENGINEERING SERVICES NET INCOME (LOSS)	474,005	106,944	(62,181)	108,348	(5,145)	(122,166)	246,540	(144,166)	(5,208)
Other Sources & Uses of Cash									
Change in accounts receivable	78,597	0	0	0	0	0	0	0	0
Change in accounts payable	28,591	0	0	0	0	0	0	0	0
Net Other Sources & Uses	107,188	0	0	0	0	0	0	0	0
Net Change in Available Cash	581,193	106,944	(62,181)	108,348	(5,145)	(122,166)	246,540	(144,166)	(5,208)
Unrestricted Cash - Beginning of Year	1,641,387	2,222,580	2,222,580	2,222,580	2,330,928	2,325,783	2,203,616	2,450,156	2,305,989
Unrestricted Cash - End of Year	2,222,580	2,329,524	2,160,399	2,330,928	2,325,783	2,203,616	2,450,156	2,305,989	2,300,782
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	808,617	1,007,833	1,050,114	1,012,944	1,287,314	1,241,118	1,234,983	1,233,003	1,246,004
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	1,413,963	1,321,692	1,110,285	1,317,984	1,038,469	962,498	1,215,173	1,072,986	1,054,778
Total	2,222,580	2,329,524	2,160,399	2,330,928	2,325,783	2,203,616	2,450,156	2,305,989	2,300,782
Unassigned Cash as a % of Total Current Spending	43.72%	32.79%	23826.43%	32.53%	20.17%	19.39%	24.60%	21.76%	21.16%

CITY OF GRAND RAPIDS
FACILITIES MANAGEMENT-CAPITAL (IS651652)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	45,509	42,665	42,665	42,665	85,330	0	85,330	138,661	113,062
600 Charges For Services	0	0	1,362,160	1,517,224	1,966,014	2,148,889	2,272,877	2,441,258	2,461,604
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,145,924	1,362,160	0	0	0	0	0	0	0
<i>FACILITIES MANAGEMENT-CAPITAL Total Revenue</i>	1,191,433	1,404,825	1,404,825	1,559,889	2,051,344	2,148,889	2,358,207	2,579,919	2,574,666
EXPENDITURES									
<u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	5,115	0	0	0	0	0	0	0	0
970 Capital Outlay	776,856	1,251,200	1,470,135	2,515,493	1,673,825	1,828,075	2,074,830	2,167,750	2,092,425
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	10,000	0	0	0	0	0	0	0	0
<i>FACILITIES MANAGEMENT-CAPITAL Total Expenditures</i>	791,971	1,251,200	1,470,135	2,515,493	1,673,825	1,828,075	2,074,830	2,167,750	2,092,425
<i>FACILITIES MANAGEMENT-CAPITAL NET INCOME (LOSS)</i>	399,462	153,625	(65,310)	(955,604)	377,519	320,814	283,377	412,169	482,241
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Change in accounts receivable	(17,522)	0	0	0	0	0	0	0	0
Change in accounts payable	53,428	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	35,906	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	435,368	153,625	(65,310)	(955,604)	377,519	320,814	283,377	412,169	482,241
<i>Unrestricted Cash - Beginning of Year</i>	2,220,396	2,655,764	2,655,764	2,655,764	1,700,160	2,077,679	2,398,493	2,681,870	3,094,039
<i>Unrestricted Cash - End of Year</i>	2,655,764	2,809,389	2,590,454	1,700,160	2,077,679	2,398,493	2,681,870	3,094,039	3,576,280
CAFR Reconciliation:									
Ending Cash per CAFR	2,655,764	0	0	0	0	0	0	0	0
Assigned for Uncompleted Capital Projects	(2,655,764)								
Unassigned Cash Available for Reappropriation	0	0	0	0	0	0	0	0	0

CITY OF GRAND RAPIDS
FACILITIES MGMT-OPERATING (IS651651)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>FACILITIES MGMT-OPERATING (IS651651)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	5,575,351	5,906,446	4,544,286	4,442,852	4,359,339	4,454,757	4,557,705	4,643,037	4,736,488
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	229,166	231,267	231,267	231,581	239,584	240,232	244,045	247,913	251,900
671 Other Revenue	2,457	0	0	0	0	0	0	0	0
695 Other Financing Sources	112,283	0	0	0	0	0	0	0	0
<u>FACILITIES MGMT-OPERATING Total Revenue</u>	5,919,257	6,137,713	4,775,553	4,674,433	4,598,923	4,694,989	4,801,750	4,890,950	4,988,388
EXPENDITURES									
<u>FACILITIES MGMT-OPERATING (IS651651)</u>									
701 Personal Services	1,100,304	1,292,695	1,292,695	1,255,698	1,317,677	1,313,627	1,317,458	1,315,495	1,317,213
726 Supplies	52,830	161,000	161,000	163,250	159,000	162,610	166,233	170,179	174,158
800 Other Services And Charges	2,788,795	2,968,899	2,968,899	2,896,540	3,146,664	3,190,609	3,275,547	3,361,072	3,448,137
970 Capital Outlay	41,776	20,000	20,000	32,000	60,000	60,000	60,000	60,000	60,000
990 Debt Service	1,850	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(61,603)	(61,603)	0	(63,394)	(66,147)	(68,442)	(71,014)	(72,175)
999 Transfers Out	1,545,675	1,790,904	428,744	432,472	180,693	186,114	191,697	197,448	203,372
<u>FACILITIES MGMT-OPERATING Total Expenditures</u>	5,531,230	6,171,895	4,809,735	4,779,960	4,800,640	4,846,813	4,942,493	5,033,180	5,130,705
<u>FACILITIES MGMT-OPERATING NET INCOME (LOSS)</u>	388,027	(34,182)	(34,182)	(105,527)	(201,717)	(151,824)	(140,743)	(142,230)	(142,317)
<u>Other Sources & Uses of Cash</u>									
Less: Capitalized Fixed Assets	0	0	0	0	0	0	0	0	0
Change in accounts receivable	(139,328)	0	0	0	0	0	0	0	0
Change in accounts payable	32,309	0	0	0	0	0	0	0	0
<u>Net Other Sources & Uses</u>	(107,019)	0	0	0	0	0	0	0	0
<u>Net Change in Available Cash</u>	281,008	(34,182)	(34,182)	(105,527)	(201,717)	(151,824)	(140,743)	(142,230)	(142,317)
<u>Unrestricted Cash - Beginning of Year</u>	1,032,330	1,313,338	1,313,338	1,313,338	1,207,811	1,006,094	854,270	713,527	571,297
<u>Unrestricted Cash - End of Year</u>	1,313,338	1,279,156	1,279,156	1,207,811	1,006,094	854,270	713,527	571,297	428,980
Reserve Targets:									
<u>Assigned to Reserves - 25% of Current Spending</u>	1,382,808	1,542,974	1,202,434	1,194,990	1,200,160	1,211,703	1,235,623	1,258,295	1,282,676
<u>Unassigned Cash</u>	(69,470)	(263,818)	76,722	12,821	(194,066)	(357,433)	(522,096)	(686,998)	(853,696)
<u>Total</u>	1,313,338	1,279,156	1,279,156	1,207,811	1,006,094	854,270	713,527	571,297	428,980
Unassigned Cash as a % of Total Current Spending	-1.26%	-4.27%	1.60%	0.27%	-4.04%	-7.37%	-10.56%	-13.65%	-16.64%

City of Grand Rapids
FMS (IS671675)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>FMS (IS671675)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	279,445	0	0	75,000	1,200,000	734,000	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	3,000,000	7,575,000	4,575,000	0	0	0	0	0
FMS Total Revenue	279,445	3,000,000	7,575,000	4,650,000	1,200,000	734,000	0	0	0
EXPENDITURES									
<u>FMS (IS671675)</u>									
701 Personal Services	0	0	0	200,000	471,000	448,000	0	0	0
726 Supplies	94	0	0	0	0	0	0	0	0
800 Other Services And Charges	299,776	3,300,000	7,875,000	700,000	2,810,000	2,450,000	0	0	0
970 Capital Outlay		0	0	0	0	0	0	0	0
990 Debt Service	830	0	0	0	0	0	0	0	0
996 Appropriation Lapse		0	0	0	0	0	0	0	0
999 Transfers Out		0	0	0	0	0	0	0	0
FMS Total Expenditures	300,700	3,300,000	7,875,000	900,000	3,281,000	2,898,000	0	0	0
FMS NET INCOME (LOSS)	(21,255)	(300,000)	(300,000)	3,750,000	(2,081,000)	(2,164,000)	0	0	0
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	(21,255)	(300,000)	(300,000)	3,750,000	(2,081,000)	(2,164,000)	0	0	0
Unrestricted Cash - Beginning of Year	697,226	675,971	675,971	675,971	4,425,971	2,344,971	180,971	180,971	180,971
Unrestricted Cash - End of Year	675,971	375,971	375,971	4,425,971	2,344,971	180,971	180,971	180,971	180,971
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	75,175	825,000	1,968,750	225,000	820,250	724,500	0	0	0
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	600,796	(449,029)	(1,592,779)	4,200,971	1,524,721	(543,529)	180,971	180,971	180,971
Total	675,971	375,971	375,971	4,425,971	2,344,971	180,971	180,971	180,971	180,971
Unassigned Cash as a % of Total Current Spending	199.8%	-13.6%	-20.2%	466.8%	46.5%	-18.8%	#DIV/0!	#DIV/0!	#DIV/0!

City of Grand Rapids
INFORMATION TECHNOLOGY-CAPITAL (IS671672)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>INFORMATION TECHNOLOGY-CAPITAL (IS671672)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	918,964	946,533	946,533	946,533	1,208,829	1,284,919	1,418,717	1,585,108	1,708,128
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY-CAPITAL Total Revenue	918,964	946,533	946,533	946,533	1,208,829	1,284,919	1,418,717	1,585,108	1,708,128
EXPENDITURES									
<u>INFORMATION TECHNOLOGY-CAPITAL (IS671672)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	36,909	0	0	105,800	25,000	0	0	0	0
970 Capital Outlay	603,706	813,450	1,289,223	907,650	700,000	892,454	892,454	892,454	892,454
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY-CAPITAL Total Expenditures	640,615	813,450	1,289,223	1,013,450	725,000	892,454	892,454	892,454	892,454
INFORMATION TECHNOLOGY-CAPITAL NET INCOME (LOSS)	278,349	133,083	(342,690)	(66,917)	483,829	392,465	526,263	692,654	815,674
<u>Other Sources & Uses of Cash</u>									
Less: Payment of Debt Service Principal	0								
Net Change in Receivables/Payables	7,832								
Net Other Sources & Uses	7,832								
Net Change in Available Cash	286,181	133,083	(342,690)	(66,917)	483,829	392,465	526,263	692,654	815,674
Unrestricted Cash - Beginning of Year	1,901,597	1,754,804	2,187,778	2,187,778	2,120,861	2,604,690	2,997,155	3,523,418	4,216,072
Unrestricted Cash - End of Year	2,187,778	1,887,887	1,845,088	2,120,861	2,604,690	2,997,155	3,523,418	4,216,072	5,031,746
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	160,154	203,363	322,306	253,363	181,250	223,114	223,114	223,114	223,114
Assigned to Capital	2,027,624	1,684,525	1,522,782	1,867,499	2,423,440	2,774,042	3,300,305	3,992,959	4,808,633
Unassigned Cash	0	0	0	0	0	0	0	0	0
Total	2,187,778	1,887,887	1,845,088	2,120,861	2,604,690	2,997,155	3,523,418	4,216,072	5,031,746
Unassigned Cash as a % of Total Current Spending	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
INFORMATION TECH-OPERATING (IS671671)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>INFORMATION TECH-OPERATING (IS671671)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	4,881,174	4,833,377	4,833,377	4,833,377	5,104,886	5,418,534	5,574,665	5,725,009	5,878,961
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	34,444	32,865	32,865	32,865	42,999	44,026	45,139	46,316	47,494
671 Other Revenue	4,885	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
INFORMATION TECH-OPERATING Total Revenue	4,920,503	4,866,242	4,866,242	4,866,242	5,147,885	5,462,560	5,619,804	5,771,325	5,926,455
EXPENDITURES									
<u>INFORMATION TECH-OPERATING (IS671671)</u>									
701 Personal Services	480,988	490,107	490,107	490,108	502,154	494,406	492,296	488,061	486,110
726 Supplies	18,594	38,393	38,393	38,393	39,365	40,365	41,397	42,459	43,552
800 Other Services And Charges	5,074,516	4,166,961	4,209,961	4,223,492	4,662,481	4,760,215	4,905,216	5,055,516	5,200,265
970 Capital Outlay	53,068	0	0	0	24,000	0	4,000	0	4,000
990 Debt Service	(252)	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(47,463)	(47,463)	0	(48,887)	0	0	0	0
999 Transfers Out	238,676	92,815	92,815	92,815	105,217	108,374	111,625	114,973	118,423
INFORMATION TECH-OPERATING Total Expenditures	5,865,590	4,740,813	4,783,813	4,844,808	5,284,330	5,403,360	5,554,534	5,701,009	5,852,350
REVENUE OVER EXPENSE	(945,087)	125,429	82,429	21,434	(136,445)	59,200	65,270	70,316	74,105
<u>Other Sources & Uses of Cash</u>									
Less: Payment of Debt Service Principal	(65,000)	(70,000)	(70,000)	(70,000)	(70,000)	0	0	0	0
Net Change in Receivables/Payables	1,417,231	0	0	0	0	0	0	0	0
Net Other Sources & Uses	1,352,231	(70,000)	(70,000)	(70,000)	(70,000)	0	0	0	0
Net Change in Available Cash	407,144	55,429	12,429	(48,566)	(206,445)	59,200	65,270	70,316	74,105
Unrestricted Cash - Beginning of Year	1,449,519	1,856,663	1,856,663	1,856,663	1,808,097	1,869,092	1,808,097	1,601,652	1,928,292
Unrestricted Cash - End of Year	1,856,663	1,912,092	1,869,092	1,808,097	1,601,652	1,928,292	1,873,367	1,671,968	2,002,397
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	1,482,648	1,202,703	1,213,453	1,228,702	1,338,583	1,350,840	1,388,634	1,425,252	1,463,088
Assigned to Payables (Net of Receivables)	177,375	177,375	177,375	177,375	177,375	177,375	177,375	177,375	177,375
Unassigned Cash	196,641	532,014	478,264	402,020	85,695	400,077	307,359	69,341	361,934
Total	1,856,663	1,912,092	1,869,092	1,808,097	1,601,652	1,928,292	1,873,367	1,671,968	2,002,397
Unassigned Cash as a % of Total Current Spending	3.3%	11.1%	9.9%	8.2%	1.6%	7.4%	5.5%	1.2%	6.2%

City of Grand Rapids
MOTOR EQUIPMENT-CAPITAL (IS641642)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>MOTOR EQUIPMENT-CAPITAL (IS641642)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	3,578,817	3,627,602	4,334,089	4,543,639	4,740,106	4,943,543	5,156,295
671 Other Revenue	0	0	0	373,148	304,421	312,535	208,859	209,510	99,762
695 Other Financing Sources	4,027,420	3,578,817	0	0	0	0	0	0	0
<i>MOTOR EQUIPMENT-CAPITAL Total Revenue</i>	4,027,420	3,578,817	3,578,817	4,000,750	4,638,510	4,856,174	4,948,965	5,153,053	5,256,057
EXPENDITURES									
<u>MOTOR EQUIPMENT-CAPITAL (IS641642)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	8,848,778	0	0	0	0	0	0	0	0
970 Capital Outlay	53,902	3,630,618	6,846,061	7,462,960	6,088,418	6,250,703	4,177,185	4,190,190	1,995,245
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>MOTOR EQUIPMENT-CAPITAL Total Expenditures</i>	8,902,680	3,630,618	6,846,061	7,462,960	6,088,418	6,250,703	4,177,185	4,190,190	1,995,245
<i>MOTOR EQUIPMENT-CAPITAL NET INCOME (LOSS)</i>	(4,875,260)	(51,801)	(3,267,244)	(3,462,210)	(1,449,908)	(1,394,529)	771,780	962,863	3,260,812
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Change in accounts receivable	0	0	0	0	0	0	0	0	0
Change in accounts payable	288,283	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	288,283	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	(4,586,977)	(51,801)	(3,267,244)	(3,462,210)	(1,449,908)	(1,394,529)	771,780	962,863	3,260,812
<i>Unrestricted Cash - Beginning of Year</i>	11,730,131	7,143,154	7,143,154	7,143,154	3,680,944	2,231,036	836,507	1,608,287	2,571,150
<i>Unrestricted Cash - End of Year</i>	7,143,154	7,091,353	3,875,910	3,680,944	2,231,036	836,507	1,608,287	2,571,150	5,831,962
CAFR Reconciliation:									
Ending Cash per CAFR	7,143,154	0	0	0	0	0	0	0	0
Assigned for Uncompleted Capital Projects	(7,143,154)								
Unassigned Cash Available for Reappropriation	0	0	0	0	0	0	0	0	0

City of Grand Rapids
MOTOR EQUIPMENT-OPERATING (IS641641)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>MOTOR EQUIPMENT-OPERATING (IS641641)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	1,133,234	1,299,000	1,299,000	1,279,385	1,286,689	1,296,269	1,305,377	1,313,665	1,318,719
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	10,150,671	11,561,503	7,982,686	7,673,908	7,155,153	7,160,999	7,176,482	7,179,187	6,936,266
671 Other Revenue	852,308	107,410	107,410	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
MOTOR EQUIPMENT-OPERATING Total Revenue	12,136,213	12,967,913	9,389,096	8,953,293	8,441,842	8,457,268	8,481,859	8,492,852	8,254,985
EXPENDITURES									
<u>MOTOR EQUIPMENT-OPERATING (IS641641)</u>									
701 Personal Services	2,628,473	3,110,248	3,110,248	2,755,781	3,199,457	3,188,792	3,206,733	3,209,274	3,220,315
726 Supplies	3,406,875	3,548,647	3,548,647	3,485,951	3,491,462	3,501,015	3,463,053	3,493,053	3,503,053
800 Other Services And Charges	834,721	831,214	831,214	824,014	912,542	919,980	955,805	971,542	983,383
970 Capital Outlay	25,238	155,000	155,000	80,000	229,667	130,000	130,000	130,000	130,000
990 Debt Service	127,310	60,816	60,816	60,816	37,925	23,671	14,562	8,292	4,100
996 Appropriation Lapse	0	(124,473)	(124,473)	0	(79,801)	(79,801)	(79,801)	(79,801)	(79,801)
999 Transfers Out	4,403,528	3,792,463	213,646	213,646	194,154	199,979	205,978	212,157	218,522
MOTOR EQUIPMENT-OPERATING Total Expenditures	11,426,145	11,373,915	7,795,098	7,420,208	7,985,406	7,883,636	7,896,330	7,944,517	7,979,572
MOTOR EQUIPMENT-OPERATING NET INCOME (LOSS)	710,068	1,593,998	1,593,998	1,533,085	456,436	573,632	585,529	548,335	275,413
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(918,213)	(809,017)	(809,017)	(809,017)	(625,509)	(274,777)	(210,526)	(210,256)	(152,143)
Less: Capitalized Fixed Assets	(83,452)	0	0	0	0	0	0	0	0
Change in receivables	522,076	0	0	0	0	0	0	0	0
Change in payables	(1,053,673)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(1,533,262)	(809,017)	(809,017)	(809,017)	(625,509)	(274,777)	(210,526)	(210,256)	(152,143)
Net Change in Available Cash	(823,194)	784,981	784,981	724,068	(169,073)	298,855	375,003	338,079	123,270
Unrestricted Cash - Beginning of Year	1,050,176	226,982	226,982	226,982	951,050	781,977	1,080,832	1,455,835	1,793,914
Unrestricted Cash - End of Year	226,982	1,011,963	1,011,963	951,050	781,977	1,080,832	1,455,835	1,793,914	1,917,184
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	3,239,852	3,045,733	2,151,029	2,057,306	2,152,729	2,039,603	2,026,714	2,038,693	2,032,929
Unassigned Cash	(3,012,870)	(2,033,770)	(1,139,066)	(1,106,256)	(1,370,752)	(958,771)	(570,879)	(244,779)	(115,745)
Total	226,982	1,011,963	1,011,963	951,050	781,977	1,080,832	1,455,835	1,793,914	1,917,184
Unassigned Cash as a % of Total Current Spending	-23.25%	-16.69%	-13.24%	-13.44%	-15.92%	-11.75%	-7.04%	-3.00%	-1.42%

City of Grand Rapids
OTHER RESERVES (ISINS638)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended*	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>OTHER RESERVES (ISINS638)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,850,066	2,964,802	2,964,802	2,743,002	3,410,473	3,683,310	3,941,142	4,138,199	4,177,556
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	632,193	80,325	80,325	80,325	105,094	107,678	110,426	113,174	115,921
671 Other Revenue	34,777	351,143	351,143	305,963	407,560	427,367	443,797	454,699	456,172
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
OTHER RESERVES Total Revenue	4,517,036	3,396,270	3,396,270	3,129,290	3,923,127	4,218,355	4,495,365	4,706,072	4,749,649
EXPENDITURES									
<u>OTHER RESERVES (ISINS638)</u>									
701 Personal Services	532,172	390,522	390,522	390,522	382,373	377,837	377,451	375,483	375,206
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,945,281	3,590,428	3,590,428	3,772,867	3,642,401	3,902,246	3,955,672	4,010,557	4,067,257
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(40,849)	(40,849)	0	0	0	0	0	0
999 Transfers Out	311,804	321,314	321,314	321,314	225,541	232,307	239,276	246,455	253,848
OTHER RESERVES Total Expenditures	3,789,257	4,261,415	4,261,415	4,484,703	4,250,315	4,512,390	4,572,399	4,632,495	4,696,311
OTHER RESERVES NET INCOME (LOSS)	727,779	(865,145)	(865,145)	(1,355,413)	(327,188)	(294,035)	(77,034)	73,577	53,338
<i>Other Sources & Uses of Cash</i>									
Net Change in Receivables/Payables	(839,893)								
Net Other Sources & Uses	(839,893)								
Net Change in Available Cash	(112,114)	(865,145)	(865,145)	(1,355,413)	(327,188)	(294,035)	(77,034)	73,577	53,338
Unrestricted Cash - Beginning of Year	8,434,774	8,322,660	8,322,660	8,322,660	6,967,247	6,640,059	6,346,024	6,268,990	6,342,567
Unrestricted Cash - End of Year	8,322,660	7,457,515	7,457,515	6,967,247	6,640,059	6,346,024	6,268,990	6,342,567	6,395,905
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	947,314	1,065,354	1,065,354	1,121,176	1,062,579	1,128,098	1,143,100	1,158,124	1,174,078
Assigned to Payables (Net of Receivables)	4,527,248	4,527,248	4,527,248	4,527,248	4,527,248	4,527,248	4,527,248	4,527,248	4,527,248
Unassigned Cash	2,848,098	1,864,913	1,864,913	1,318,823	1,050,232	690,679	598,642	657,195	694,579
Total	8,322,660	7,457,515	7,457,515	6,967,247	6,640,059	6,346,024	6,268,990	6,342,567	6,395,905
Unassigned Cash as a % of Total Current Spending	75.2%	43.8%	43.8%	29.4%	24.7%	15.3%	13.1%	14.2%	14.8%
* Through Jan 2015									

Health Insurance SubFund: To account for the payment of approved health insurance claims for active employees and for post Medicare retirees (over 65). The City is self-insured for health insurance claims and finances the insurance payments through payroll distribution per employee.

Allocation and Recovery of Costs: After the annual actuarial study on health care is received, the suggested increase/decrease is applied to factors within the Health Care rate study which is prepared by the Budget Office. This study allows total expenditure needs of the City to be calculated for active personnel, opt-outs, and retirees over age 65. Costs for those over 65 are recovered completely from the retirees and the Union Medicare Supplements. Costs for active personnel are budgeted equally for each employee regardless of status, but recovered from Premium Sharing and Departmental Contributions based on each active employee's true status (participating, or opt-out).

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

General Retiree Health Care Fund: The General Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided general retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the general retiree health care trust account.

Fund Balance Policy: To achieve a fully funded general retiree care trust.

Police Retiree Health Care Fund: The Police Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided police retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the police retiree health care trust account.

Fund Balance Policy: To achieve a fully funded police retiree care trust.

Fire Retiree Health Care Fund: The Fire Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided fire retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the fire retiree health care trust account.

Fund Balance Policy: To achieve a fully funded fire retiree care trust.

City of Grand Rapids
HEALTH INSURANCE (ISINS637)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended*	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
<u>HEALTH INSURANCE (ISINS637)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	18,051,568	20,111,131	20,111,131	20,111,131	19,905,562	21,696,561	23,474,493	25,230,778	26,996,296
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	75,072	94,500	94,500	94,500	123,640	126,650	129,921	133,159	136,462
671 Other Revenue	4,170,896	4,993,623	4,993,623	4,993,623	5,068,023	5,578,089	6,083,972	6,583,803	7,086,361
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
HEALTH INSURANCE Total Revenue	22,297,536	25,199,254	25,199,254	25,199,254	25,097,225	27,401,300	29,688,386	31,947,740	34,219,119
EXPENDITURES									
<u>HEALTH INSURANCE (ISINS637)</u>									
701 Personal Services	214,091	219,965	219,965	219,966	284,235	280,900	280,647	279,218	279,045
726 Supplies	230	0	0	0	0	0	0	0	0
800 Other Services And Charges	21,228,320	26,672,213	26,672,213	26,673,293	24,679,992	27,007,693	29,287,843	31,559,517	33,874,728
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	86,471	86,471	86,471	109,702	112,993	116,383	119,874	123,471
HEALTH INSURANCE Total Expenditures	21,442,641	26,978,649	26,978,649	26,979,730	25,073,929	27,401,586	29,684,873	31,958,609	34,277,244
HEALTH INSURANCE NET INCOME (LOSS)	854,895	(1,779,395)	(1,779,395)	(1,780,476)	23,296	(286)	3,513	(10,869)	(58,125)
Other Sources & Uses of Cash									
Net Change in Receivables/Payables	(685,492)								
Net Other Sources & Uses	(685,492)								
Net Change in Available Cash	169,403	(1,779,395)	(1,779,395)	(1,780,476)	23,296	(286)	3,513	(10,869)	(58,125)
Unrestricted Cash - Beginning of Year	12,256,358	12,425,761	12,425,761	12,425,761	10,645,285	10,668,581	10,668,295	10,671,808	10,660,939
Unrestricted Cash - End of Year	12,425,761	10,646,366	10,646,366	10,645,285	10,668,581	10,668,295	10,671,808	10,660,939	10,602,814
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	5,360,660	6,744,662	6,744,662	6,744,933	6,268,482	6,850,397	7,421,218	7,989,652	8,569,311
Assigned to Payables (Net of Receivables)	2,211,288	2,211,288	2,211,288	2,211,288	2,211,288	2,211,288	2,211,288	2,211,288	2,211,288
Unassigned Cash	4,853,813	1,690,415	1,690,415	1,689,065	2,188,811	1,606,611	1,039,302	459,999	(177,785)
Total	12,425,761	10,646,366	10,646,366	10,645,285	10,668,581	10,668,295	10,671,808	10,660,939	10,602,814
Unassigned Cash as a % of Total Current Spending	22.6%	6.3%	6.3%	6.3%	8.7%	5.9%	3.5%	1.4%	-0.5%

* as of Jan 2015

City of Grand Rapids
GENERAL RETIREE HEALTH CARE FUND (FDRHC736)
STATEMENT OF OPERATIONS

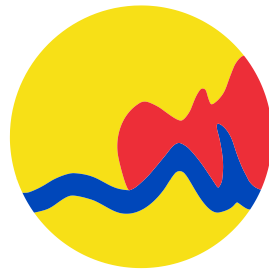
Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>GENERAL RETIREE HEALTH CARE FUND (FDRHC736)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	6,424,467	175,000	175,000	327,815	354,553	390,237	425,628	460,595	495,754
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,125,574	399,042	399,042	0	0	0	0	0	0
671 Other Revenue	0	6,074,324	6,074,324	6,152,129	5,844,119	5,798,025	5,742,654	5,686,856	5,637,164
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
GENERAL RETIREE HEALTH CARE FU Total Revenue	7,550,041	6,648,366	6,648,366	6,479,944	6,198,672	6,188,262	6,168,282	6,147,451	6,132,918
EXPENDITURES									
<u>GENERAL RETIREE HEALTH CARE FUND (FDRHC736)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	6,513,250	6,989,200	6,989,200	6,082,173	6,283,950	6,318,441	6,264,525	6,195,768	6,057,050
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
GENERAL RETIREE HEALTH CARE FUND Total Expenditures	6,513,250	6,989,200	6,989,200	6,082,173	6,283,950	6,318,441	6,264,525	6,195,768	6,057,050
GENERAL RETIREE HEALTH CARE FUND NET INCOME (LOSS)	1,036,791	(340,834)	(340,834)	397,771	(85,278)	(130,179)	(96,243)	(48,317)	75,868
Beginning Fund Balance	8,526,338	9,563,129	9,563,129	9,563,129	9,960,900	9,875,622	9,745,443	9,649,200	9,600,883
Ending Fund Balance	9,563,129	9,222,295	9,222,295	9,960,900	9,875,622	9,745,443	9,649,200	9,600,883	9,676,751
Assigned to DB Retiree Health Care Costs	9,563,129	9,222,295	9,222,295	9,960,900	9,875,622	9,745,443	9,649,200	9,600,883	9,676,751
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
Total	9,563,129	9,222,295	9,222,295	9,960,900	9,875,622	9,745,443	9,649,200	9,600,883	9,676,751
Unassigned FB as a % of Total Expenditures	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,339,913	19,000	19,000	115,699	125,136	137,731	150,222	162,563	174,972
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,183,905	516,600	516,600	0	0	0	0	0	0
671 Other Revenue	0	3,328,812	3,328,812	3,654,586	3,468,010	3,408,926	3,344,330	3,273,150	3,200,183
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>FIREFIGHTER RETIREE HEALTH CARE Total Revenue</i>	4,523,818	3,864,412	3,864,412	3,770,285	3,593,146	3,546,657	3,494,552	3,435,713	3,375,155
EXPENDITURES									
<u>FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,250,567	2,239,299	2,239,299	1,646,514	2,169,299	2,401,290	2,715,475	3,092,457	3,509,950
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>FIREFIGHTER RETIREE HEALTH CARE Total Expenditures</i>	2,250,567	2,239,299	2,239,299	1,646,514	2,169,299	2,401,290	2,715,475	3,092,457	3,509,950
<i>FIREFIGHTER RETIREE HEALTH CARE NET INCOME (LOSS)</i>	2,273,251	1,625,113	1,625,113	2,123,771	1,423,847	1,145,367	779,077	343,256	(134,795)
<i>Beginning Fund Balance</i>	8,003,319	10,276,570	10,276,570	10,276,570	12,400,341	13,824,188	14,969,555	15,748,632	16,091,888
<i>Ending Fund Balance</i>	10,276,570	11,901,683	11,901,683	12,400,341	13,824,188	14,969,555	15,748,632	16,091,888	15,957,093
Assigned to DB Retiree Health Care Costs	10,276,570	11,901,683	11,901,683	12,400,341	13,824,188	14,969,555	15,748,632	16,091,888	15,957,093
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
Total	10,276,570	11,901,683	11,901,683	12,400,341	13,824,188	14,969,555	15,748,632	16,091,888	15,957,093
Unassigned FB as a % of Total Expenditures	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
POLICE OFFICER RETIREE HEALTH (FDRHC737)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>POLICE OFFICER RETIREE HEALTH (FDRHC737)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	5,121,997	55,000	55,000	119,556	129,308	142,322	155,229	167,982	180,804
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,617,074	764,476	764,476	0	0	0	0	0	0
671 Other Revenue	0	4,807,291	4,807,291	5,295,271	5,256,837	5,171,467	5,065,857	4,952,731	4,822,010
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
POLICE OFFICER RETIREE HEALTH Total Revenue	6,739,071	5,626,767	5,626,767	5,414,827	5,386,145	5,313,789	5,221,086	5,120,713	5,002,814
EXPENDITURES									
<u>POLICE OFFICER RETIREE HEALTH (FDRHC737)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,717,282	2,091,418	2,091,418	1,405,762	1,902,418	2,109,573	2,455,130	2,899,566	3,338,100
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
POLICE OFFICER RETIREE HEALTH Total Expenditures	1,717,282	2,091,418	2,091,418	1,405,762	1,902,418	2,109,573	2,455,130	2,899,566	3,338,100
POLICE OFFICER RETIREE HEALTH NET INCOME (LOSS)	5,021,789	3,535,349	3,535,349	4,009,065	3,483,727	3,204,216	2,765,956	2,221,147	1,664,714
Beginning Fund Balance	10,196,070	15,217,859	15,217,859	15,217,859	19,226,924	22,710,651	25,914,867	28,680,823	30,901,970
Ending Fund Balance	15,217,859	18,753,208	18,753,208	19,226,924	22,710,651	25,914,867	28,680,823	30,901,970	32,566,684
Assigned to DB Retiree Health Care Costs	15,217,859	18,753,208	18,753,208	19,226,924	22,710,651	25,914,867	28,680,823	30,901,970	32,566,684
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
Total	15,217,859	18,753,208	18,753,208	19,226,924	22,710,651	25,914,867	28,680,823	30,901,970	32,566,684
Unassigned FB as a % of Total Expenditures	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%



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**City of Grand Rapids
OTHER GRANTS (SRGRT254)
STATEMENT OF OPERATIONS**

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>OTHER GRANTS (SRGRT254)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	754,038	0	1,182,756	175,355	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	3,788	800	800	800	1,047	1,112	1,112	1,178	1,178
671 Other Revenue	595,549	109,500	631,473	88,000	0	0	0	0	0
695 Other Financing Sources	144,059	64,909	74,819	64,909	51,248	53,822	55,971	57,772	59,380
OTHER GRANTS Total Revenue	1,497,434	175,209	1,889,848	329,064	52,295	54,934	57,083	58,950	60,558
EXPENDITURES									
<u>OTHER GRANTS (SRGRT254)</u>									
701 Personal Services	123,758	0	(70,711)	6,717	0	0	0	0	0
726 Supplies	6,780	0	(3,764)	0	0	0	0	0	0
800 Other Services And Charges	1,144,897	34,195	1,714,940	112,763	41,761	44,050	45,906	47,405	48,702
970 Capital Outlay	22,712	0	939	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	33,700	30,714	18,081	30,714	9,487	9,772	10,065	10,367	10,678
OTHER GRANTS Total Expenditures	1,331,847	64,909	1,659,485	150,194	51,248	53,822	55,971	57,772	59,380
OTHER GRANTS NET INCOME (LOSS)	165,587	110,300	230,363	178,870	1,047	1,112	1,112	1,178	1,178
Beginning Fund Balance	436,340	601,927	601,927	601,927	780,797	781,844	782,956	784,068	785,246
Ending Fund Balance	601,927	712,227	832,290	780,797	781,844	782,956	784,068	785,246	786,424

GRANTCODE: Grant				BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURE S THROUGH 6/30/15 *	UNEXPENDED
Grant Detail	START DATE	END DATE	GRANT TITLE				
Executive Grants							
01SUST-005	2/1/2005	6/1/15	Sustainable Cities	23,846	-	7,489	16,357
Planning Grants							
10HCOR-12	2/1/2012	1/31/2015	Hud Corridor Study Grant	730,336	604,968	624,550	105,786
10RCOR-14	6/10/2014	9/1/2015	River Corridor Plan	302,510	261,010	206,104	96,406
TOTAL Planning Grants				1,032,846	865,978	830,654	202,192

GRANTCODE: Grant				BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURE S THROUGH 6/30/15 *	UNEXPENDED
Grant Detail	START DATE	END DATE	GRANT TITLE				
Our Community's Children - Grants & Donations					-		
11GLR1-1	7/1/2007	6/30/2015	GLR Grant to OCYF	38,229	73,789	49,901	(11,672)
11MYCO-1	4/8/2009	6/30/2015	Mayor's Youth Council	12,600	27,844	21,199	(8,599)
11OCCB-1	7/1/2012	Ongoing	OCC Operations Budget- beg FY 2012	233,927	230,017	228,024	5,903
11UCBD-1	9/10/2008	12/31/2015	Urban Coop Board	47,872	82,250	37,954	9,918
35DMDV-14	8/1/2014	12/31/2015	Doug & Maria De Vos Foundation Grant	212,500	170,000	125,549	86,951
35KELL-15	4/1/2015	9/30/2016	Kellogg Foundation Grant	103,963	65,740	268	103,695
35LUMI-14	7/1/2014	12/31/2016	Lumina Foundation Grant	170,000	70,000	27,113	142,887
35WALL-12	3/15/2012	3/14/2016	Wallace Foundation Grant	765,000	765,000	758,510	6,490
35WKKG	1/1/2014	6/30/2016	W. Kellogg Foundation Grant	328,048	328,048	166,276	161,772
TOTAL OCC GRANTS:				1,912,139	649,640	462,895	497,345
Community Development Grants							
35CC13	9/24/2014	12/31/2015	Continuum of Care Program	61,380	12,551	12,551	48,829
35JA12	10/1/2011	12/31/2015	FFY12 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	168,708	168,708	168,260	448
35JA13	9/4/2013	12/31/2016	FFY13 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	150,731	134,666	134,666	16,065
35JA14	10/1/2013	12/31/2017	FFY14. JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	157,800	156	156	157,644
35MISC	12/22/2008	Ongoing	CDD Indirect - (pass through as needed) <i>Administrative pass through pending grant reimbursements</i>	900	900	(9,066)	9,966
35MSHD	1/1/1996	7/1/2015	MISC-MSHD - LOANS (1986 & 1990)	400,000	400,000	400,000	-
			Loan Repayments to MSHDA (final pmt 2/17/05)	(395,707)	-	(395,707)	LOAN CLOSED
			MISC-MSHD Net Balance - (Converted to grant)	-	4,293	-	-
			MSHDA Program Income and Investment Int.	4,550	601,927	-	-
			TOTAL MSHDA Fund Balance	-	606,220	-	-
TOTAL COMMUNITY DEVELOPMENT GRANTS				381,719	316,825	306,411	75,308

GRANTCODE: Grant				BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURE S THROUGH 6/30/15 *	UNEXPENDED
Grant Detail	START DATE	END DATE	GRANT TITLE				
Economic Development Grants							
47ESAF	5/14/2014	6/30/2015	Areawide Site Assessment	71,579	64,631	71,579	-
47PETR	12/7/2010	4/30/2014	Petroleum EPA Grant-416	125,000	124,046	124,047	953
47RLFH	8/1/2010	7/31/2014	RLF HAX EPA Grant 417	260,000	857,983	902,281	(44,298)
TOTAL ECONOMIC DEVELOPMENT GRANTS				385,000	982,029	1,026,328	(43,345)
TOTAL OTHER GRANTS FUND				3,735,550	2,814,472	2,633,777	747,857

* Unaudited Data

City of Grand Rapids
POLICE GRANTS (SRGRT255)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>POLICE GRANTS (SRGRT255)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	420,598	430,000	888,698	430,000	420,000	400,000	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	11	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	898,894	501,253	857,187	501,253	444,830	545,882	973,050	0	0
POLICE GRANTS Total Revenue	1,319,503	931,253	1,745,885	931,253	864,830	945,882	973,050	0	0
EXPENDITURES									
<u>POLICE GRANTS (SRGRT255)</u>									
701 Personal Services	1,152,682	931,253	1,586,859	922,856	866,315	945,882	973,050	(0)	(0)
726 Supplies	232	0	2,710	0	0	0	0	0	0
800 Other Services And Charges	131,792	0	147,918	0	0	0	0	0	0
970 Capital Outlay	18,620	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
POLICE GRANTS Total Expenditures	1,303,326	931,253	1,737,487	922,856	866,315	945,882	973,050	(0)	(0)
POLICE GRANTS NET INCOME (LOSS)	16,178	0	8,398	8,397	(1,485)	0	(0)	0	0
Beginning Fund Balance	179,168	195,346	195,346	195,346	203,742	202,257	202,257	202,257	202,257
Ending Fund Balance	195,346	195,346	203,744	203,742	202,257	202,257	202,257	202,257	202,257

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
POLICE GRANTS							
17ATPA			<i>Begun in 1986; 50% Wages for 3 Detectives working as part of a multi-jurisdictional team on auto theft prevention.</i>				
014	10/1/2013	9/30/2014	Auto Theft Prevention Grants	194,165	177,895		
			Other Resources, Interest, etc.	206,697	206,697		
			Total	400,862	384,592	384,592	16,270
015	10/1/2014	9/30/2015	Auto Theft Prevention Grants	233,033	87,417		
			Other Resources, Interest, etc.	178,721	180,256		
			Total	411,754	267,673	283,200	128,554
17COMM-006	3/29/2006	Ongoing	Training of 911 Personnel - Cmrs Funds	144,109	207,148	231,436	(87,327)

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
17COPS-14	9/1/2013	10/30/2016	<i>Strictly training for Communications Bureau</i> COPS Hiring Grant	922,856	501,253	801,872	120,984
17MET1-015	10/1/2014	9/30/2015	<i>Grant to Hire 10 Police Officers</i> Metropolitan Enforcement Team Grant	338,347	325,502	234,610	103,737
TOTAL POLICE GRANTS				883,318	917,242	850,638	32,680

* Unaudited Data

City of Grand Rapids FIRE GRANTS (SRGRT259) STATEMENT OF OPERATIONS									
Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>FIRE GRANTS (SRGRT259)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	3,210,700	0	223,050	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	6,655	0	0	0	0	0	0	0	0
695 Other Financing Sources	99,819	0	11,150	0	0	0	0	0	0
<u>FIRE GRANTS Total Revenue</u>	<u>3,317,174</u>	<u>0</u>	<u>234,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
EXPENDITURES									
<u>FIRE GRANTS (SRGRT259)</u>									
701 Personal Services	310,428	0	11,200	11,200	0	0	0	0	0
726 Supplies	17,684	0	223,000	74,333	0	0	0	0	0
800 Other Services And Charges	105,809	0	0	0	0	0	0	0	0
970 Capital Outlay	2,966,319	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<u>FIRE GRANTS Total Expenditures</u>	<u>3,400,240</u>	<u>0</u>	<u>234,200</u>	<u>85,533</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>FIRE GRANTS NET INCOME (LOSS)</u>	<u>(83,066)</u>	<u>0</u>	<u>0</u>	<u>(85,533)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Beginning Fund Balance</u>	<u>124,946</u>	<u>41,880</u>	<u>41,880</u>	<u>41,880</u>	<u>(43,653)</u>	<u>(43,653)</u>	<u>(43,653)</u>	<u>(43,653)</u>	<u>(43,653)</u>
<u>Ending Fund Balance</u>	<u>41,880</u>	<u>41,880</u>	<u>41,880</u>	<u>(43,653)</u>	<u>(43,653)</u>	<u>(43,653)</u>	<u>(43,653)</u>	<u>(43,653)</u>	<u>(43,653)</u>

GRANT CODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
FIRE GRANTS							
18FEMA-11	3/2/12	6/16/14	Regional AFG Grant	2,162,877	2,100,675	2,154,024	8,853
18FEMA-120000	9/18/12	2/28/14	AFG 2012 FR 00420 (Radio)	954,900	949,643	949,443	5,457
18FEMA-130002	7/26/13	7/25/14	EMW-2012-FP-01328-RSP2	305,000	306,754	307,175	(2,175)
18FEMA-140000	7/11/14	7/10/15	2013 FP 00950 FP&S-RSP3 (Extended)	223,000	59,131	54,793	168,207
TOTAL FIRE GRANTS				3,645,777	3,416,203	3,465,435	180,342

* Unaudited Data

City of Grand Rapids
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	3,773,324	3,883,109	3,883,109	3,883,109	3,832,268	3,869,602	3,869,602	3,869,602	3,869,602
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	959	0	0	0	0	0	0	0	0
664 Interest And Rents	18,417	0	0	0	0	0	0	0	0
671 Other Revenue	377,446	264,474	1,733,020	1,733,020	887,334	450,000	350,000	300,000	250,000
695 Other Financing Sources	533,021	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
COMMUNITY DEVELOPMENT PROGRAM Total Revenue	4,703,167	4,647,583	6,116,129	6,116,129	5,219,602	4,819,602	4,719,602	4,669,602	4,619,602
EXPENDITURES									
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)									
701 Personal Services	803,049	825,545	859,083	843,060	1,188,842	1,175,258	1,174,527	1,168,889	1,168,493
726 Supplies	16,239	16,172	16,172	16,172	17,588	20,000	20,000	20,000	20,000
800 Other Services And Charges	2,295,564	2,390,649	5,142,909	3,774,202	2,575,509	2,191,156	2,091,886	2,047,525	1,997,921
970 Capital Outlay	6,509	7,500	7,500	7,500	4,500	4,500	4,500	4,500	4,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,451,467	1,407,717	90,465	1,459,153	1,433,163	1,428,688	1,428,688	1,428,688	1,428,688
COMMUNITY DEVELOPMENT PROGRAM Total Expenditures	4,572,828	4,647,583	6,116,129	6,100,087	5,219,602	4,819,602	4,719,601	4,669,602	4,619,602
COMMUNITY DEVELOPMENT PROGRAM NET INCOME (LOSS)	130,339	0	0	16,042	0	0	0	0	0
Beginning Fund Balance	833,805	964,144	964,144	964,144	980,186	980,186	980,186	980,186	980,186
Ending Fund Balance	964,144	964,144	964,144	980,186	980,186	980,186	980,186	980,186	980,186

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
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COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

Community Development Block Grants have multiple uses including infrastructure, housing rehabilitation, code compliance and public services.

35CD11	1/1/1900	6/30/2017	FFY11 Community Development Block Grant (CDBG)	3,684,144	3,522,569		
			Interest, Program Income & Other Revenues	965,856	716,457		
				4,650,000	4,239,026	4,423,225	226,775

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
35CD12	2/9/2012	6/30/2022	FFY12 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,436,443 863,557 4,300,000	2,826,462 951,284 3,777,746	3,898,992	401,008
35CD13	5/1/2013	6/30/2019	FFY13 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,663,067 923,969 4,587,036	3,116,886 955,780 4,072,666	3,923,058	663,978
35CD14	11/26/2013	6/30/2019	FFY14 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,585,526 764,474 4,350,000	2,803,095 926,878 3,729,973	3,241,370	1,108,630
35CD15	10/31/2014	6/30/2018	FFY15 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues (Est.)	3,512,666 1,387,334 4,900,000	- - -	-	4,900,000
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANTS (est.)				22,787,036	15,819,411	15,486,645	7,300,391
EMERGENCY SHELTER GRANTS (ES)							
<i>Emergency Shelter grants are used for homelessness assistance and prevention programs in coordination with the Coalition to End Homelessness</i>							
35ES14	11/26/2013	6/30/2017	FFY14 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	297,583 - 297,583	194,960 - 194,960	281,151	16,432
35ES15	10/31/2014	6/30/2018	FFY15 Emergency Shelter Grant Program Interest, Program Income & Other Revenues (est.)	319,602 - 319,602	- - -	-	319,602
TOTAL EMERGENCY SHELTER GRANTS				617,185	194,960	281,151	336,034

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
NEIGHBORHOOD STABILIZATION GRANT (NSP)							
<i>The NSP Grant is used for Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance.</i>							
35NS08	3/31/2009	12/31/2099	FFY08 Neighborhood Stabilization Program	7,391,401	6,040,206		
			Other Revenue	-	1,233,678		
				7,391,401	7,273,884	7,326,304	65,097

NOTE: Detailed information for CDBG, ESG, HPRP and NSP grants is available in the Community Development Office

* Unaudited Data

City of Grand Rapids LEAD HAZARD CONTROL/REDUCTION (SRGRT270) STATEMENT OF OPERATIONS										
Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast	
REVENUE										
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)										
401 Taxes	0	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	929,344	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	247	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0	0
671 Other Revenue	170,707	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION Total Revenue	1,100,298	0	0	0	0	0	0	0	0	0
EXPENDITURES										
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)										
701 Personal Services	285,520	0	0	0	0	0	0	0	0	0
726 Supplies	6,650	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	688,864	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	0
999 Transfers Out	26,489	0	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION Total Expenditures	1,007,523	0	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION NET INCOME (LOSS)	92,775	0	0	0	0	0	0	0	0	0
Beginning Fund Balance	341,023	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798
Ending Fund Balance	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798
Assigned to Operations - 15% of Total Spending	151,128	-	-	-	0	-	-	-	-	0
Unassigned Fund Balance	282,670	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798
Total	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798	433,798

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURE S THROUGH 6/30/15 *	UNEXPENDED
LEAD HAZARD GRANTS							
<i>Lead Hazard Grants are used for remediation of dangerous levels of lead in owner occupied and rental properties.</i>							
35LC12	11/14/2008	9/30/2015	FFY08 Lead Based Paint Hazard Control Other Revenue Total	2,480,000	2,287,033 137,237		
				2,480,000	2,424,270	2,415,711	64,289
35LDPI	3/31/2010	Ongoing	Lead Hazard Post-grant Program Income Total	252,216	862,327		
				252,216	862,327	556,404	(304,188)
35LHC2	2/7/2011	Ongoing	Second Tier Lead Hazard Funds Total	-	52,072		
				-	52,072	10,203	(10,203)
TOTAL LEAD HAZARD FUND GRANTS				2,732,216	3,338,669	2,982,318	(250,102)

NOTE: Detailed information for LEAD grants is available in the Community Development Office

* Unaudited Data

City of Grand Rapids
HOME INVESTMENT PARTNERSHIP (SRGRT278)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	1,713,292	1,106,745	1,472,127	806,529	987,798	997,798	997,798	997,798	997,798
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	17	0	0	0	0	0	0	0	0
664 Interest And Rents	576	0	0	0	0	0	0	0	0
671 Other Revenue	69,328	2,255	184,845	260,428	710,370	2,202	2,202	2,202	2,202
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PR Total Revenue	1,783,213	1,109,000	1,656,972	1,066,957	1,698,168	1,000,000	1,000,000	1,000,000	1,000,000
EXPENDITURES									
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
701 Personal Services	80,463	74,753	74,753	74,754	87,285	86,019	85,726	85,065	84,798
726 Supplies	1,073	1,500	1,500	1,500	0	0	0	0	0
800 Other Services And Charges	1,705,137	1,024,815	1,070,867	982,771	1,610,883	913,981	914,274	914,935	915,202
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	2,627	7,932	7,932	7,932	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PR Total Expenditures	1,789,300	1,109,000	1,155,052	1,066,957	1,698,168	1,000,000	1,000,000	1,000,000	1,000,000
HOME INVESTMENT PARTNERSHIP PR NET INCOME (LOSS)	(6,087)	0	501,920	0	0	0	0	0	0
Beginning Fund Balance	52,677	46,590	46,590	46,590	46,590	46,590	46,590	46,590	46,590
Ending Fund Balance	46,590	46,590	548,510	46,590	46,590	46,590	46,590	46,590	46,590

START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
HOME INVESTMENT PARTNERSHIP GRANTS (HOME)						
<i>Home Investment Partnership Grants have multiple housing-related uses including housing development, direct homebuyer assistance and short-term rental assistance.</i>						
35HO11	11/10/2010	6/30/2017	FFY11 Home Investment Partnership Program	1,352,372	1,448,409	
			Other Resources	8,028	38,474	
			Total	1,360,400	1,486,883	89,070

	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
35HO12	2/9/2012	6/30/2017	FFY12 Home Investment Partnership Program	1,686,528	1,873,968		
			Other Resources	43,472	43,472		
			Total	1,730,000	1,917,440	1,711,289	18,711
35HO13	12/6/2012	6/30/2022	FFY13 Home Investment Partnership Program	937,040	546,838		
			Other Resources	990,012	617,864		
			Total	1,927,052	1,164,702	890,000	1,037,052
35HO14	12/6/2012	6/30/2022	FFY14 Home Investment Partnership Program	1,983,517	195,735		
			Other Resources	2,255	85,673		
			Total	1,985,772	281,408	676,616	1,309,156
35HO15	10/31/2014	6/30/2018	FFY15 Home Investment Partnership Program	987,798			
			Other Resources	710,370			
			Total (est.)	1,698,168	-	-	1,698,168
TOTAL HOME INVESTMENT PARTNERSHIP GRANTS				7,003,224	4,850,433	4,549,235	2,453,989

NOTE: Detailed information for HOME grants is available in the Community Development Office

* Unaudited Data

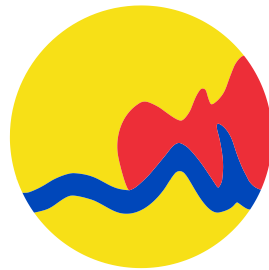
City of Grand Rapids
61ST DISTRICT COURT GRANTS (CUDIS741)
STATEMENT OF OPERATIONS

Organizations	2014 Actual	2015 Adopted Proposed	2015 Amended*	2015 Estimate	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
61ST DISTRICT COURT GRANTS (CUDIS741)									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	773,148	0	605,842	0	0	0	0	0	0
600 Charges For Services	123,398	0	100,000	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	218,790	0	94,486	0	0	0	0	0	0
61ST DISTRICT COURT GRANTS Total Revenue	1,115,336	0	800,328	0	0	0	0	0	0
EXPENDITURES									
61ST DISTRICT COURT GRANTS (CUDIS741)									
701 Personal Services	366,654	0	382,176	0	0	0	0	0	0
726 Supplies	121,765	0	117,532	0	0	0	0	0	0
800 Other Services And Charges	500,341	0	300,620	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	174,532	0	47,776	0	0	0	0	0	0
61ST DISTRICT COURT GRANTS Total Expenditures	1,163,292	0	848,104	0	0	0	0	0	0
61ST DISTRICT COURT GRANTS NET INCOME (LOSS)	(47,956)	0	(47,776)	0	0	0	0	0	0
Beginning Fund Balance	93,166	45,210	45,210	45,210	45,210	45,210	45,210	45,210	45,210
Ending Fund Balance	45,210	45,210	(2,566)	45,210	45,210	45,210	45,210	45,210	45,210

* Through June 2015

GRANTCODE	Grant Detail	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/15 *	EXPENDITURES THROUGH 6/30/15 *	UNEXPENDED
61ST DISTRICT COURT GRANTS								
15DART				Domestic Assault Response Team				
140000	10/1/14	9/30/15		Personnel and other costs for Victim Assistance	104,320	76,119	59,127	45,193
150000					-	-	-	-
					104,320	76,119	59,127	45,193
15MIDC				Michigan Drug Court Grant				
150000	10/1/14	10/31/15		Personnel and Costs for Program Activities	395,336	260,760	256,222	139,114
					395,336	260,760	256,222	139,114
15SAMH				SAMH DHHS FY2015				
150000	10/1/14	9/30/15		Expansion of Drug Court Grant	300,672	201,406	234,988	65,684
					300,672	201,406	234,988	65,684

* Unaudited Data



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CITY OF GRAND RAPIDS ECONOMIC DEVELOPMENT BUDGETS – AUTHORITIES AND DISTRICTS

Like other urban core cities in the State of Michigan, the City uses a variety of tools to attract businesses and individuals. Some of these economic development programs encourage business and residential investment by abating property tax increases from the increased property values resulting from capital investment. These types of programs include abatements for industrial facilities, obsolete property redevelopment, neighborhood enterprise zones, non-industrial personal property, and renaissance zones. Other economic development programs work with businesses to provide access to the tax-exempt bond market via the City's Economic Development Corporation and to provide the financial and legal expertise needed to access the State's economic development programs and agencies.

Another way to encourage economic development is by directly investing in the City's public, business, and residential infrastructure. Revenues for these investments are provided when the City Commission targets certain areas in the City and agrees to divert, usually known as 'capture,' property tax revenues associated with increased property values. This type of revenue program is called, "tax increment financing" or "TIF." The oldest of the City's TIF districts is the Downtown Development Authority and the newest is the WestSide Corridor Improvement District Authority which began to capture TIF revenues in 2015 / Fiscal Year 2016.

The board members for the City's various economic development entities are appointed by City Commission. The entities in this section operate independently but in compliance with each entity's authorizing State law and applicable City policies and procedures. For accounting purposes, the special assessment districts are "special revenue funds" and the TIF authorities are "discretely presented component units," according to criteria established by the Government Accounting Standards Board.

Annual TIF authority revenues are lower and more variable compared to the City's other revenue sources. As a result, the TIF authorities' budgets are prepared later than other City departments and follow a separate budget approval process, after the City Assessor finalizes the upcoming year's taxable values at the March Board of Review. Even small variations in captured assessed values impact the amounts of tax increment revenues available for program and re-development project expenditures.

Brownfield Redevelopment Authority ("Brownfield")

The Grand Rapids Brownfield was created by the City in 1998 under the provisions of Act 381, Public Acts of 1996 of the State of Michigan, as amended. The purpose of the Authority is to promote the revitalization of environmentally distressed areas and functionally obsolete properties within the City. The entire City of Grand Rapids has been designated as a brownfield district. However, Brownfield tax increment revenues are captured only for specific development projects which have been approved by City Commission and the State of Michigan. Brownfield projects may capture local and school tax increment revenues but may not capture any debt-related millages.

Corridor Improvement District Authorities (“CIDA”) - Madison Square, North Quarter, and WestSide

The Madison Square Corridor Improvement District Authority was created in 2009 under the provisions of Act 280, Public Acts of 2005 of the State of Michigan, as amended. The North Quarter CIDA was created in 2012. The WestSide CIDA was created in 2014. The goals of these districts are to correct and prevent deterioration in the business district; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; authorize the issuance of bonds and other evidence of indebtedness; and authorize the use of tax increment financing.

The fiscal year ended June 30, 2012 was the first and only year of tax increment revenue capture for the Madison Square CIDA. The fiscal year ending June 30, 2014 would have been the first year of tax increment revenue capture for the North Quarter authorities if taxable values had increased in 2013 compared to 2012 taxable values. Instead, the FY2016 budget request was the first North Quarter budget request to be considered and approved by City Commission. Tax increment revenues are not guaranteed, particularly in small and new districts.

Downtown Development Authority (“DDA”)

The Grand Rapids DDA was created in 1979 by the City of Grand Rapids under the provisions of Act 197, Public Acts of 1975 of the State of Michigan Public Act 197, as amended. The purpose of the DDA is to correct and prevent deterioration in the downtown business district / neighborhood; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; authorize the levy and collection of taxes; authorize the issuance of bonds and other evidences of indebtedness; and authorize the use of tax increment financing.

The DDA district is bounded roughly by Newberry Street, N.W. on the north; Lafayette Avenue, or Prospect Avenue on the east; Logan Street or Wealthy Street on the south; and Lexington Avenue, N.W. or Seward Avenue, N.W. on the west. The initial property tax increment revenue capture was in 1981.

The DDA captures tax increment revenues from two sources, local tax increments and school tax increments. Local tax increment (LTI) revenues are captured from millages levied by the City of Grand Rapids, Kent County, Interurban Transportation Partnership (“The Rapid”), and Grand Rapids Community College. School tax increment (STI) revenues are derived from the State Education Tax millage; the Grand Rapids Public Schools operating, sinking fund, and debt millages; and the Kent Intermediate School District millages. State law restricts the DDA’s use of STI revenues for payment of debt service and other eligible obligations in existence prior to January 1, 1995 or for obligations which refund those eligible obligations. The DDA’s expenditures for debt obligations issued after December 31, 1994 and for all of the DDA’s operations and development projects and programs are funded with either LTI or non-tax increment revenues, which result primarily from interest and parking revenues generated by facilities located on property owned by the DDA.

Downtown Improvement District (“DID”)

The Grand Rapids DID was created by the City as a special assessment district in August, 2000 after downtown property owners voted in favor of self-assessment. DID operations began in fiscal year 2001 under the provisions of Act 120, Public Acts of 1961 of the State of Michigan, as amended. The purpose of the DID is to provide a program of enhanced services within the district boundaries. Services provided by the DID relieve property owners from providing common outdoor maintenance services. DID revenues also fund events, marketing, and promotions to draw tourists, downtown workers, and residents to the downtown business district.

In April, 2012, the DID Board adopted a motion recommending that the City Commission declare necessity for special assessments beginning July 1, 2012 and ending June 30, 2015. The special assessments were collected in three installments, one for each fiscal year. Staff is currently working through the special assessment re-authorization process for the next five years beginning with the fiscal year ending June 30, 2016.

Since the re-authorization process wasn't completed before July 1, 2015, City Commission was asked to approve a fiscal year 2016 interim budget for the period beginning July 1, 2015 through August 31, 2015, for which funds will be drawn from the DID's fund balance. Revenues and expenditures for fiscal years 2017 through 2020 are not included the DID fund statement because the district doesn't technically exist without City Commission's re-authorization. For accounting purposes, the DID is considered a special revenue fund, which is a governmental fund type.

Economic Development Corporation (“EDC”)

The Grand Rapids EDC is a public economic development corporation which does not capture tax increment revenues. The EDC was created to alleviate and prevent conditions of unemployment; to assist and retain local industries and commercial enterprises; to strengthen and revitalize the economy of the City of Grand Rapids and of the State of Michigan; to provide means and methods for the encouragement and assistance of industrial and commercial enterprises in locating, purchasing construction, reconstructing, modernizing, improving, maintaining, repairing, furnishing, equipping, and expanding in the City of Grand Rapids; and to encourage the location of commercial enterprises in Grand Rapids to more conveniently provide services and facilities to Grand Rapids businesses and residents. For accounting purposes, the EDC is considered a special revenue fund, which is a governmental fund type.

Monroe North Tax Increment Financing Authority (“MNTIFA”)

The MNTIFA was created in December, 1985 by the City and began operations in fiscal year 1987 under the provisions of Act 450, Public Acts of 1980 of the State of Michigan, as amended. The purpose of the Authority is to provide for the development of the Monroe North Development Area, which is bounded roughly by Coldbrook Street, N.W. on the north, Ionia Avenue, N.W. on the east, the Grand River on the west and the south line of Newberry Street, N.W. on the south.

The MNTIFA captures local tax increment revenue but, unlike the DDA, may not capture school tax increment revenue since the MNTIFA did not have any eligible debt obligations outstanding prior to January 1, 1995.

SmartZone Local Development Financing Authority (“SmartZone”)

The Grand Rapids SmartZone was created by the City in 2002 under the provisions of Act 281, Public Acts of 1986 of the State of Michigan, as amended. The purpose of the SmartZone is to promote the development of high-tech business within the boundaries of the Downtown SmartZone and Satellite SmartZone areas in the City. The SmartZone captures local tax increment revenue but may capture only half of the school millage-related tax increment revenue from the districts. The SmartZone may not capture any debt-related millages.

The initial SmartZone boundaries were established in 2001 in the northeastern section of downtown Grand Rapids to leverage the adjacency and synergy of the district’s medical, research, educational, financial, governmental and non-profit institutions. The SmartZone works directly with five partners - the City of Grand Rapids, the Van Andel Institute, Grand Valley State University, Grand Rapids Community College, and The Right Place, Inc. The resources available through these clustered institutions and other downtown services create an environment for growing and attracting new and established high-tech businesses.

In November, 2002, the Grand Rapids City Commission approved the SmartZone’s request to establish a satellite SmartZone around Plymouth Avenue, N.E. Due to delays resulting from State staff turnover, approximately two years later the State Treasurer and Michigan Economic Development Corporation approved the City’s request to create a satellite SmartZone in the area north of Michigan Street and east of Ball Avenue and including parcels along Plymouth Avenue and Oak Industrial Drive. The Satellite SmartZone is currently not capturing any tax increment revenues since current taxable value is much lower than this district’s initial taxable value.

Uptown Business Improvement District (“Uptown BID”)

The Uptown BID was created by the City as a special assessment district in June, 2013 after property owners voted in favor of creating the district. BID operations began in fiscal year 2014 under the provisions of Act 120, Public Acts of 1961 of the State of Michigan, as amended. The purpose of the BID is to provide a program of enhanced services within the district boundaries. The special assessments relieve property owners of the burden of commonly expected maintenance services and also provide funding to draw businesses, customers, and residents to district businesses via special events, marketing, and neighborhood development.

BID Special Assessments are currently being requested in single year periods. Therefore, revenues and expenditures included the BID fund statement for fiscal years 2017 through 2020 are estimated and are likely to change. For accounting purposes, the BID is considered a special revenue fund, which is a governmental fund type.

Uptown Corridor Improvement District Authority (“Uptown CIDA”)

The Uptown CIDA was created in 2009 under the provisions of Act 280, Public Acts of 2005 of the State of Michigan, as amended. The Uptown CIDA works with district representatives to correct and prevent deterioration in the business districts; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; authorize the issuance of bonds and other evidence of indebtedness; and authorize the use of tax increment financing. Investing the CIDA’s tax increment revenues is creating a culture of capital investment which is increasing

property values and the number of jobs in the district. This culture of neighborhood business district investment is spilling into the surrounding areas, inspiring other property improvements and attracting new residents and businesses. The fiscal year ended June 30, 2012 was the first year of tax increment revenue capture for the Uptown CIDA.

The Budgeting and Monitoring Process for Economic Development Authorities

The budget process for the entities included in this section begins once the City Assessor and the March Board of Review (“MBOR”) have finalized taxable values for the upcoming fiscal year. The Assessor then calculates captured assessed values for the various TIF districts using the MBOR taxable values. Using the captured assessed values, the Debt & Authority Finance Officer estimates tax increment and other revenues for the next five years. Operating and project expenditure requests are determined depending upon the amounts of estimated and forecasted revenues remaining after debt obligations have been met. Staff submits the five year budget forecasts, known as priority plans, to the appropriate board in May or June for its review and recommendation to City Commission. Upon recommendation by the appropriate board, City Commission then reviews the submitted budget request. Once City Commission approves the request, the budget returns to the appropriate board for adoption. Only the upcoming fiscal year is appropriated. The remaining four years of the priority plans are used for planning purposes.

The DDA and MNTIFA fiscal year 2016 budgets were approved by City Commission on May 26, 2015. All the other fiscal year 2016 budgets for the entities in this section were approved by City Commission on June 9, 2015. Following City Commission approval, the entity boards adopted the fiscal year 2016 budgets at their next scheduled meetings.

The five-year fund statements on the following pages have been formatted to match the standard City budget format. Most of the budgets in this section of the Fiscal Plan, however, are approved and monitored on a project or program basis so that board members and staff are able to determine whether priorities are being achieved. Each entity board receives interim financial statements on a monthly, bi-monthly, or quarterly basis depending on the needs of the individual boards and the volume of financial transactions. For example, the DDA, which is the largest and busiest of the authorities, receives monthly interim financial statements whereas the EDC is provided with quarterly interim financial statements. These interim financial statements include the Balance Sheet/Trial Balance; Statement of Revenues and Expenditures; and Schedule of Payments charged to the entity. Certain authority boards, particularly the DDA and the Brownfield, also receive a Statement of Project Expenditures as part of their interim statements.

City of Grand Rapids
BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR768)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>BROWNFIELD REDEVELOPMENT AUTH (CUGBR768)</u>									
401 Taxes	3,037,647	3,250,393	3,250,393	3,280,783	3,397,766	5,032,539	6,082,875	7,501,940	7,466,302
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	205,584	205,584	199,084	188,000	0	0	0	0
600 Charges For Services	58,500	114,906	114,906	171,743	135,048	107,310	108,910	110,536	112,187
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	8,809	3,000	3,000	4,000	6,000	6,000	7,000	7,000	7,000
671 Other Revenue	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
695 Other Financing Sources	46	100	100	0	0	0	0	0	0
BROWNFIELD REDEVELOPMENT AUTHORITY Total Revenue	3,180,002	3,648,983	3,648,983	3,730,610	3,801,814	5,220,849	6,273,785	7,694,476	7,660,489
EXPENDITURES									
<u>BROWNFIELD REDEVELOPMENT AUTH (CUGBR768)</u>									
701 Personal Services	227,946	280,727	280,727	209,363	214,229	220,656	227,275	234,094	241,117
726 Supplies	1,101	3,500	3,500	3,985	4,720	4,900	5,024	5,151	5,282
800 Other Services And Charges	2,738,090	3,081,283	3,081,283	3,035,541	3,214,479	4,504,423	5,523,394	6,947,997	6,969,196
970 Capital Outlay	66	0	0	0	0	0	0	0	0
990 Debt Service	76,663	239,513	239,513	239,513	236,399	238,287	235,072	236,861	232,447
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	80,471	25,584	25,584	25,584	23,487	24,192	24,917	25,665	26,435
BROWNFIELD REDEVELOPMENT AUTH Total Expenditures	3,124,336	3,630,607	3,630,607	3,513,986	3,693,314	4,992,458	6,015,682	7,449,768	7,474,477
BROWNFIELD REDEVELOPMENT AUTH NET INCOME (LOSS)	55,666	18,376	18,376	216,624	108,500	228,391	258,103	244,708	186,012
Beginning Fund Balance	100,509	156,174	156,174	156,174	372,798	481,298	709,689	967,792	1,212,500
Ending Fund Balance	156,174	174,550	174,550	372,798	481,298	709,689	967,792	1,212,500	1,398,512

City of Grand Rapids
DOWNTOWN DEVELOPMENT AUTHORITY - SCHOOL TAX INCREMENT (CUDDA763)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>DDA SCHOOL TAX INCREMENT (CUDDA763)</u>									
401 Taxes	7,350,094	7,329,127	7,329,127	7,329,127	7,870,567	7,910,420	8,000,472	8,040,724	8,081,178
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	7,946	10,000	10,000	10,000	8,000	8,000	8,000	8,000	8,000
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
DDA SCHOOL TAX INCREMENT Total Revenue	7,358,040	7,339,127	7,339,127	7,339,127	7,878,567	7,918,420	8,008,472	8,048,724	8,089,178
EXPENDITURES									
<u>DDA SCHOOL TAX INCREMENT (CUDDA763)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,427,973	1,849,602	1,849,602	1,705,768	2,391,042	2,100,895	2,189,147	2,229,061	2,270,015
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	5,199,525	5,479,525	5,479,525	5,479,525	5,479,525	5,809,525	5,811,325	5,811,663	5,811,163
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	271,625	0	0	0	0	0	0	0	0
DDA SCHOOL TAX INCREMENT Total Expenditures	6,899,123	7,329,127	7,329,127	7,185,293	7,870,567	7,910,420	8,000,472	8,040,724	8,081,178
DDA SCHOOL TAX INCREMENT NET INCOME (LOSS)	458,917	10,000	10,000	153,834	8,000	8,000	8,000	8,000	8,000
Beginning Fund Balance	3,363,791	3,822,708	3,822,708	3,822,708	3,976,542	3,984,542	3,992,542	4,000,542	4,008,542
Ending Fund Balance	3,822,708	3,832,708	3,832,708	3,976,542	3,984,542	3,992,542	4,000,542	4,008,542	4,016,542

City of Grand Rapids
DOWNTOWN DEVELOPMENT AUTHORITY - NON TAX INCREMENT (CUDDA764)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>DDA NON TAX INCREMENT (CUDDA764)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	354,376	336,925	336,925	315,000	318,150	321,332	324,545	327,790	331,068
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	142,945	119,914	119,914	130,352	109,606	100,405	103,095	100,168	106,779
671 Other Revenue	1,547	15,500	15,500	237,189	105,500	120,515	145,530	170,546	175,563
695 Other Financing Sources	2,051,451	0	0	0	0	0	0	0	0
DDA NON TAX INCREMENT Total Revenue	2,550,319	472,339	472,339	682,541	533,256	542,252	573,170	598,504	613,410
EXPENDITURES									
<u>DDA NON TAX INCREMENT (CUDDA764)</u>									
701 Personal Services	48,723	0	0	86,000	100,000	75,000	0	0	0
726 Supplies	129,606	157,500	157,500	147,536	160,000	140,000	130,000	50,000	50,000
800 Other Services And Charges	818,133	1,390,500	1,390,500	1,162,804	804,200	732,000	527,200	112,900	113,100
970 Capital Outlay	10,000	2,051,451	2,051,451	0	2,051,451	0	0	0	0
990 Debt Service	0	0	0	0	0	185,997	180,683	175,368	170,054
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
DDA NON TAX INCREMENT Total Expenditures	1,006,463	3,599,451	3,599,451	1,396,340	3,115,651	1,132,997	837,883	338,268	333,154
DDA NON TAX INCREMENT NET INCOME (LOSS)	1,543,857	(3,127,112)	(3,127,112)	(713,799)	(2,582,395)	(590,745)	(264,713)	260,236	280,256
Beginning Fund Balance	3,895,731	5,439,588	5,439,588	5,439,588	4,725,789	2,143,394	1,552,649	1,287,936	1,548,172
Ending Fund Balance	5,439,588	2,312,476	2,312,476	4,725,789	2,143,394	1,552,649	1,287,936	1,548,172	1,828,428
Brownfield Series 2012A Bonds Debt Service Reserve	530,584	530,584	530,584	530,584	530,637	531,071	530,964	531,291	530,999
Unassigned Fund Balance	4,909,004	1,781,892	1,781,892	4,195,205	1,612,757	1,021,578	756,972	1,016,881	1,297,429
Total	5,439,588	2,312,476	2,312,476	4,725,789	2,143,394	1,552,649	1,287,936	1,548,172	1,828,428
Unassigned Fund Bal as a % of Total Expenditures	487.75%	49.50%	49.50%	300.44%	51.76%	90.17%	90.34%	300.61%	389.44%

City of Grand Rapids
DOWNTOWN DEVELOPMENT AUTHORITY - LOCAL TAX INCREMENT (CUDDA765)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>DDA LOCAL TAX INCREMENT (CUDDA765)</u>									
401 Taxes	4,116,644	4,244,008	4,244,008	4,414,100	4,862,123	4,735,330	4,809,507	4,833,805	4,858,224
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	533,055	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	80,174	50,644	50,644	57,000	60,500	49,466	70,467	93,546	167,770
671 Other Revenue	120,095	31,973	31,973	178,699	40,225	641,195	163,059	44,559	33,723
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
DDA LOCAL TAX INCREMENT Total Revenue	4,849,969	4,326,625	4,326,625	4,649,799	4,962,848	5,425,991	5,043,033	4,971,910	5,059,717
EXPENDITURES									
<u>DDA LOCAL TAX INCREMENT (CUDDA765)</u>									
701 Personal Services	480,581	87,863	87,863	87,863	92,368	94,003	95,687	97,122	61,345
726 Supplies	15,159	0	0	0	150,000	100,000	0	0	0
800 Other Services And Charges	1,810,541	2,684,819	2,684,819	2,768,809	2,731,665	2,590,265	2,549,573	2,289,909	2,365,399
970 Capital Outlay	2,943,732	1,240,000	1,240,000	609,828	3,105,000	3,325,000	900,000	0	0
990 Debt Service	129,390	383,851	383,851	384,351	385,041	380,487	379,137	340,757	342,558
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	27,190	75,181	75,181	75,181	73,830	76,045	78,326	80,676	83,096
DDA LOCAL TAX INCREMENT Total Expenditures	5,406,593	4,471,714	4,471,714	3,926,032	6,537,904	6,565,800	4,002,723	2,808,464	2,852,398
DDA LOCAL TAX INCREMENT NET INCOME (LOSS)	(556,624)	(145,089)	(145,089)	723,767	(1,575,056)	(1,139,809)	1,040,310	2,163,446	2,207,319
Beginning Fund Balance	3,542,980	2,986,356	2,986,356	2,986,356	3,710,123	2,135,067	995,258	2,035,568	4,199,014
Ending Fund Balance	2,986,356	2,841,267	2,841,267	3,710,123	2,135,067	995,258	2,035,568	4,199,014	6,406,333

City of Grand Rapids
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	102,276	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	3,238	250	250	2,919	0	0	0	0	0
671 Other Revenue	866,524	790,120	790,120	764,984	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
DOWNTOWN IMPROVEMENT DISTRICT Total Revenue	972,038	790,370	790,370	767,903	0	0	0	0	0
EXPENDITURES									
<u>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)</u>									
701 Personal Services	28,674	0	0	95,000	0	0	0	0	0
726 Supplies	16,063	79,019	79,019	5,003	0	0	0	0	0
800 Other Services And Charges	733,158	677,351	677,351	587,645	183,752	0	0	0	0
970 Capital Outlay	126,360	54,000	54,000	57,759	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	6,888	8,000	8,000	7,172	16,248	16,735	17,238	17,755	18,287
DOWNTOWN IMPROVEMENT DIST Total Expenditures	911,143	818,370	818,370	752,579	200,000	16,735	17,238	17,755	18,287
DOWNTOWN IMPROVEMENT DIST NET INCOME (LOSS)	60,894	(28,000)	(28,000)	15,324	(200,000)	(16,735)	(17,238)	(17,755)	(18,287)
Beginning Fund Balance	458,677	519,571	519,571	519,571	534,895	334,895	318,160	300,922	283,167
Ending Fund Balance	519,571	491,571	491,571	534,895	334,895	318,160	300,922	283,167	264,880

City of Grand Rapids
ECONOMIC DEVELOPMENT CORPORATION (SREDC260)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>ECONOMIC DEVELOPMENT CORP (SREDC260)</u>									
401 Taxes	0	6,400	6,400	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	65,571	65,300	65,300	147,047	65,300	65,300	65,300	65,300	65,300
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	4,707	3,600	3,600	5,574	3,600	3,600	3,600	3,600	3,600
671 Other Revenue	7,416	0	0	7,000	7,000	7,000	7,000	7,000	7,000
695 Other Financing Sources	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
ECONOMIC DEVELOPMENT CORP Total Revenue	152,693	150,300	150,300	234,621	150,900	150,900	150,900	150,900	150,900
EXPENDITURES									
<u>ECONOMIC DEVELOPMENT CORP (SREDC260)</u>									
701 Personal Services	51,195	133,300	133,300	128,459	137,344	134,954	136,666	136,540	136,524
726 Supplies	100	920	920	500	2,066	2,100	2,100	2,100	2,100
800 Other Services And Charges	162,471	119,043	119,043	93,634	127,999	128,710	129,532	130,328	131,065
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	565	4,722	4,722	4,722	8,133	8,377	8,628	8,887	9,154
ECONOMIC DEVELOPMENT CORP Total Expenditures	214,331	257,985	257,985	227,315	275,542	274,141	276,926	277,855	278,843
ECONOMIC DEVELOPMENT CORP NET INCOME (LOSS)	(61,638)	(107,685)	(107,685)	7,306	(124,642)	(123,241)	(126,026)	(126,955)	(127,943)
Beginning Fund Balance	693,166	631,528	631,528	631,528	638,834	514,192	390,951	264,925	137,970
Ending Fund Balance	631,528	523,843	523,843	638,834	514,192	390,951	264,925	137,970	10,027

City of Grand Rapids
MADISON SQUARE CORRIDOR IMPROVEMENT AUTHORITY (CUCMS747)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>MADISON SQUARE CIDA (CUCMS747)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	9	10	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
MADISON SQUARE CIDA Total Revenue	0	0	0	9	10	0	0	0	0
EXPENDITURES									
<u>MADISON SQUARE CIDA (CUCMS747)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,500	3,000	3,000	0	2,553	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
MADISON SQUARE CIDA Total Expenditures	1,500	3,000	3,000	0	2,553	0	0	0	0
MADISON SQUARE CIDA NET INCOME (LOSS)	(1,500)	(3,000)	(3,000)	9	(2,543)	0	0	0	0
Beginning Fund Balance	3,341	1,841	1,841	1,841	1,850	(693)	(693)	(693)	(693)
Ending Fund Balance	1,841	(1,159)	(1,159)	1,850	(693)	(693)	(693)	(693)	(693)

City of Grand Rapids
MONROE NORTH TAX INCREMENT FINANCE AUTHORITY (CUTIF766)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>TAX INCREMENT FINANCE AUTHORITY (CUTIF766)</u>									
401 Taxes	335,050	482,675	482,675	482,675	490,809	493,301	494,546	499,046	500,292
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	9,332	6,832	6,832	6,832	8,839	7,087	7,722	7,916	11,137
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
TAX INCREMENT FINANCE AUTHORITY Total Revenue	344,382	489,507	489,507	489,507	499,648	500,388	502,268	506,962	511,429
EXPENDITURES									
<u>TAX INCREMENT FINANCE AUTHORITY (CUTIF766)</u>									
701 Personal Services	20,000	9,000	9,000	33,987	60,000	61,800	63,654	65,564	67,530
726 Supplies	225	55,200	55,200	20,200	85,200	30,200	30,200	30,200	30,200
800 Other Services And Charges	379,622	394,067	394,067	227,254	261,834	237,251	238,672	239,081	240,442
970 Capital Outlay	153,063	530,000	530,000	8,500	550,000	395,000	70,000	70,000	120,000
990 Debt Service	119,505	119,762	119,762	119,762	121,539	122,849	123,089	37,877	37,640
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	9,397	9,292	9,292	9,292	8,901	9,168	9,443	9,726	10,018
TAX INCREMENT FINANCE AUTH Total Expenditures	681,812	1,117,321	1,117,321	418,995	1,087,474	856,268	535,058	452,448	505,830
TAX INCREMENT FINANCE AUTH NET INCOME (LOSS)	(337,430)	(627,814)	(627,814)	70,512	(587,826)	(355,880)	(32,790)	54,514	5,599
Beginning Fund Balance	1,498,355	1,160,925	1,160,925	1,160,925	1,231,437	643,611	287,731	254,941	309,455
Ending Fund Balance	1,160,925	533,111	533,111	1,231,437	643,611	287,731	254,941	309,455	315,054

City of Grand Rapids
NORTH QUARTER CORRIDOR IMPROVEMENT DISTRICT AUTHORITY (CUCNQ749)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>NORTH QUARTER CIDA (CUCNQ749)</u>									
401 Taxes	0	0	0	23,777	36,219	12,441	12,441	12,441	12,441
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>NORTH QUARTER CIDA Total Revenue</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>23,777</i>	<i>36,219</i>	<i>12,441</i>	<i>12,441</i>	<i>12,441</i>	<i>12,441</i>
EXPENDITURES									
<u>NORTH QUARTER CIDA (CUCNQ749)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	36,219	12,441	12,441	12,441	12,441
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>NORTH QUARTER CIDA Total Expenditures</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>36,219</i>	<i>12,441</i>	<i>12,441</i>	<i>12,441</i>	<i>12,441</i>
<i>NORTH QUARTER CIDA NET INCOME (LOSS)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>23,777</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Beginning Fund Balance</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>23,777</i>	<i>23,777</i>	<i>23,777</i>	<i>23,777</i>	<i>23,777</i>
<i>Ending Fund Balance</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>23,777</i>	<i>23,777</i>	<i>23,777</i>	<i>23,777</i>	<i>23,777</i>	<i>23,777</i>

City of Grand Rapids
SMARTZONE LOCAL DEVELOPMENT FINANCE AUTHORITY (CUSMZ780)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>SMARTZONE LDFA (CUSMZ780)</u>									
401 Taxes	1,919,766	1,874,688	1,874,688	1,938,628	1,289,643	1,296,341	717,032	720,742	724,470
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	413,000	461,000	461,000	105,000	224,000	224,000	224,000	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	29,120	32,187	32,187	35,000	33,150	15,363	2,630	(6,364)	(11,986)
671 Other Revenue	75,018	30	30	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
SMARTZONE LDFA Total Revenue	2,436,904	2,367,905	2,367,905	2,078,628	1,546,793	1,535,704	943,662	714,378	712,484
EXPENDITURES									
<u>SMARTZONE LDFA (CUSMZ780)</u>									
701 Personal Services	74,918	102,479	102,479	119,000	132,090	134,732	137,426	140,175	142,978
726 Supplies	126	0	0	200	200	210	221	232	243
800 Other Services And Charges	1,280,254	2,181,100	2,181,100	1,763,086	2,022,584	1,965,676	1,739,234	895,727	922,008
970 Capital Outlay	40,234	275,000	275,000	40,000	2,175,000	600,000	100,000	100,000	100,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	10,781	10,425	10,425	10,425	13,819	14,234	14,661	15,100	15,553
SMARTZONE LDFA Total Expenditures	1,406,313	2,569,004	2,569,004	1,932,711	4,343,693	2,714,852	1,991,542	1,151,234	1,180,782
SMARTZONE LDFA NET INCOME (LOSS)	1,030,590	(201,099)	(201,099)	145,917	(2,796,900)	(1,179,148)	(1,047,880)	(436,856)	(468,298)
Beginning Fund Balance	3,553,528	4,584,118	4,584,118	4,584,118	4,730,035	1,933,135	753,987	(293,893)	(730,748)
Ending Fund Balance	4,584,118	4,383,019	4,383,019	4,730,035	1,933,135	753,987	(293,893)	(730,748)	(1,199,046)

City of Grand Rapids
UPTOWN BUSINESS IMPROVEMENT DISTRICT (SRBID745)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>UPTOWN BUSINESS IMPROV DISTRICT (SRBID745)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	150	20	23	24	26	29
671 Other Revenue	87,294	92,127	92,127	92,126	90,243	90,243	90,243	90,243	90,243
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<u>UPTOWN BUSINESS IMPROV DISTRICT Total Revenue</u>	<u>87,294</u>	<u>92,127</u>	<u>92,127</u>	<u>92,276</u>	<u>90,263</u>	<u>90,266</u>	<u>90,267</u>	<u>90,269</u>	<u>90,272</u>
EXPENDITURES									
<u>UPTOWN BUSINESS IMPROV DISTRICT (SRBID745)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	56,613	69,390	71,890	71,390	69,640	69,640	69,640	69,640	69,640
970 Capital Outlay	0	20,000	48,181	20,000	48,181	20,000	20,000	20,000	20,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<u>UPTOWN BUSINESS IMPROV DIST Total Expenditures</u>	<u>56,613</u>	<u>89,390</u>	<u>120,071</u>	<u>91,390</u>	<u>117,821</u>	<u>89,640</u>	<u>89,640</u>	<u>89,640</u>	<u>89,640</u>
<u>UPTOWN BUSINESS IMPROV DIST NET INCOME (LOSS)</u>	<u>30,681</u>	<u>2,737</u>	<u>(27,944)</u>	<u>886</u>	<u>(27,558)</u>	<u>626</u>	<u>627</u>	<u>629</u>	<u>632</u>
<u>Beginning Fund Balance</u>	<u>0</u>	<u>30,681</u>	<u>30,681</u>	<u>30,681</u>	<u>31,567</u>	<u>4,009</u>	<u>4,635</u>	<u>5,262</u>	<u>5,891</u>
<u>Ending Fund Balance</u>	<u>30,681</u>	<u>33,418</u>	<u>2,737</u>	<u>31,567</u>	<u>4,009</u>	<u>4,635</u>	<u>5,262</u>	<u>5,891</u>	<u>6,523</u>

City of Grand Rapids
UPTOWN CORRIDOR IMPROVEMENT DISTRICT AUTHORITY (CUCUP745)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>UPTOWN CIDA (CUCUP745)</u>									
401 Taxes	6,344	3,914	3,914	3,252	16,878	16,965	17,052	17,140	17,228
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	12,195	12,195	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	165	17	17	90	87	109	148	149	149
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<u>UPTOWN CIDA Total Revenue</u>	6,509	3,931	16,126	15,537	16,965	17,074	17,200	17,289	17,377
EXPENDITURES									
<u>UPTOWN CIDA (CUCUP745)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	4,500	3,931	3,239	3,000	13,033	15,383	15,478	15,577	15,677
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	15,232	14,882	1,721	1,721	1,721	1,721	1,721
<u>UPTOWN CIDA Total Expenditures</u>	4,500	3,931	18,471	17,882	14,754	17,104	17,199	17,298	17,398
<u>UPTOWN CIDA NET INCOME (LOSS)</u>	2,009	0	(2,345)	(2,345)	2,211	(30)	1	(9)	(21)
<u>Beginning Fund Balance</u>	336	2,345	2,345	2,345	0	2,211	2,181	2,182	2,173
<u>Ending Fund Balance</u>	2,345	2,345	0	0	2,211	2,181	2,182	2,173	2,152

City of Grand Rapids
WESTSIDE CORRIDOR IMPROVEMENT DISTRICT (CUCWS746)
STATEMENT OF OPERATIONS

Organizations	2014 Actuals	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
REVENUE									
<u>WESTSIDE CORRIDOR IMPROV DIST (CUCWS746)</u>									
401 Taxes	0	0	0	0	13,705	13,777	13,847	13,919	13,991
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	71	89	108	108	109
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
WESTSIDE CORRIDOR IMPROV DISTRICT Total Revenue	0	0	0	0	13,776	13,866	13,955	14,027	14,100
EXPENDITURES									
<u>WESTSIDE CORRIDOR IMPROV DIST (CUCWS746)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	13,776	13,866	13,955	14,027	14,100
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
WESTSIDE CORRIDOR IMPROV DIST Total Expenditures	0	0	0	0	13,776	13,866	13,955	14,027	14,100
WESTSIDE CORRIDOR IMPR DIST NET INCOME (LOSS)	0	0	0	0	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0	0	0	0

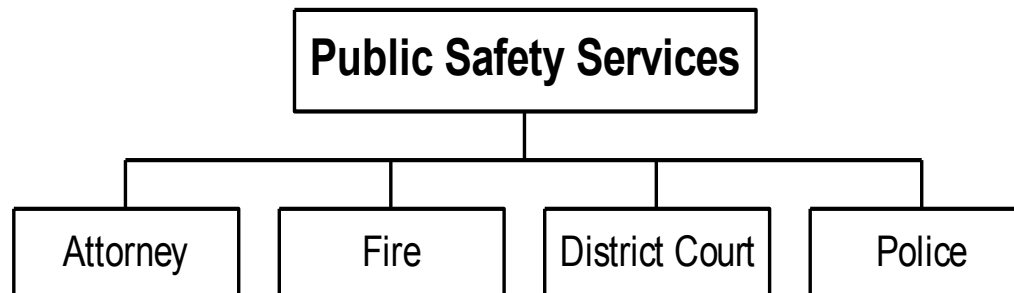
Public Safety Services

INTRODUCTION

Group Mission Statement

The mission of the Public Safety Service Group is to promote safety, security, and order within the geographical boundaries of the City of Grand Rapids through fire protection, law enforcement and legal representation and enhance urban living by planning, promoting, and assisting in community special and cultural events and celebrations,.

ORGANIZATIONAL STRUCTURE



Public Safety

Functional Group Funding:

Fund Type	Public Safety Funding		2016 Fund Type Totals
Capital Projects	1,730,098	7.53 %	22,977,027
Enterprise	0	0.00 %	137,257,406
Fiduciary	0	0.00 %	10,355,667
General Fund	78,074,813	62.27 %	125,381,085
Internal Service	0	0.00 %	65,874,967
Permanent Funds	0	0.00 %	39,651
Special Revenue	21,174,608	21.09 %	100,393,903
TOTAL FUNCTIONAL GROUP FUNDING	100,979,518	21.84 %	462,279,705

Public Safety (PS)

Departmental Funding:

Page	Department	Subfund	2016 Appropriation Budget	Fund Stmt Page Reference
288	Police (E510)	CAPITAL IMPROVEMENT (CPGCP401)	1,234,254	196
		GENERAL FUND OPERATING (GFGEN101)	48,431,171	104
		MICHIGAN JUSTICE TRAINING (SR216216)	55,000	223
		DRUG LAW ENFORCEMENT (SR265265)	431,673	222
		COMMUNITY DISPATCH (SRDSP261)	6,169,118	221
		POLICE GRANTS (SRGRT255)	866,315	256
			<u>57,187,531</u>	
292	Fire (E520)	CAPITAL IMPROVEMENT (CPGCP401)	495,844	196
		GENERAL FUND OPERATING (GFGEN101)	27,167,537	104
			<u>27,663,381</u>	

Public Safety (PS)

Departmental Funding:

			2016	Fund Stmt
			Appropriation	Page
Page	Department	Subfund	Budget	Reference
294	District Court (E530)			
		61ST DISTRICT COURT (CUDIS740)	13,652,501	220
		61ST DISTRICT COURT GRANTS (CUDIS741)	(0)	265
			13,652,501	
296	Attorney's Office (E540)			
		GENERAL FUND OPERATING (GFGEN101)	2,476,105	104
			2,476,105	
	Public Safety (PS) Total		100,979,518	

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Police (E510)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695	Other Financing Sources	955,000	1,127,500	1,127,500	1,234,254	667,140	200,000	50,000	50,000
CAPITAL IMPROVEMENT (CPGCP401) Total		955,000	1,127,500	1,127,500	1,234,254	667,140	200,000	50,000	50,000
GENERAL FUND OPERATING (GFGEN101)									
450	Licenses And Permits	42,000	42,000	24,823	32,000	32,000	32,000	32,000	32,000
501	Intergovernmental Revenues	160,000	160,000	171,878	168,000	168,000	168,000	168,000	168,000
600	Charges For Services	493,500	493,500	358,422	421,000	421,000	421,000	421,000	421,000
655	Fines And Forfeitures	250,000	250,000	259,071	250,000	250,000	250,000	250,000	250,000
664	Interest And Rents	41,500	41,500	90,343	90,000	90,000	90,000	90,000	90,000
671	Other Revenue	606,000	606,000	475,720	507,500	507,500	507,500	507,500	507,500
695	Other Financing Sources	1,350,366	1,350,366	1,425,366	314,667	314,667	314,667	314,667	314,667
GENERAL FUND OPERATING (GFGEN101) Total		2,943,366	2,943,366	2,805,623	1,783,167	1,783,167	1,783,167	1,783,167	1,783,167
MICHIGAN JUSTICE TRAINING (SR216216)									
501	Intergovernmental Revenues	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
671	Other Revenue	0	0	0	0	0	0	0	0
MICHIGAN JUSTICE TRAINING (SR216216) Total		52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
DRUG LAW ENFORCEMENT (SR265265)									
501	Intergovernmental Revenues	29,000	29,000	29,000	24,000	24,000	24,000	24,000	24,000
600	Charges For Services	64,200	64,200	64,200	84,200	84,200	84,200	84,200	84,200
671	Other Revenue	71,000	71,000	71,000	215,000	215,000	215,000	215,000	215,000
DRUG LAW ENFORCEMENT (SR265265) Total		164,200	164,200	164,200	323,200	323,200	323,200	323,200	323,200

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Police (E510)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
DRUG LAW ENFORCEMENT - 266 (SR265266)									
600	Charges For Services	0	0	0	0	0	0	0	0
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total		0	0	0	0	0	0	0	0
COMMUNITY DISPATCH (SRDSP261)									
501	Intergovernmental Revenues	2,558,306	2,558,306	2,558,306	2,545,001	2,557,270	2,579,495	2,593,209	2,608,376
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	3,539,723	3,539,723	3,539,723	3,624,117	3,668,284	3,748,291	3,797,657	3,852,257
COMMUNITY DISPATCH (SRDSP261) Total		6,098,029	6,098,029	6,098,029	6,169,118	6,225,554	6,327,786	6,390,866	6,460,633
POLICE GRANTS (SRGRT255)									
501	Intergovernmental Revenues	430,000	430,000	430,000	420,000	400,000	0	0	0
695	Other Financing Sources	501,253	501,253	501,253	444,830	545,882	973,050	0	0
POLICE GRANTS (SRGRT255) Total		931,253	931,253	931,253	864,830	945,882	973,050	0	0
Police (E510) Total		11,143,848	11,316,348	11,178,605	10,426,569	9,996,943	9,659,203	8,599,233	8,669,000

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Police (E510)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970	Capital Outlay	955,000	1,127,500	1,127,500	1,234,254	667,140	200,000	50,000	50,000
CAPITAL IMPROVEMENT (CPGCP401) Total		955,000	1,127,500	1,127,500	1,234,254	667,140	200,000	50,000	50,000
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	38,362,574	38,186,621	38,196,154	39,324,123	39,114,061	39,112,323	39,258,639	39,638,382
726	Supplies	627,309	627,309	627,309	829,259	896,020	914,686	933,297	950,365
800	Other Services And Charges	7,137,527	7,137,527	7,689,369	7,919,397	8,217,282	8,442,193	8,604,304	8,692,791
970	Capital Outlay	81,900	81,900	89,400	179,671	174,500	152,500	155,000	155,000
999	Transfers Out	183,364	183,364	183,364	178,721	178,721	178,721	178,721	178,721
GENERAL FUND OPERATING (GFGEN101) Total		46,392,674	46,216,721	46,785,596	48,431,171	48,580,584	48,800,423	49,129,961	49,615,259
MICHIGAN JUSTICE TRAINING (SR216216)									
800	Other Services And Charges	60,000	60,000	60,000	55,000	55,000	55,000	55,000	55,000
MICHIGAN JUSTICE TRAINING (SR216216) Total		60,000	60,000	60,000	55,000	55,000	55,000	55,000	55,000
DRUG LAW ENFORCEMENT (SR265265)									
701	Personal Services	130,455	130,455	130,454	87,074	86,420	86,671	86,573	86,845
726	Supplies	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
800	Other Services And Charges	177,400	177,400	179,130	159,599	159,867	170,126	172,347	172,471
970	Capital Outlay	165,000	165,000	165,000	175,000	175,000	175,000	175,000	175,000
DRUG LAW ENFORCEMENT (SR265265) Total		482,855	482,855	484,584	431,673	431,287	441,797	443,920	444,316

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Police (E510)

Fund & Cost Center			2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
DRUG LAW ENFORCEMENT - 266 (SR265266)										
701	Personal Services		(0)	(711)	0	0	0	0	0	0
726	Supplies		0	0	0	0	0	0	0	0
800	Other Services And Charges		0	0	0	0	0	0	0	0
970	Capital Outlay		0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total			(0)	(711)	0	0	0	0	0	0
COMMUNITY DISPATCH (SRDSP261)										
701	Personal Services		5,654,338	5,654,338	5,448,751	5,595,303	5,625,761	5,704,912	5,750,103	5,805,138
726	Supplies		21,500	21,500	21,500	21,500	21,930	22,369	22,816	23,272
800	Other Services And Charges		354,301	354,301	336,222	475,979	495,010	513,514	526,694	536,580
970	Capital Outlay		10,500	10,500	0	8,000	10,500	10,500	10,500	10,500
996	Appropriation Lapse		(250,000)	(250,000)	0	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
999	Transfers Out		307,390	307,390	307,390	268,336	272,353	276,491	280,753	285,143
COMMUNITY DISPATCH (SRDSP261) Total			6,098,029	6,098,029	6,113,863	6,169,118	6,225,554	6,327,786	6,390,866	6,460,633
POLICE GRANTS (SRGRT255)										
701	Personal Services		931,253	922,856	922,856	866,315	945,882	973,050	(0)	(0)
726	Supplies		0	0	0	0	0	0	0	0
800	Other Services And Charges		0	0	0	0	0	0	0	0
970	Capital Outlay		0	0	0	0	0	0	0	0
POLICE GRANTS (SRGRT255) Total			931,253	922,856	922,856	866,315	945,882	973,050	(0)	(0)
Police (E510) Total			54,919,810	54,907,249	55,494,399	57,187,531	56,905,447	56,798,056	56,069,746	56,625,208

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Fire (E520)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
664	Interest And Rents	0	0	0	0	0	0	0	0
695	Other Financing Sources	662,900	662,900	662,900	495,844	1,060,140	1,169,082	1,121,436	1,168,008
CAPITAL IMPROVEMENT (CPGCP401) Total		662,900	662,900	662,900	495,844	1,060,140	1,169,082	1,121,436	1,168,008
GENERAL FUND OPERATING (GFGEN101)									
501	Intergovernmental Revenues	250,580	250,580	260,767	263,590	259,636	255,742	251,905	248,127
600	Charges For Services	262,600	262,600	236,660	264,400	269,688	275,082	280,583	286,196
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	2,383,291	2,383,291	2,383,291	824,722	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		2,896,471	2,896,471	2,880,718	1,352,712	529,324	530,824	532,488	534,323
OTHER GRANTS (SRGRT254)									
695	Other Financing Sources	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
FIRE GRANTS (SRGRT259)									
501	Intergovernmental Revenues	0	223,050	0	0	0	0	0	0
695	Other Financing Sources	0	11,150	0	0	0	0	0	0
FIRE GRANTS (SRGRT259) Total		0	234,200	0	0	0	0	0	0
Fire (E520) Total		3,559,371	3,793,571	3,543,618	1,848,556	1,589,464	1,699,906	1,653,924	1,702,331

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Fire (E520)

Fund & Cost Center			2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)										
701	Personal Services		0	0	0	0	0	0	0	0
970	Capital Outlay		662,900	662,900	662,900	495,844	1,060,140	1,169,082	1,121,436	1,168,008
CAPITAL IMPROVEMENT (CPGCP401) Total			662,900	662,900	662,900	495,844	1,060,140	1,169,082	1,121,436	1,168,008
GENERAL FUND OPERATING (GFGEN101)										
701	Personal Services		24,511,365	24,231,072	24,097,357	23,792,634	23,815,184	23,736,403	23,740,198	23,918,702
726	Supplies		278,815	278,815	271,677	255,751	289,937	295,735	301,650	307,682
800	Other Services And Charges		2,028,790	2,283,141	2,272,286	2,158,619	2,328,094	2,392,866	2,458,988	2,506,220
970	Capital Outlay		295,574	570,365	508,659	233,195	274,463	278,810	283,239	287,753
990	Debt Service		323,423	323,423	323,423	318,583	108,262	53,918	52,472	55,858
999	Transfers Out		481,984	482,434	493,134	408,755	931,889	974,272	1,018,770	1,065,489
GENERAL FUND OPERATING (GFGEN101) Total			27,919,951	28,169,250	27,966,536	27,167,537	27,747,829	27,732,004	27,855,317	28,141,704
OTHER GRANTS (SRGRT254)										
970	Capital Outlay		0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total			0	0	0	0	0	0	0	0
FIRE GRANTS (SRGRT259)										
701	Personal Services		0	11,200	11,200	0	0	0	0	0
726	Supplies		0	223,000	74,333	0	0	0	0	0
800	Other Services And Charges		0	0	0	0	0	0	0	0
970	Capital Outlay		0	0	0	0	0	0	0	0
FIRE GRANTS (SRGRT259) Total			0	234,200	85,533	0	0	0	0	0
Fire (E520) Total			28,582,851	29,066,350	28,714,969	27,663,381	28,807,969	28,901,086	28,976,753	29,309,712

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
District Court (E530)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
501	Intergovernmental Revenues	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600	Charges For Services	2,493,300	2,493,300	2,380,300	2,489,313	2,501,875	2,517,628	2,522,909	2,523,120
655	Fines And Forfeitures	4,700,000	4,700,000	4,465,000	4,600,000	4,625,000	4,629,000	4,641,000	4,667,200
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	5,997,418	5,997,418	5,997,418	6,000,473	6,351,562	6,551,994	6,751,900	6,954,434
61ST DISTRICT COURT (CUDIS740) Total		13,465,062	13,465,062	13,117,062	13,364,130	13,752,781	13,972,966	14,190,153	14,419,098
61ST DISTRICT COURT GRANTS (CUDIS741)									
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
600	Charges For Services	0	0	0	0	0	0	0	0
695	Other Financing Sources	0	0	0	0	0	0	0	0
61ST DISTRICT COURT GRANTS (CUDIS741) Total		0	0	0	0	0	0	0	0
District Court (E530) Total		13,465,062	13,465,062	13,117,062	13,364,130	13,752,781	13,972,966	14,190,153	14,419,098

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
District Court (E530)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
701	Personal Services	6,991,180	6,991,180	6,855,635	7,251,254	7,252,629	7,313,475	7,334,373	7,370,278
726	Supplies	293,000	293,000	292,675	153,500	150,000	141,000	139,000	139,000
800	Other Services And Charges	6,362,614	6,362,614	5,904,201	6,291,160	6,365,962	6,550,410	6,666,120	6,795,313
970	Capital Outlay	45,000	45,000	45,000	32,000	28,000	28,548	29,264	29,985
996	Appropriation Lapse	(342,142)	(342,142)	(342,142)	(425,326)	(427,648)	(435,050)	(439,406)	(444,687)
999	Transfers Out	383,286	383,286	383,286	349,913	360,410	371,223	382,359	393,830
61ST DISTRICT COURT (CUDIS740) Total		13,732,938	13,732,938	13,138,655	13,652,501	13,729,353	13,969,606	14,111,710	14,283,719
61ST DISTRICT COURT GRANTS (CUDIS741)									
701	Personal Services	0	0	0	(0)	(0)	(0)	(0)	(0)
726	Supplies	0	0	0	0	0	0	0	0
800	Other Services And Charges	0	0	0	0	0	0	0	0
999	Transfers Out	0	0	0	0	0	0	0	0
61ST DISTRICT COURT GRANTS (CUDIS741) Total		0	0	0	(0)	(0)	(0)	(0)	(0)
District Court (E530) Total		13,732,938	13,732,938	13,138,655	13,652,501	13,729,353	13,969,606	14,111,710	14,283,719

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Attorney's Office (E540)

Fund & Cost Center	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)								
600 Charges For Services	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
GENERAL FUND OPERATING (GFGEN101) Total	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Attorney's Office (E540) Total	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Attorney's Office (E540)

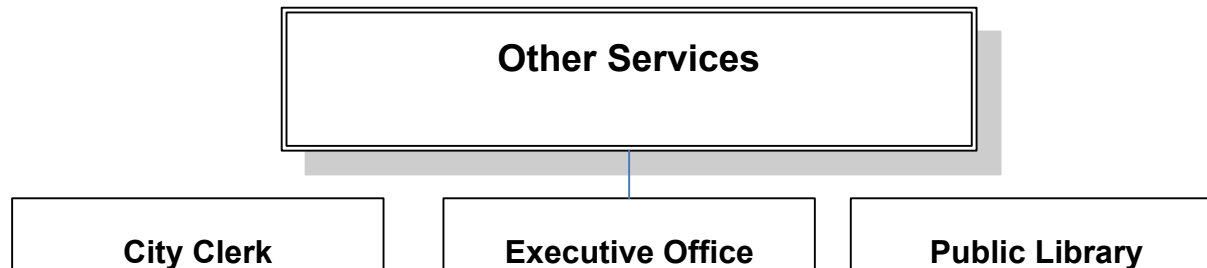
Fund & Cost Center	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)								
701 Personal Services	1,946,421	2,065,765	1,946,419	2,128,928	2,143,156	2,179,481	2,197,091	2,234,349
726 Supplies	54,100	54,100	54,100	54,105	54,105	54,105	54,105	54,105
800 Other Services And Charges	346,868	281,868	305,791	291,072	301,686	310,359	317,193	322,990
970 Capital Outlay	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
GENERAL FUND OPERATING (GFGEN101) Total	2,349,389	2,403,733	2,308,310	2,476,105	2,500,947	2,545,945	2,570,389	2,613,444
Attorney's Office (E540) Total	2,349,389	2,403,733	2,308,310	2,476,105	2,500,947	2,545,945	2,570,389	2,613,444

Other Services INTRODUCTION

Group Mission Statement

Improve and maintain the provision of essential services as required by City and State laws.

ORGANIZATIONAL STRUCTURE



Other Services

Functional Group Funding:

Fund Type	Other Services Funding		2016
			Fund Type Totals
Capital Projects	11,405,604	49.64 %	22,977,027
Enterprise	0	0.00 %	137,257,406
Fiduciary	0	0.00 %	10,355,667
General Fund	3,667,312	2.92 %	125,381,085
Internal Service	0	0.00 %	65,874,967
Permanent Funds	0	0.00 %	39,651
Special Revenue	11,074,701	11.03 %	100,393,903
TOTAL FUNCTIONAL GROUP FUNDING	26,147,618	5.66 %	462,279,705

Other Services (OT)

Departmental Funding:

Page	Department	Subfund	2016 Appropriation Budget	Fund Stmt Page Reference
299	Public Library (A110)	PUBLIC LIBRARY OPERATING (SRLIB218)	9,083,701	227
		PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)	1,991,000	228
			<u>11,074,701</u>	
301	Clerk's Office (A120)	GENERAL FUND OPERATING (GFGEN101)	2,128,117	104
			<u>2,128,117</u>	
302	Executive Office (A130)	CAPITAL RESERVE (CPGCP403)	11,405,604	197
		GENERAL FUND OPERATING (GFGEN101)	1,539,196	104
			<u>12,944,800</u>	
	Other Services (OT) Total		26,147,618	

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Public Library (A110)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
LIBRARY RETIREE HEALTH CARE FU (FDRHC739)									
600	Charges For Services	0	0	0	0	0	0	0	0
LIBRARY RETIREE HEALTH CARE FU (FDRHC739) Total		0	0	0	0	0	0	0	0
PUBLIC LIBRARY OPERATING (SRLIB218)									
401	Taxes	270,000	270,000	230,000	100,000	128,000	128,000	128,000	156,000
501	Intergovernmental Revenues	492,000	492,000	466,000	466,000	466,000	466,000	466,000	466,000
600	Charges For Services	134,000	134,000	134,000	134,000	130,000	130,000	130,000	130,000
655	Fines And Forfeitures	225,000	225,000	220,000	220,000	220,000	220,000	220,000	220,000
671	Other Revenue	0	0	0	0	0	0	0	0
PUBLIC LIBRARY OPERATING (SRLIB218) Total		1,121,000	1,121,000	1,050,000	920,000	944,000	944,000	944,000	972,000
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
401	Taxes	10,000	10,000	5,000	5,000	10,000	10,000	10,000	0
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
695	Other Financing Sources	0	0	138,140	477,493	592,823	632,809	0	0
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total		10,000	10,000	143,140	482,493	602,823	642,809	10,000	0
Public Library (A110) Total		1,131,000	1,131,000	1,193,140	1,402,493	1,546,823	1,586,809	954,000	972,000

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Public Library (A110)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
LIBRARY RETIREE HEALTH CARE FU (FDRHC739)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
LIBRARY RETIREE HEALTH CARE FU (FDRHC739) Total		0	0	0	0	0	0	0	0
PUBLIC LIBRARY OPERATING (SRLIB218)									
701	Personal Services	5,917,346	5,917,346	5,954,080	6,038,239	5,967,385	5,948,720	5,921,389	5,892,023
726	Supplies	88,400	88,400	86,400	83,500	83,500	85,500	86,500	87,500
800	Other Services And Charges	1,384,627	1,384,627	1,331,646	1,355,646	1,419,387	1,468,313	1,465,552	1,476,019
970	Capital Outlay	1,346,000	1,346,000	1,316,000	1,357,355	1,411,000	1,471,000	1,546,000	1,546,000
996	Appropriation Lapse	0	0	(35,000)	(75,000)	(30,000)	(30,000)	(30,000)	0
999	Transfers Out	472,177	472,177	472,177	323,961	333,680	343,690	354,001	364,621
PUBLIC LIBRARY OPERATING (SRLIB218) Total		9,208,550	9,208,550	9,125,303	9,083,701	9,184,952	9,287,223	9,343,442	9,366,163
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
970	Capital Outlay	0	0	0	0	0	0	0	0
990	Debt Service	300	300	750	750	750	750	0	0
999	Transfers Out	1,933,750	1,933,750	1,933,750	1,990,250	2,120,000	2,184,000	0	0
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total		1,934,050	1,934,050	1,934,500	1,991,000	2,120,750	2,184,750	0	0
Public Library (A110) Total		11,142,600	11,142,600	11,059,803	11,074,701	11,305,702	11,471,973	9,343,442	9,366,163

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Clerk's Office (A120)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
450	Licenses And Permits	215,000	215,000	230,000	230,000	235,000	235,000	245,000	245,000
600	Charges For Services	35,000	35,000	42,755	42,500	47,500	47,500	50,000	50,000
671	Other Revenue	400	400	118,062	118,082	420	420	420	118,082
GENERAL FUND OPERATING (GFGEN101) Total		250,400	250,400	390,817	390,582	282,920	282,920	295,420	413,082
Clerk's Office (A120) Total		250,400	250,400	390,817	390,582	282,920	282,920	295,420	413,082

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Clerk's Office (A120)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	1,259,006	1,259,006	1,142,259	1,325,586	1,274,990	1,244,441	1,284,522	1,337,060
726	Supplies	111,098	111,098	222,848	198,348	111,100	102,350	111,100	138,350
800	Other Services And Charges	480,724	480,724	614,869	599,183	639,545	609,965	681,052	672,636
970	Capital Outlay	0	0	5,000	5,000	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		1,850,828	1,850,828	1,984,976	2,128,117	2,025,635	1,956,756	2,076,674	2,148,046
OTHER GRANTS (SRGRT254)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
Clerk's Office (A120) Total		1,850,828	1,850,828	1,984,976	2,128,117	2,025,635	1,956,756	2,076,674	2,148,046

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Executive Office (A130)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
671	Other Revenue	0	1,937,264	1,937,264	0	0	0	0	0
695	Other Financing Sources	0	(218)	(218)	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total		0	1,937,046	1,937,046	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	62,950	62,950	62,950	61,837	60,724	59,611	58,498	57,385
CAPITAL RESERVE (CPGCP403) Total		62,950	62,950	62,950	61,837	60,724	59,611	58,498	57,385
GENERAL FUND OPERATING (GFGEN101)									
600	Charges For Services	375	375	375	375	375	375	375	375
671	Other Revenue	480	480	480	480	480	480	480	480
GENERAL FUND OPERATING (GFGEN101) Total		855	855	855	855	855	855	855	855
OTHER GRANTS (SRGRT254)									
671	Other Revenue	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
Executive Office (A130) Total		63,805	2,000,851	2,000,851	62,692	61,579	60,466	59,353	58,240

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Executive Office (A130)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
701	Personal Services	0	2,273	2,273	0	0	0	0	0
800	Other Services And Charges	0	11,017	11,017	0	0	0	0	0
970	Capital Outlay	0	1,923,756	1,923,756	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total		0	1,937,046	1,937,046	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
800	Other Services And Charges	166,801	166,801	166,801	166,504	166,478	166,672	166,706	166,603
970	Capital Outlay	15,070	15,070	15,070	15,070	15,060	0	0	0
990	Debt Service	1,762,932	1,762,932	1,731,759	2,406,045	2,100,240	2,098,618	1,323,813	1,292,342
999	Transfers Out	8,257,696	8,257,696	8,386,104	8,817,985	7,648,446	9,938,365	8,832,391	8,391,274
CAPITAL RESERVE (CPGCP403) Total		10,202,499	10,202,499	10,299,734	11,405,604	9,930,224	12,203,655	10,322,910	9,850,219
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	1,085,399	1,085,399	1,095,553	1,212,337	1,185,354	1,194,228	1,197,792	1,200,208
726	Supplies	4,900	4,900	6,900	18,107	18,107	18,107	18,107	18,107
800	Other Services And Charges	223,058	261,798	265,203	308,752	318,838	326,944	332,614	337,488
970	Capital Outlay	1,000	1,000	1,000	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		1,314,357	1,353,097	1,368,656	1,539,196	1,522,299	1,539,279	1,548,513	1,555,803
OTHER GRANTS (SRGRT254)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
Executive Office (A130) Total		11,516,856	13,492,642	13,605,436	12,944,800	11,452,523	13,742,934	11,871,423	11,406,022



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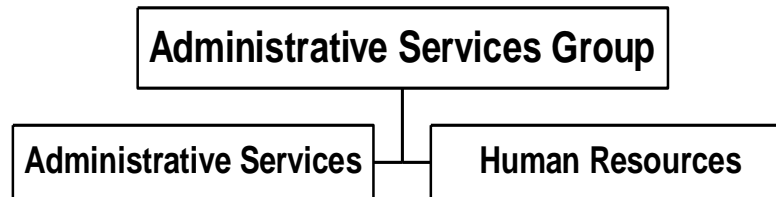
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Administrative Services Group INTRODUCTION

Group Mission Statement

Maximize the performance of City employees in the delivery of services.

ORGANIZATIONAL STRUCTURE



Administrative Services Group

Functional Group Funding:

			2016
Fund Type	Administrative Services Group Funding		Fund Type Totals
Capital Projects	0	0.00 %	22,977,027
Enterprise	0	0.00 %	137,257,406
Fiduciary	0	0.00 %	10,355,667
General Fund	3,111,191	2.48 %	125,381,085
Internal Service	30,887,092	46.89 %	65,874,967
Permanent Funds	0	0.00 %	39,651
Special Revenue	0	0.00 %	100,393,903
TOTAL FUNCTIONAL GROUP FUNDING	33,998,284	7.35 %	462,279,705

Administrative Services Group (HR)

Departmental Funding:

Page	Department	Subfund	2016 Appropriation Budget	Fund Stmt Page Reference
307	Human Resources (D410)	GENERAL FUND OPERATING (GFGEN101)	2,319,635	104
		HEALTH INSURANCE (ISINS637)	25,073,929	248
		OTHER RESERVES (ISINS638)	4,250,315	246
			<u>31,643,879</u>	
309	Administrative Services (D420)	GENERAL FUND OPERATING (GFGEN101)	791,557	104
		311 Program (IS611611)	1,562,848	237
			<u>2,354,405</u>	
	Administrative Services Group (HR) Total		<u>33,998,284</u>	

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Human Resources (D410)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
HEALTH INSURANCE (ISINS637)									
600	Charges For Services	20,111,131	20,111,131	20,111,131	19,905,562	21,696,561	23,474,493	25,230,778	26,996,296
671	Other Revenue	4,993,623	4,993,623	4,993,623	5,068,023	5,578,089	6,083,972	6,583,803	7,086,361
HEALTH INSURANCE (ISINS637) Total		25,104,754	25,104,754	25,104,754	24,973,585	27,274,650	29,558,465	31,814,581	34,082,657
OTHER RESERVES (ISINS638)									
600	Charges For Services	2,964,802	2,964,802	2,743,002	3,410,473	3,683,310	3,941,142	4,138,199	4,177,556
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	351,143	351,143	305,963	407,560	427,367	443,797	454,699	456,172
OTHER RESERVES (ISINS638) Total		3,315,945	3,315,945	3,048,965	3,818,033	4,110,677	4,384,939	4,592,898	4,633,728
Human Resources (D410) Total		28,420,699	28,420,699	28,153,719	28,791,618	31,385,327	33,943,404	36,407,479	38,716,385

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Human Resources (D410)

Fund & Cost Center			2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)										
701	Personal Services		1,022,068	1,072,498	1,022,068	1,442,850	1,429,213	1,430,350	1,423,722	1,423,460
726	Supplies		44,000	44,000	43,000	35,000	35,000	35,000	35,000	35,000
800	Other Services And Charges		744,235	800,378	887,637	841,785	853,169	831,674	876,723	850,761
970	Capital Outlay		0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total			1,810,303	1,916,876	1,952,705	2,319,635	2,317,382	2,297,024	2,335,445	2,309,221
HEALTH INSURANCE (ISINS637)										
701	Personal Services		219,965	219,965	219,966	284,235	280,900	280,647	279,218	279,045
726	Supplies		0	0	0	0	0	0	0	0
800	Other Services And Charges		26,672,213	26,672,213	26,673,293	24,679,992	27,007,693	29,287,843	31,559,517	33,874,728
999	Transfers Out		86,471	86,471	86,471	109,702	112,993	116,383	119,874	123,471
HEALTH INSURANCE (ISINS637) Total			26,978,649	26,978,649	26,979,730	25,073,929	27,401,586	29,684,873	31,958,609	34,277,244
OTHER RESERVES (ISINS638)										
701	Personal Services		390,522	390,522	390,522	382,373	377,837	377,451	375,483	375,206
800	Other Services And Charges		3,590,428	3,590,428	3,772,867	3,642,401	3,902,246	3,955,672	4,010,557	4,067,257
996	Appropriation Lapse		(40,849)	(40,849)	0	0	0	0	0	0
999	Transfers Out		321,314	321,314	321,314	225,541	232,307	239,276	246,455	253,848
OTHER RESERVES (ISINS638) Total			4,261,415	4,261,415	4,484,703	4,250,315	4,512,390	4,572,399	4,632,495	4,696,311
Human Resources (D410) Total			33,050,368	33,156,941	33,417,138	31,643,879	34,231,358	36,554,295	38,926,549	41,282,776

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2016, Version 1
 Administrative Services (D420)

Fund & Cost Center	2015	2015	2015	2016	2017	2018	2019	2020
	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)								
600 Charges For Services	52,000	52,000	52,000	300	300	300	300	300
GENERAL FUND OPERATING (GFGEN101) Total	52,000	52,000	52,000	300	300	300	300	300
311 Program (IS611611)								
600 Charges For Services	1,376,517	1,376,517	1,492,334	1,624,978	1,652,129	1,689,833	1,721,632	1,750,964
311 Program (IS611611) Total	1,376,517	1,376,517	1,492,334	1,624,978	1,652,129	1,689,833	1,721,632	1,750,964
Administrative Services (D420) Total	1,428,517	1,428,517	1,544,334	1,625,278	1,652,429	1,690,133	1,721,932	1,751,264

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Administrative Services (D420)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	405,398	405,398	405,366	509,277	502,767	501,834	498,781	497,997
726	Supplies	17,825	17,825	17,825	14,325	14,325	14,325	14,325	14,325
800	Other Services And Charges	296,910	316,486	316,481	267,955	267,794	271,790	268,897	272,210
GENERAL FUND OPERATING (GFGEN101) Total		720,133	739,709	739,672	791,557	784,886	787,949	782,003	784,532
311 Program (IS611611)									
701	Personal Services	1,070,573	1,070,573	868,048	1,156,400	1,168,581	1,188,427	1,203,039	1,219,597
726	Supplies	16,500	16,500	12,000	16,000	16,480	16,974	17,484	18,008
800	Other Services And Charges	266,153	391,153	622,705	335,206	340,607	348,838	356,068	362,132
970	Capital Outlay	1,000	14,200	8,450	2,500	2,500	2,500	2,500	2,500
999	Transfers Out	0	0	0	52,742	54,324	55,954	57,633	59,362
311 Program (IS611611) Total		1,354,226	1,492,426	1,511,203	1,562,848	1,582,492	1,612,693	1,636,724	1,661,599
Administrative Services (D420) Total		2,074,359	2,232,135	2,250,875	2,354,405	2,367,377	2,400,641	2,418,727	2,446,131

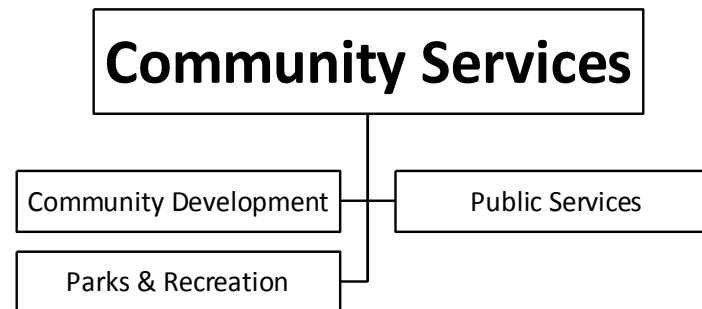
Community Services Group

INTRODUCTION

Group Mission Statement

Sustaining vibrant urban living.

ORGANIZATIONAL STRUCTURE



Community Services Group

Functional Group Funding:

Fund Type	Community Services Group Funding		2016
			Fund Type Totals
Capital Projects	5,278,038	22.97 %	22,977,027
Enterprise	2,255,331	1.64 %	137,257,406
Fiduciary	0	0.00 %	10,355,667
General Fund	3,467,031	2.77 %	125,381,085
Internal Service	0	0.00 %	65,874,967
Permanent Funds	39,651	100.00 %	39,651
Special Revenue	52,780,119	52.57 %	100,393,903
TOTAL FUNCTIONAL GROUP FUNDING	63,820,169	13.81 %	462,279,705

Community Services Group (CS)

Departmental Funding:

Page	Department	Subfund	2016	Fund Stmt
			Appropriation Budget	Page Reference
314	Community Development (B210)	GENERAL FUND OPERATING (GFGEN101)	3,467,031	104
		REFUSE COLLECTION (SR226226)	452,944	217
		RECEIVERSHIP (SR246245)	15,000	230
		OTHER GRANTS (SRGRT254)	51,248	253
		COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)	5,219,602	259
		HOME INVESTMENT PARTNERSHIP PR (SRGRT278)	1,698,168	263
			<u>10,903,992</u>	

Community Services Group (CS)

Departmental Funding:

Page	Department	Subfund	2016 Appropriation Budget	Fund Stmt Page Reference
319	Public Services (B220)			
		Vital STR Cap-Non Bond (CPVTL409)	5,278,038	184
		REFUSE COLLECTION (SR226226)	10,204,882	217
		MAJOR STREETS (SRSTR202)	7,584,342	190
		LOCAL STREETS (SRSTR203)	2,836,902	187
		Vital Streets Operating (SRVST204)	14,560,862	185
			<u>40,465,026</u>	
323	Parks Operations (B230)			
		BELKNAP ICE ARENA (EN578578)	398,500	151
		CEMETERY OPERATING (ENCEM502)	1,325,042	153
		CEMETERY-GOLF COURSE (ENCEM503)	531,789	152
		CEMETERY PERPETUAL CARE (PFCPC150)	39,651	154
		PARKS & RECREATION (SRPRK208)	6,324,569	155
		Parks Millage (SRPRK217)	3,831,601	156
			<u>12,451,151</u>	
	Community Services Group (CS) Total		<u>63,820,169</u>	

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Community Development (B210)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600	Charges For Services	2,045,719	2,045,719	2,001,343	2,066,282	2,128,269	2,192,115	2,257,879	2,325,617
671	Other Revenue	0	0	187	187	193	198	204	211
695	Other Financing Sources	1,315,691	1,315,691	1,449,618	1,430,753	1,428,688	1,428,688	1,428,688	1,428,688
GENERAL FUND OPERATING (GFGEN101) Total		3,361,410	3,361,410	3,451,148	3,497,222	3,557,150	3,621,001	3,686,771	3,754,516
REFUSE COLLECTION (SR226226)									
600	Charges For Services	203,590	203,590	214,983	226,976	233,786	240,799	248,023	255,464
REFUSE COLLECTION (SR226226) Total		203,590	203,590	214,983	226,976	233,786	240,799	248,023	255,464
RECEIVERSHIP (SR246245)									
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
RECEIVERSHIP (SR246245) Total		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
OTHER GRANTS (SRGRT254)									
501	Intergovernmental Revenues	0	175,355	175,355	0	0	0	0	0
671	Other Revenue	109,500	492,000	88,000	0	0	0	0	0
695	Other Financing Sources	64,909	64,909	64,909	51,248	53,822	55,971	57,772	59,380
OTHER GRANTS (SRGRT254) Total		174,409	732,264	328,264	51,248	53,822	55,971	57,772	59,380

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Community Development (B210)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)									
501	Intergovernmental Revenues	3,883,109	3,883,109	3,883,109	3,832,268	3,869,602	3,869,602	3,869,602	3,869,602
655	Fines And Forfeitures	0	0	0	0	0	0	0	0
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	264,474	1,733,020	1,733,020	887,334	450,000	350,000	300,000	250,000
695	Other Financing Sources	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total		4,647,583	6,116,129	6,116,129	5,219,602	4,819,602	4,719,602	4,669,602	4,619,602
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)									
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
655	Fines And Forfeitures	0	0	0	0	0	0	0	0
671	Other Revenue	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total		0	0	0	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
501	Intergovernmental Revenues	1,106,745	1,472,127	806,529	987,798	997,798	997,798	997,798	997,798
655	Fines And Forfeitures	0	0	0	0	0	0	0	0
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	2,255	184,845	260,428	710,370	2,202	2,202	2,202	2,202
HOME INVESTMENT PARTNERSHIP PR (SRGRT278) Total		1,109,000	1,656,972	1,066,957	1,698,168	1,000,000	1,000,000	1,000,000	1,000,000
Community Development (B210) Total		9,510,992	12,085,365	11,192,481	10,708,216	9,679,360	9,652,373	9,677,168	9,703,962

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Community Development (B210)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	2,212,233	2,212,233	2,212,233	2,225,322	2,229,876	2,251,570	2,262,151	2,277,329
726	Supplies	58,500	58,500	59,500	59,500	59,500	59,500	59,500	59,500
800	Other Services And Charges	581,725	581,725	535,068	678,709	702,755	721,957	737,807	749,074
970	Capital Outlay	4,500	4,500	4,500	3,500	2,000	2,000	3,500	2,000
999	Transfers Out	500,001	500,001	500,000	500,000	500,000	500,000	500,000	500,000
GENERAL FUND OPERATING (GFGEN101) Total		3,356,959	3,356,959	3,311,301	3,467,031	3,494,131	3,535,027	3,562,958	3,587,903
REFUSE COLLECTION (SR226226)									
701	Personal Services	177,739	177,739	227,025	177,069	176,775	178,028	178,361	179,391
726	Supplies	500	500	500	500	500	500	500	500
800	Other Services And Charges	285,777	285,777	221,492	275,375	276,566	277,505	278,472	279,242
970	Capital Outlay	0	0	0	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total		464,016	464,016	449,017	452,944	453,841	456,033	457,333	459,133
RECEIVERSHIP (SR246245)									
800	Other Services And Charges	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
RECEIVERSHIP (SR246245) Total		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Community Development (B210)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
OTHER GRANTS (SRGRT254)									
701	Personal Services	1	(82,455)	6,717	0	0	0	0	0
726	Supplies	0	(3,764)	0	0	0	0	0	0
800	Other Services And Charges	34,195	572,411	112,763	41,761	44,050	45,906	47,405	48,702
970	Capital Outlay	0	939	0	0	0	0	0	0
999	Transfers Out	30,714	15,571	30,714	9,487	9,772	10,065	10,367	10,678
OTHER GRANTS (SRGRT254) Total		64,910	502,701	150,194	51,248	53,822	55,971	57,772	59,380
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)									
701	Personal Services	825,545	859,083	843,060	1,188,842	1,175,258	1,174,527	1,168,890	1,168,494
726	Supplies	16,172	16,172	16,172	17,588	20,000	20,000	20,000	20,000
800	Other Services And Charges	3,707,901	5,142,909	3,774,202	2,575,509	2,191,156	2,091,886	2,047,525	1,997,921
970	Capital Outlay	7,500	7,500	7,500	4,500	4,500	4,500	4,500	4,500
999	Transfers Out	90,465	90,465	1,459,153	1,433,163	1,428,688	1,428,688	1,428,688	1,428,688
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total		4,647,583	6,116,129	6,100,087	5,219,602	4,819,602	4,719,601	4,669,603	4,619,603
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)									
701	Personal Services	0	0	0	0	0	0	0	0
726	Supplies	0	0	0	0	0	0	0	0
800	Other Services And Charges	0	0	0	0	0	0	0	0
999	Transfers Out	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total		0	0	0	0	0	0	0	0

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Community Development (B210)

Fund & Cost Center	2015	2015	2015	2016	2017	2018	2019	2020
	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)								
701 Personal Services	74,753	74,753	74,754	87,285	86,019	85,726	85,065	84,798
726 Supplies	1,500	1,500	1,500	0	0	0	0	0
800 Other Services And Charges	1,024,815	1,070,867	982,771	1,610,883	913,981	914,274	914,935	915,202
999 Transfers Out	7,932	7,932	7,932	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PR (SRGRT278) Total	1,109,000	1,155,053	1,066,957	1,698,168	1,000,000	1,000,000	1,000,000	1,000,000
Community Development (B210) Total								
	9,657,468	11,609,857	11,092,556	10,903,992	9,836,396	9,781,632	9,762,666	9,741,019

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Public Services (B220)

Fund & Cost Center	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
STREETS-CAPITAL PROJECTS (CPSCC405)								
695 Other Financing Sources	0	(5,000)	0	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405) Total	0	(5,000)	0	0	0	0	0	0
Vital Streets Capital-Bonds (CPVTL408)								
695 Other Financing Sources	0	0	19,610,000	0	0	15,390,000	0	0
Vital Streets Capital-Bonds (CPVTL408) Total	0	0	19,610,000	0	0	15,390,000	0	0
Vital STR Cap-Non Bond (CPVTL409)								
695 Other Financing Sources	0	0	1,874,850	5,278,038	8,921,785	1,343,561	15,803,017	17,081,237
Vital STR Cap-Non Bond (CPVTL409) Total	0	0	1,874,850	5,278,038	8,921,785	1,343,561	15,803,017	17,081,237
REFUSE COLLECTION (SR226226)								
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	5,254,956	5,254,956	5,170,848	5,354,200	5,488,660	5,564,809	5,642,681	5,722,311
671 Other Revenue	0	0	0	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total	5,254,956	5,254,956	5,170,848	5,354,200	5,488,660	5,564,809	5,642,681	5,722,311

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Public Services (B220)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
MAJOR STREETS (SRSTR202)									
501	Intergovernmental Revenues	10,434,130	10,434,130	10,965,103	8,571,702	8,657,419	8,743,993	8,831,433	8,919,747
600	Charges For Services	826,180	826,180	826,180	825,060	825,060	825,060	805,060	785,060
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	0	0	57	1,227,400	0	0	0	(0)
695	Other Financing Sources	0	0	0	830,000	830,000	830,000	830,000	830,000
MAJOR STREETS (SRSTR202) Total		11,260,310	11,260,310	11,791,340	11,454,162	10,312,479	10,399,054	10,466,493	10,534,807
LOCAL STREETS (SRSTR203)									
501	Intergovernmental Revenues	2,776,362	2,776,362	2,921,241	2,108,765	2,129,853	2,151,151	2,172,663	2,194,389
600	Charges For Services	1,000	1,000	625	500	500	500	500	500
664	Interest And Rents	0	0	0	0	0	0	0	0
695	Other Financing Sources	550,000	550,000	550,000	1,370,000	1,370,000	1,370,000	1,370,000	1,370,000
LOCAL STREETS (SRSTR203) Total		3,327,362	3,327,362	3,471,866	3,479,265	3,500,353	3,521,651	3,543,163	3,564,889
Vital Streets Operating (SRVST204)									
401	Taxes	0	0	0	11,285,960	11,568,109	11,857,312	12,153,745	12,457,589
501	Intergovernmental Revenues	0	1,874,850	2,787,906	3,787,960	6,856,071	7,168,629	6,659,165	7,520,056
695	Other Financing Sources	0	306,708	313,300	965,960	965,960	2,202,660	1,250,000	1,250,000
Vital Streets Operating (SRVST204) Total		0	2,181,558	3,101,206	16,039,880	19,390,140	21,228,601	20,062,910	21,227,645
Public Services (B220) Total		19,842,628	22,019,186	45,020,110	41,605,545	47,613,417	57,447,676	55,518,264	58,130,889

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Public Services (B220)

Fund & Cost Center	2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
STREETS-CAPITAL PROJECTS (CPSCC405)								
970 Capital Outlay	0	(5,000)	0	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405) Total	0	(5,000)	0	0	0	0	0	0
Vital Streets Capital-Bonds (CPVTL408)								
800 Other Services And Charges	0	0	8,290,292	0	0	0	0	0
970 Capital Outlay	0	0	9,818,997	0	0	15,390,000	0	0
999 Transfers Out	0	0	1,500,000	0	0	0	0	0
Vital Streets Capital-Bonds (CPVTL408) Total	0	0	19,609,289	0	0	15,390,000	0	0
Vital STR Cap-Non Bond (CPVTL409)								
970 Capital Outlay	0	0	1,874,850	8,290,691	8,843,785	1,265,561	15,725,017	17,003,237
996 Appropriation Lapse	0	0	0	(3,090,653)	0	0	0	0
999 Transfers Out	0	0	0	78,000	78,000	78,000	78,000	78,000
Vital STR Cap-Non Bond (CPVTL409) Total	0	0	1,874,850	5,278,038	8,921,785	1,343,561	15,803,017	17,081,237
REFUSE COLLECTION (SR226226)								
701 Personal Services	2,930,272	2,930,271	3,282,620	3,286,677	3,285,586	3,306,785	3,311,327	3,326,960
726 Supplies	34,500	34,500	102,770	41,200	41,250	41,301	41,353	41,406
800 Other Services And Charges	7,233,849	7,233,849	6,164,580	6,601,414	6,704,361	6,833,529	6,945,787	6,937,107
970 Capital Outlay	0	0	0	0	0	0	0	0
999 Transfers Out	286,776	286,776	286,776	275,591	282,130	288,865	775,803	782,950
REFUSE COLLECTION (SR226226) Total	10,485,397	10,485,396	9,836,746	10,204,882	10,313,327	10,470,480	11,074,270	11,088,423

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Public Services (B220)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
MAJOR STREETS (SRSTR202)									
701	Personal Services	1,880,965	1,924,314	1,644,586	1,916,911	1,924,652	1,943,601	1,953,515	1,966,993
726	Supplies	995,200	995,200	1,101,000	1,353,200	1,380,264	1,407,869	1,436,027	1,464,747
800	Other Services And Charges	2,866,115	2,937,365	2,950,749	2,973,293	3,097,131	3,204,957	3,272,618	3,302,770
970	Capital Outlay	75,000	75,000	27,500	44,000	44,000	44,000	25,000	20,000
990	Debt Service	824,170	824,170	824,170	826,370	822,870	826,095	825,720	824,095
996	Appropriation Lapse	(250,000)	(250,000)	0	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
999	Transfers Out	2,628,354	2,628,354	2,628,354	770,568	775,685	780,955	786,385	791,975
MAJOR STREETS (SRSTR202) Total		9,019,803	9,134,402	9,176,359	7,584,342	7,744,602	7,907,478	7,999,265	8,070,580
LOCAL STREETS (SRSTR203)									
701	Personal Services	1,155,496	1,184,395	1,101,636	1,354,074	1,359,599	1,372,286	1,378,109	1,387,026
726	Supplies	304,500	304,500	446,950	597,265	609,226	621,380	633,775	640,103
800	Other Services And Charges	1,265,414	1,289,164	963,726	909,253	937,295	959,908	974,837	982,874
970	Capital Outlay	10,000	10,000	9,000	9,500	9,600	9,700	9,800	9,900
996	Appropriation Lapse	(100,000)	(100,000)	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999	Transfers Out	80,788	80,788	80,788	66,810	68,814	70,879	73,005	75,195
LOCAL STREETS (SRSTR203) Total		2,716,198	2,768,847	2,602,100	2,836,902	2,884,534	2,934,153	2,969,526	2,995,098
Vital Streets Operating (SRVST204)									
800	Other Services And Charges	0	0	0	5,611,820	5,123,875	167,115	0	166,762
990	Debt Service	0	101,008	126,606	265,250	265,250	20,073,038	384,750	384,750
996	Appropriation Lapse	0	0	0	(3,090,653)	0	0	0	0
999	Transfers Out	0	1,874,850	1,874,850	11,774,445	12,372,683	4,840,731	19,347,616	20,674,451
Vital Streets Operating (SRVST204) Total		0	1,975,858	2,001,456	14,560,862	17,761,808	25,080,884	19,732,366	21,225,963
Public Services (B220) Total		22,221,398	24,359,504	45,100,801	40,465,026	47,626,057	63,126,556	57,578,444	60,461,301

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Parks Operations (B230)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695	Other Financing Sources	290,000	290,000	290,000	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total		290,000	290,000	290,000	0	0	0	0	0
BELKNAP ICE ARENA (EN578578)									
600	Charges For Services	0	0	0	0	0	0	0	0
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	235,450	235,450	290,800	396,537	396,505	396,472	396,439	396,407
BELKNAP ICE ARENA (EN578578) Total		235,450	235,450	290,800	396,537	396,505	396,472	396,439	396,407
CEMETERY OPERATING (ENCEM502)									
600	Charges For Services	764,600	764,600	797,880	804,290	804,290	804,290	804,290	804,290
664	Interest And Rents	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	623,040	623,040	623,040	474,651	746,967	455,313	231,329	232,376
CEMETERY OPERATING (ENCEM502) Total		1,412,640	1,412,640	1,445,920	1,303,941	1,576,257	1,284,603	1,060,619	1,061,666
CEMETERY-GOLF COURSE (ENCEM503)									
600	Charges For Services	529,953	529,953	529,161	549,660	560,828	572,225	583,855	595,723
664	Interest And Rents	0	0	100	300	500	500	500	500
695	Other Financing Sources	0	62,820	62,820	0	0	0	0	0
CEMETERY-GOLF COURSE (ENCEM503) Total		529,953	592,773	592,081	549,960	561,328	572,725	584,355	596,223

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Parks Operations (B230)

Fund & Cost Center			2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CEMETERY PERPETUAL CARE (PFCPC150)										
600	Charges For Services		29,764	29,764	20,576	21,000	21,000	21,000	21,000	21,000
695	Other Financing Sources		114,690	114,690	27,000	120,644	120,644	120,644	120,644	120,644
CEMETERY PERPETUAL CARE (PFCPC150) Total			144,454	144,454	47,576	141,644	141,644	141,644	141,644	141,644
OTHER GRANTS (SRGRT254)										
695	Other Financing Sources		0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total			0	0	0	0	0	0	0	0
PARKS & RECREATION (SRPRK208)										
501	Intergovernmental Revenues		0	0	0	0	0	0	0	0
600	Charges For Services		490,272	490,272	398,123	403,017	411,825	417,482	429,323	435,324
664	Interest And Rents		47,650	47,650	46,590	52,450	54,086	55,718	57,397	59,075
671	Other Revenue		45,500	94,952	154,452	60,000	60,000	60,000	60,000	60,000
695	Other Financing Sources		5,266,592	5,266,592	5,266,593	5,761,008	5,881,129	5,743,352	5,653,474	5,692,345
PARKS & RECREATION (SRPRK208) Total			5,850,014	5,899,466	5,865,758	6,276,475	6,407,040	6,276,552	6,200,194	6,246,744
AFTER SCHOOL PROGRAMS (SRPRK211)										
600	Charges For Services		0	0	0	0	0	0	0	0
AFTER SCHOOL PROGRAMS (SRPRK211) Total			0	0	0	0	0	0	0	0

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Parks Operations (B230)

Fund & Cost Center	2015	2015	2015	2016	2017	2018	2019	2020
	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
Parks Millage (SRPRK217)								
695 Other Financing Sources	201,736	201,736	201,736	0	0	0	0	15,805
Parks Millage (SRPRK217) Total	201,736	201,736	201,736	0	0	0	0	15,805
<hr/>								
Parks Operations (B230) Total	8,664,247	8,776,519	8,733,871	8,668,557	9,082,774	8,671,996	8,383,251	8,458,489

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Parks Operations (B230)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
701	Personal Services	0	0	0	0	0	0	0	0
970	Capital Outlay	290,000	227,180	290,000	0	0	0	0	0
999	Transfers Out	0	62,820	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total		290,000	290,000	290,000	0	0	0	0	0
BELKNAP ICE ARENA (EN578578)									
701	Personal Services	0	0	0	0	0	0	0	0
726	Supplies	0	0	0	0	0	0	0	0
800	Other Services And Charges	292,300	292,300	292,300	398,500	398,500	398,500	398,500	398,500
BELKNAP ICE ARENA (EN578578) Total		292,300	292,300	292,300	398,500	398,500	398,500	398,500	398,500
CEMETERY OPERATING (ENCEM502)									
701	Personal Services	363,606	363,606	332,658	295,028	293,937	294,673	294,297	295,102
726	Supplies	26,300	26,300	24,304	21,875	22,281	22,696	23,118	23,548
800	Other Services And Charges	470,300	470,300	501,006	502,391	511,352	518,895	526,450	532,056
970	Capital Outlay	446,000	446,000	446,000	333,250	604,650	311,950	77,050	77,050
999	Transfers Out	130,862	130,862	130,863	172,498	174,051	175,656	177,305	179,005
CEMETERY OPERATING (ENCEM502) Total		1,437,068	1,437,068	1,434,832	1,325,042	1,606,271	1,323,870	1,098,221	1,106,761

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Parks Operations (B230)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CEMETERY-GOLF COURSE (ENCEM503)									
701	Personal Services	226,565	226,564	209,395	207,585	213,033	219,164	223,843	228,050
726	Supplies	85,628	85,628	90,775	93,125	95,463	97,854	100,300	102,802
800	Other Services And Charges	188,102	250,921	217,536	197,692	199,716	201,749	206,444	208,301
999	Transfers Out	21,472	21,472	21,472	33,387	34,389	35,420	36,483	37,577
CEMETERY-GOLF COURSE (ENCEM503) Total		521,766	584,586	539,178	531,789	542,601	554,187	567,070	576,730
CEMETERY PERPETUAL CARE (PFCPC150)									
999	Transfers Out	45,240	45,240	42,240	39,651	40,567	41,613	42,529	43,576
CEMETERY PERPETUAL CARE (PFCPC150) Total		45,240	45,240	42,240	39,651	40,567	41,613	42,529	43,576
OTHER GRANTS (SRGRT254)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
PARKS & RECREATION (SRPRK208)									
701	Personal Services	2,278,964	2,278,964	2,265,527	2,669,747	2,658,803	2,672,727	2,676,251	2,688,713
726	Supplies	340,875	340,875	323,679	369,945	385,703	401,748	421,388	439,069
800	Other Services And Charges	2,452,505	2,762,464	2,605,416	2,991,817	2,987,233	2,838,538	2,681,231	2,683,511
970	Capital Outlay	42,000	42,000	53,779	135,832	120,844	122,062	123,566	125,160
996	Appropriation Lapse	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999	Transfers Out	403,620	403,620	403,620	257,228	264,944	272,894	281,080	305,318
PARKS & RECREATION (SRPRK208) Total		5,417,964	5,727,923	5,552,021	6,324,569	6,317,527	6,207,970	6,083,516	6,141,771

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Parks Operations (B230)

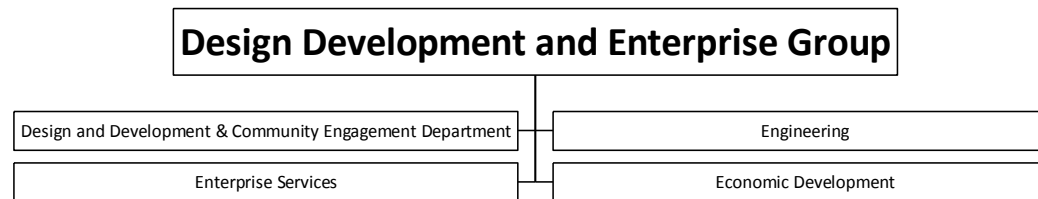
Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
AFTER SCHOOL PROGRAMS (SRPRK211)									
726	Supplies	0	0	0	0	0	0	0	0
800	Other Services And Charges	0	0	0	0	0	0	0	0
999	Transfers Out	364,551	364,551	364,551	0	0	0	0	0
AFTER SCHOOL PROGRAMS (SRPRK211) Total		364,551	364,551	364,551	0	0	0	0	0
Parks Millage (SRPRK217)									
701	Personal Services	488,208	488,208	406,425	469,808	478,026	487,585	497,021	507,186
726	Supplies	60,190	60,190	63,002	55,940	57,249	58,577	60,124	61,292
800	Other Services And Charges	2,779,009	2,932,251	1,941,199	3,298,265	3,214,217	3,230,804	3,250,330	3,249,554
999	Transfers Out	465,915	465,915	465,915	7,588	7,816	8,050	8,292	8,540
Parks Millage (SRPRK217) Total		3,793,322	3,946,564	2,876,541	3,831,601	3,757,308	3,785,016	3,815,767	3,826,572
Parks Operations (B230) Total		12,162,210	12,688,231	11,391,663	12,451,151	12,662,774	12,311,155	12,005,603	12,093,909

Design Development and Enterprise Group INTRODUCTION

Group Mission Statement

Optimize the potential of urban life through appropriate land use planning, property development, and economic development. Improve and maintain City facilities and services while operating within a financially sustainable practice.

ORGANIZATIONAL STRUCTURE



Design, Development & Enterprise Group

Functional Group Funding:

Fund Type	Design, Development & Enterprise Group Funding		2016
			Fund Type Totals
Capital Projects	875,254	3.81 %	22,977,027
Enterprise	134,350,652	97.88 %	137,257,406
Fiduciary	0	0.00 %	10,355,667
General Fund	7,542,076	6.02 %	125,381,085
Internal Service	5,149,255	7.82 %	65,874,967
Permanent Funds	0	0.00 %	39,651
Special Revenue	12,496,344	12.45 %	100,393,903
TOTAL FUNCTIONAL GROUP FUNDING	160,413,582	34.70 %	462,279,705

Design, Development & Enterprise Group (DD)
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Departmental Funding:

Page	Department	Subfund	2016 Appropriation Budget	Fund Stmt Page Reference
332	Design Development & Community Engagement Dept (C310)	GENERAL FUND OPERATING (GFGEN101)	2,060,606	104
		BUILDING INSPECTIONS (SR249249)	3,622,031	224
		DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)	200,000	269
			<u>5,882,637</u>	
334	Economic Development Dept (C315)	PROPERTY MANAGEMENT (SR246248)	1,102,617	226
		DNR PROPERTIES (SR253253)	20,847	225
		ECONOMIC DEVELOPMENT (SREDC260)	275,542	269
			<u>1,399,007</u>	

Design, Development & Enterprise Group (DD)

Departmental Funding:

Page	Department	Subfund	2016 Appropriation Budget	Fund Stmt Page Reference
337	Engineering (C320)			
		STREETS-CAPITAL PROJECTS (CPSCC405)	112,121	193
		ENGINEERING SERVICES (IS661661)	5,149,255	238
		SIDEWALK REPAIR (SR256256)	1,662,921	183
			<u>6,924,298</u>	
341	Enterprise Services (C330)			
		CAPITAL IMPROVEMENT (CPGCP401)	763,133	196
		AUTO PARKING OPERATING (ENAPS585)	15,395,041	204
		AUTO PARKING CAPITAL PROJECTS (ENAPS586)	3,765,000	203
		RECEIVING/OPERATIONS (ENSDS500)	49,015,622	205
		REPLACEMENT (ENSDS510)	9,387,000	206
		RECEIVING/OPERATIONS (ENWSS500)	35,780,489	208
		REPLACEMENT (ENWSS510)	13,535,500	211
		WSS REVENUE BONDS 2009 (ENWSS531)	7,472,000	212
		GENERAL FUND OPERATING (GFGEN101)	5,481,470	104
		MAJOR STREETS (SRSTR202)	5,029,046	190
		LOCAL STREETS (SRSTR203)	583,339	187
			<u>146,207,640</u>	
			<u>160,413,582</u>	
		Design, Development & Enterprise Group (DD) Total		

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Design Development & Community Engagement Dept (C310)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
450	Licenses And Permits	83,459	83,459	84,344	73,145	74,315	75,504	76,713	77,940
600	Charges For Services	535,885	535,885	539,488	624,263	615,790	620,981	629,845	638,895
671	Other Revenue	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		619,344	619,344	623,832	697,408	690,105	696,485	706,558	716,835
BUILDING INSPECTIONS (SR249249)									
450	Licenses And Permits	3,096,608	3,096,608	3,378,485	3,596,390	3,103,431	2,426,985	2,755,969	3,305,829
600	Charges For Services	158,340	158,340	142,156	168,933	122,920	92,315	115,269	143,961
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	60,481	60,481	60,481	61,872	63,728	65,640	67,609	69,637
BUILDING INSPECTIONS (SR249249) Total		3,315,429	3,315,429	3,581,122	3,827,195	3,290,079	2,584,940	2,938,847	3,519,427
OTHER GRANTS (SRGRT254)									
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
Design Development & Community Engagement Dept (C310) Total		3,934,773	3,934,773	4,204,954	4,524,603	3,980,184	3,281,425	3,645,405	4,236,262

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Design Development & Community Engagement Dept (C310)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	1,283,123	1,283,123	1,293,590	1,605,114	1,598,015	1,608,283	1,606,752	1,609,641
726	Supplies	36,850	36,850	32,350	38,850	38,850	38,850	38,850	38,850
800	Other Services And Charges	417,246	367,246	356,652	408,981	418,643	426,795	433,123	438,688
970	Capital Outlay	2,750	2,750	5,750	750	750	750	750	750
999	Transfers Out	11,886	61,886	61,886	6,911	7,118	7,332	7,552	7,778
GENERAL FUND OPERATING (GFGEN101) Total		1,751,855	1,751,855	1,750,228	2,060,606	2,063,376	2,082,010	2,087,027	2,095,707
BUILDING INSPECTIONS (SR249249)									
701	Personal Services	2,308,768	2,393,768	2,352,366	2,678,376	2,661,993	2,672,772	2,670,992	2,676,181
726	Supplies	28,300	28,300	48,500	48,500	48,500	48,500	48,500	48,500
800	Other Services And Charges	533,729	533,729	504,995	673,452	698,481	718,648	734,958	747,471
970	Capital Outlay	21,500	21,500	26,500	4,500	4,500	4,500	4,500	4,500
999	Transfers Out	230,967	230,967	230,967	217,203	223,719	230,431	237,344	244,464
BUILDING INSPECTIONS (SR249249) Total		3,123,264	3,208,264	3,163,328	3,622,031	3,637,193	3,674,851	3,696,294	3,721,116
OTHER GRANTS (SRGRT254)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
Design Development & Community Engagement Dept (C310) Total									
		4,875,119	4,960,119	4,913,556	5,682,637	5,700,569	5,756,861	5,783,322	5,816,823

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Economic Development Dept (C315)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600	Charges For Services	0	0	0	0	0	0	0	0
664	Interest And Rents	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248)									
450	Licenses And Permits	100	100	0	0	0	0	0	0
664	Interest And Rents	500	500	750	750	750	750	750	750
671	Other Revenue	1,425,981	1,425,981	1,073,230	1,056,963	1,000,000	1,000,000	1,000,000	1,000,000
695	Other Financing Sources	0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248) Total		1,426,581	1,426,581	1,073,980	1,057,713	1,000,750	1,000,750	1,000,750	1,000,750
DNR PROPERTIES (SR253253)									
671	Other Revenue	20,000	20,000	2,100	16,362	2,000	2,000	2,000	2,000
DNR PROPERTIES (SR253253) Total		20,000	20,000	2,100	16,362	2,000	2,000	2,000	2,000
ECONOMIC DEVELOPMENT (SREDC260)									
401	Taxes	6,400	6,400	0	0	0	0	0	0
600	Charges For Services	65,300	65,300	147,047	65,300	65,300	65,300	65,300	65,300
664	Interest And Rents	3,600	3,600	5,574	3,600	3,600	3,600	3,600	3,600
671	Other Revenue	0	0	7,000	7,000	7,000	7,000	7,000	7,000
695	Other Financing Sources	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
ECONOMIC DEVELOPMENT (SREDC260) Total		150,300	150,300	234,621	150,900	150,900	150,900	150,900	150,900
OTHER GRANTS (SRGRT254)									
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
Economic Development Dept (C315) Total		1,596,881	1,596,881	1,310,701	1,224,975	1,153,650	1,153,650	1,153,650	1,153,650

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Economic Development Dept (C315)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	0	0	0	0	0	0	0	0
726	Supplies	0	0	0	0	0	0	0	0
800	Other Services And Charges	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248)									
701	Personal Services	36,217	36,217	14,100	12,614	11,850	12,341	12,387	12,359
726	Supplies	600	600	0	0	0	0	0	0
800	Other Services And Charges	51,017	51,017	115,286	38,824	39,619	40,345	40,855	41,279
970	Capital Outlay	1,275,810	1,275,810	967,728	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
990	Debt Service	41,358	41,358	41,358	40,781	40,512	40,335	38,946	42,835
999	Transfers Out	8,040	8,040	8,040	10,398	10,710	11,031	11,362	11,703
PROPERTY MANAGEMENT (SR246248) Total		1,413,042	1,413,042	1,146,512	1,102,617	1,102,691	1,104,052	1,103,550	1,108,176
DNR PROPERTIES (SR253253)									
800	Other Services And Charges	20,000	20,000	20,801	20,400	20,400	20,400	20,400	20,400
999	Transfers Out	0	0	0	447	460	474	488	503
DNR PROPERTIES (SR253253) Total		20,000	20,000	20,801	20,847	20,860	20,874	20,888	20,903

City of Grand Rapids

Dept. Budget Summary by Subfund & Character - Expense

Budget 2016, Version 1

Economic Development Dept (C315)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
ECONOMIC DEVELOPMENT (SREDC260)									
701	Personal Services	132,810	132,810	128,459	137,344	134,954	136,666	136,540	136,524
726	Supplies	920	920	500	2,066	2,100	2,100	2,100	2,100
800	Other Services And Charges	119,043	119,043	93,634	127,999	128,710	129,532	130,328	131,065
999	Transfers Out	4,722	4,722	4,722	8,133	8,377	8,628	8,887	9,154
ECONOMIC DEVELOPMENT (SREDC260) Total		257,495	257,495	227,315	275,542	274,141	276,926	277,855	278,843
OTHER GRANTS (SRGRT254)									
701	Personal Services	0	0	0	0	0	0	0	0
800	Other Services And Charges	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		0	0	0	0	0	0	0	0
Economic Development Dept (C315) Total		1,690,538	1,690,538	1,394,628	1,399,007	1,397,692	1,401,852	1,402,292	1,407,922

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Engineering (C320)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
501	Intergovernmental Revenues	0	102,500	102,500	0	0	0	0	0
671	Other Revenue	0	218,200	218,200	0	0	0	0	0
695	Other Financing Sources	0	436,231	436,231	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total		0	756,931	756,931	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405)									
501	Intergovernmental Revenues	0	45,890	45,890	0	0	0	0	0
600	Charges For Services	0	0	0	0	0	0	0	0
671	Other Revenue	0	75,492	75,492	0	0	0	0	0
695	Other Financing Sources	328,878	343,878	343,879	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405) Total		328,878	465,261	465,261	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPSCC406)									
695	Other Financing Sources	0	61,000	61,000	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPSCC406) Total		0	61,000	61,000	0	0	0	0	0
Vital Streets Capital-Bonds (CPVTL408)									
695	Other Financing Sources	0	17,339,077	0	0	0	0	0	0
Vital Streets Capital-Bonds (CPVTL408) Total		0	17,339,077	0	0	0	0	0	0

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Engineering (C320)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Vital STR Cap-Non Bond (CPVTL409)									
695	Other Financing Sources	0	1,874,850	0	0	0	0	0	0
Vital STR Cap-Non Bond (CPVTL409) Total		0	1,874,850	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661)									
450	Licenses And Permits	60,500	60,500	60,500	60,500	60,500	60,500	60,500	60,500
600	Charges For Services	4,072,974	4,072,974	4,094,824	5,077,330	4,775,396	5,119,428	4,720,609	4,911,373
671	Other Revenue	0	0	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661) Total		4,133,474	4,133,474	4,155,324	5,137,830	4,835,896	5,179,928	4,781,109	4,971,873
SIDEWALK REPAIR (SR256256)									
450	Licenses And Permits	539,700	25,000	44,000	25,000	25,000	25,000	25,000	25,000
600	Charges For Services	652,500	456,750	360,252	2,500	2,500	2,500	2,500	2,500
671	Other Revenue	9,000	0	3,500	53,500	53,500	53,500	3,500	3,500
695	Other Financing Sources	0	700,000	1,200,000	1,805,754	1,850,898	1,897,170	1,944,599	1,993,214
SIDEWALK REPAIR (SR256256) Total		1,201,200	1,181,750	1,607,752	1,886,754	1,931,898	1,978,170	1,975,599	2,024,214
Engineering (C320) Total		5,663,552	25,812,343	7,046,268	7,024,584	6,767,794	7,158,098	6,756,708	6,996,087

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Engineering (C320)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970	Capital Outlay	0	756,931	756,931	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total		0	756,931	756,931	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405)									
701	Personal Services	0	0	0	0	0	0	0	0
970	Capital Outlay	295,000	413,658	413,658	112,121	0	0	0	0
999	Transfers Out	43,878	51,603	51,603	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405) Total		338,878	465,261	465,261	112,121	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPSCC406)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	0	61,000	61,000	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPSCC406) Total		0	61,000	61,000	0	0	0	0	0
Vital Streets Capital-Bonds (CPVTL408)									
800	Other Services And Charges	0	2,710,000	0	0	0	0	0	0
970	Capital Outlay	0	13,629,077	0	0	0	0	0	0
999	Transfers Out	0	1,000,000	0	0	0	0	0	0
Vital Streets Capital-Bonds (CPVTL408) Total		0	17,339,077	0	0	0	0	0	0

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Engineering (C320)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
Vital STR Cap-Non Bond (CPVTL409)									
970	Capital Outlay	0	1,874,850	0	0	0	0	0	0
Vital STR Cap-Non Bond (CPVTL409) Total		0	1,874,850	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661)									
701	Personal Services	2,902,280	3,071,405	2,929,806	3,762,550	3,766,380	3,699,642	3,698,515	3,704,391
726	Supplies	26,722	26,722	26,722	86,348	85,587	107,647	82,728	110,731
800	Other Services And Charges	743,229	743,229	703,600	881,576	835,661	847,491	857,065	866,378
970	Capital Outlay	68,770	68,770	101,387	150,000	0	0	0	0
999	Transfers Out	290,329	290,329	290,261	268,781	276,845	285,150	293,705	302,515
ENGINEERING SERVICES (IS661661) Total		4,031,330	4,200,455	4,051,776	5,149,255	4,964,473	4,939,930	4,932,013	4,984,015
SIDEWALK REPAIR (SR256256)									
701	Personal Services	294,006	294,006	297,699	339,940	338,665	340,100	339,581	340,522
726	Supplies	8,000	8,000	7,500	8,000	8,000	8,000	8,000	8,000
800	Other Services And Charges	842,451	1,056,750	1,498,350	1,270,372	1,177,459	1,183,782	1,289,129	1,641,466
970	Capital Outlay	2,500	2,500	2,500	2,000	4,900	2,000	2,000	3,400
999	Transfers Out	52,841	59,549	66,141	42,609	43,408	1,230,932	29,120	29,994
SIDEWALK REPAIR (SR256256) Total		1,199,798	1,420,805	1,872,190	1,662,921	1,572,432	2,764,814	1,667,830	2,023,382
Engineering (C320) Total		5,570,006	26,118,378	7,207,158	6,924,298	6,536,905	7,704,744	6,599,844	7,007,397

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Enterprise Services (C330)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
671	Other Revenue	0	1,776	1,776	0	0	0	0	0
695	Other Financing Sources	927,000	490,769	490,769	763,133	560,142	1,299,714	1,031,286	1,182,857
CAPITAL IMPROVEMENT (CPGCP401) Total		927,000	492,545	492,545	763,133	560,142	1,299,714	1,031,286	1,182,857
STREETS-CAPITAL PROJECTS (CPSCC405)									
501	Intergovernmental Revenues	0	250,000	250,000	0	0	0	0	0
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	215,000	222,250	217,250	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405) Total		215,000	472,250	467,250	0	0	0	0	0
AUTO PARKING OPERATING (ENAPS585)									
600	Charges For Services	12,305,315	12,305,315	14,133,627	13,862,743	13,863,468	13,864,379	13,864,872	13,864,717
664	Interest And Rents	117,700	117,700	137,000	137,000	137,000	137,000	137,000	137,000
671	Other Revenue	0	0	0	0	0	0	0	0
AUTO PARKING OPERATING (ENAPS585) Total		12,423,015	12,423,015	14,270,627	13,999,743	14,000,468	14,001,379	14,001,872	14,001,717
AUTO PARKING CAPITAL PROJECTS (ENAPS586)									
695	Other Financing Sources	4,623,000	4,623,000	4,623,000	3,765,000	1,165,000	790,000	650,000	490,000
AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total		4,623,000	4,623,000	4,623,000	3,765,000	1,165,000	790,000	650,000	490,000

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Enterprise Services (C330)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
RECEIVING/OPERATIONS (ENSDS500)									
450	Licenses And Permits	68,900	68,900	61,400	65,800	68,900	68,900	68,900	68,900
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
600	Charges For Services	52,436,640	52,436,640	50,502,818	52,569,812	53,671,965	54,714,867	55,882,849	56,947,710
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	845,000	845,000	773,527	810,000	830,000	850,000	870,000	890,000
695	Other Financing Sources	0	0	0	0	0	0	0	0
RECEIVING/OPERATIONS (ENSDS500) Total		53,350,540	53,350,540	51,337,745	53,445,612	54,570,865	55,633,767	56,821,749	57,906,610
REPLACEMENT (ENSDS510)									
501	Intergovernmental Revenues	0	5,132	5,132	0	0	0	0	0
671	Other Revenue	0	3,574	3,574	0	0	0	0	0
695	Other Financing Sources	4,799,000	4,799,000	4,799,000	9,387,000	10,831,000	10,736,000	6,010,000	8,800,000
REPLACEMENT (ENSDS510) Total		4,799,000	4,807,706	4,807,706	9,387,000	10,831,000	10,736,000	6,010,000	8,800,000
IMPROVEMENT (ENSDS520)									
695	Other Financing Sources	0	0	0	0	0	0	0	0
IMPROVEMENT (ENSDS520) Total		0	0	0	0	0	0	0	0
2012 SDS Revenue Bonds (ENSDS535)									
671	Other Revenue	0	19,960	19,960	0	0	0	0	0
695	Other Financing Sources	9,110,000	9,837,000	9,837,000	0	0	5,000,000	0	0
2012 SDS Revenue Bonds (ENSDS535) Total		9,110,000	9,856,960	9,856,960	0	0	5,000,000	0	0

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Enterprise Services (C330)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
RECEIVING/OPERATIONS (ENWSS500)									
450	Licenses And Permits	14,000	14,000	22,200	17,500	17,575	17,650	17,730	17,800
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
600	Charges For Services	41,131,336	41,131,336	38,573,018	40,235,401	40,850,318	41,474,215	42,107,226	42,749,488
655	Fines And Forfeitures	1,213,742	1,213,742	1,383,138	1,363,673	1,390,946	1,418,765	1,447,141	1,476,084
664	Interest And Rents	561,000	561,000	671,635	673,425	605,036	612,481	577,433	587,161
671	Other Revenue	15,429	15,429	15,500	15,000	15,000	15,000	15,000	15,000
695	Other Financing Sources	2,156,684	2,156,684	1,873,472	2,489,394	2,246,090	2,216,296	2,179,320	2,070,708
RECEIVING/OPERATIONS (ENWSS500) Total		45,092,191	45,092,191	42,538,963	44,794,393	45,124,965	45,754,407	46,343,850	46,916,241
REPLACEMENT (ENWSS510)									
671	Other Revenue	0	81,335	81,335	0	0	0	0	0
695	Other Financing Sources	12,497,000	9,198,053	17,991,148	13,535,500	11,934,000	21,293,500	6,638,000	6,185,300
REPLACEMENT (ENWSS510) Total		12,497,000	9,279,388	18,072,483	13,535,500	11,934,000	21,293,500	6,638,000	6,185,300
IMPROVEMENT (ENWSS520)									
695	Other Financing Sources	0	8,793,095	0	0	0	0	0	0
IMPROVEMENT (ENWSS520) Total		0	8,793,095	0	0	0	0	0	0
WSS REVENUE BONDS 2009 (ENWSS531)									
501	Intergovernmental Revenues	0	0	0	0	0	0	0	0
664	Interest And Rents	0	0	0	0	0	0	0	0
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	0	(3,629,275)	(3,629,275)	20,000,000	0	0	0	0
WSS REVENUE BONDS 2009 (ENWSS531) Total		0	(3,629,275)	(3,629,275)	20,000,000	0	0	0	0

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Enterprise Services (C330)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
450	Licenses And Permits	142,000	142,000	160,000	285,000	293,550	302,357	311,428	320,771
501	Intergovernmental Revenues	244,542	244,542	247,892	246,139	241,879	242,706	242,644	243,358
600	Charges For Services	1,869,579	1,869,579	1,899,253	1,959,552	1,961,570	1,963,648	1,965,788	1,967,992
671	Other Revenue	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
GENERAL FUND OPERATING (GFGEN101) Total		2,331,121	2,331,121	2,382,145	2,565,691	2,571,998	2,583,711	2,594,859	2,607,121
MAJOR STREETS (SRSTR202)									
501	Intergovernmental Revenues	320,000	320,000	320,000	320,000	320,000	320,000	320,000	320,000
600	Charges For Services	1,105,000	1,105,000	1,105,000	1,452,000	1,452,000	1,452,000	1,452,000	1,452,000
664	Interest And Rents	48,000	48,000	60,550	48,000	48,000	48,000	48,000	48,000
671	Other Revenue	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
695	Other Financing Sources	0	0	0	78,000	78,000	78,000	78,000	78,000
MAJOR STREETS (SRSTR202) Total		1,503,000	1,503,000	1,515,550	1,928,000	1,928,000	1,928,000	1,928,000	1,928,000
LOCAL STREETS (SRSTR203)									
600	Charges For Services	0	0	0	0	0	0	0	0
671	Other Revenue	0	0	0	0	0	0	0	0
LOCAL STREETS (SRSTR203) Total		0	0	0	0	0	0	0	0
Enterprise Services (C330) Total		146,870,867	149,395,536	146,735,699	164,184,072	142,686,438	159,020,478	136,019,617	140,017,846

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Enterprise Services (C330)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970	Capital Outlay	927,000	492,545	492,545	763,133	560,142	1,299,714	1,031,286	1,182,857
CAPITAL IMPROVEMENT (CPGCP401) Total		927,000	492,545	492,545	763,133	560,142	1,299,714	1,031,286	1,182,857
STREETS-CAPITAL PROJECTS (CPSCC405)									
970	Capital Outlay	205,000	472,250	467,250	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405) Total		205,000	472,250	467,250	0	0	0	0	0
AUTO PARKING OPERATING (ENAPS585)									
701	Personal Services	2,656,208	2,656,207	2,527,033	3,006,268	3,015,996	3,029,582	3,028,772	3,035,233
726	Supplies	114,200	114,200	174,000	173,100	171,603	171,606	171,609	171,613
800	Other Services And Charges	4,528,115	4,528,115	4,946,707	5,050,088	5,038,222	4,825,910	5,109,755	5,101,410
970	Capital Outlay	14,700	14,700	9,700	9,550	9,700	9,550	9,700	9,550
990	Debt Service	1,426,059	1,426,059	1,426,809	1,391,994	1,350,830	1,304,373	1,250,701	1,191,344
996	Appropriation Lapse	(330,000)	(330,000)	(236,600)	(236,600)	(236,600)	(236,600)	(236,600)	(236,600)
999	Transfers Out	6,802,472	6,802,472	6,802,472	6,000,641	3,413,498	3,049,311	2,293,091	1,074,847
AUTO PARKING OPERATING (ENAPS585) Total		15,211,754	15,211,753	15,650,121	15,395,041	12,763,249	12,153,732	11,627,028	10,347,397
AUTO PARKING CAPITAL PROJECTS (ENAPS586)									
701	Personal Services	0	0	0	0	0	0	0	0
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	4,623,000	4,623,000	4,623,000	3,765,000	1,165,000	790,000	650,000	490,000
AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total		4,623,000	4,623,000	4,623,000	3,765,000	1,165,000	790,000	650,000	490,000

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Enterprise Services (C330)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
RECEIVING/OPERATIONS (ENSDS500)									
701	Personal Services	9,992,435	9,992,435	9,134,808	10,267,011	10,235,874	10,281,809	10,278,387	10,302,758
726	Supplies	1,193,470	1,193,470	1,311,692	1,368,676	1,300,903	1,458,766	1,311,149	1,313,115
800	Other Services And Charges	12,541,378	12,541,378	12,478,850	13,146,505	13,064,546	13,444,756	13,810,131	14,166,769
970	Capital Outlay	264,062	264,062	329,116	204,759	207,953	211,257	214,673	218,205
990	Debt Service	12,339,388	12,339,388	12,118,087	12,556,583	12,226,755	11,871,069	11,484,431	11,097,635
996	Appropriation Lapse	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)	(1,080,000)
999	Transfers Out	7,716,535	7,716,535	7,433,323	12,552,088	13,775,455	13,674,012	8,935,087	11,641,248
RECEIVING/OPERATIONS (ENSDS500) Total		42,967,268	42,967,268	41,725,876	49,015,622	49,731,486	49,861,669	44,953,858	47,659,730
REPLACEMENT (ENSDS510)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	4,799,000	4,807,706	4,807,706	9,387,000	10,831,000	10,736,000	6,010,000	8,800,000
REPLACEMENT (ENSDS510) Total		4,799,000	4,807,706	4,807,706	9,387,000	10,831,000	10,736,000	6,010,000	8,800,000
IMPROVEMENT (ENSDS520)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
IMPROVEMENT (ENSDS520) Total		0	0	0	0	0	0	0	0

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Enterprise Services (C330)

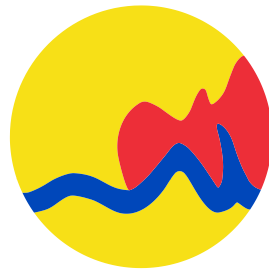
Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
2012 SDS Revenue Bonds (ENSDS535)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	9,110,000	9,856,960	9,856,960	0	0	5,000,000	0	0
2012 SDS Revenue Bonds (ENSDS535) Total		9,110,000	9,856,960	9,856,960	0	0	5,000,000	0	0
RECEIVING/OPERATIONS (ENWSS500)									
701	Personal Services	12,427,597	12,427,597	11,347,167	11,524,289	11,460,338	11,495,317	11,494,558	11,533,720
726	Supplies	1,355,473	1,355,473	1,252,350	1,367,432	1,402,362	1,429,715	1,457,651	1,486,107
800	Other Services And Charges	10,704,222	10,811,781	10,638,994	11,993,672	11,793,401	12,012,610	12,377,385	12,521,180
970	Capital Outlay	251,600	251,600	158,500	284,775	255,264	254,341	258,508	262,769
990	Debt Service	4,927,514	4,927,514	4,762,104	4,645,713	4,403,300	4,743,585	4,794,929	4,530,544
996	Appropriation Lapse	(1,010,000)	(1,010,000)	0	(1,030,000)	(1,021,000)	(1,033,000)	(1,049,000)	(1,059,000)
999	Transfers Out	6,480,166	8,235,714	8,235,714	6,994,608	6,047,881	4,392,748	7,358,225	6,927,131
RECEIVING/OPERATIONS (ENWSS500) Total		35,136,572	36,999,679	36,394,829	35,780,489	34,341,546	33,295,316	36,692,256	36,202,451
REPLACEMENT (ENWSS510)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	12,497,000	9,279,388	18,072,483	13,535,500	11,934,000	21,293,500	6,638,000	6,185,300
999	Transfers Out	0	0	0	0	0	0	0	0
REPLACEMENT (ENWSS510) Total		12,497,000	9,279,388	18,072,483	13,535,500	11,934,000	21,293,500	6,638,000	6,185,300

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Enterprise Services (C330)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
IMPROVEMENT (ENWSS520)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	0	8,793,095	0	0	0	0	0	0
IMPROVEMENT (ENWSS520) Total		0	8,793,095	0	0	0	0	0	0
WSS REVENUE BONDS 2009 (ENWSS531)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	0	(3,629,275)	(3,629,275)	7,472,000	6,080,000	4,448,000	0	0
WSS REVENUE BONDS 2009 (ENWSS531) Total		0	(3,629,275)	(3,629,275)	7,472,000	6,080,000	4,448,000	0	0
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	2,167,326	2,195,533	2,029,113	2,350,218	2,347,816	2,362,239	2,367,237	2,377,239
726	Supplies	284,270	284,270	388,400	288,400	288,400	291,100	291,250	291,405
800	Other Services And Charges	2,965,560	2,965,560	2,976,206	2,797,338	2,797,345	2,781,400	2,941,829	3,086,591
970	Capital Outlay	27,500	27,500	27,500	22,500	27,500	27,500	27,500	27,500
999	Transfers Out	16,273	16,273	16,273	23,014	23,704	24,416	25,148	25,902
GENERAL FUND OPERATING (GFGEN101) Total		5,460,929	5,489,136	5,437,492	5,481,470	5,484,765	5,486,655	5,652,964	5,808,637

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Enterprise Services (C330)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
MAJOR STREETS (SRSTR202)									
701	Personal Services	2,652,698	2,652,698	2,270,591	2,917,537	2,906,431	2,920,471	2,916,355	2,923,576
726	Supplies	326,219	326,219	319,064	370,719	371,058	371,404	371,760	372,125
800	Other Services And Charges	1,421,660	1,434,410	1,723,185	1,567,460	1,640,507	1,708,855	1,770,831	1,815,938
970	Capital Outlay	15,000	23,980	24,209	15,023	15,023	15,023	15,024	15,024
999	Transfers Out	244,605	261,855	244,605	126,408	130,201	134,106	138,129	142,273
MAJOR STREETS (SRSTR202) Total		4,660,182	4,699,162	4,581,654	4,997,147	5,063,220	5,149,859	5,212,099	5,268,936
LOCAL STREETS (SRSTR203)									
701	Personal Services	286,396	286,396	173,350	348,358	347,686	350,631	351,938	353,189
726	Supplies	36,777	36,777	23,490	25,720	26,187	26,668	27,163	27,673
800	Other Services And Charges	238,819	238,819	297,963	209,219	280,642	347,016	415,509	483,346
970	Capital Outlay	0	0	426	42	43	43	44	45
LOCAL STREETS (SRSTR203) Total		561,992	561,992	495,229	583,339	654,558	724,358	794,654	864,253
Enterprise Services (C330) Total		136,159,697	140,624,659	138,975,870	146,175,741	138,608,966	150,238,803	119,262,146	122,809,560



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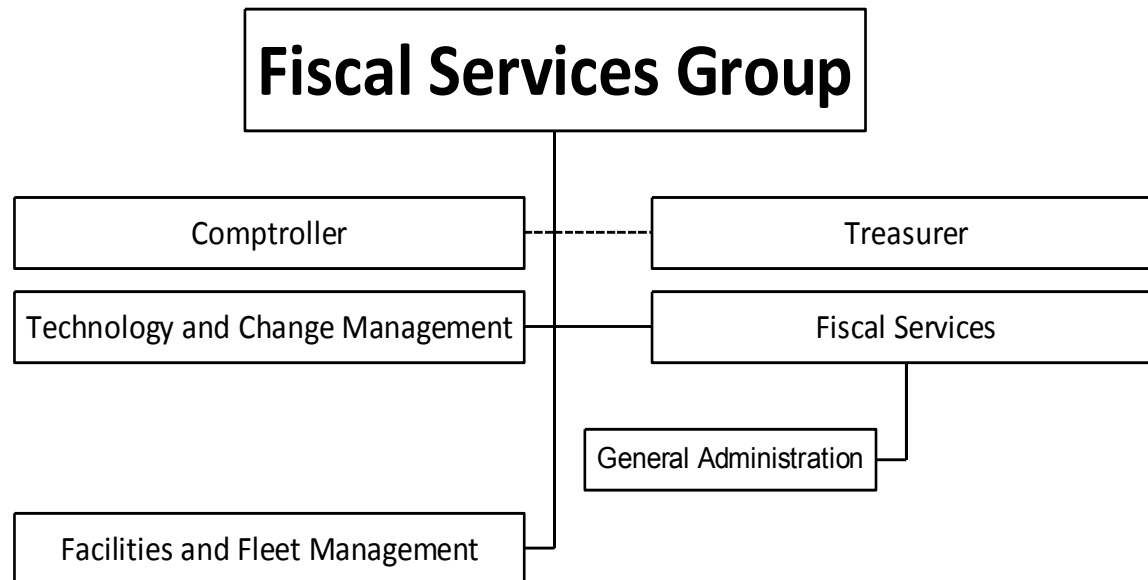
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Fiscal Services INTRODUCTION

Group Mission Statement

Responsibly, accurately, and efficiently plan and monitor the operating and capital resources of the City; record assets, liabilities and financial transactions for the proper administrative and financial management of the City; provide the most equitable distribution of tax burden under existing law; collect revenue due the City as prescribed by State law; invest funds in a manner to maximize interest earnings while meeting financial resource needs. Improve and maintain the operational efficiency and customer service quality of internal service departments.

ORGANIZATIONAL STRUCTURE



Fiscal Services Group

Functional Group Funding:

Fund Type	Fiscal Services Group Funding		2016
			Fund Type Totals
Capital Projects	3,688,033	16.05 %	22,977,027
Enterprise	651,423	0.47 %	137,257,406
Fiduciary	0	0.00 %	10,355,667
General Fund	29,518,662	23.54 %	125,381,085
Internal Service	29,838,619	45.30 %	65,874,967
Permanent Funds	0	0.00 %	39,651
Special Revenue	2,750,309	2.74 %	100,393,903
TOTAL FUNCTIONAL GROUP FUNDING	66,447,047	14.37 %	462,279,705

Fiscal Services Group (FS)

Departmental Funding:

Page	Department	Subfund	2016 Appropriation Budget	Fund Stmt Page Reference
354	Facilities & Fleet Management (F610)	CAPITAL IMPROVEMENT (CPGCP401)	3,433,033	196
		MOTOR EQUIPMENT-OPERATING (IS641641)	7,985,406	245
		MOTOR EQUIPMENT-CAPITAL (IS641642)	6,088,418	244
		FACILITIES MGMT-OPERATING (IS651651)	4,800,640	240
		FACILITIES MANAGEMENT-CAPITAL (IS651652)	1,673,825	239
		VEHICLE STORAGE FACILITY (SR235235)	550,050	231
			<u>24,531,372</u>	
358	Fiscal Services (F620)	GENERAL FUND OPERATING (GFGEN101)	24,607,090	104
		TRANSFORMATION FUND (SRTRN207)	2,129,029	117
			<u>26,736,119</u>	

Fiscal Services Group (FS)

Departmental Funding:

Page	Department	Subfund	2016 Appropriation Budget	Fund Stmt Page Reference
360	Technology & Change Management (F630)			
		CAPITAL IMPROVEMENT (CPGCP401)	255,000	196
		GENERAL FUND OPERATING (GFGEN101)	193,489	104
		INFORMATION TECH-OPERATING (IS671671)	5,284,330	243
		INFORMATION TECHNOLOGY-CAPITAL (IS671672)	725,000	242
		FMS (IS671675)	3,281,000	241
			<u>9,738,819</u>	
363	Treasury (F640)			
		AUTO PARKING OPERATING (ENAPS585)	34,072	203
		RECEIVING/OPERATIONS (ENWSS500)	617,351	208
		GENERAL FUND OPERATING (GFGEN101)	2,155,963	104
		REFUSE COLLECTION (SR226226)	71,231	217
			<u>2,878,617</u>	
373	Comptroller's Office (F650)			
		GENERAL FUND OPERATING (GFGEN101)	2,562,120	104
			<u>2,562,120</u>	
	Fiscal Services Group (FS) Total		<u>66,447,047</u>	

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Facilities & Fleet Management (F610)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
501	Intergovernmental Revenues	0	0	0	533,313	413,851	1,116,775	589,825	0
695	Other Financing Sources	1,552,068	1,379,568	1,379,568	2,899,720	2,373,231	4,026,098	3,427,204	2,808,097
CAPITAL IMPROVEMENT (CPGCP401) Total		1,552,068	1,379,568	1,379,568	3,433,033	2,787,082	5,142,873	4,017,029	2,808,097
MOTOR EQUIPMENT-OPERATING (IS641641)									
600	Charges For Services	1,299,000	1,299,000	1,279,385	1,286,689	1,296,269	1,305,377	1,313,665	1,318,719
664	Interest And Rents	11,494,303	7,915,486	7,606,708	7,067,231	7,070,853	7,084,111	7,084,461	6,839,185
671	Other Revenue	107,410	107,410	0	0	0	0	0	0
MOTOR EQUIPMENT-OPERATING (IS641641) Total		12,900,713	9,321,896	8,886,093	8,353,920	8,367,122	8,389,488	8,398,126	8,157,904
MOTOR EQUIPMENT-CAPITAL (IS641642)									
664	Interest And Rents	0	3,578,817	3,627,602	4,334,089	4,543,639	4,740,106	4,943,543	5,156,295
671	Other Revenue	0	0	373,148	304,421	312,535	208,859	209,510	99,762
695	Other Financing Sources	3,578,817	0	0	0	0	0	0	0
MOTOR EQUIPMENT-CAPITAL (IS641642) Total		3,578,817	3,578,817	4,000,750	4,638,510	4,856,174	4,948,965	5,153,053	5,256,057
FACILITIES MGMT-OPERATING (IS651651)									
600	Charges For Services	5,906,446	4,544,286	4,442,852	4,359,339	4,454,757	4,557,705	4,643,037	4,736,488
664	Interest And Rents	216,987	216,987	217,301	220,901	221,195	224,616	228,091	231,620
671	Other Revenue	0	0	0	0	0	0	0	0
695	Other Financing Sources	0	0	0	0	0	0	0	0
FACILITIES MGMT-OPERATING (IS651651) Total		6,123,433	4,761,273	4,660,153	4,580,240	4,675,952	4,782,321	4,871,128	4,968,108

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Facilities & Fleet Management (F610)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
FACILITIES MANAGEMENT-CAPITAL (IS651652)									
501	Intergovernmental Revenues	42,665	42,665	42,665	85,330	0	85,330	138,661	113,062
600	Charges For Services	0	1,362,160	1,517,224	1,966,014	2,148,889	2,272,877	2,441,258	2,461,604
695	Other Financing Sources	1,362,160	0	0	0	0	0	0	0
FACILITIES MANAGEMENT-CAPITAL (IS651652) Total		1,404,825	1,404,825	1,559,889	2,051,344	2,148,889	2,358,207	2,579,919	2,574,666
VEHICLE STORAGE FACILITY (SR235235)									
600	Charges For Services	492,284	492,284	527,730	545,626	552,132	563,028	569,533	580,430
671	Other Revenue	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY (SR235235) Total		492,284	492,284	527,730	545,626	552,132	563,028	569,533	580,430
Facilities & Fleet Management (F610) Total		26,052,140	20,938,663	21,014,183	23,602,673	23,387,351	26,184,882	25,588,788	24,345,262

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Facilities & Fleet Management (F610)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970	Capital Outlay	1,552,068	1,379,568	1,379,568	3,433,033	2,787,082	5,142,873	4,017,029	2,808,097
CAPITAL IMPROVEMENT (CPGCP401) Total		1,552,068	1,379,568	1,379,568	3,433,033	2,787,082	5,142,873	4,017,029	2,808,097
MOTOR EQUIPMENT-OPERATING (IS641641)									
701	Personal Services	3,110,248	3,110,248	2,755,781	3,199,457	3,188,792	3,206,733	3,209,274	3,220,315
726	Supplies	3,548,647	3,548,647	3,485,951	3,491,462	3,501,015	3,463,053	3,493,053	3,503,053
800	Other Services And Charges	831,214	831,214	824,014	912,542	919,980	955,805	971,542	983,383
970	Capital Outlay	155,000	155,000	80,000	229,667	130,000	130,000	130,000	130,000
990	Debt Service	60,816	60,816	60,816	37,925	23,671	14,562	8,292	4,100
996	Appropriation Lapse	(124,473)	(124,473)	0	(79,801)	(79,801)	(79,801)	(79,801)	(79,801)
999	Transfers Out	3,792,463	213,646	213,646	194,154	199,979	205,978	212,157	218,522
MOTOR EQUIPMENT-OPERATING (IS641641) Total		11,373,915	7,795,098	7,420,208	7,985,406	7,883,636	7,896,330	7,944,517	7,979,572
MOTOR EQUIPMENT-CAPITAL (IS641642)									
701	Personal Services	0	0	0	0	0	0	0	0
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	3,630,618	6,846,061	7,462,960	6,088,418	6,250,703	4,177,185	4,190,190	1,995,245
MOTOR EQUIPMENT-CAPITAL (IS641642) Total		3,630,618	6,846,061	7,462,960	6,088,418	6,250,703	4,177,185	4,190,190	1,995,245

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Facilities & Fleet Management (F610)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
FACILITIES MGMT-OPERATING (IS651651)									
701	Personal Services	1,292,695	1,292,695	1,255,698	1,317,677	1,313,627	1,317,458	1,315,495	1,317,213
726	Supplies	161,000	161,000	163,250	159,000	162,610	166,233	170,179	174,158
800	Other Services And Charges	2,968,899	2,968,899	2,896,540	3,146,664	3,190,609	3,275,547	3,361,072	3,448,137
970	Capital Outlay	20,000	20,000	32,000	60,000	60,000	60,000	60,000	60,000
990	Debt Service	0	0	0	0	0	0	0	0
996	Appropriation Lapse	(61,603)	(61,603)	0	(63,394)	(66,147)	(68,442)	(71,014)	(72,175)
999	Transfers Out	1,790,904	428,744	432,472	180,693	186,114	191,697	197,448	203,372
FACILITIES MGMT-OPERATING (IS651651) Total		6,171,895	4,809,735	4,779,960	4,800,640	4,846,813	4,942,493	5,033,180	5,130,705
FACILITIES MANAGEMENT-CAPITAL (IS651652)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
970	Capital Outlay	1,251,200	1,470,135	2,515,493	1,673,825	1,828,075	2,074,830	2,167,750	2,092,425
999	Transfers Out	0	0	0	0	0	0	0	0
FACILITIES MANAGEMENT-CAPITAL (IS651652) Total		1,251,200	1,470,135	2,515,493	1,673,825	1,828,075	2,074,830	2,167,750	2,092,425
VEHICLE STORAGE FACILITY (SR235235)									
701	Personal Services	119,593	119,593	119,592	121,398	119,992	119,900	119,308	119,250
726	Supplies	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800	Other Services And Charges	383,516	383,516	298,394	303,484	319,467	328,516	333,635	342,546
970	Capital Outlay	14,546	14,546	11,088	15,000	5,000	5,000	5,000	5,000
999	Transfers Out	9,433	9,433	96,035	108,168	108,706	109,260	109,830	110,418
VEHICLE STORAGE FACILITY (SR235235) Total		529,088	529,088	527,109	550,050	555,165	564,676	569,773	579,214
Facilities & Fleet Management (F610) Total		24,508,784	22,829,685	24,085,298	24,531,372	24,151,474	24,798,388	23,922,438	20,585,258

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Fiscal Services (F620)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL RESERVE (CPGCP403)									
401	Taxes	3,421,489	3,421,489	3,545,337	3,666,882	3,758,552	3,852,518	3,948,830	4,047,551
501	Intergovernmental Revenues	2,644,538	2,644,538	2,644,539	2,723,875	2,805,591	2,889,759	2,976,452	3,065,746
CAPITAL RESERVE (CPGCP403) Total		6,066,027	6,066,027	6,189,876	6,390,757	6,564,143	6,742,277	6,925,282	7,113,297
GENERAL FUND OPERATING (GFGEN101)									
401	Taxes	65,008,300	65,008,300	67,383,538	68,847,115	70,568,293	72,332,500	74,140,813	75,994,333
501	Intergovernmental Revenues	14,559,748	14,559,748	14,559,748	17,817,900	18,381,844	18,933,300	19,501,298	20,086,338
600	Charges For Services	5,752,787	5,752,787	5,914,624	5,944,098	5,979,591	6,015,701	6,052,442	6,089,828
671	Other Revenue	37,900	37,900	52,323	50,023	50,023	50,023	50,023	50,023
695	Other Financing Sources	9,826,697	9,826,697	9,709,431	6,892,050	6,972,417	7,129,355	6,663,458	5,760,005
GENERAL FUND OPERATING (GFGEN101) Total		95,185,432	95,185,432	97,619,664	99,551,186	101,952,168	104,460,879	106,408,034	107,980,527
BUDGET STABILIZATION (SR257257)									
695	Other Financing Sources	808,034	808,034	3,008,034	0	0	750,000	2,000,000	1,400,000
BUDGET STABILIZATION (SR257257) Total		808,034	808,034	3,008,034	0	0	750,000	2,000,000	1,400,000
TRANSFORMATION FUND (SRTRN207)									
401	Taxes	10,442,720	10,442,720	10,911,879	846,464	867,626	889,317	911,550	934,338
501	Intergovernmental Revenues	2,644,538	2,644,538	2,644,538	0	0	0	0	0
664	Interest And Rents	0	70,000	70,000	90,754	93,023	95,348	97,732	100,175
695	Other Financing Sources	57,600	57,600	57,600	57,600	57,600	57,600	537,600	537,600
TRANSFORMATION FUND (SRTRN207) Total		13,144,858	13,214,858	13,684,017	994,818	1,018,249	1,042,265	1,546,882	1,572,113
Fiscal Services (F620) Total		115,204,351	115,274,351	120,501,591	106,936,761	109,534,560	112,995,421	116,880,198	118,065,937

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Fiscal Services (F620)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	4,353,297	4,353,297	4,330,287	4,436,749	4,436,757	4,467,332	4,464,840	4,469,660
726	Supplies	223,242	314,742	314,742	236,586	236,509	282,671	241,064	244,722
800	Other Services And Charges	4,316,726	4,821,634	4,687,635	4,026,621	4,126,359	4,236,535	4,300,419	4,405,329
970	Capital Outlay	22,000	22,000	22,000	45,000	45,000	45,000	45,000	45,000
990	Debt Service	4,000	4,000	4,400	4,400	4,400	4,400	4,400	4,400
996	Appropriation Lapse	(3,000,000)	(3,000,000)	(3,000,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)	(3,500,000)
999	Transfers Out	18,400,497	18,482,618	19,565,889	19,357,734	20,178,107	21,123,377	22,785,779	22,480,628
GENERAL FUND OPERATING (GFGEN101) Total		24,319,762	24,998,291	25,924,953	24,607,090	25,527,132	26,659,315	28,341,502	28,149,739
TRANSFORMATION FUND (SRTRN207)									
999	Transfers Out	24,865,151	24,865,151	13,258,863	2,129,029	1,430,845	1,605,859	0	0
TRANSFORMATION FUND (SRTRN207) Total		24,865,151	24,865,151	13,258,863	2,129,029	1,430,845	1,605,859	0	0
Fiscal Services (F620) Total		49,184,913	49,863,442	39,183,816	26,736,119	26,957,977	28,265,174	28,341,502	28,149,739

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Technology & Change Management (F630)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
671	Other Revenue	255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000
CAPITAL IMPROVEMENT (CPGCP401) Total		255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000
INFORMATION TECH-OPERATING (IS671671)									
600	Charges For Services	4,833,377	4,833,377	4,833,377	5,104,886	5,418,534	5,574,665	5,725,009	5,878,961
671	Other Revenue	0	0	0	0	0	0	0	0
INFORMATION TECH-OPERATING (IS671671) Total		4,833,377	4,833,377	4,833,377	5,104,886	5,418,534	5,574,665	5,725,009	5,878,961
INFORMATION TECHNOLOGY-CAPITAL (IS671672)									
600	Charges For Services	946,533	946,533	946,533	1,208,829	1,284,919	1,418,717	1,585,108	1,708,128
INFORMATION TECHNOLOGY-CAPITAL (IS671672) Total		946,533	946,533	946,533	1,208,829	1,284,919	1,418,717	1,585,108	1,708,128
FMS (IS671675)									
501	Intergovernmental Revenues	0	0	75,000	1,200,000	734,000	0	0	0
695	Other Financing Sources	3,000,000	3,000,000	4,575,000	0	0	0	0	0
FMS (IS671675) Total		3,000,000	3,000,000	4,650,000	1,200,000	734,000	0	0	0
Technology & Change Management (F630) Total		9,034,910	9,034,910	10,684,910	7,768,715	7,692,453	7,248,382	7,565,117	7,842,089

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Technology & Change Management (F630)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
800	Other Services And Charges	255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000
970	Capital Outlay	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total		255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	136,272	136,272	136,271	138,353	136,325	135,840	134,771	134,329
726	Supplies	0	0	1,000	1,000	1,000	1,000	1,000	1,000
800	Other Services And Charges	50,941	50,941	51,185	54,136	56,144	58,285	59,171	60,017
GENERAL FUND OPERATING (GFGEN101) Total		187,213	187,213	188,456	193,489	193,469	195,125	194,942	195,346
INFORMATION TECH-OPERATING (IS671671)									
701	Personal Services	490,107	490,107	490,108	502,154	494,406	492,296	488,061	486,110
726	Supplies	38,393	38,393	38,393	39,365	40,365	41,397	42,459	43,552
800	Other Services And Charges	4,166,961	4,166,961	4,223,492	4,662,481	4,760,215	4,905,216	5,055,516	5,200,265
970	Capital Outlay	0	0	0	24,000	0	4,000	0	4,000
990	Debt Service	0	0	0	0	0	0	0	0
996	Appropriation Lapse	(47,463)	(47,463)	0	(48,887)	0	0	0	0
999	Transfers Out	92,815	92,815	92,815	105,217	108,374	111,625	114,973	118,423
INFORMATION TECH-OPERATING (IS671671) Total		4,740,813	4,740,813	4,844,808	5,284,330	5,403,360	5,554,534	5,701,009	5,852,350

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Technology & Change Management (F630)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
INFORMATION TECHNOLOGY-CAPITAL (IS671672)									
800	Other Services And Charges	0	0	105,800	25,000	0	0	0	0
970	Capital Outlay	813,450	1,013,450	907,650	700,000	892,454	892,454	892,454	892,454
INFORMATION TECHNOLOGY-CAPITAL (IS671672) Total		813,450	1,013,450	1,013,450	725,000	892,454	892,454	892,454	892,454
WIRELESS BROADBAND (IS671673)									
800	Other Services And Charges	0	0	0	0	0	0	0	0
999	Transfers Out	0	0	0	0	0	0	0	0
WIRELESS BROADBAND (IS671673) Total		0	0	0	0	0	0	0	0
FMS (IS671675)									
701	Personal Services	0	0	200,000	471,000	448,000	0	0	0
726	Supplies	0	0	0	0	0	0	0	0
800	Other Services And Charges	3,300,000	3,300,000	700,000	2,810,000	2,450,000	0	0	0
990	Debt Service	0	0	0	0	0	0	0	0
FMS (IS671675) Total		3,300,000	3,300,000	900,000	3,281,000	2,898,000	0	0	0
Technology & Change Management (F630) Total		9,296,476	9,496,476	7,201,714	9,738,819	9,642,282	6,897,113	7,043,405	7,195,150

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Treasury (F640)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CAPITAL RESERVE (CPGCP403)									
401	Taxes	4,858,408	4,858,408	4,845,702	4,903,942	4,958,084	5,019,816	5,058,539	5,059,039
CAPITAL RESERVE (CPGCP403) Total		4,858,408	4,858,408	4,845,702	4,903,942	4,958,084	5,019,816	5,058,539	5,059,039
DDA SCHOOL TAX INCREMENT (CUDDA763)									
401	Taxes	0	0	0	0	0	0	0	0
DDA SCHOOL TAX INCREMENT (CUDDA763) Total		0	0	0	0	0	0	0	0
DDA NON TAX INCREMENT (CUDDA764)									
664	Interest And Rents	22,000	22,000	22,000	28,784	29,504	30,223	31,008	31,793
DDA NON TAX INCREMENT (CUDDA764) Total		22,000	22,000	22,000	28,784	29,504	30,223	31,008	31,793
DDA LOCAL TAX INCREMENT (CUDDA765)									
401	Taxes	0	0	0	0	0	0	0	0
664	Interest And Rents	72,000	72,000	72,000	94,202	96,557	98,978	101,398	104,015
DDA LOCAL TAX INCREMENT (CUDDA765) Total		72,000	72,000	72,000	94,202	96,557	98,978	101,398	104,015
61ST DISTRICT COURT (CUDIS740)									
664	Interest And Rents	4,500	4,500	4,500	5,888	5,953	6,018	6,084	6,215
61ST DISTRICT COURT (CUDIS740) Total		4,500	4,500	4,500	5,888	5,953	6,018	6,084	6,215

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
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Treasury (F640)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
BROWNFIELD REDEVOPMENT AUTHORI (CUGBR768)									
664	Interest And Rents	5,300	5,300	5,300	6,934	7,131	7,327	7,523	7,850
BROWNFIELD REDEVOPMENT AUTHORI (CUGBR768) Total		5,300	5,300	5,300	6,934	7,131	7,327	7,523	7,850
TAX INCREMENT FINANCE AUTHORIT (CUTIF766)									
401	Taxes	0	0	0	0	0	0	0	0
664	Interest And Rents	7,000	7,000	7,000	9,159	9,355	9,616	9,878	10,140
TAX INCREMENT FINANCE AUTHORIT (CUTIF766) Total		7,000	7,000	7,000	9,159	9,355	9,616	9,878	10,140
BELKNAP ICE ARENA (EN578578)									
664	Interest And Rents	1,500	1,500	1,500	1,963	1,995	2,028	2,061	2,093
BELKNAP ICE ARENA (EN578578) Total		1,500	1,500	1,500	1,963	1,995	2,028	2,061	2,093
AUTO PARKING OPERATING (ENAPS585)									
664	Interest And Rents	70,000	70,000	70,000	91,586	93,875	96,165	98,651	101,071
AUTO PARKING OPERATING (ENAPS585) Total		70,000	70,000	70,000	91,586	93,875	96,165	98,651	101,071
CEMETERY-GOLF COURSE (ENCEN503)									
664	Interest And Rents	20	20	20	26	26	26	26	26
CEMETERY-GOLF COURSE (ENCEN503) Total		20	20	20	26	26	26	26	26

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Treasury (F640)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
RECEIVING/OPERATIONS (ENSDS500)									
664	Interest And Rents	150,000	150,000	150,000	196,255	201,161	206,198	211,366	216,665
RECEIVING/OPERATIONS (ENSDS500) Total		150,000	150,000	150,000	196,255	201,161	206,198	211,366	216,665
RECEIVING/OPERATIONS (ENWSS500)									
664	Interest And Rents	140,000	140,000	140,000	183,171	187,750	192,460	197,236	202,208
RECEIVING/OPERATIONS (ENWSS500) Total		140,000	140,000	140,000	183,171	187,750	192,460	197,236	202,208
GENERAL FUND OPERATING (GFGEN101)									
401	Taxes	12,933,552	12,933,552	12,933,199	13,053,939	13,202,853	13,339,012	13,434,022	13,434,022
600	Charges For Services	141,800	141,800	142,800	193,800	193,800	194,800	194,800	195,300
655	Fines And Forfeitures	1,769,400	1,769,400	1,769,400	1,769,400	1,794,400	1,794,400	1,799,400	1,799,400
664	Interest And Rents	360,000	360,000	360,000	471,011	482,787	494,889	507,253	519,813
671	Other Revenue	119,330	119,330	130,000	130,000	130,000	130,000	130,000	130,000
GENERAL FUND OPERATING (GFGEN101) Total		15,324,082	15,324,082	15,335,399	15,618,150	15,803,840	15,953,101	16,065,475	16,078,535
MOTOR EQUIPMENT-OPERATING (IS641641)									
664	Interest And Rents	67,200	67,200	67,200	87,922	90,146	92,371	94,726	97,081
MOTOR EQUIPMENT-OPERATING (IS641641) Total		67,200	67,200	67,200	87,922	90,146	92,371	94,726	97,081

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Treasury (F640)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
FACILITIES MGMT-OPERATING (IS651651)									
664	Interest And Rents	14,280	14,280	14,280	18,683	19,037	19,429	19,822	20,280
FACILITIES MGMT-OPERATING (IS651651) Total		14,280	14,280	14,280	18,683	19,037	19,429	19,822	20,280
ENGINEERING SERVICES (IS661661)									
664	Interest And Rents	4,800	4,800	4,800	6,280	6,411	6,542	6,738	6,934
ENGINEERING SERVICES (IS661661) Total		4,800	4,800	4,800	6,280	6,411	6,542	6,738	6,934
INFORMATION TECH-OPERATING (IS671671)									
664	Interest And Rents	32,865	32,865	32,865	42,999	44,026	45,139	46,316	47,494
INFORMATION TECH-OPERATING (IS671671) Total		32,865	32,865	32,865	42,999	44,026	45,139	46,316	47,494
HEALTH INSURANCE (ISINS637)									
664	Interest And Rents	94,500	94,500	94,500	123,640	126,650	129,921	133,159	136,462
HEALTH INSURANCE (ISINS637) Total		94,500	94,500	94,500	123,640	126,650	129,921	133,159	136,462
OTHER RESERVES (ISINS638)									
664	Interest And Rents	80,325	80,325	80,325	105,094	107,678	110,426	113,174	115,921
OTHER RESERVES (ISINS638) Total		80,325	80,325	80,325	105,094	107,678	110,426	113,174	115,921

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Treasury (F640)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
CEMETERY PERPETUAL CARE (PFCPC150)									
664	Interest And Rents	24,000	24,000	24,000	31,401	32,317	33,363	34,279	35,326
CEMETERY PERPETUAL CARE (PFCPC150) Total		24,000	24,000	24,000	31,401	32,317	33,363	34,279	35,326
MICHIGAN JUSTICE TRAINING (SR216216)									
664	Interest And Rents	600	600	600	785	785	850	850	916
MICHIGAN JUSTICE TRAINING (SR216216) Total		600	600	600	785	785	850	850	916
REFUSE COLLECTION (SR226226)									
401	Taxes	6,231,677	6,231,677	6,227,878	6,303,446	6,366,287	6,413,943	6,464,149	6,098,947
664	Interest And Rents	0	0	0	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total		6,231,677	6,231,677	6,227,878	6,303,446	6,366,287	6,413,943	6,464,149	6,098,947
VEHICLE STORAGE FACILITY (SR235235)									
664	Interest And Rents	600	600	600	785	785	818	850	850
VEHICLE STORAGE FACILITY (SR235235) Total		600	600	600	785	785	818	850	850
PROPERTY MANAGEMENT (SR246248)									
664	Interest And Rents	3,000	3,000	3,000	3,925	4,121	4,121	4,318	4,514
PROPERTY MANAGEMENT (SR246248) Total		3,000	3,000	3,000	3,925	4,121	4,121	4,318	4,514

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Treasury (F640)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
BUILDING INSPECTIONS (SR249249)									
664	Interest And Rents	9,200	9,200	9,200	12,037	12,299	12,560	12,822	13,084
BUILDING INSPECTIONS (SR249249) Total		9,200	9,200	9,200	12,037	12,299	12,560	12,822	13,084
DNR PROPERTIES (SR253253)									
664	Interest And Rents	400	400	400	523	523	556	589	589
DNR PROPERTIES (SR253253) Total		400	400	400	523	523	556	589	589
SIDEWALK REPAIR (SR256256)									
664	Interest And Rents	2,100	2,100	2,100	2,748	2,813	2,878	2,944	3,075
SIDEWALK REPAIR (SR256256) Total		2,100	2,100	2,100	2,748	2,813	2,878	2,944	3,075
DRUG LAW ENFORCEMENT (SR265265)									
664	Interest And Rents	5,600	5,600	5,600	7,327	7,523	7,719	7,981	8,243
DRUG LAW ENFORCEMENT (SR265265) Total		5,600	5,600	5,600	7,327	7,523	7,719	7,981	8,243
DRUG LAW ENFORCEMENT - 266 (SR265266)									
664	Interest And Rents	2,400	2,400	2,400	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total		2,400	2,400	2,400	0	0	0	0	0

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Treasury (F640)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)									
664	Interest And Rents	1,900	1,900	1,900	2,486	2,519	2,551	2,584	2,617
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total		1,900	1,900	1,900	2,486	2,519	2,551	2,584	2,617
COMMUNITY DISPATCH (SRDSP261)									
664	Interest And Rents	4,300	4,300	4,300	5,626	5,757	5,888	6,018	6,215
COMMUNITY DISPATCH (SRDSP261) Total		4,300	4,300	4,300	5,626	5,757	5,888	6,018	6,215
ECONOMIC DEVELOPMENT (SREDC260)									
664	Interest And Rents	4,200	4,200	4,200	5,495	5,626	5,757	5,888	6,018
ECONOMIC DEVELOPMENT (SREDC260) Total		4,200	4,200	4,200	5,495	5,626	5,757	5,888	6,018
HISTORICAL COMMISSION (SRGNL213)									
664	Interest And Rents	300	300	300	393	393	425	458	458
HISTORICAL COMMISSION (SRGNL213) Total		300	300	300	393	393	425	458	458
GENERAL TRUST (SRGNL220)									
664	Interest And Rents	175	175	175	229	229	229	229	229
GENERAL TRUST (SRGNL220) Total		175	175	175	229	229	229	229	229

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Treasury (F640)

Fund & Cost Center			2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
OTHER GRANTS (SRGRT254)										
664	Interest And Rents		800	800	800	1,047	1,112	1,112	1,178	1,178
OTHER GRANTS (SRGRT254) Total			800	800	800	1,047	1,112	1,112	1,178	1,178
LIBRARY TRUST (SRLIB205)										
664	Interest And Rents		1,500	1,500	1,500	1,963	1,963	1,995	2,028	2,093
LIBRARY TRUST (SRLIB205) Total			1,500	1,500	1,500	1,963	1,963	1,995	2,028	2,093
PUBLIC LIBRARY OPERATING (SRLIB218)										
401	Taxes		8,076,093	8,076,093	8,069,306	8,144,832	8,225,647	8,325,552	8,390,594	8,390,594
664	Interest And Rents		20,000	20,000	20,000	26,167	26,821	27,476	28,261	29,177
PUBLIC LIBRARY OPERATING (SRLIB218) Total			8,096,093	8,096,093	8,089,306	8,170,999	8,252,468	8,353,028	8,418,855	8,419,771
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)										
401	Taxes		1,483,471	1,483,471	1,482,433	1,495,717	1,510,827	1,528,249	0	0
664	Interest And Rents		6,500	6,500	6,500	8,504	8,635	8,766	8,897	9,028
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total			1,489,971	1,489,971	1,488,933	1,504,221	1,519,462	1,537,015	8,897	9,028
Parks Millage (SRPRK217)										
401	Taxes		3,856,828	3,856,828	3,802,734	3,831,601	3,757,308	3,785,016	3,815,767	3,810,767
Parks Millage (SRPRK217) Total			3,856,828	3,856,828	3,802,734	3,831,601	3,757,308	3,785,016	3,815,767	3,810,767

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Treasury (F640)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
MAJOR STREETS (SRSTR202)									
664	Interest And Rents	12,000	12,000	12,000	15,700	16,093	16,485	17,009	17,663
MAJOR STREETS (SRSTR202) Total		12,000	12,000	12,000	15,700	16,093	16,485	17,009	17,663
LOCAL STREETS (SRSTR203)									
664	Interest And Rents	4,000	4,000	4,000	5,233	5,364	5,561	5,822	6,149
LOCAL STREETS (SRSTR203) Total		4,000	4,000	4,000	5,233	5,364	5,561	5,822	6,149
TRANSFORMATION FUND (SRTRN207)									
664	Interest And Rents	70,000	0	0	0	0	0	0	0
TRANSFORMATION FUND (SRTRN207) Total		70,000	0	0	0	0	0	0	0
Treasury (F640) Total		40,770,424	40,700,424	40,633,317	41,432,648	41,784,926	42,217,654	41,016,695	40,691,552

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Treasury (F640)

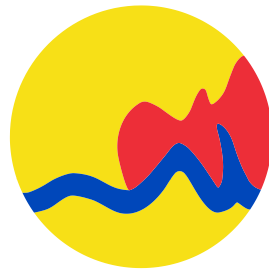
Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
AUTO PARKING OPERATING (ENAPS585)									
800	Other Services And Charges	60,000	60,000	34,072	34,072	35,776	37,564	39,443	41,415
AUTO PARKING OPERATING (ENAPS585) Total		60,000	60,000	34,072	34,072	35,776	37,564	39,443	41,415
RECEIVING/OPERATIONS (ENWSS500)									
701	Personal Services	272,401	272,401	272,401	258,229	257,382	258,784	258,628	259,337
726	Supplies	5,500	5,500	5,800	6,100	6,400	6,700	7,000	7,300
800	Other Services And Charges	135,581	135,581	343,730	352,522	335,908	338,850	356,385	373,075
970	Capital Outlay	330	330	500	500	500	500	500	500
RECEIVING/OPERATIONS (ENWSS500) Total		413,812	413,812	622,431	617,351	600,190	604,834	622,513	640,212
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	1,430,677	1,430,677	1,375,989	1,423,803	1,425,511	1,435,261	1,434,868	1,436,761
726	Supplies	88,085	88,085	94,585	89,750	91,000	92,250	93,500	94,750
800	Other Services And Charges	607,031	607,031	573,846	642,410	658,222	670,394	681,305	690,008
970	Capital Outlay	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		2,125,793	2,125,793	2,044,420	2,155,963	2,174,733	2,197,905	2,209,673	2,221,519
REFUSE COLLECTION (SR226226)									
701	Personal Services	47,197	47,197	47,197	42,507	42,699	43,083	43,095	43,250
726	Supplies	200	200	300	335	370	405	440	475
800	Other Services And Charges	4,111	4,111	83,908	28,289	29,844	31,271	32,780	34,244
970	Capital Outlay	0	0	100	100	125	125	150	150
REFUSE COLLECTION (SR226226) Total		51,508	51,508	131,505	71,231	73,038	74,884	76,465	78,119
Treasury (F640) Total		2,651,113	2,651,113	2,832,428	2,878,617	2,883,737	2,915,187	2,948,094	2,981,265

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Revenue
Budget 2016, Version 1
Comptroller's Office (F650)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600	Charges For Services	350	350	350	350	350	350	350	350
671	Other Revenue	1,565	1,565	17,058	1,570	1,570	1,570	1,570	1,570
GENERAL FUND OPERATING (GFGEN101) Total		1,915	1,915	17,408	1,920	1,920	1,920	1,920	1,920
Comptroller's Office (F650) Total		1,915	1,915	17,408	1,920	1,920	1,920	1,920	1,920

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2016, Version 1
Comptroller's Office (F650)

Fund & Cost Center		2015 Adopted	2015 Amended	2015 Adopted Estimate	2016 Adopted Proposed	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	2020 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701	Personal Services	1,732,602	1,826,452	1,826,451	1,896,821	1,889,272	1,899,217	1,897,626	1,898,695
726	Supplies	40,420	64,420	64,420	44,625	44,625	44,625	42,625	42,625
800	Other Services And Charges	670,702	670,702	669,934	620,674	655,615	690,014	713,728	734,182
970	Capital Outlay	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		2,443,724	2,561,574	2,560,805	2,562,120	2,589,512	2,633,856	2,653,979	2,675,502
Comptroller's Office (F650) Total		2,443,724	2,561,574	2,560,805	2,562,120	2,589,512	2,633,856	2,653,979	2,675,502



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APPENDIX A

City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund (GFGEN)

Revenue	Department	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
<u>Property Taxes (401402)</u>								
402001 REAL PROPERTY TAXES	Treasury	10,055,200	10,055,200	10,108,033	10,229,256	10,351,845	10,475,814	10,475,814
402002 APPEAL ADJUSTMENT-PRIOR YR TAX	Treasury	(125,450)	(125,450)	(100,450)	(80,425)	(75,425)	(75,425)	(75,425)
402003 PERSONAL PROPERTY TAXES	Treasury	1,076,600	1,076,600	1,122,586	1,115,252	1,123,822	1,089,863	1,089,863
402004 INDUSTRIAL/COMMERCIAL FACILITIE	Treasury	68,379	68,379	65,300	65,300	65,300	65,300	65,300
402005 PAYMENT IN LIEU OF TAXES	Treasury	60,598	60,245	60,245	60,245	60,245	60,245	60,245
402006 INT/PENALTIES DELINQUENT PROP	Treasury	53,225	53,225	53,225	53,225	53,225	53,225	53,225
402012 APPEAL ADJUSTMENTS- CURRENT YR	Treasury	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Total Property Taxes		11,173,552	11,173,199	11,293,939	11,427,853	11,564,012	11,654,022	11,654,022
<u>Income Taxes (401438)</u>								
438001 CITY INCOME TAXES	Fiscal Services	72,445,639	74,248,424	75,831,712	77,727,505	79,670,692	81,662,460	83,704,021
438002 CITY INCOME TAX REFUNDS	Fiscal Services	(7,798,527)	(7,201,510)	(7,327,091)	(7,510,268)	(7,698,025)	(7,890,475)	(8,087,737)
438003 INTEREST/PENALTIES-INCOME TAX	Fiscal Services	361,188	336,624	342,494	351,056	359,833	368,828	378,049
Total Income Taxes		65,008,300	67,383,538	68,847,115	70,568,293	72,332,500	74,140,813	75,994,333
<u>Property Tax Administration Fee (401447)</u>								
447001 PROPERTY TAX ADMINISTRATION FEE	Treasury	1,760,000	1,760,000	1,760,000	1,775,000	1,775,000	1,780,000	1,780,000
Total Property Tax Administration Fee		1,760,000	1,760,000	1,760,000	1,775,000	1,775,000	1,780,000	1,780,000
<u>Licenses (450451)</u>								
451001 MISCELLANEOUS LICENSES	Clerk's Office	215,000	230,000	230,000	235,000	235,000	245,000	245,000
Total Licenses		215,000	230,000	230,000	235,000	235,000	245,000	245,000
<u>Permits (450476)</u>								
476006 MISCELLANEOUS PERMITS	Design Development & Community Engagement Dept	83,459	84,344	73,145	74,315	75,504	76,713	77,940
476002 BUILDING PERMITS	Enterprise Services	0	0	0	0	0	0	0
476024 LUDS PERMITS - LAND USE DEVELOP	Enterprise Services	142,000	160,000	285,000	293,550	302,357	311,428	320,771
476006 MISCELLANEOUS PERMITS	Police	30,000	15,400	20,000	20,000	20,000	20,000	20,000
476018 ALARM PERMITS	Police	12,000	9,423	12,000	12,000	12,000	12,000	12,000
Total Permits		267,459	269,167	390,145	399,865	409,861	420,141	430,711
<u>Federal Grants (501501)</u>								
501902 FEDERAL EMERGENCY MGMT-PASS THR	Enterprise Services	0	37,532	0	0	0	0	0
Total Federal Grants		0	37,532	0	0	0	0	0
<u>State Grants (539539)</u>								
539701 MI DEPT OF ENVIRONMNTL QUALITY	Enterprise Services	244,542	210,360	246,139	241,879	242,706	242,644	243,358
539101 MI DEPT OF JUSTICE	Police	0	0	0	0	0	0	0
Total State Grants		244,542	210,360	246,139	241,879	242,706	242,644	243,358

APPENDIX A

**City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund (GFGEN)**

Revenue	Department	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
<u>State Shared Revenues (501574)</u>								
574004 LIQUOR LICENSES	Police	160,000	171,878	168,000	168,000	168,000	168,000	168,000
574006 FIRE PROTECT- STATE OWND BUILD	Fire	250,580	260,767	263,590	259,636	255,742	251,905	248,127
574002 SALES & USE TAX	Fiscal Services	14,559,748	14,559,748	17,817,900	18,381,844	18,933,300	19,501,298	20,086,338
Total State Shared Revenues		14,970,328	14,992,393	18,249,490	18,809,480	19,357,042	19,921,203	20,502,465
<u>Service Fees (600607)</u>								
607001 MISCELLANEOUS SERVICE FEES	Clerk's Office	0	0	0	0	0	0	0
607002 PROCESSING FEES	Clerk's Office	32,500	40,255	40,000	45,000	45,000	47,500	47,500
607007 MATERIAL - SERVICES	Clerk's Office	2,500	2,500	2,500	2,500	2,500	2,500	2,500
607006 MARRIAGE CEREMONIES	Executive Office	375	375	375	375	375	375	375
607001 MISCELLANEOUS SERVICE FEES	Community Development	0	0	0	0	0	0	0
607009 PHOTOCOPY FEES	Community Development	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Design Development & Community Engagement Dept	211,550	180,131	262,467	248,205	247,515	250,405	253,383
607004 ADMINISTRATION SERVICES	Design Development & Community Engagement Dept	49,651	68,279	75,096	76,298	77,518	78,758	80,018
607100 PLANNING COMMISSION REVIEW FEES	Design Development & Community Engagement Dept	162,010	165,687	156,425	158,928	161,471	164,054	166,679
607101 LUDS FEE - LAND USE & DEVELOP	Design Development & Community Engagement Dept	64,716	75,369	73,800	74,981	76,180	77,399	78,638
607002 PROCESSING FEES	Economic Development Dept	0	0	0	0	0	0	0
607004 ADMINISTRATION SERVICES	Enterprise Services	615,079	632,971	695,802	695,802	695,802	695,802	695,802
607101 LUDS FEE - LAND USE & DEVELOP	Enterprise Services	38,000	28,000	38,000	39,140	40,314	41,524	42,769
607086 STREET LIGHTING SERVICES	Enterprise Services	200,000	200,000	200,000	200,000	200,000	200,000	200,000
607085 STREET/EXPRESSWAY LIGHTING MAIN	Enterprise Services	45,000	62,947	45,000	45,000	45,000	45,000	45,000
607001 MISCELLANEOUS SERVICE FEES	Administrative Services	52,000	52,000	300	300	300	300	300
607001 MISCELLANEOUS SERVICE FEES	Police	4,500	6,342	6,000	6,000	6,000	6,000	6,000
607112 FALSE ALARM FINES/FEES	Police	30,000	22,185	25,000	25,000	25,000	25,000	25,000
607115 POLICE RECORDS/REPROC FEES	Police	85,000	87,780	90,000	90,000	90,000	90,000	90,000
607116 POLICE - VEHICLE STORAGE FACIL	Police	75,000	0	0	0	0	0	0
607171 DDA SERVICES	Police	75,000	75,000	75,000	75,000	75,000	75,000	75,000
607117 SPECIAL EVENT BILLINGS LABOR	Police	24,000	24,494	25,000	25,000	25,000	25,000	25,000
607001 MISCELLANEOUS SERVICE FEES	Fire	262,600	236,660	264,400	269,688	275,082	280,583	286,196
607001 MISCELLANEOUS SERVICE FEES	Attorney's Office	4,500	4,500	4,500	4,500	4,500	4,500	4,500
607001 MISCELLANEOUS SERVICE FEES	Fiscal Services	3,675,583	3,681,000	3,688,291	3,701,379	3,714,861	3,728,747	3,743,049
607009 PHOTOCOPY FEES	Fiscal Services	250	250	250	250	250	250	250
607076 MANAGEMENT FEE	Fiscal Services	15,000	15,000	15,000	15,000	15,000	15,000	15,000
607023 CABLE CONSENT FEES	Fiscal Services	2,061,854	2,218,274	2,240,457	2,262,862	2,285,490	2,308,345	2,331,429
607001 MISCELLANEOUS SERVICE FEES	Treasury	25,000	25,000	25,000	25,000	25,000	25,000	25,000
607180 TAX STATEMENT FEES	Treasury	6,300	6,300	6,300	6,300	6,300	6,300	6,300
607181 TAX COLLECTION FEES	Treasury	13,000	14,000	14,000	14,000	14,000	14,000	14,000
607023 CABLE CONSENT FEES	Treasury	0	0	0	0	0	0	0
607183 INVESTMENT/CASH MGNT FEES	Treasury	97,500	97,500	148,500	148,500	149,500	149,500	150,000
607005 ADMIN SERVICE - GARNISHMENTS	Comptroller's Office	350	350	350	350	350	350	350
Total Service Fees		7,928,818	8,023,149	8,217,813	8,255,358	8,303,308	8,357,192	8,410,038

APPENDIX A

City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund (GFGEN)

Revenue	Department	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
<u>Code Enforcement Fees (600621)</u>								
621001 HOUSING - MULTI-FAMILY CERTIFIC	Community Development	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Community Development	0	0	0	0	0	0	0
621003 HOUSING - ZONING	Community Development	21,302	25,764	26,206	26,992	27,802	28,636	29,495
621005 HOUSING - VIOLATION NOTICE	Community Development	0	0	0	0	0	0	0
621007 HOUSING FEES	Community Development	2,697	2,256	2,256	2,324	2,394	2,465	2,539
621008 HOUSING - HOUSING APPEAL FEE	Community Development	4,952	6,199	6,199	6,385	6,576	6,774	6,977
621009 HOUSING - VACANT AND ABANDONED	Community Development	0	0	0	0	0	0	0
621502 NUISANCE FEES	Community Development	186,357	208,446	214,105	220,528	227,142	233,957	240,976
621504 HOUSING FEES (LIENABLE)	Community Development	1,830,411	1,758,678	1,817,516	1,872,040	1,928,201	1,986,047	2,045,630
621001 HOUSING - MULTI-FAMILY CERTIFIC	Design Development & Community Engagement Dept	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Design Development & Community Engagement Dept	0	0	0	0	0	0	0
621005 HOUSING - VIOLATION NOTICE	Design Development & Community Engagement Dept	0	0	0	0	0	0	0
621007 HOUSING FEES	Design Development & Community Engagement Dept	0	0	0	0	0	0	0
621009 HOUSING - VACANT AND ABANDONED	Design Development & Community Engagement Dept	0	0	0	0	0	0	0
621104 ZONING,NOISE,PARKING - OTHER FE	Design Development & Community Engagement Dept	0	0	0	0	0	0	0
621105 ZON,NOISE,PRKG - ZONING APPEAL	Design Development & Community Engagement Dept	47,958	36,225	38,900	39,522	40,155	40,797	41,450
621204 HISTORIC PRESERV - OTHER FEE	Design Development & Community Engagement Dept	0	13,797	17,575	17,856	18,142	18,432	18,727
621601 LUDS ENFORCEMENT FEES	Enterprise Services	20,000	21,000	29,250	30,128	31,031	31,962	32,921
Total Code Enforcement Fees		2,113,677	2,072,365	2,152,007	2,215,775	2,281,443	2,349,070	2,418,715
<u>Sales (600642)</u>								
642009 SALE OF SCRAP MATERIAL	Enterprise Services	1,500	4,335	1,500	1,500	1,500	1,500	1,500
642010 ELECTRIC POWER DIST/GAS AGGREG	Enterprise Services	950,000	950,000	950,000	950,000	950,000	950,000	950,000
642002 AUCTION SALES	Fiscal Services	0	0	0	0	0	0	0
642003 SALES - OTHER	Fiscal Services	100	100	100	100	100	100	100
Total Sales		951,600	954,435	951,600	951,600	951,600	951,600	951,600
<u>Use And Admissions Fees (600651)</u>								
651003 SPECIAL EVENT FEES	Police	200,000	142,621	200,000	200,000	200,000	200,000	200,000
Total Use And Admissions Fees		200,000	142,621	200,000	200,000	200,000	200,000	200,000
<u>Parking Fines (655656)</u>								
656001 PARKING FINES	Police	250,000	259,071	250,000	250,000	250,000	250,000	250,000
656001 PARKING FINES	Treasury	1,750,000	1,750,000	1,750,000	1,775,000	1,775,000	1,780,000	1,780,000
656002 PARKING FINES-COLLECTION AGENCY	Treasury	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Total Parking Fines		2,012,000	2,021,071	2,012,000	2,037,000	2,037,000	2,042,000	2,042,000
<u>Miscellaneous Fines (655659)</u>								
659001 BAD CHECK FEES	Treasury	7,400	7,400	7,400	7,400	7,400	7,400	7,400
Total Miscellaneous Fines		7,400	7,400	7,400	7,400	7,400	7,400	7,400

APPENDIX A

City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund (GFGEN)

Revenue	Department	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
<u>Interest On Investments (664665)</u>								
665001 INTEREST ON INVESTMENT	Treasury	360,000	360,000	471,011	482,787	494,889	507,253	519,813
Total Interest On Investments		360,000	360,000	471,011	482,787	494,889	507,253	519,813
<u>Rents And Royalties (664667)</u>								
667002 RENTALS - OTHER	Economic Development Dept	0	0	0	0	0	0	0
667001 RENTALS - EQUIPMENT	Police	30,000	31,493	35,000	35,000	35,000	35,000	35,000
667003 RENTALS - FACILITIES	Police	11,500	58,850	55,000	55,000	55,000	55,000	55,000
Total Rents And Royalties		41,500	90,343	90,000	90,000	90,000	90,000	90,000
<u>Special Assessments (671672)</u>								
672002 INTEREST/PENALTIES ON SPEC ASSM	Treasury	120,000	130,000	130,000	130,000	130,000	130,000	130,000
Total Special Assessments		120,000	130,000	130,000	130,000	130,000	130,000	130,000
<u>Sale Of Fixed Assets (671673)</u>								
673002 SALE OF FIXED ASSETS	Police	0	0	0	0	0	0	0
Total Sale Of Fixed Assets		0	0	0	0	0	0	0
<u>Contributions From Private Sources (671675)</u>								
675001 UNRESTRICTED CONTRIBUTIONS	Fiscal Services	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Fiscal Services	10,000	10,000	7,700	7,700	7,700	7,700	7,700
Total Contributions From Private Sources		10,000	10,000	7,700	7,700	7,700	7,700	7,700
<u>Refunds And Reimbursements (671676)</u>								
676007 EXPENDITURE - REIMBURSEMENT	Clerk's Office	400	400	420	420	420	420	420
676014 REIMBURSEMENT - SPECIAL ELECTIO	Clerk's Office	0	117,662	117,662	0	0	0	117,662
676017 REIMB.FOR PERSONAL USE OF CITY	Executive Office	480	480	480	480	480	480	480
676007 EXPENDITURE - REIMBURSEMENT	Community Development	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Enterprise Services	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Police	600,000	469,234	500,000	500,000	500,000	500,000	500,000
676001 REFUNDS - EXPENDITURES	Fiscal Services	2,300	2,300	2,300	2,300	2,300	2,300	2,300
676007 EXPENDITURE - REIMBURSEMENT	Fiscal Services	25,000	39,363	39,363	39,363	39,363	39,363	39,363
676007 EXPENDITURE - REIMBURSEMENT	Comptroller's Office	1,535	17,118	1,540	1,540	1,540	1,540	1,540
Total Refunds And Reimbursements		629,715	646,557	661,765	544,103	544,103	544,103	661,765
<u>Miscellaneous Other Revenues (671694)</u>								
694002 CASH - OVER/UNDER	Community Development	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Community Development	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Community Development	0	187	187	193	198	204	211
694002 CASH - OVER/UNDER	Design Development & Community Engagement Dept	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Design Development & Community Engagement Dept	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Enterprise Services	75,000	75,000	75,000	75,000	75,000	75,000	75,000
694010 ACCIDENT BILLINGS	Enterprise Services	0	0	0	0	0	0	0

APPENDIX A

**City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund (GFGEN)**

Revenue	Department	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
694004 CLAIMS/DAMAGE BILLINGS	Police	5,000	2,121	2,500	2,500	2,500	2,500	2,500
694012 NON-SUFFICIENT FUNDS CHECK CHG	Police	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Police	1,000	4,365	5,000	5,000	5,000	5,000	5,000
694010 ACCIDENT BILLINGS	Fire	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Fire	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Fiscal Services	600	660	660	660	660	660	660
694002 CASH - OVER/UNDER	Treasury	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Treasury	(700)	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Treasury	30	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Comptroller's Office	0	(60)	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Comptroller's Office	30	0	30	30	30	30	30
Total Miscellaneous Other Revenues		80,960	82,273	83,377	83,383	83,388	83,394	83,401
<u>Other Federal Revenue (671680)</u>								
680001 BABS-Income-Federal	Fire	0	0	0	0	0	0	0
Total Other Federal Revenue		0	0	0	0	0	0	0
<u>Bond Proceeds (695698)</u>								
698001 BOND PROCEEDS	Fire	0	0	0	0	0	0	0
Total Bond Proceeds		0	0	0	0	0	0	0
<u>Operating Transfers In (695699)</u>								
699001 OPERATING TRANSFERS IN-SUBSIDY	Community Development	1,315,691	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688
699002 OPERATING TRANS - A87 COST AL	Community Development	0	80,930	62,065	60,000	60,000	60,000	60,000
699001 OPERATING TRANSFERS IN-SUBSIDY	Police	1,269,316	1,269,316	140,000	140,000	140,000	140,000	140,000
699005 OPERATING TRANSFERS-MISC	Police	81,050	156,050	174,667	174,667	174,667	174,667	174,667
699001 OPERATING TRANSFERS IN-SUBSIDY	Fire	776,620	776,620	824,722	0	0	0	0
699005 OPERATING TRANSFERS-MISC	Fire	1,606,671	1,606,671	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Fiscal Services	4,393,791	4,276,525	1,700,400	1,701,400	1,700,000	1,071,200	0
699002 OPERATING TRANS - A87 COST AL	Fiscal Services	5,432,906	5,432,906	5,191,650	5,271,017	5,429,355	5,592,258	5,760,005
Total Operating Transfers In		14,876,045	14,967,706	9,462,192	8,715,772	8,872,710	8,406,813	7,503,360
TOTAL REVENUE		122,970,896	125,564,109	125,463,693	127,178,247	129,919,663	132,080,348	133,875,682

APPENDIX B

City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund

Revenue	Revenue Group	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
<u>Clerk's Office</u>								
451001 MISCELLANEOUS LICENSES	Licenses (450451)	0	230,000	230,000	235,000	235,000	245,000	245,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	0	0	0	0	0	0
607002 PROCESSING FEES	Service Fees (600607)	0	40,255	40,000	45,000	45,000	47,500	47,500
607007 MATERIAL - SERVICES	Service Fees (600607)	0	2,500	2,500	2,500	2,500	2,500	2,500
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	0	400	420	420	420	420	420
676014 REIMBURSEMENT - SPECIAL ELECTIO	Refunds And Reimbursements (671676)	0	117,662	117,662	0	0	0	117,662
Total Clerk's Office		0	390,817	390,582	282,920	282,920	295,420	413,082
<u>Executive Office</u>								
607006 MARRIAGE CEREMONIES	Service Fees (600607)	0	375	375	375	375	375	375
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	0	480	480	480	480	480	480
Total Executive Office		0	855	855	855	855	855	855
<u>Community Development</u>								
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	0	0	0	0	0	0
607009 PHOTOCOPY FEES	Service Fees (600607)	0	0	0	0	0	0	0
621001 HOUSING - MULTI-FAMILY CERTIFIC	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621003 HOUSING - ZONING	Code Enforcement Fees (600621)	0	25,764	26,206	26,992	27,802	28,636	29,495
621005 HOUSING - VIOLATION NOTICE	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621007 HOUSING FEES	Code Enforcement Fees (600621)	0	2,256	2,256	2,324	2,394	2,465	2,539
621008 HOUSING - HOUSING APPEAL FEE	Code Enforcement Fees (600621)	0	6,199	6,199	6,385	6,576	6,774	6,977
621009 HOUSING - VACANT AND ABANDONED	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621502 NUISANCE FEES	Code Enforcement Fees (600621)	0	208,446	214,105	220,528	227,142	233,957	240,976
621504 HOUSING FEES (LIENABLE)	Code Enforcement Fees (600621)	0	1,758,678	1,817,516	1,872,040	1,928,201	1,986,047	2,045,630
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	0	0	0	0	0	0	0
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	0	187	187	193	198	204	211
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	0	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688
699002 OPERATING TRANS - A87 COST AL	Operating Transfers In (695699)	0	80,930	62,065	60,000	60,000	60,000	60,000
Total Community Development		0	3,451,148	3,497,222	3,557,150	3,621,001	3,686,771	3,754,516
<u>Design Development & Community Engagement Dept</u>								
476006 MISCELLANEOUS PERMITS	Permits (450476)	0	84,344	73,145	74,315	75,504	76,713	77,940
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	180,131	262,467	248,205	247,515	250,405	253,383
607004 ADMINISTRATION SERVICES	Service Fees (600607)	0	68,279	75,096	76,298	77,518	78,758	80,018
607100 PLANNING COMMISSION REVIEW FEES	Service Fees (600607)	0	165,687	156,425	158,928	161,471	164,054	166,679
607101 LUDS FEE - LAND USE & DEVELOP	Service Fees (600607)	0	75,369	73,800	74,981	76,180	77,399	78,638
621001 HOUSING - MULTI-FAMILY CERTIFIC	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Code Enforcement Fees (600621)	0	0	0	0	0	0	0

APPENDIX B

City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund

Revenue	Revenue Group	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
621005 HOUSING - VIOLATION NOTICE	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621007 HOUSING FEES	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621009 HOUSING - VACANT AND ABANDONED	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621104 ZONING, NOISE, PARKING - OTHER FE	Code Enforcement Fees (600621)	0	0	0	0	0	0	0
621105 ZON, NOISE, PRKG - ZONING APPEAL	Code Enforcement Fees (600621)	0	36,225	38,900	39,522	40,155	40,797	41,450
621204 HISTORIC PRESERV - OTHER FEE	Code Enforcement Fees (600621)	0	13,797	17,575	17,856	18,142	18,432	18,727
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
Total Design Development & Community Engagement Dept		0	623,832	697,408	690,105	696,485	706,558	716,835
<u>Economic Development Dept</u>								
607002 PROCESSING FEES	Service Fees (600607)	0	0	0	0	0	0	0
667002 RENTALS - OTHER	Rents And Royalties (664667)	0	0	0	0	0	0	0
Total Economic Development Dept		0	0	0	0	0	0	0
<u>Enterprise Services</u>								
476002 BUILDING PERMITS	Permits (450476)	0	0	0	0	0	0	0
476024 LUDS PERMITS - LAND USE DEVELOP	Permits (450476)	0	160,000	285,000	293,550	302,357	311,428	320,771
501902 FEDERAL EMERGENCY MGMT-PASS THR	Federal Grants (501501)	0	37,532	0	0	0	0	0
539701 MI DEPT OF ENVIRONMNTL QUALITY	State Grants (539539)	0	210,360	246,139	241,879	242,706	242,644	243,358
607004 ADMINISTRATION SERVICES	Service Fees (600607)	0	632,971	695,802	695,802	695,802	695,802	695,802
607101 LUDS FEE - LAND USE & DEVELOP	Service Fees (600607)	0	28,000	38,000	39,140	40,314	41,524	42,769
607086 STREET LIGHTING SERVICES	Service Fees (600607)	0	200,000	200,000	200,000	200,000	200,000	200,000
607085 STREET/EXPRESSWAY LIGHTING MAIN	Service Fees (600607)	0	62,947	45,000	45,000	45,000	45,000	45,000
621601 LUDS ENFORCEMENT FEES	Code Enforcement Fees (600621)	0	21,000	29,250	30,128	31,031	31,962	32,921
642009 SALE OF SCRAP MATERIAL	Sales (600642)	0	4,335	1,500	1,500	1,500	1,500	1,500
642010 ELECTRIC POWER DIST/GAS AGGREG	Sales (600642)	0	950,000	950,000	950,000	950,000	950,000	950,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	0	75,000	75,000	75,000	75,000	75,000	75,000
694010 ACCIDENT BILLINGS	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
Total Enterprise Services		0	2,382,145	2,565,691	2,571,998	2,583,711	2,594,859	2,607,121
<u>Administrative Services</u>								
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	52,000	300	300	300	300	300
Total Administrative Services		0	52,000	300	300	300	300	300
<u>Police</u>								
476006 MISCELLANEOUS PERMITS	Permits (450476)	0	15,400	20,000	20,000	20,000	20,000	20,000
476018 ALARM PERMITS	Permits (450476)	0	9,423	12,000	12,000	12,000	12,000	12,000
539101 MI DEPT OF JUSTICE	State Grants (539539)	0	0	0	0	0	0	0
574004 LIQUOR LICENSES	State Shared Revenues (501574)	0	171,878	168,000	168,000	168,000	168,000	168,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	6,342	6,000	6,000	6,000	6,000	6,000

APPENDIX B

**City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund**

Revenue	Revenue Group	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
607112 FALSE ALARM FINES/FEES	Service Fees (600607)	0	22,185	25,000	25,000	25,000	25,000	25,000
607115 POLICE RECORDS/REPROC FEES	Service Fees (600607)	0	87,780	90,000	90,000	90,000	90,000	90,000
607171 DDA SERVICES	Service Fees (600607)	0	75,000	75,000	75,000	75,000	75,000	75,000
607117 SPECIAL EVENT BILLINGS LABOR	Service Fees (600607)	0	24,494	25,000	25,000	25,000	25,000	25,000
651003 SPECIAL EVENT FEES	Use And Admissions Fees (600651)	0	142,621	200,000	200,000	200,000	200,000	200,000
656001 PARKING FINES	Parking Fines (655656)	0	259,071	250,000	250,000	250,000	250,000	250,000
667001 RENTALS - EQUIPMENT	Rents And Royalties (664667)	0	31,493	35,000	35,000	35,000	35,000	35,000
667003 RENTALS - FACILITIES	Rents And Royalties (664667)	0	58,850	55,000	55,000	55,000	55,000	55,000
673002 SALE OF FIXED ASSETS	Sale Of Fixed Assets (671673)	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	0	469,234	500,000	500,000	500,000	500,000	500,000
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	0	2,121	2,500	2,500	2,500	2,500	2,500
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	0	4,365	5,000	5,000	5,000	5,000	5,000
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	0	1,269,316	140,000	140,000	140,000	140,000	140,000
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	0	156,050	174,667	174,667	174,667	174,667	174,667
Total Police		0	2,805,623	1,783,167	1,783,167	1,783,167	1,783,167	1,783,167
Fire								
574006 FIRE PROTECT- STATE OWND BUILD	State Shared Revenues (501574)	0	260,767	263,590	259,636	255,742	251,905	248,127
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	236,660	264,400	269,688	275,082	280,583	286,196
694010 ACCIDENT BILLINGS	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
680001 BABS-Income-Federal	Other Federal Revenue (671680)	0	0	0	0	0	0	0
698001 BOND PROCEEDS	Bond Proceeds (695698)	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	0	776,620	824,722	0	0	0	0
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	0	1,606,671	0	0	0	0	0
Total Fire		0	2,880,718	1,352,712	529,324	530,824	532,488	534,323
Attorney's Office								
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	4,500	4,500	4,500	4,500	4,500	4,500
Total Attorney's Office		0	4,500	4,500	4,500	4,500	4,500	4,500
Fiscal Services								
438001 CITY INCOME TAXES	Income Taxes (401438)	0	74,248,424	75,831,712	77,727,505	79,670,692	81,662,460	83,704,021
438002 CITY INCOME TAX REFUNDS	Income Taxes (401438)	0	(7,201,510)	(7,327,091)	(7,510,268)	(7,698,025)	(7,890,475)	(8,087,737)
438003 INTEREST/PENALTIES-INCOME TAX	Income Taxes (401438)	0	336,624	342,494	351,056	359,833	368,828	378,049
574002 SALES & USE TAX	State Shared Revenues (501574)	0	14,559,748	17,817,900	18,381,844	18,933,300	19,501,298	20,086,338
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	3,681,000	3,688,291	3,701,379	3,714,861	3,728,747	3,743,049
607009 PHOTOCOPY FEES	Service Fees (600607)	0	250	250	250	250	250	250
607076 MANAGEMENT FEE	Service Fees (600607)	0	15,000	15,000	15,000	15,000	15,000	15,000
607023 CABLE CONSENT FEES	Service Fees (600607)	0	2,218,274	2,240,457	2,262,862	2,285,490	2,308,345	2,331,429
642002 AUCTION SALES	Sales (600642)	0	0	0	0	0	0	0

APPENDIX B

**City of Grand Rapids
Statement of Revenues by Source
Budget 2016, Version 1
General Fund**

Revenue	Revenue Group	FY15 Amended	FY15 Estimate	FY16 Budget	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY20 Forecast
642003 SALES - OTHER	Sales (600642)	0	100	100	100	100	100	100
675001 UNRESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	0	10,000	7,700	7,700	7,700	7,700	7,700
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	0	2,300	2,300	2,300	2,300	2,300	2,300
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	0	39,363	39,363	39,363	39,363	39,363	39,363
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	0	660	660	660	660	660	660
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	0	4,276,525	1,700,400	1,701,400	1,700,000	1,071,200	0
699002 OPERATING TRANS - A87 COST AL	Operating Transfers In (695699)	0	5,432,906	5,191,650	5,271,017	5,429,355	5,592,258	5,760,005
Total Fiscal Services		0	97,619,664	99,551,186	101,952,168	104,460,879	106,408,034	107,980,527
Treasury								
402001 REAL PROPERTY TAXES	Property Taxes (401402)	0	10,055,200	10,108,033	10,229,256	10,351,845	10,475,814	10,475,814
402002 APPEAL ADJUSTMENT-PRIOR YR TAX	Property Taxes (401402)	0	(125,450)	(100,450)	(80,425)	(75,425)	(75,425)	(75,425)
402003 PERSONAL PROPERTY TAXES	Property Taxes (401402)	0	1,076,600	1,122,586	1,115,252	1,123,822	1,089,863	1,089,863
402004 INDUSTRIAL/COMMERCIAL FACILITIE	Property Taxes (401402)	0	68,379	65,300	65,300	65,300	65,300	65,300
402005 PAYMENT IN LIEU OF TAXES	Property Taxes (401402)	0	60,245	60,245	60,245	60,245	60,245	60,245
402006 INT/PENALTIES DELINQUENT PROP	Property Taxes (401402)	0	53,225	53,225	53,225	53,225	53,225	53,225
402012 APPEAL ADJUSTMENTS- CURRENT YR	Property Taxes (401402)	0	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
447001 PROPERTY TAX ADMINISTRATION FEE	Property Tax Administration Fee (401447)	0	1,760,000	1,760,000	1,775,000	1,775,000	1,780,000	1,780,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	25,000	25,000	25,000	25,000	25,000	25,000
607180 TAX STATEMENT FEES	Service Fees (600607)	0	6,300	6,300	6,300	6,300	6,300	6,300
607181 TAX COLLECTION FEES	Service Fees (600607)	0	14,000	14,000	14,000	14,000	14,000	14,000
607023 CABLE CONSENT FEES	Service Fees (600607)	0	0	0	0	0	0	0
607183 INVESTMENT/CASH MGNT FEES	Service Fees (600607)	0	97,500	148,500	148,500	149,500	149,500	150,000
656001 PARKING FINES	Parking Fines (655656)	0	1,750,000	1,750,000	1,775,000	1,775,000	1,780,000	1,780,000
656002 PARKING FINES-COLLECTION AGENCY	Parking Fines (655656)	0	12,000	12,000	12,000	12,000	12,000	12,000
659001 BAD CHECK FEES	Miscellaneous Fines (655659)	0	7,400	7,400	7,400	7,400	7,400	7,400
665001 INTEREST ON INVESTMENT	Interest On Investments (664665)	0	360,000	471,011	482,787	494,889	507,253	519,813
672002 INTEREST/PENALTIES ON SPEC ASSM	Special Assessments (671672)	0	130,000	130,000	130,000	130,000	130,000	130,000
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	0	0	0	0	0	0	0
Total Treasury		0	15,335,399	15,618,150	15,803,840	15,953,101	16,065,475	16,078,535
Comptroller's Office								
607005 ADMIN SERVICE - GARNISHMENTS	Service Fees (600607)	0	350	350	350	350	350	350
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	0	17,118	1,540	1,540	1,540	1,540	1,540
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	0	(60)	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	0	0	30	30	30	30	30
Total Comptroller's Office		0	17,408	1,920	1,920	1,920	1,920	1,920
TOTAL REVENUE		0	125,564,109	125,463,693	127,178,247	129,919,663	132,080,348	133,875,682



CITY OF
GRAND
RAPIDS
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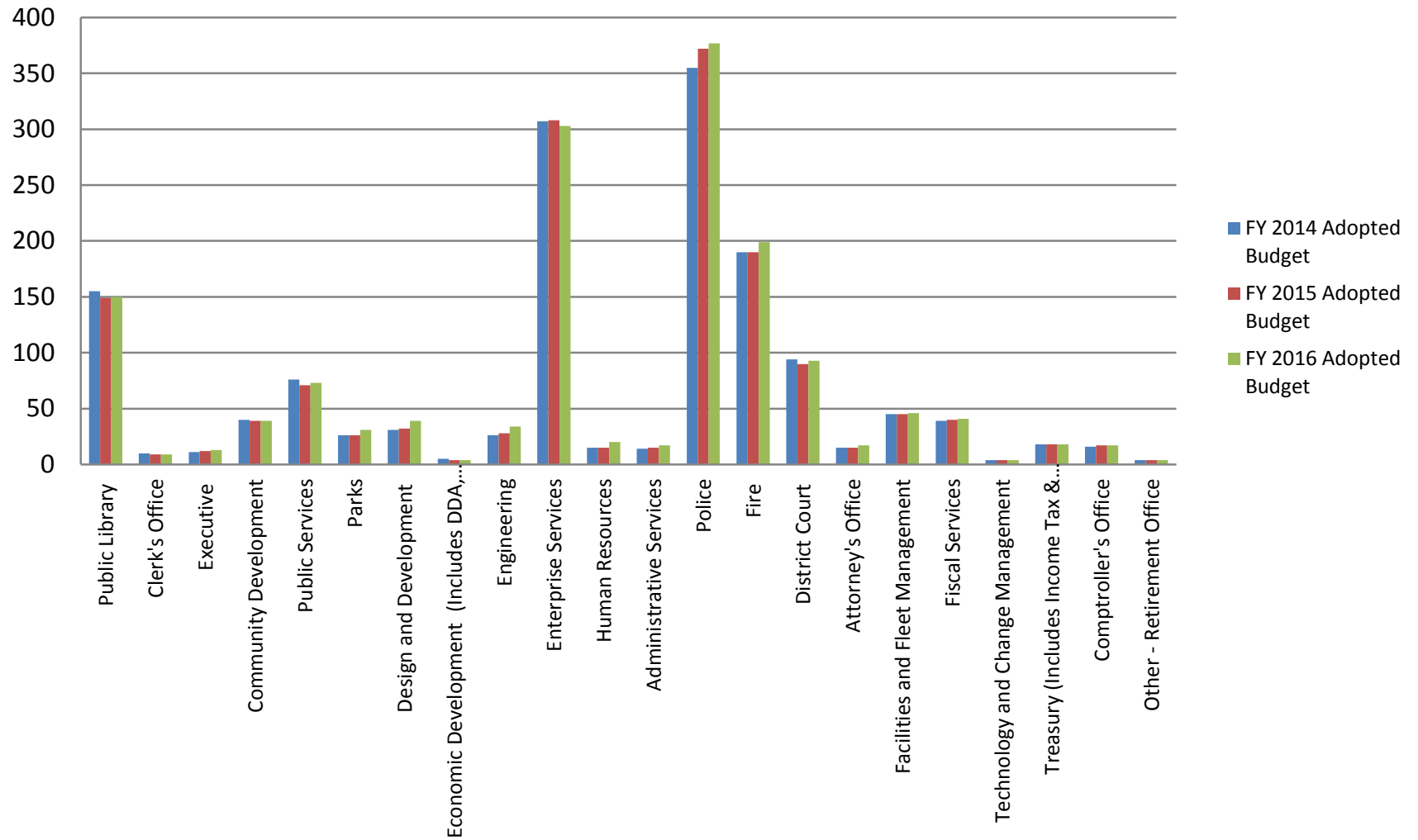
City of Grand Rapids
AUTHORIZED POSITIONS BY DEPARTMENT
 FY2015-FY2019 Fiscal Plan

DEPT		FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2016 Adopted Budget	Change
A110	Public Library	155.000	149.000	150.000	1.000
A120	Clerk's Office	10.000	9.000	9.000	-
A130	Executive	11.000	12.000	13.000	1.000
B210	Community Development	40.000	39.000	39.000	-
B220	Public Services	76.000	71.000	73.000	2.000
B230	Parks	26.000	26.000	31.000	5.000
C310	Design and Development	31.000	32.000	39.000	7.000
C315	Economic Development (Includes DDA, and Component Units)	5.000	4.000	4.000	-
C320	Engineering	26.000	28.000	34.000	6.000
C330	Enterprise Services	307.000	308.000	303.000	(5.000)
D410	Human Resources	15.000	15.000	20.000	5.000
D420	Administrative Services	14.000	15.000	17.000	2.000
E510	Police	355.000	372.000	377.000	5.000
E520	Fire	190.000	190.000	199.000	9.000
E530	District Court	94.000	90.000	93.000	3.000
E540	Attorney's Office	15.000	15.000	17.000	2.000
F610	Facilities and Fleet Management	45.000	45.000	46.000	1.000
F620	Fiscal Services	39.000	40.000	41.000	1.000
F630	Technology and Change Management	4.000	4.000	4.000	-
F640	Treasury (Includes Income Tax & Assessors through FY2013)	18.000	18.000	18.000	-
F650	Comptroller's Office	16.000	17.000	17.000	-
	Other - Retirement Office	4.000	4.000	4.000	-
Grand Total Positions (Full Time and Permanent Part-time)		1,496.000	1,503.000	1,548.000	45.000

RECONCILIATION to FTEs:

Less Dispatch Part-time	(2.500)
Less Court Part-time	(5.750)
Less Library Part-time	(54.000)
TOTAL FTEs	1,485.750

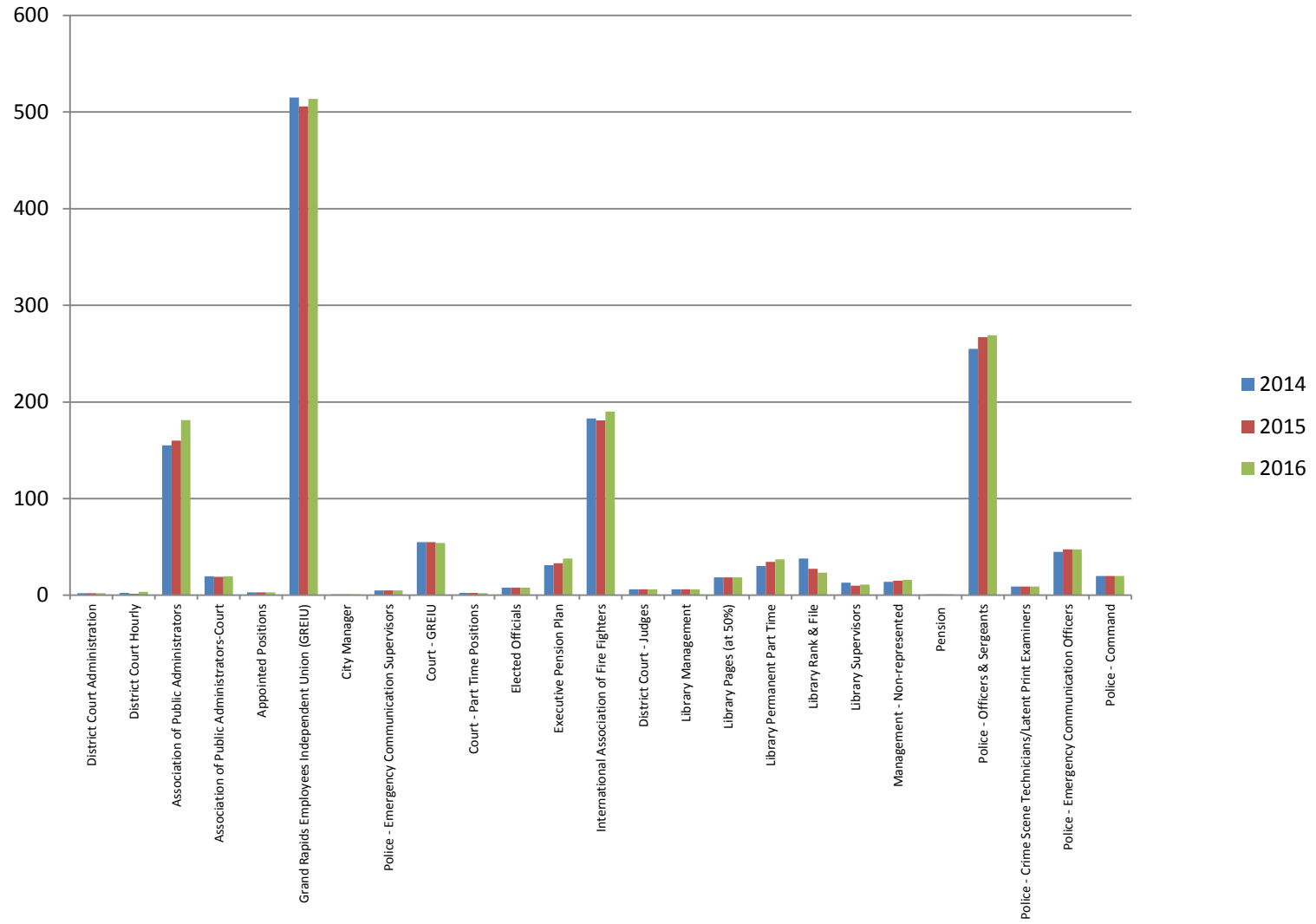
Positions by Department



City of Grand Rapids
PERSONNEL BY BARGAINING UNIT - FTEs
FY2015-FY2019 Fiscal Plan

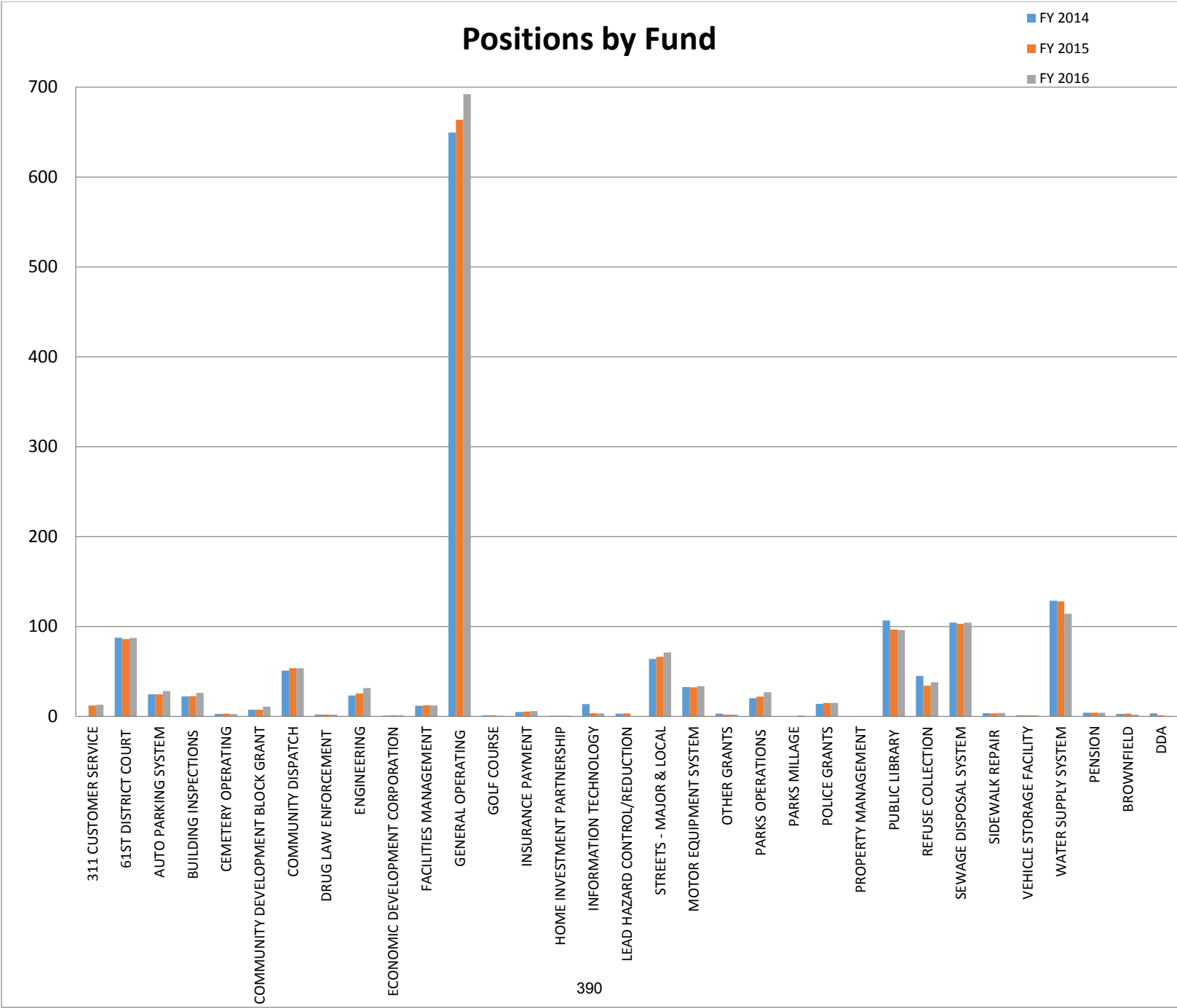
Unit Code	Unit Name	Authorized 2014	Authorized 2015	Requested 2016	VAR
61ST	District Court Administration	2.000	2.000	2.000	-
61STHR	District Court Hourly	2.500	1.500	3.500	2.000
APACITY	Association of Public Administrators	155.000	160.000	181.250	21.250
APACOURT	Association of Public Administrators-Court	19.500	19.000	19.750	0.750
APPOINT	Appointed Positions	3.000	3.000	3.000	-
CITY	Grand Rapids Employees Independent Union (GREIU)	515.000	506.000	513.750	7.750
CITYMNGR	City Manager	1.000	1.000	1.000	-
COMMSUPV	Police - Emergency Communication Supervisors	5.000	5.000	5.000	-
COURT	Court - GREIU	55.000	55.000	54.000	(1.000)
COURTPT	Court - Part Time Positions	2.500	2.500	2.000	(0.500)
ELECTED	Elected Officials	8.000	8.000	8.000	-
EXECPLAN	Executive Pension Plan	31.000	33.000	38.000	5.000
IAFF	International Association of Fire Fighters	183.000	181.000	190.000	9.000
JUDGE	District Court - Judges	6.000	6.000	6.000	-
LIBRMGT	Library Management	6.000	6.000	6.000	-
LIBRPAGE	Library Pages (at 50%)	18.500	18.500	18.500	-
LIBRPT	Library Permanent Part Time	30.250	34.500	37.000	2.500
LIBRR&F	Library Rank & File	38.000	27.500	23.500	(4.000)
LIBRSUPV	Library Supervisors	13.000	10.000	11.000	1.000
MGTNON	Management - Non-represented	14.000	15.000	16.000	1.000
PENSION	Pension	1.000	1.000	1.000	-
POLC1	Police - Officers & Sergeants	255.000	267.000	269.000	2.000
POLC2	Police - Crime Scene Technicians/Latent Print Examiners	9.000	9.000	9.000	-
POLC4	Police - Emergency Communication Officers	45.000	47.500	47.500	-
POLC5	Police - Command	20.000	20.000	20.000	-
TOTAL FTEs by Bargaining Unit		1,438.250	1,439.000	1,485.750	46.750

Positions by Bargaining Unit



City of Grand Rapids
PERSONNEL BY FUND - FTEs
FY2015-FY2019 Fiscal Plan

Fund	FTEs Authorized FY 2014	FTEs Authorized FY 2015	FTEs Proposed FY 2016	VAR
311 CUSTOMER SERVICE	0.0000	12.0000	13.0000	1.000
61ST DISTRICT COURT	87.5000	86.0000	87.2500	1.250
AUTO PARKING SYSTEM	24.5230	24.5800	28.1200	3.540
BUILDING INSPECTIONS	22.0800	22.5300	26.0200	3.490
CEMETERY OPERATING	2.6800	3.1000	2.6300	(0.470)
COMMUNITY DEVELOPMENT BLOCK GRANT	7.5700	7.4200	10.8900	3.470
COMMUNITY DISPATCH	51.0000	53.5000	53.5000	0.000
DRUG LAW ENFORCEMENT	2.0000	2.0000	2.0000	0.000
ENGINEERING	23.3600	25.6000	31.5700	5.970
ECONOMIC DEVELOPMENT CORPORATION	0.6140	1.2100	1.1100	(0.100)
FACILITIES MANAGEMENT	11.7500	12.2500	12.0500	(0.200)
GENERAL OPERATING	649.4020	663.5720	692.0570	28.485
GOLF COURSE	1.1500	1.1500	0.8000	(0.350)
INSURANCE PAYMENT	4.9000	5.3500	5.9500	0.600
HOME INVESTMENT PARTNERSHIP	0.5800	0.5800	0.6400	0.060
INFORMATION TECHNOLOGY	13.7500	3.5500	3.4000	(0.150)
LEAD HAZARD CONTROL/REDUCTION	3.1500	3.4000	0.0000	(3.400)
STREETS - MAJOR & LOCAL	63.9350	66.1800	71.1750	4.995
MOTOR EQUIPMENT SYSTEM	32.7000	32.2000	33.5500	1.350
OTHER GRANTS	3.1000	2.1000	2.1000	0.000
PARKS OPERATIONS	20.0650	22.0000	26.8000	4.800
PARKS MILLAGE	0.0000	0.0000	0.9800	0.980
POLICE GRANTS	14.0000	15.0000	15.0000	0.000
PROPERTY MANAGEMENT	0.2000	0.2500	0.1000	(0.150)
PUBLIC LIBRARY	106.6000	96.5000	96.0000	(0.500)
REFUSE COLLECTION	44.9000	34.0900	38.1100	4.020
SEWAGE DISPOSAL SYSTEM	104.3530	102.9630	104.4030	1.440
SIDEWALK REPAIR	3.5630	3.3300	3.8300	0.500
VEHICLE STORAGE FACILITY	1.1000	1.1000	1.1000	0.000
WATER SUPPLY SYSTEM	128.6250	127.9950	114.2150	(13.780)
Subtotal Operating Funds:	1,429.15	1,431.50	1,478.35	46.850
COMPONENT UNITS & OTHER				
PENSION	4.00	4.00	4.00	0.000
BROWNFIELD	2.90	2.95	1.90	(1.050)
DDA	3.20	1.20	0.50	(0.700)
SMART ZONE	0.75	0.90	0.95	0.050
TIFA	0.05	0.05	0.05	0.000
TOTAL FTEs by Fund:	1,440.05	1,440.60	1,485.75	45.150



APPENDIX C

Group / Department Org / Fund							
Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
A. "OTHER" GROUP							
LIBRARY DEPARTMENT (A110)							
PUBLIC LIBRARY FUND							
Assistant Library Director	8I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Custodian	10G	LIB R&F	3.0000	3.0000	3.0000	.0000	3.0000
Executive Administrative Assistant	3I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Librarian I / II	21/22G	LIB R&F	15.0000	15.0000	16.0000	1.0000	16.0000
Librarian I I I - Supervisor	25L	LIB SUPV	7.0000	5.0000	4.0000	(1.0000)	4.0000
Librarian I V - Coordinator	27L	LIB SUPV	3.0000	2.0000	2.0000	.0000	2.0000
Library Assistant I I - Part Time (at 0.50 ea)	03LPT	LIBRPT	19.0000	25.0000	25.0000	.0000	12.5000
Library Business Manager	02I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Business Office Administrative Assistant	12LPT	LIBRPT	1.0000	1.0000	1.0000	.0000	1.0000
Library Circulation Operations Supervisor	16L	LIB SUPV	.0000	2.0000	2.0000	.0000	2.0000
Library Circulation Services Supervisor	20L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Clerical Aide I I - Part Time (at 0.50 ea.)	08LPT	LIBRPT	31.0000	35.0000	35.0000	.0000	17.5000
Library Communications Assistant -Part Time (at 0.50 ea)	16G	LIB R&F	.0000	1.0000	1.0000	.0000	.5000
Library Communications Assistant -Part Time (at 0.60 ea)	16G	LIB R&F	1.0000	.0000	.0000	.0000	.0000
Library Director	9I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Facilities Manager	21L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Help Desk Technician (Part-time @ 0.50)	11LPT	LIBRPT	.0000	.0000	1.0000	1.0000	.5000
Library Human Resources Manager	02I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Information Systems Assistant	25L	LIB R&F	1.0000	1.0000	1.0000	.0000	1.0000
Library Information Systems Manager	28L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Maintenance Mechanic	13G	LIB R&F	1.0000	1.0000	1.0000	.0000	1.0000
Library Marketing & Communications Manager	4I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Network Support Technician	11G	LIB R&F	2.0000	2.0000	1.0000	(1.0000)	1.0000
Library Page (at 0.50 ea)	1LPT	LIB PAGE	37.0000	37.0000	36.0000	(1.0000)	18.0000
Library Page (at 0.25 ea)	1LPT	LIB PAGE	.0000	.0000	2.0000	2.0000	.5000
Office Assistant I I	9G	LIB R&F	14.0000	3.0000	3.0000	.0000	3.0000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Office Assistant I I I	12G	LIB R&F	1.0000	.0000	.0000	.0000	.0000
Public Works Maintenance Worker I (at 0.50 ea.)	05LPT	LIBRPT	7.0000	7.0000	7.0000	.0000	3.5000
.0000	.0000	.0000	152.0000	149.0000	150.0000	1.0000	96.0000

CLERK'S DEPARTMENT (A120)

GENERAL OPERATING FUND

Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Business Registration Coordinator	16A	GREIU	1.0000	.0000	.0000	.0000	.0000
City Archives Officer	23A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
City Clerk		APPOINT	1.0000	1.0000	1.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Deputy City Clerk	17	APA	1.0000	1.0000	1.0000	.0000	1.0000
Election Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Licensing Coordinator	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I V	15A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000

TOTAL CLERK'S DEPARTMENT

10.0000	9.0000	9.0000	.0000	9.0000
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EXECUTIVE DEPARTMENT (A130)

GENERAL OPERATING FUND

Assistant To The City Manager	01ATCM	EXECPLAN	1.0000	1.0000	2.0000	1.0000	1.7500
City Commissioner		ELECTED	6.0000	6.0000	6.0000	.0000	6.0000
City Manager		CITYMNGR	1.0000	1.0000	1.0000	.0000	1.0000
City Mayor		ELECTED	1.0000	1.0000	1.0000	.0000	1.0000
Communications Director	20U	MGTONON	.0000	1.0000	1.0000	.0000	1.0000
Secretary to the City Manager	9U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
Secretary to the Mayor	7U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000

TOTAL EXECUTIVE DEPARTMENT

11.0000	12.0000	13.0000	1.0000	12.7500
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APPENDIX C

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
B. COMMUNITY SERVICES GROUP							
COMMUNITY DEVELOPMENT DEPARTMENT (B210)							
COMMUNITY DEVELOPMENT - GRANT ACTIVITIES							
GENERAL OPERATING FUND							
Administrative Analyst I (Grant Writer)	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal GOF</i>			1.0000	1.0000	1.0000	.0000	1.0000
OTHER GRANTS FUND							
Administrative Services Officer I	16	APA	.0000	.0000	.0000	.0000	.1000
Contract Administrator	11	APA	1.0000	.0000	.0000	.0000	.0000
<i>Subtotal Other Grants</i>			1.0000	.0000	.0000	.0000	.1000
CDBG GRANTS FUND							
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	.3000
Administrative Services Officer I	16	APA	1.0000	1.0000	1.0000	.0000	.7500
Administrative Services Officer II	18	APA	1.0000	1.0000	1.0000	.0000	.7000
Contract Administrator	11	APA	2.0000	2.0000	2.0000	.0000	1.8100
Financial Assistant II	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Housing Rehab Specialist I	19A	GREIU	1.0000	1.0000	2.0000	1.0000	2.0000
Housing Rehab Specialist II	22A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Housing Rehab Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Loan Analyst	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.3300
Office Assistant II	10A	GREIU		.0000	1.0000	1.0000	1.0000
<i>Subtotal CDBG</i>			10.0000	10.0000	13.0000	3.0000	10.8900
LEAD HAZARD REDUCTION GRANTS FUND							
Housing Rehab Specialist I	19A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Housing Rehab Specialist II	22A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Office Assistant II	10A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
<i>Subtotal LEAD</i>			3.0000	3.0000	.0000	(3.0000)	.0000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
HOME INVESTMENT PARTNERSHIP GRANTS FUND							
Administrative Services Officer I	16	APA	.0000	.0000	.0000	.0000	.1500
Administrative Services Officer II	18	APA	.0000	.0000	.0000	.0000	.3000
Contract Administrator	11	APA	.0000	.0000	.0000	.0000	.1900
<i>Subtotal HOME</i>			.0000	.0000	.0000	.0000	.6400
<i>Subtotal Grant Activities</i>			15.0000	14.0000	14.0000	.0000	12.6300
COMMUNITY DEVELOPMENT - OUR COMMUNITY'S CHILDREN							
OTHER GRANTS FUND							
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrator - Office Children Youth Families	16	APA	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal OCC</i>			2.0000	2.0000	2.0000	.0000	2.0000
COMMUNITY DEVELOPMENT - CODE COMPLIANCE							
GENERAL OPERATING FUND							
Administrative Aide	4	APA	1.0000	.0000	.0000	.0000	.3200
Administrative Analyst	11	APA	.0000	1.0000	1.0000	.0000	.5000
Administrative Services Officer II	18	APA	1.0000	1.0000	1.0000	.0000	.9000
Code Compliance Officer II	19A	GREIU	12.0000	12.0000	12.0000	.0000	11.4000
Code Compliance Officer III	22A	GREIU	4.0000	4.0000	4.0000	.0000	3.6000
Code Compliance Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.9000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.3400
Office Assistant II	10A	GREIU	2.0000	2.0000	2.0000	.0000	1.3000
Office Assistant III	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Code Comp -GOF</i>			23.0000	23.0000	23.0000	.0000	21.2600
REFUSE FUND							
Administrative Services Officer II	18	APA	.0000	.0000	.0000	.0000	.1000
Code Compliance Officer II	19A	GREIU	.0000	.0000	.0000	.0000	.6000
Code Compliance Officer III	22A	GREIU	.0000	.0000	.0000	.0000	.4000
Code Compliance Supervisor	14	APA	.0000	.0000	.0000	.0000	.1000

APPENDIX C

Group / Department Org / Fund		Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Position Titles	Range						
Office Assistant I I	10A	GREIU	.0000	.0000	.0000	.0000	.7000
<i>Subtotal Code Comp - Refuse</i>			.0000	.0000	.0000	.0000	1.9000
<i>Subtotal Code Compliance</i>			23.0000	23.0000	23.0000	.0000	23.1600
TOTAL COMMUNITY DEVELOPMENT DEPT			40.0000	39.0000	39.0000	.0000	37.7900

PUBLIC SERVICES DEPARTMENT (B220)

STREETS & SANITATION DIVISION

MAJOR STREETS FUND

Accountant I	21A	GREIU	.0000	1.0000	.0000	(1.0000)	.0000
Assistant to the City Manager	01ATCM	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Equipment Operator I / I I	10A / 14A	GREIU	7.0000	7.0000	11.0000	4.0000	7.0300
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.4000
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.4000
Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.2500
Maintenance Assistant I / I I	7A / 10A	GREIU	10.0000	10.0000	17.0000	7.0000	10.1700
Office Assistant I I	10A	GREIU	.0000	1.0000	.0000	(1.0000)	.5000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	.0000	(1.0000)	.2500
Public Services Assistant	15A	GREIU	.0000	.0000	.0000	.0000	.2500
Public Services Director	23U	EXECPLAN	.0000	1.0000	.0000	(1.0000)	.2500
Public Services Manager	18	APA	.0000	.0000	.0000	.0000	.2500
Public Services Supervisor	13	APA	1.0000	1.0000	4.0000	3.0000	2.4000
<i>Subtotal Major Streets</i>			19.0000	22.0000	32.0000	10.0000	22.2500

LOCAL STREETS FUND

Equipment Operator I / I I	10A / 14A	GREIU	6.0000	6.0000	1.0000	(5.0000)	5.2700
Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.2500
Maintenance Assistant I / I I	7A / 10A	GREIU	7.0000	7.0000	.0000	(7.0000)	6.7800
Office Assistant I I	10A	GREIU	.0000	.0000	.0000	.0000	.5000
Office Assistant I I I	12A	GREIU	.0000	.0000	.0000	.0000	.2500
Public Services Director	23U	EXECPLAN	.0000	.0000	.0000	.0000	.2500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Public Services Manager	18	APA	.0000	.0000	.0000	.0000	.2500
Public Services Manager	18	APA	.0000	.0000	.0000	.0000	.2500
Public Services Supervisor	13	APA	1.0000	1.0000	.0000	(1.0000)	1.6000
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.1000
<i>Subtotal Local Streets</i>			14.0000	14.0000	1.0000	(13.0000)	15.5000
REFUSE FUND							
Administrative Analyst I	11	APA	1.0000	1.0000	.0000	(1.0000)	.0000
Assistant to the City Manager	01ATCM	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Customer Services Specialist	18A	GREIU	1.0000	.0000	.0000	.0000	.0000
Equipment Operator I / I I	10A / 14A	GREIU	5.0000	9.0000	9.0000	.0000	8.7000
Financial Analyst	12	APA	.0000	.0000	1.0000	1.0000	.6000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.6000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	.5000
Maintenance Assistant I / I I	7A / 10A	GREIU	4.0000	4.0000	3.0000	(1.0000)	3.0500
Office Assistant I I	10A	GREIU	.0000	.0000	2.0000	2.0000	1.0000
Office Assistant I I I	12A	GREIU	.0000	.0000	1.0000	1.0000	.5000
Public Services Assistant	15A	GREIU	1.0000	1.0000	1.0000	.0000	.5000
Public Services Director	23U	EXECPLAN	.0000	.0000	1.0000	1.0000	.5000
Public Services Manager	18	APA	1.0000	1.0000	1.0000	.0000	.5000
Public Services Specialist	16A	GREIU	.0000	.0000	.0000	.0000	.0000
Public Services Supervisor	13	APA	2.0000	1.0000	.0000	(1.0000)	.0000
Refuse Packer Operator	14A	GREIU	26.0000	16.0000	19.0000	3.0000	19.0000
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.1000
<i>Subtotal Refuse</i>			43.0000	35.0000	40.0000	5.0000	35.7000
TOTAL PUBLIC SERVICES DEPARTMENT			76.0000	71.0000	73.0000	2.0000	73.4500

APPENDIX C

Group / Department

Org / Fund

Position Titles

Range

Bargaining
Unit

FY14
Authorized

FY15
Authorized

FY2016
REQUEST

Change from
2015

FY2016 FTE

PARKS DEPARTMENT (B230)

PARKS DIVISION

PARKS SUBFUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.3800
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Secretary	15A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Arborist	15A	GREIU	.0000	.0000	1.0000	1.0000	.5000
Building Maintenance Mechanic	13A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Business Manager	13	APA	.0000	.0000	1.0000	1.0000	.5000
Carpenter	16A	GREIU	1.0000	1.0000	1.0000	.0000	.4800
Customer Services Specialist	18A	GREIU	.0000	1.0000	.0000	(1.0000)	.0000
Director of Parks and Recreation	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.7500
Forester	13	APA	1.0000	1.0000	1.0000	.0000	1.0000
Greenskeeper	17A	GREIU	.0000	.0000	.0000	.0000	.2000
Groundskeeper I / I I	9A / 12A	GREIU	3.0000	3.0000	4.0000	1.0000	3.7600
Groundskeeper I I I	15A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.3300
Office Assistant I I	10A	GREIU	1.0000	.0000	.0000	.0000	.0000
Parks Superintendent	18	APA	.0000	.0000	1.0000	1.0000	1.0000
Project Manager	18	APA	.0000	.0000	1.0000	1.0000	1.0000
Public Services Director	23U	EXECPLAN	1.0000	.0000	.0000	.0000	.0000
Public Services Manager	18	APA	1.0000	1.0000	.0000	(1.0000)	.0000
Public Services Supervisor	13	APA	1.0000	1.0000	1.0000	.0000	.6500
Recreation Supervisor	10	APA	1.0000	1.0000	1.0000	.0000	.7500
Tree Trimmer I	11A	GREIU	4.0000	4.0000	5.0000	1.0000	5.0000
Tree Trimmer I I	14A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000

Subtotal Parks Operations

23.0000

23.0000

28.0000

5.0000

26.3000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
MILLAGE SUBFUND							
Carpenter	16A	GREIU	.0000	.0000	.0000	.0000	.5000
Public Services Supervisor	13	APA	.0000	.0000	.0000	.0000	.2300
Recreation Supervisor	10	APA	.0000	.0000	.0000	.0000	.2500
<i>Subtotal Millage</i>			.0000	.0000	.0000	.0000	.9800
CEMETERY SUBFUND							
Business Manager	13	APA	.0000	.0000	.0000	.0000	.5000
Carpenter	16A	GREIU	.0000	.0000	.0000	.0000	.0200
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.0000
Financial Assisstant I I	13A	GREIU	.0000	.0000	.0000	.0000	.2500
Groundskeeper I / I I	9A / 12A	GREIU	1.0000	1.0000	.0000	(1.0000)	.2400
Groundskeeper I I I	15A	GREIU	1.0000	1.0000	2.0000	1.0000	2.0000
Public Services Supervisor	13	APA	.0000	.0000	.0000	.0000	.1200
<i>Subtotal Cemetery</i>			2.0000	2.0000	2.0000	.0000	3.1300
GOLF COURSE SUBFUND							
Carpenter	16A	GREIU	.0000	.0000	.0000	.0000	.0000
Golf Course Manager	10	APA	.0000	.0000	.0000	.0000	.0000
Greenskeeper	17A	GREIU	1.0000	1.0000	1.0000	.0000	.8000
Groundskeeper I I I	15A	GREIU	.0000	.0000	.0000	.0000	.0000
<i>Subtotal Golf Course</i>			1.0000	1.0000	1.0000	.0000	.8000
TOTAL PARKS DEPARTMENT			26.0000	26.0000	31.0000	5.0000	31.2100

C. DESIGN, DEVELOPMENT STRATEGIC and ENTERPRISE SERVICES GROUP

DESIGN, DEVELOPMENT & CMNTY ENGAGEMENT DEPARTMENT (C310)

PLANNING OFFICE-GENERAL OPERATING FUND

Administrative Aide	4	APA	.0000	1.0000	1.0000	.0000	.5000
Administrative Analyst I	11	APA	.0000	1.0000	1.0000	.0000	1.0400
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.0500
Assistant Planning Director	18	APA	2.0000	2.0000	2.0000	.0000	2.0000
Community Engagement Coordinator	11	APA	1.0000	.0000	.0000	.0000	.0000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0500
Graphic Illustrator	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Historic Preservation Specialist	23A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.8500
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	.8000
Planner I / II	20A /23A	GREIU	2.0000	2.0000	3.0000	1.0000	3.0000
Planning Supervisor	13	APA	1.0000	1.0000	3.0000	2.0000	2.5000
Sign Inspector	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Transportation Planner	13	APA	.0000	.0000	1.0000	1.0000	.5000
<i>Subtotal Planning</i>			11.0000	12.0000	16.0000	4.0000	14.3400
BUILDING INSPECTION FUND							
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.5000
Administrative Analyst I	11	APA	.0000	.0000	1.0000	1.0000	1.5700
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0500
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.1000
Assistant Building Official	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Building Inspector I	19A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Building Inspector I I	22A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Building Official	17	APA	1.0000	1.0000	1.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.3500
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Electrical Inspector I	19A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Electrical Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Fire Prevention Inspector	3B	IAFF	.0000	.0000	.0000	.0000	.5000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Mechanical Inspector I	19A	GREIU	2.0000	2.0000	3.0000	1.0000	3.0000
Mechanical Inspector II	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant III	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant IV	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.2000
Planning Supervisor	13	APA	.0000	.0000	.0000	.0000	.5000
Plans Examiner	12	APA	1.0000	1.0000	2.0000	1.0000	2.0000
Plumbing Inspector I	19A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Plumbing Inspector II	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Bldg Inspection</i>			20.0000	20.0000	23.0000	3.0000	26.0200
TOTAL DESIGN, DEVELOPMENT & CMNTY ENGAGEMENT DEPT.			31.0000	32.0000	39.0000	7.0000	40.3600

ECONOMIC DEVELOPMENT DEPARTMENT (C315)

ECONOMIC DEVELOPMENT OFFICE

PROPERTY MGT. FUND

Economic Development Coordinator I / II	14 / 17	APA	.0000	.0000	.0000	.0000	.1000
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Subtotal Property Management Fund

.0000	.0000	.0000	.0000	.1000
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ECONOMIC DEVELOPMENT FUND

Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.3000
Administrative Analyst II	16	APA	.0000	.0000	.0000	.0000	.0100
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.0500
Economic Development Assistant	16A	GREIU	.0000	.0000	.0000	.0000	.1500
Economic Development Coordinator I / II	14 / 17	APA	.0000	.0000	.0000	.0000	.3000
Economic Development Director	21U	EXECPLAN	.0000	.0000	.0000	.0000	.3000

Subtotal Economic Development Fund

.0000	.0000	.0000	.0000	1.1100
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Subtotal Economic Development Office

.0000	.0000	.0000	.0000	1.2100
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APPENDIX C

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
NON BUDGETED FUNDS							
DOWNTOWN DEVELOPMENT AUTHORITY - NOT BUDGETED BY CITY							
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.3000
Economic Development Assistant	16A	GREIU	.0000	.0000	.0000	.0000	.2000
Planner I / I I	20A / 23A	GREIU	1.0000	.0000	.0000	.0000	.0000
<i>Subtotal DDA</i>			1.0000	.0000	.0000	.0000	.5000
TAX INCREMENT FINANCE AUTHORITY - NOT BUDGETED BY CITY							
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.0500
<i>Subtotal TIFA</i>			.0000	.0000	.0000	.0000	.0500
BROWNFIELD - NOT BUDGETED BY CITY							
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.5000
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.0500
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0500
Economic Development Assistant	16A	GREIU	1.0000	1.0000	1.0000	.0000	.5000
Economic Development Coordinator I / I I	14 / 17	APA	1.0000	1.0000	1.0000	.0000	.6000
Economic Development Director	21U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.2000
<i>Subtotal Brownfield</i>			4.0000	4.0000	3.0000	(1.0000)	1.9000
SMARTZONE - NOT BUDGETED BY CITY							
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.2000
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.0500
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0500
Economic Development Assistant	16A	GREIU	.0000	.0000	.0000	.0000	.1500
Economic Development Director	21U	EXECPLAN	.0000	.0000	1.0000	1.0000	.5000
<i>Subtotal Smartzone</i>			.0000	.0000	1.0000	1.0000	.9500
TOTAL ECONOMIC DEVELOPMENT DEPT			5.0000	4.0000	4.0000	.0000	4.6100
ENGINEERING DEPARTMENT (C320)							
ENGINEERING FUND							
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0700

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Administrative Analyst I - Accountant	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Analyst I I	18	APA	.0000	.0000	.0000	.0000	.1000
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.1000
Administrative Services Officer I	16	APA	.0000	.0000	1.0000	1.0000	1.0000
Assistant City Engineer	22	APA	2.0000	2.0000	2.0000	.0000	1.9500
Assistant Project Manager	15	APA	3.0000	4.0000	6.0000	2.0000	5.7500
Business Manager	13	APA	1.0000	1.0000	1.0000	.0000	1.0000
City Engineer	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Civil Engineer I	22A	GREIU	4.0000	5.0000	6.0000	1.0000	6.0000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Draftsperson Specialist	20A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Engineering Assistant I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Engineering Office Administrative Specialist	20A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Engineering Systems Specialist	24A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst I	12	APA	.0000	.0000	1.0000	1.0000	1.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Land Surveyor	26A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Project Manager	18	APA	.0000	.0000	2.0000	2.0000	2.0000
Property Acquisition Officer	22AB	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Senior Project Engineer	17	APA	1.0000	1.0000	1.0000	.0000	1.0000
Traffic Technician	16A	GREIU	.0000	.0000	.0000	.0000	.5000
<i>Subtotal Engineering</i>			23.0000	25.0000	31.0000	6.0000	31.5700

SIDEWALK FUND

Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0100
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.0100
Arborist	15A	GREIU	.0000	.0000	.0000	.0000	.5000
Assistant City Engineer	22	APA	.0000	.0000	.0000	.0000	.0500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Assistant Project Manager	15	APA	.0000	.0000	.0000	.0000	.2500
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0100
Engineering Assistant I	16A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Sidewalks</i>			3.0000	3.0000	3.0000	.0000	3.8300
TOTAL ENGINEERING DEPARTMENT			26.0000	28.0000	34.0000	6.0000	35.4000

ENTERPRISE SERVICES DEPARTMENT (C330)

TRAFFIC SAFETY OFFICE

GENERAL OPERATING FUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.0500
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.2500
Business Manager	13	APA	.0000	.0000	1.0000	1.0000	.5000
Financial Analyst	12	APA	.0000	1.0000	1.0000	.0000	.7500
Financial Assistant I	11A	GREIU	1.0000	.0000	.0000	.0000	.0000
Information System Coordinator	15	APA	.0000	1.0000	.0000	(1.0000)	.0000
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.1500
Line Foreperson	20A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Lineworker I / II	13A / 17A	GREIU	6.0000	5.0000	5.0000	.0000	5.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Materials Resource Planning Supervisor	10	APA	.0000	.0000	.0000	.0000	.4250
Signals and Lighting Supervisor	13	APA	1.0000	1.0000	1.0000	.0000	.5000
Storekeeper II	14AH	GREIU	.0000	.0000	.0000	.0000	.5000
Utility Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.5000
Utility Systems Manager	20	APA	1.0000	1.0000	1.0000	.0000	.5000
<i>Subtotal Street Lighting GOF</i>			12.0000	12.0000	12.0000	.0000	11.2250

MAJOR STREETS FUND

Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.2000
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	.7500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Business Manager	13	APA	.0000	.0000	.0000	.0000	.2500
Line Foreperson	20A	GREIU	2.0000	1.0000	1.0000	.0000	1.0000
Lineworker I / I I	13A / 17A	GREIU	4.0000	5.0000	5.0000	.0000	5.0000
Materials Resource Planning Supervisor	10	APA	.0000	.0000	1.0000	1.0000	.42500
Office Assistant I	7A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Project Engineer	15	APA	.0000	.0000	1.0000	1.0000	1.0000
Sign Fabricator I / I I	10A / 13A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Sign Fabricator I I I	16A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Sign Supervisor	10	APA	.0000	.0000	1.0000	1.0000	1.0000
Signals and Lighting Supervisor	13	APA	.0000	.0000	.0000	.0000	.5000
Signals Electronics Technician I	17A	GREIU	4.0000	5.0000	5.0000	.0000	5.0000
Signals Electronics Technician I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Storekeeper II	14AH	GREIU	.0000	.0000	1.0000	1.0000	.5000
Traffic Engineer	24A	GREIU	1.0000	1.0000	2.0000	1.0000	2.0000
Traffic System Engineer	16	APA	1.0000	1.0000	1.0000	.0000	1.0000
Traffic Systems Programmer	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Traffic Technician	16A	GREIU	2.0000	2.0000	2.0000	.0000	1.5000
Utility Supervisor	14	APA	.0000	.0000	.0000	.0000	.5000
Utility Systems Manager	20	APA	.0000	.0000	.0000	.0000	.5000
<i>Subtotal Traffic Safety-Major Streets</i>			23.0000	24.0000	27.0000	3.0000	27.1250
<i>Subtotal Traffic Safety Office</i>			35.0000	36.0000	39.0000	3.0000	38.3500

WATER DIVISION

WATER FUND

Accounts Receivable Coordinator	21A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	.7000
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.1400
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.5500
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.3000
Administrative Services Officer I	16	APA	.0000	.0000	1.0000	1.0000	1.0000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Administrative Services Officer I I	18	APA	1.0000	1.0000	.0000	(1.0000)	.0000
Assistant Water System Manager	21	APA	1.0000	1.0000	1.0000	.0000	.7000
Assistant Water System Mechanic	12A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Business Manager	13	APA	1.0000	1.0000	1.0000	.0000	1.2500
Business Office Support	13A	GREIU	2.0000	.0000	.0000	.0000	.0000
Business Office Representative	16A	GREIU	.0000	5.0000	5.0000	.0000	5.0000
Buyer	10	APA	.0000	.0000	.0000	.0000	.2000
Chemist I / I I	19A / 23A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Collections Agent	16A	GREIU	2.0000	.0000	.0000	.0000	.0000
Custodian	10A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Customer Services Specialist	18A	GREIU	3.0000	2.0000	2.0000	.0000	2.3250
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.2500
Draftsperson I / I I	13A / 17A	GREIU	1.0000	1.0000	1.0000	.0000	.5000
Electrician I	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Electrician I I	22A	GREIU	4.0000	4.0000	3.0000	(1.0000)	3.5000
Engineering Assistant I	16A	GREIU	3.0000	1.0000	1.0000	.0000	1.0000
Engineering Assistant I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	1.0000	1.0000	1.0000	.0000	1.1500
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	.5000
Financial Systems Administrator	18	APA	1.0000	.0000	.0000	.0000	.0000
Hydraulic Engineer	17	APA	1.0000	1.0000	1.0000	.0000	.5000
Information Systems Coordinator	15	APA	2.0000	2.0000	2.0000	.0000	2.5000
Information Technology Manager	18	APA	.0000	1.0000	.0000	(1.0000)	.0000
Inventory Asset Manager	15	APA	1.0000	1.0000	1.0000	.0000	.4000
IT Support Specialist	21A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Machinist	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Maintenance Assistant I / I I	7A / 10A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Maintenance Planner/Scheduler Technician	18A	GREIU	.0000	1.0000	2.0000	1.0000	2.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.3000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Materials Resource Planning Supervisor	10	APA	.0000	.0000	.0000	.0000	.1000
Meter Reader I / I I	10A / 12A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Meter Reader Specialist	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	4.0000	3.0000	2.0000	(1.0000)	2.0000
Plumbing Inspector I	19A	GREIU	2.0000	2.0000	2.0000	.0000	1.6000
Plumbing Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Project Engineer	15	APA	1.0000	1.0000	2.0000	1.0000	1.5000
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.2000
Senior Sewer Maintenance Worker	16A	GREIU	2.0000	.0000	.0000	.0000	.0000
Senior Water System Mechanic	19A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Sewer Maintenance Worker I	12A	GREIU	7.0000	.0000	.0000	.0000	.0000
Sewer Maintenance Worker II	14A	GREIU	2.0000	.0000	.0000	.0000	.0000
Storekeeper I I	14A	GREIU	1.0000	1.0000	2.0000	1.0000	1.8000
Trench Inspector	16A	GREIU	1.0000	1.0000	1.0000	.0000	.5000
Utilities Crew Leader	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Utilities Field Operations Superintendent	17	APA	.0000	.0000	1.0000	1.0000	.8300
Utilities Field Operations Supervisor	13	APA	2.0000	2.0000	3.0000	1.0000	2.5000
Utility Financial Officer	17	APA	1.0000	1.0000	1.0000	.0000	.5000
Utility Locator	14A	GREIU	1.0000	.0000	.0000	.0000	.0000
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	10.0000	9.0000	6.0000	(3.0000)	6.0000
Utility Maintenance Mechanic I I I	18A	GREIU	5.0000	5.0000	3.0000	(2.0000)	3.0000
Utility Meter Worker	14A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Utility Supervisor	14	APA	3.0000	3.0000	2.0000	(1.0000)	2.0000
Water Distribution Shift Supervisor	10	APA	5.0000	5.0000	.0000	(5.0000)	.0000
Water Filtration Plant Superintendent	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Water Plant Operator I / I I	12A / 16A	GREIU	10.0000	10.0000	6.0000	(4.0000)	6.0000
Water Plant Operator I I I	20A	GREIU	6.0000	6.0000	6.0000	.0000	6.0000
Water Service Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Water Service Worker I / I I	12A / 14A	GREIU	10.0000	10.0000	10.0000	.0000	10.0000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Water System Manager	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Water System Mechanic	16A	GREIU	16.0000	15.0000	15.0000	.0000	15.0000
<i>Subtotal Water Division</i>			143.0000	128.0000	112.0000	(16.0000)	110.2950

ENVIRONMENTAL PROTECTION DIVISION

SEWAGE DISPOSAL SYSTEM FUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.0500
Administrative Analyst I	11	APA	1.0000	1.0000	.0000	(1.0000)	.1400
Administrative Analyst II	16	APA	1.0000	1.0000	1.0000	.0000	.5400
Administrative Secretary	05U	MGTONON	1.0000	1.0000	1.0000	.0000	.3000
Assistant Sewer Maintenance Worker	10A	GREIU	1.0000	1.0000	2.0000	1.0000	2.0000
Assistant Water System Manager	21	APA	.0000	.0000	.0000	.0000	.3000
Asst. Environmental Services Manager	20	APA	1.0000	1.0000	1.0000	.0000	1.0000
Buyer	10	APA	1.0000	1.0000	1.0000	.0000	.7000
Chemist I / II	19A / 23A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Collection System Asset Crew Leader	18A	GREIU	.0000	.0000	2.0000	2.0000	1.8000
Collection System Asset Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Collection System Asset Technician	14A	GREIU	10.0000	8.0000	9.0000	1.0000	9.0000
Customer Services Specialist	18A	GREIU	.0000	.0000	1.0000	1.0000	.1630
Deputy City Manager	26U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.2900
Draftsperson I / II	13A / 17A	GREIU	.0000	.0000	.0000	.0000	.5000
Electrician I	17A	GREIU	2.0000	2.0000	1.0000	(1.0000)	1.0000
Electrician II	22A	GREIU	1.0000	1.0000	2.0000	1.0000	1.5000
Engineering Assistant I	16A	GREIU	.0000	2.0000	2.0000	.0000	2.0000
Environmental Assessment Supervisor	17	APA	1.0000	1.0000	1.0000	.0000	.8500
Environmental Services Manager	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	.0000	.0000	1.0000	1.0000	1.0000
Financial Assistant I	11A	GREIU	2.0000	2.0000	2.0000	.0000	2.5000
Hydraulic Engineer	17	APA	.0000	.0000	.0000	.0000	.5000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Instrument Technician	18A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.4000
Laboratory Technician I / I I	14A / 16A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Maintenance Painter	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Maintenance Planner Scheduler Technician	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.3000
Materials Resource Planning Supervisor	10	APA	.0000	.0000	.0000	.0000	.0500
Office Assisstant IV	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Plant Assistant I / I I	10A / 12A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Plumber	17A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Plumbing Inspector I	19A	GREIU	.0000	.0000	.0000	.0000	.4000
Predictive Maintenance Technician	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Project Engineer	15	APA	1.0000	1.0000	2.0000	1.0000	2.1500
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.2000
Senior Sewer Maintenance Worker	16A	GREIU	.0000	2.0000	2.0000	.0000	2.0000
Sewer Camera Monitor Operator	16A	GREIU	2.0000	2.0000	.0000	(2.0000)	.0000
Sewer Maintenance Worker I	12A	GREIU	.0000	5.0000	5.0000	.0000	5.0000
Sewer Maintenance Worker II	14A	GREIU	.0000	1.0000	2.0000	1.0000	2.0000
Storekeeper I I	14A	GREIU	2.0000	2.0000	2.0000	.0000	2.2000
Trench Inspector	16A	GREIU	.0000	.0000	.0000	.0000	.5000
Utilities Crew Leader	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Utilities Field Operations Superintendent	17	APA	.0000	.0000	.0000	.0000	.1700
Utilities Field Operations Supervisor	13	APA	.0000	.0000	.0000	.0000	.5000
Utility Financial Officer	17	APA	.0000	.0000	.0000	.0000	.5000
Utility Locator	14A	GREIU	.0000	1.0000	.0000	(1.0000)	.0000
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	11.0000	10.0000	9.0000	(1.0000)	9.0000
Utility Maintenance Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
Utility Operator/Maintainer	18A	GREIU	.0000	6.0000	6.0000	.0000	6.0000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Waste Water O&M Supervisor	14	APA	5.0000	5.0000	5.0000	.0000	5.0000
Waste Water Plant Operator I / I I	12A / 16A	GREIU	11.0000	10.0000	9.0000	(1.0000)	9.0000
Waste Water Plant Operator Maintainer	17A	GREIU	3.0000	.0000	.0000	.0000	.0000
Waste Water Plant Superintendent	20	APA	1.0000	1.0000	1.0000	.0000	1.0000
Waste Water Technical Control Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Waste Water/Stormwater Maintenance Superintendent	17	APA	1.0000	1.0000	1.0000	.0000	.9000
Water Pollution Control Inspector	21A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Water Pollution Control Officer	26A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal EP Sewage Disposal Fund</i>			91.0000	101.0000	104.0000	3.0000	105.4030
GENERAL OPERATING FUND							
Air Pollution Control Inspector	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Air Pollution Control Officer	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.1620
Engineering Assistant I	16A	GREIU	1.0000	1.0000	2.0000	1.0000	2.0000
Environmental Assessment Supervisor	17	APA	.0000	.0000	.0000	.0000	.1500
Project Engineer	15	APA	1.0000	1.0000	1.0000	.0000	1.3500
<i>Subtotal EP GOF</i>			4.0000	4.0000	5.0000	1.0000	5.6620
MAJOR STREETS FUND							
Collection System Asset Crew Leader	18A	GREIU	.0000	.0000	.0000	.0000	.0700
Collection System Asset Technician	14A	GREIU	.0000	.0000	.0000	.0000	1.4000
Senior Sewer Maintenance Worker	16A	GREIU	.0000	.0000	.0000	.0000	.3500
Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	.0000	.0000	.3500
Waste Water/Stormwater Maintenance Superintendent	17	APA	.0000	.0000	.0000	.0000	.0300
<i>Subtotal EP Major Streets</i>			.0000	.0000	.0000	.0000	2.2000
LOCAL STREETS FUND							
Collection System Asset Crew Leader	18A	GREIU	.0000	.0000	.0000	.0000	.1300
Collection System Asset Technician	14A	GREIU	.0000	2.0000	4.0000	2.0000	2.6000
Senior Sewer Maintenance Worker	16A	GREIU	.0000	.0000	1.0000	1.0000	.6500
Sewer Maintenance Worker I	12A	GREIU	.0000	2.0000	.0000	(2.0000)	.0000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Sewer Maintenance Worker II	14A	GREIU	.0000	1.0000	1.0000	.0000	.6500
Waste Water/Stormwater Maintenance Superintendent	17	APA	.0000	.0000	.0000	.0000	.0700
<i>Subtotal EP Local Streets</i>			.0000	5.0000	6.0000	1.0000	4.1000
<i>Subtotal Env Protection Division</i>			95.0000	110.0000	115.0000	5.0000	117.3650

AUTO PARKING DIVISION

AUTO PARKING FUND

Accountant I	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.2000
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.0400
Administrative Analyst I I	16	APA	1.0000	1.0000	1.0000	.0000	.4900
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.0900
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Business Office Representative	16A	GREIU	.0000	.0000	2.0000	2.0000	2.0000
Buyer	10	APA	.0000	.0000	.0000	.0000	.1000
Custodian	10A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Custodian Crew Leader	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.1000
Financial Assistant I	11A	GREIU	3.0000	3.0000	1.0000	(2.0000)	1.0000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	.5000
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.0500
Maintenance Assistant I / I I	7A / 10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.3000
Mobil GR Manager	21	MGTNON	.0000	.0000	1.0000	1.0000	1.0000
Parking Customer Service Representative I	7A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Parking Facility Supervisor	14	APA	2.0000	2.0000	2.0000	.0000	2.0000
Parking Meter Operations Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.6500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Parking Meter Service Worker	11A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Parking Services Shift Supervisor	10	APA	2.0000	2.0000	2.0000	.0000	2.0000
Transportation Demand Mgmt Specialist	11	APA	.0000	.0000	1.0000	1.0000	1.0000
Transportation Demand Mgmt Supervisor	14	APA	.0000	.0000	1.0000	1.0000	1.0000
Transportation Planner	13	APA	.0000	.0000	.0000	.0000	.5000
<i>Subtotal Auto Parking Fund</i>			26.0000	26.0000	29.0000	3.0000	28.1200
GENERAL OPERATING FUND							
Parking Meter Operations Supervisor	14	APA	.0000	.0000	.0000	.0000	.3500
Parking Violations Checker	7A	GREIU	8.0000	8.0000	8.0000	.0000	8.0000
<i>Subtotal Parking GOF</i>			8.0000	8.0000	8.0000	.0000	8.3500
<i>Subtotal Auto Parking Division</i>			34.0000	34.0000	37.0000	3.0000	36.4700
TOTAL ENTERPRISE SERVICES DEPARTMENT			307.0000	308.0000	303.0000	(5.0000)	302.4800

D. ADMINISTRATIVE SERVICES GROUP

HUMAN RESOURCES DEPARTMENT (D410)

GENERAL OPERATING FUND

Administrative Aide	5	GREIU	.0000	.0000	2.0000	2.0000	2.0000
Administrative Secretary	5U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
Assistant Employee Benefits Manager	13U	MGTONON	.0000	.0000	1.0000	1.0000	.4000
Employee Benefits Manager	16U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.5000
Human Resources Analyst	12	APA	1.0000	1.0000	3.0000	2.0000	3.0000
Human Resources Assistant	6U	MGTONON	2.0000	2.0000	2.0000	.0000	2.0000
Labor Relations Manager	21U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Labor Relations Specialist	17U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.5000
Personnel Records Assistant	16AB	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Safety Technician	10	APA	1.0000	.0000	.0000	.0000	.0000
Senior Human Resources Analyst	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal HR GOF</i>			11.0000	10.0000	15.0000	5.0000	13.4000

APPENDIX C							
Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
HR - INSURANCE FUND							
Administrative Analyst I	11	APA	1.0000	1.0000	.0000	(1.0000)	.0000
Assistant Employee Benefits Mgr.	13U	MGTNON	.0000	.0000	.0000	.0000	.6000
Employee Benefits Assistant	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2000
Employee Benefits Manager	16U	EXECPLAN	.0000	.0000	.0000	.0000	.5000
Liability and Risk Management Analyst	11	APA	.0000	.0000	1.0000	1.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.2500
Risk Management Assistant	8	APA	1.0000	1.0000	1.0000	.0000	1.0000
Risk Manager	18U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Safety Technician	10	APA	.0000	1.0000	1.0000	.0000	.4000
<i>Subtotal Insurance Funds</i>			4.0000	5.0000	5.0000	.0000	5.9500
TOTAL HUMAN RESOURCES DEPARTMENT			15.0000	15.0000	20.0000	5.0000	19.3500
ADMINISTRATIVE SERVICES DEPARTMENT (D420)							
OFFICE OF DIVERSITY & INCLUSION-Org 23							
GENERAL OPERATING FUND							
Administrative Aide	4	APA	2.0000	1.0000	1.0000	.0000	1.0000
Administrative Analyst I	11	APA	.0000	.0000	1.0000	1.0000	1.0000
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Business Developer	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.2500
<i>Subtotal Diversity & Inclusion - GOF</i>			4.0000	3.0000	4.0000	1.0000	4.2500
311 CUSTOMER SERVICE OPERATIONS-Org 24							
311 CUSTOMER SERVICE FUND							
311 Customer Service Manager	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
311 Service Representative	11A	GREIU	7.0000	8.0000	9.0000	1.0000	9.0000
Administrative Services Officer I	16	APA	.0000	1.0000	1.0000	.0000	1.0000

APPENDIX C

Group / Department Org / Fund		Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Position Titles	Range						
Business Manager	13	APA	1.0000	.0000	.0000	.0000	.0000
CRM Manager	16	APA	.0000	1.0000	1.0000	.0000	1.0000
Customer Service Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal 311 - IT Cust. Serv. Fund</i>			10.0000	12.0000	13.0000	1.0000	13.0000
TOTAL ADMINISTRATIVE SERVICES DEPT			14.0000	15.0000	17.0000	2.0000	17.2500

E. PUBLIC SAFETY GROUP

POLICE DEPARTMENT (E510)

GENERAL OPERATING FUND

Administrative Analyst I	11	APA	2.0000	2.0000	1.0000	(1.0000)	1.0000
Administrative Secretary	5U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
Crime Scene Technician	2J	POLC2	7.0000	7.0000	7.0000	.0000	7.0000
Deputy Police Chief	22U	EXECPLAN	.0000	.0000	2.0000	2.0000	2.0000
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Forensics Services Manager	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Latent Print Examiner	4J	POLC2	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I	7A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I V	15A	GREIU	3.0000	3.0000	2.0000	(1.0000)	2.0000
Police Captain	2F	POLC5	6.0000	6.0000	6.0000	.0000	6.0000
Police Chief	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Police Financial Coordinator	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Police Lieutenant	1F	POLC5	14.0000	14.0000	14.0000	.0000	14.0000
Police Officer	1C	POLC1	210.0000	221.0000	221.0000	.0000	221.0000
Police Records Specialist	16A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Police Sergeant	2C	POLC1	29.0000	30.0000	32.0000	2.0000	32.0000
Radio Technician	17A	GREIU	2.0000	2.0000	3.0000	1.0000	3.0000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Special Events Aide	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Special Events Supervisor	11	APA	.0000	.0000	1.0000	1.0000	1.0000
Vehicle Service Worker	9A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Police GOF</i>			287.0000	299.0000	304.0000	5.0000	304.0000
GRANT FUNDS							
POLICE GRANTS - SUBFUND 255							
Police Officer	1C	POLC1	14.0000	14.0000	14.0000	.0000	14.0000
Police Sergeant	2C	POLC1	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Grants</i>			15.0000	15.0000	15.0000	.0000	15.0000
DRUG LAW ENFORCEMENT - FUND 265/266							
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Police Sergeant	2C	POLC1	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Drug Law</i>			2.0000	2.0000	2.0000	.0000	2.0000
DISPATCH FUND							
Assistant Communications Manager	12 O	COMM SUP	.0000	.0000	1.0000	1.0000	1.0000
Communications Manager	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Emergency Communications Operator I / II / III	1K/2K/3K	POLC4	45.0000	45.0000	45.0000	.0000	45.0000
Emergency Communications Operator I - Part-time	1K	POLC4	.0000	5.0000	5.0000	.0000	2.5000
Emergency Communication Supervisor	11 O	COMM SUP	5.0000	5.0000	4.0000	(1.0000)	4.0000
<i>Subtotal Dispatch</i>			51.0000	56.0000	56.0000	.0000	53.5000
TOTAL POLICE DEPARTMENT			355.0000	372.0000	377.0000	5.0000	374.5000

FIRE DEPARTMENT (E520)

GENERAL OPERATING FUND

Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Analyst I	11	APA	.0000	.0000	1.0000	1.0000	1.0000
Administrative Secretary	5U	MGTNON	1.0000	1.0000	.0000	(1.0000)	.0000
Assistant Fleet Maintenance Supervisor	3B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Battalion Fire Chief	6B	IAFF	6.0000	6.0000	6.0000	.0000	6.0000

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Deputy Fire Chief	7B	IAFF	1.0000	2.0000	2.0000	.0000	2.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Fire Captain	5B	IAFF	11.0000	11.0000	11.0000	.0000	11.0000
Fire Captain - Emergency Medical Services Coordinator	5B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Captain - Fleet/Facility Maintenance	11B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Captain - Prevention	5B	IAFF	1.0000	1.0000	.0000	(1.0000)	.0000
Fire Captain - Strategic Planning	5B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Captain - Training	5B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Chief	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Fire Chief - Asset Mgt.	6B	IAFF	1.0000	.0000	.0000	.0000	.0000
Fire Chief - Financial Officer	6B	IAFF	1.0000	.0000	.0000	.0000	.0000
Fire Chief - Training	6B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Equipment Operator	2B	IAFF	42.0000	45.0000	45.0000	.0000	45.0000
Fire Hazard Inspector	20A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant	3B	IAFF	31.0000	34.0000	34.0000	.0000	34.0000
Fire Lieutenant - Fire Prevention Inspector	3B	IAFF	4.0000	4.0000	4.0000	.0000	3.5000
Fire Lieutenant - Hazardous Materials Planner	3B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant - Strategic Planning Officer	3B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant - Training	3B	IAFF	2.0000	2.0000	2.0000	.0000	2.0000
Fire Marshall	6B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Firefighter	1B	IAFF	73.0000	67.0000	77.0000	10.0000	77.0000
IT Support Specialist	21A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I I I	12A	GREIU	1.0000	2.0000	2.0000	.0000	2.0000
<i>Subtotal Fire GOF</i>			190.0000	190.0000	199.0000	9.0000	198.5000

APPENDIX C

Group / Department		Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Org / Fund	Position Titles							
FIRE GRANTS -SUBFUND 259								
	Firefighter	1B	IAFF	.0000	.0000	.0000	.0000	.0000
	Subtotal Grants			.0000	.0000	.0000	.0000	.0000
TOTAL FIRE DEPARTMENT *				190.0000	190.0000	199.0000	9.0000	198.5000

* NOTE: The fire Department had an additional 26 positions temporarily authorized, for total staffing of 216 at the start of FY15. These positions were funded by the Income Tax initiative that expired on June 30, 2015, and by reserved SAFER 10 grant funding. The positions are expected to transition to the normal roster through the attrition process.

61ST DISTRICT COURT DEPARTMENT (E530)

DISTRICT COURT OPERATING FUND

Alternative Sentencing Coordinator	3D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Chief Deputy Court Clerk	20E	COURT	1.0000	1.0000	1.0000	.0000	1.0000
Chief Probation Officer	7D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Clerk of the Court	09D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Clerk Typist	4E	COURT	1.0000	1.0000	1.0000	.0000	1.0000
Community Service Work Program Supervisor	6D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Administrative Assistant - Admin	2D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Administrative Assistant - Finance	2D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Administrator/ Clerk	14S	61ST	1.0000	1.0000	1.0000	.0000	1.0000
Court Bailiff	14E	COURT	7.0000	7.0000	7.0000	.0000	7.0000
Court Compliance Officer	16E	COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Information Systems Manager	6D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Recorder	18E	COURT	6.0000	6.0000	6.0000	.0000	6.0000
Customer Service Representative	13E	COURT	5.0000	5.0000	5.0000	.0000	5.0000
Deputy Chief Probation Officer	6D	APA COURT	1.0000	.0000	.0000	.0000	.0000
Deputy Court Clerk	12E	COURT	23.0000	23.0000	22.0000	(1.0000)	22.0000
Deputy Court Clerk I V	18E	COURT	1.0000	1.0000	.0000	(1.0000)	.0000

APPENDIX C							
Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Deputy Court Clerk Specialist	13E	COURT	2.0000	2.0000	2.0000	.0000	2.0000
District Court Judge	U05	JUDGE	6.0000	6.0000	6.0000	.0000	6.0000
Law Trained Magistrate	10S	61ST	1.0000	1.0000	1.0000	.0000	1.0000
Lead Work Assignment Clerk	15E	COURT	4.0000	4.0000	4.0000	.0000	4.0000
Probation Officer	3D	APA COURT	8.0000	6.0000	7.0000	1.0000	7.0000
Probation Officer I I	05DA	APA COURT	.0000	3.0000	3.0000	.0000	3.0000
Probation Officer - Part Time @ 0.5 FTE	3D	APA COURT	1.0000	1.0000	.0000	(1.0000)	.0000
Urinalysis Laboratory Manager	18E	COURT	1.0000	1.0000	1.0000	.0000	1.0000
Victim Services Counselor	02D	APA COURT	.0000	.0000	1.0000	1.0000	1.0000
VIP Coordinator-Part Time @.30	01D	APA COURT	1.0000	.0000	.0000	.0000	.0000
Work Crew Supervisor	16E	COURT	3.0000	3.0000	4.0000	1.0000	4.0000
Work Crew Supervisor-PT at 0.50 FTE	16E	COURTPT	1.0000	1.0000	.0000	(1.0000)	.0000
<i>Subtotal Opearting</i>			82.0000	81.0000	80.0000	(1.0000)	80.0000
DISTRICT COURT GRANTS FUND							
DART On - Call Worker- PT at 0.50 FTE	05T	61STHR	1.0000	2.0000	5.0000	3.0000	2.5000
DART On - Call Worker- PT at 0.25 FTE	05T	61STHR	1.0000	.0000	.0000	.0000	.0000
DART On - Call Worker- PT at 0.20 FTE	05T	61STHR	1.0000	.0000	.0000	.0000	.0000
DART Team Leader - PT at 0.75 FTE	09T	APA COURT	1.0000	1.0000	1.0000	.0000	.7500
Probation Officer	3D	APA COURT	2.0000	2.0000	1.0000	(1.0000)	1.0000
Surveillance Officer - PT at 0.25 FTE	06T	61STHR	2.0000	1.0000	.0000	(1.0000)	.0000
Surveillance Officer - PT at 0.50 FTE	06T	61STHR	.0000	.0000	2.0000	2.0000	1.0000
Urinalysis Technician - PT at 0.50 FTE	1E	COURTPT	3.0000	4.0000	4.0000	.0000	2.0000
Urinalysis Technician - PT at 0.25 FTE	1E	COURTPT	1.0000	.0000	.0000	.0000	.0000
<i>Subtotal Grants</i>			12.0000	10.0000	13.0000	3.0000	7.2500
TOTAL 61ST DISTRICT COURT			94.0000	91.0000	93.0000	2.0000	87.2500

APPENDIX C

Group / Department		Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Org / Fund								
Position Titles								
ATTORNEY'S DEPARTMENT (E540)								
GENERAL OPERATING FUND								
Assistant City Attorney I		13U	EXECPLAN	3.0000	1.0000	2.0000	1.0000	2.0000
Assistant City Attorney I I		17U	EXECPLAN	1.0000	2.0000	4.0000	2.0000	4.0000
Assistant City Attorney I I I		22U	EXECPLAN	4.0000	5.0000	4.0000	(1.0000)	4.0000
City Attorney			APPOINT	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Attorney		24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Legal Secretary I		3U	MGTNON	1.0000	.0000	1.0000	1.0000	1.0000
Legal Secretary I I		7U	MGTNON	1.0000	2.0000	1.0000	(1.0000)	1.0000
Office Assistant I I I		12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I V		15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Secretary To The City Attorney		8U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
TOTAL ATTORNEY'S DEPARTMENT				15.0000	15.0000	17.0000	2.0000	17.0000

F. FISCAL SERVICES GROUP

FLEET & FACILITIES DEPARTMENT (F610)

FACILITIES MANAGEMENT FUND

Administrative Secretary		15A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Building Maintenance Mechanic III		13A /16A	GREIU	6.0000	6.0000	6.0000	.0000	6.0000
Business Manager		13	APA	.0000	.0000	1.0000	1.0000	.5000
Chief Financial Officer		25U	EXECPLAN	.0000	.0000	.0000	.0000	.0000
Deputy City Manager (CFO)		26U	EXECPLAN	.0000	.0000	.0000	.0000	.0750
Director Of Facilities And Fleet Management		23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.4750
Electrician I		17A	GREIU	.0000	.0000	.0000	.0000	.0000
Electrician II		22A	GREIU	1.0000	.0000	.0000	.0000	.0000
Facilities Maintenance Superintendent		15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Facilities Maintenance Supervisor		12	APA	2.0000	2.0000	2.0000	.0000	2.0000
Facilities Maintenance Technician		23A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst		12	APA	.0000	.0000	.0000	.0000	.2500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.2500
Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.5000
<i>Subtotal Facilities</i>			12.0000	12.0000	12.0000	.0000	12.0500
MOTOR EQUIPMENT SERVICES FUND							
Business Manager	13	APA	.0000	.0000	.0000	.0000	.5000
Deputy City Manager (CFO)	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0750
Director Of Facilities And Fleet Management	23U	EXECPLAN	.0000	.0000	.0000	.0000	.4750
Equipment Maintenance Superintendent	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Equipment Maintenance Supervisor	12	APA	3.0000	3.0000	2.0000	(1.0000)	2.0000
Equipment Service Worker	12A	GREIU	.0000	.0000	2.0000	2.0000	2.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2500
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.7500
Fleet Equipment Manager	12	APA	.0000	.0000	1.0000	1.0000	1.0000
Fleet Operations Instructor	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Heavy Equipment Mechanic	17A	GREIU	13.0000	13.0000	11.0000	(2.0000)	11.0000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	.5000
Lead Equipment Mechanic	19A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Light Equipment Mechanic	16A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Materials Resource Planning Supervisor	10	APA	.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Storekeeper I	12A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Storekeeper I I	14A	GREIU	1.0000	.0000	2.0000	2.0000	2.0000
Vehicle Service Worker	9A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Welder	17A	GREIU	.0000	.0000	.0000	.0000	.0000
<i>Subtotal Fleet</i>			32.0000	32.0000	33.0000	1.0000	33.5500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
VEHICLE STORAGE FUND							
Buyer	10	APA	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.0500
Director Of Facilities And Fleet Management	23U	EXECPLAN	.0000	.0000	.0000	.0000	.0500
<i>Subtotal Vehicle Storage</i>			1.0000	1.0000	1.0000	.0000	1.1000
TOTAL FLEET & FACILITIES DEPARTMENT			45.0000	45.0000	46.0000	1.0000	46.7000

FISCAL SERVICES DEPARTMENT (F620)

ASSESSOR'S OFFICE-GENERAL OPERATING FUND

Administrative Aide	4	APA	1.0000	.0000	.0000	.0000	.0000
Assessment Records Specialist	18A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Certified General Appraiser	24A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
City Assessor	22U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Assessor	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Manager (CFO)	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Real and Personal Property Appraiser I & II	15A / 20A	GREIU	3.0000	3.0000	1.0000	(2.0000)	1.0000
Real and Personal Property Appraiser III	23A	GREIU	3.0000	3.0000	4.0000	1.0000	4.0000
Real Property Assessment Aide		GREIU	.0000	.0000	1.0000	1.0000	1.0000
Tax Auditor	23A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
<i>Subtotal Assessor</i>			15.0000	14.0000	14.0000	.0000	14.1500

FISCAL ADMINISTRATION OFFICE-GENERAL OPERATING FUND

Administrative Analyst I	11	APA	1.0000	.0000	1.0000	1.0000	.5000
Administrative Secretary	5U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
Chief Financial Officer	25U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.0000
Debt And Authority Finance Officer	17	APA	1.0000	1.0000	1.0000	.0000	.5500
Deputy Chief Financial Officer	22U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Manager (CFO)	26U	EXECPLAN	.0000	.0000	1.0000	1.0000	.1000

APPENDIX C							
Group / Department		Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Org / Fund							
Position Titles	Range						
Financial Analyst	12	APA	1.0000	1.0000	1.0000	.0000	.0000
Performance Mgmt Financial Rptng Specialist	14	APA	.0000	2.0000	1.0000	(1.0000)	1.0000
Subtotal Fiscal Admin			5.0000	7.0000	7.0000	.0000	4.1500
PURCHASING OFFICE-GENERAL OPERATING FUND							
Buyer	10	APA	1.0000	1.0000	1.0000	.0000	1.0000
City Purchasing Agent	20U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Manager	23U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Senior Buyer	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Subtotal Purchasing			3.0000	3.0000	3.0000	.0000	3.1500
BUDGET OFFICE-GENERAL OPERATING FUND							
Budget Analyst - Specialty Level C	16	APA	2.0000	2.0000	2.0000	.0000	2.0000
Deputy City Manager (CFO)	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Subtotal Budget			2.0000	2.0000	2.0000	.0000	2.1500
INCOME TAX OFFICE-GENERAL OPERATING FUND							
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administraive Analyst - Accounting	11	APA	1.0000	.0000	.0000	.0000	.0000
Deputy City Manager (CFO)	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Financial Assistant I	11A	GREIU	3.0000	3.0000	.0000	(3.0000)	.0000
Income Tax Administrator	20U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Income Tax Compliance Specialist	14	APA	.0000	.0000	1.0000	1.0000	1.0000
Income Tax Operation Specialist	14	APA	.0000	.0000	1.0000	1.0000	1.0000
Income Tax Examination Supervisor	14	APA	1.0000	2.0000	.0000	(2.0000)	.0000
Income Tax Examiner	21A	GREIU	5.0000	5.0000	.0000	(5.0000)	.0000
Income Tax Specialist I	15AH	GREIU	.0000	.0000	5.0000	5.0000	5.0000
Income Tax Specialist II	18A	GREIU	.0000	.0000	3.0000	3.0000	3.0000
Income Tax Specialist III	21AH	GREIU	.0000	.0000	3.0000	3.0000	3.0000
Office Assistant I I I	12A	GREIU	2.0000	2.0000	.0000	(2.0000)	.0000
Subtotal Income Tax			14.0000	14.0000	15.0000	1.0000	15.1500
TOTAL FISCAL SERVICES DEPARTMENT			39.0000	40.0000	41.0000	1.0000	38.7500

APPENDIX C

Group / Department

Org / Fund

Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
TECHNOLOGY & CHANGE MANAGEMENT DEPARTMENT (F630)							
GENERAL OPERATING FUND							
Administrative Analyst I I	16	APA	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal GOF</i>			1.0000	1.0000	1.0000	.0000	1.0000
INFORMATION TECHNOLOGY FUND							
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Manager (CFO)	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Director Of Information Technology	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2500
Network And Operations Administrator	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal IT Fund</i>			3.0000	3.0000	3.0000	.0000	3.4000
TOTAL TECHNOLOGY & CHANGE MGT DEPT			4.0000	4.0000	4.0000	.0000	4.4000

TREASURY DEPT (F640)

TREASURER'S OFFICE - GENERAL OPERATING FUND

Accountant I	21A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Accounts Adjustment Coordinator	17A	GREIU	1.0000	1.0000	1.0000	.0000	.8200
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.8500
Administrative Analyst I - Accounting	11	APA	1.0000	1.0000	1.0000	.0000	.4000
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Business Office Representative	16AH	GREIU	.0000	.0000	3.0000	3.0000	2.8200
Cashier I	8A	GREIU	1.0000	1.0000	1.0000	.0000	.6600
Cashier I I	11A	GREIU	1.0000	1.0000	1.0000	.0000	.6600
City Treasurer		APPOINT	1.0000	1.0000	1.0000	.0000	.9300
Deputy City Treasurer	18	APA	1.0000	1.0000	1.0000	.0000	.7900
Financial Assistant I	11A	GREIU	2.0000	2.0000	2.0000	.0000	.6400
Financial Assistant I I	13A	GREIU	3.0000	3.0000	.0000	(3.0000)	.0000
Investment Analyst	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000

APPENDIX C							
Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Public Accounts Collector	19A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Treasurer GOF</i>			18.0000	18.0000	18.0000	.0000	14.5700
TREASURER'S OFFICE - WATER FUND							
Accounts Adjustment Coordinator	17A	GREIU	.0000	.0000	.0000	.0000	.1200
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.1500
Administrative Analyst I - Accounting	11	APA	.0000	.0000	.0000	.0000	.5500
Business Office Representative	16AH	GREIU	.0000	.0000	.0000	.0000	.1200
Cashier I	8A	GREIU	.0000	.0000	.0000	.0000	.2200
Cashier I I	11A	GREIU	.0000	.0000	.0000	.0000	.2200
City Treasurer		APPOINT	.0000	.0000	.0000	.0000	.0600
Deputy City Treasurer	18	APA	.0000	.0000	.0000	.0000	.1800
Financial Assistant I	11A	GREIU	.0000	.0000	.0000	.0000	1.3000
<i>Subtotal Treasurer - Water Fund</i>			.0000	.0000	.0000	.0000	2.9200
TREASURER'S OFFICE - REFUSE FUND							
Accounts Adjustment Coordinator	17A	GREIU	.0000	.0000	.0000	.0000	.0600
Administrative Analyst I - Accounting	11	APA	.0000	.0000	.0000	.0000	.0500
Business Office Representative	16AH	GREIU	.0000	.0000	.0000	.0000	.0600
Cashier I	8A	GREIU	.0000	.0000	.0000	.0000	.1200
Cashier I I	11A	GREIU	.0000	.0000	.0000	.0000	.1200
City Treasurer		APPOINT	.0000	.0000	.0000	.0000	.0100
Deputy City Treasurer	18	APA	.0000	.0000	.0000	.0000	.0300
Financial Assistant I	11A	GREIU	.0000	.0000	.0000	.0000	.0600
<i>Subtotal Treasurer - Refuse Fund</i>			.0000	.0000	.0000	.0000	.5100
TOTAL TREASURY DEPARTMENT			18.0000	18.0000	18.0000	.0000	18.0000
COMPTROLLER'S DEPARTMENT (F650)							
GENERAL OPERATING FUND							
Accountant I	21A	GREIU	2.0000	2.0000	3.0000	1.0000	3.0000

APPENDIX C							
Group / Department		Bargaining Unit	FY14 Authorized	FY15 Authorized	FY2016 REQUEST	Change from 2015	FY2016 FTE
Org / Fund							
Position Titles	Range						
Accounts Payable Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Secretary	5U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
City Comptroller		ELECTED	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Comptroller	22	APA	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	2.0000	2.0000	2.0000	.0000	2.0000
Financial Analyst II	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Systems Administrator	17	APA	2.0000	1.0000	2.0000	1.0000	2.0000
Financial Systems Analyst	13	APA	1.0000	1.0000	1.0000	.0000	1.0000
Information Systems Coordinator	15	APA	.0000	1.0000	.0000	(1.0000)	.0000
Internal Auditor I I	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Payroll Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
TOTAL COMPTROLLER'S DEPARTMENT			16.0000	16.0000	17.0000	1.0000	17.0000
RETIREMENT OFFICE - Not Budgeted							
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
Executive Director Pension Systems	22U	PENSION	1.0000	1.0000	1.0000	.0000	1.0000
Retirement Services Specialist	13	APA	1.0000	1.0000	1.0000	.0000	1.0000
Retirement Systems Assistant	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
TOTAL RETIREMENT OFFICE			4.0000	4.0000	4.0000	.0000	4.0000
TOTAL AUTHORIZED ROSTER FOR FY2016			1,493.0000	1,503.0000	1,548.0000	45.0000	1,485.7500

APPENDIX D - GLOSSARY

A

AAA

Area Agency on Aging - The local chapter of a statewide organization providing direct services to senior citizens.

ABATED ASSESSMENTS

A complete or partial cancellation of a tax imposed by a governmental unit.

ACCRUAL BASIS OF ACCOUNTING

Method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

ACSET

Area Community Services Employment Trainng - A local public service non-profit agency dedicated to the administration of Federal/State employment and low income programs within the Kent County area.

ADA

Americans with Disabilities Act

AD VALOREM

A direct tax determined according to the appraised value of property. Counties, school districts, municipalities, and special tax districts are typically authorized by law to levy ad valorem tax on property.

APPROPRIATION

The legal authorization granted by the City Commission to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and the time it may be expended.

ASSESSED VALUATION

A percent of appraisal value assigned to real estate and certain personal property for use as a basis for levying property taxes.

B

BOND

Most often, a written promise to pay a specified sum of money at a specified date or dates in the future, together with periodic interest payments at a specified rate.

BUDGET ORDINANCE

The formal legislative enactment by the City Commission that establishes a fiscal plan and the authority to expend funds.

C

CAPITAL IMPROVEMENT FUNDS

Funds established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and Trust Funds).

CAPITAL EXPENDITURE

Expenditures on durable items (fixed assets) with a long-term lifespan.

CDBG

Community Development Block Grant

COST ALLOCATION

A method of distributing indirect City costs incurred in the General Operating Fund to other departments that benefit from the services rendered by the General Fund.

CSO

Combined Sewer Overflow, the project name for the separation of sewage and stormwater flow systems present in older parts of the City. Although divided within these older pipes these would overflow the dividers during major rain events.

APPENDIX D - GLOSSARY

D

DASH

Downtown Area Shuttle. Provides service to parking lots on the west side and south side of downtown.

DEBT SERVICE FUNDS

Funds to account for the accumulating of resources for, and the payment of general long-term debt principal and interest. See the Fund Summaries section for more information.

DEFICIT

The excess of a fund's liabilities over its assets and/or the excess of expenditures over revenues during an accounting period.

DEPARTMENT

A major unit of organization in the City comprised of subunits named divisions or bureaus and responsible for the provision of a specific package of services.

DEPRECIATION

The portion of the cost of a fixed asset charged as an expense over a given time period to account for its assumed physical and functional obsolescence.

DID

Downtown Improvement District - A special assessment district within the downtown business area.

DNR

Departmental of Natural Resources

E

EEO

Equal Employment Oppportunity

EMT

Emergency Medical Technician

ENCUMBRANCE

Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures to result if the financial commitment is ultimately completed.

ENTERPRISE FUNDS

Funds to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. See the "Fund Summaries" section for more information.

F

FASB

Financial Accounting Standards Board

FISCAL PLAN

A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Usually the term indicates a financial plan for a single fiscal year.

FISCAL YEAR

A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FUNCTIONAL GROUP

In 2007 the City's organizational chart was reorganized to consolidate departments into eight work groups aligned around common missions and customers. These "Functional Groups" replace the former Service Groups, and include Public Safety, Human Resources, Public Works, Neighborhood

APPENDIX D - GLOSSARY

Services, Internal Services, Planning & Economic Development, Enterprise Systems and Fiscal Services.

FUND

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE

The difference between assets and liabilities of a fund.

FUND TYPE

Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

FY

Fiscal Year

G

GASB

Governmental Accounting Standards Board

GENERAL OPERATING FUND (GENERAL FUND) (GOF)

A fund to account for all resources not otherwise devoted to specific activities and which finances many of the basic municipal functions. See the "Funds Summaries" section for more information.

GAAP - GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GFOA

Government Finance Officers of America

GIS

Geographical Information System, a computerized mapping of an area.

GOVERNMENTAL FUNDS

This includes the general, special revenue, debt service and capital project funds. They are accounted for on a financial flow basis, measuring available spendable resources and changes in net current assets.

GRETS

Grand Rapids Environs Transportation Study - Regional motor vehicle planning agency for the metropolitan Grand Rapids Area.

H

HEADLEE AMENDMENT

A voted State of Michigan amendment limiting the dollar growth of property tax collections for existing properties to the rate of inflation. That growth limit once calculated is accomplished by reducing millage rates accordingly.

HOMESTEAD, i.e., MICHIGAN HOMESTEAD EXEMPTION

(Principal Residence Exemption)

An exemption from a portion of local school operating taxes for Homestead Property in Michigan. To qualify, a citizen must own and occupy the property for which an exemption is being sought. "Owning" means the legal title to the homestead is held by the claimant; "occupying" means it is the claimant's principal residence and the residence listed on the claimant's driver license and/or voter registration.

HRD

Human Resources Department

HUD

U. S. Department of Housing and Urban Development

APPENDIX D - GLOSSARY

I

IBNR

Incurred but not reported - Medical claims incurred for general health services received by City employees but not yet reported to the insurance carrier.

INDICATOR

A measurable statement about the end result that a service is expected to accomplish in a given period of time.

IFT – INDUSTRIAL FACILITY TAX

In lieu of Ad Valorem Taxes, an eligible facility will pay an industrial facilities or commercial facilities tax at a lower rate, to encourage restoration or replacement of obsolete facilities and to attract new facilities to the area.

IT - INFORMATION TECHNOLOGY

Formerly known as Management Information System (MIS).

INFRASTRUCTURE

Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and the responsibility of the governmental unit.

INTERNAL SERVICE FUNDS

Funds to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis. See the Fund Summaries section for more information.

ITP - INTERURBAN TRANSIT PARTNERSHIP

An organization providing bus service to the community. Formerly Grand Rapids Area Transit Authority (GRATA).

J

JTPA

Job Training Partnership Act

M

MDOT

Michigan Department of Transportation

MILL

One one-thousandth of a dollar.

MILLAGE

Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MODIFIED ACCRUAL

Revenue is recognized when measurable and available and expenditures are recognized when the liability is liquidated.

M/WBE

Minority or Women's Business Enterprise

N

N/A

Not Applicable

NBIP

Neighborhood Business Improvement Program

NET INCOME

Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

NEZ – Neighborhood Enterprise Zone

Areas of the City where property taxes are abated for rehabilitation of an existing property and new construction. NEZs are aimed at promoting home ownership and investment where the greatest impact would occur and

APPENDIX D - GLOSSARY

where such improvements may trigger additional investment in adjacent neighborhoods..

NPDES

National Pollutant Discharge Elimination System.

NTU's

Nephelometric Turbidity Units - A standardized measure of water clarity as determined using a nephelometric turbidimeter.

O

OPERATING INCOME

The excess of operating revenues over operating expenses.

OPERATIONAL THEME

Themes that describe the ideal manner in which the City services are provided.

OUTCOME

A broad statement that generally describes the desired result for the service provided.

P

PERMANENT FUNDS

Permanent Funds are used "to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs."

PRINCIPAL RESIDENCE EXEMPTION

See Homestead.

PROGRAM BUDGET

A budget which allocates money to the functions or activities of the City rather than to specific items of cost; major section of the Program.

PROGRESS REPORT

An annual report provided by departments indicating the achievement of their specific service or operational outcomes.

PROPRIETARY FUNDS

These include the enterprise and internal service funds. They are accounted for in a manner similar to businesses, measuring costs for services and including total assets and liabilities.

R

RELATIVE TAX EFFORT (RTE)

The amount of tax (property, income a local jurisdiction's (City, township, etc.) levies against its population compared to the amounts levied by all jurisdictions. A RTE of one (1) indicates an average rate of taxation. A RTE of 1.4 would indicate a rate 40% over average.

RENAISSANCE ZONES

Areas within the City that are free of City and State property and income taxes. This program is designed to promote economic development.

RESOURCES

Cash and other assets that, in the normal course of operations, will become cash.

RETAINED EARNINGS

An equity account reflecting the accumulated earnings of an enterprise.

REVENUE BONDS

Bonds payable from a specified source of revenue which does not represent a pledge of the full faith and credit of an issuer. These bonds are ordinarily backed by a pledge of revenues from the operation of the project which the bonds finance or other special assessments or excise taxes.

APPENDIX D - GLOSSARY

S

SERVICE THEME

Themes that describe general outcomes of services and programs provided to the various sectors of the community.

SEV

State Equalized Value, the market value assigned to real or personal property through an assessment process for property tax calculation. (See also Taxable Value).

SERVICE GROUP

see Functional Area.

SERVICE PACKAGE

Prioritized budget requests submitted by department directors linked directly to a service or operational theme and an outcome that produced a result in support of that theme. (Formerly called Decision Package and Proposal for Results).

SPECIAL REVENUE FUNDS

To account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditure for specified purposes. See the Fund Services section for more information.

SUSTAINABILITY PLAN

A planning and performance measurement process that is inclusive of all City services which measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality.

T

TAX INCREMENT

The excess taxes generated after taking into account the historic yield.

TAX REVERTED PROPERTIES

Property that has escheated to the State of Michigan for non-payment of taxes.

TAXABLE VALUE

The assessed value assigned to "homestead" real property for property tax calculation with increases in any one year limited to an inflation index. (See also SEV).

THM

Trihalomethane - Chemical by-products formed when natural organic substances react with chlorine.

TIFA

Tax Increment Financing Authority - An "authority" created to support a specified geographical area financed by property taxes from new or improved facilities within that area.

TRANSFORMATION FUND

A fund developed for managing the incremental increase in Income Tax receipts authorized in a ballot measure on May 4, 2010. The tax increase from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents became effective on July 1, 2010 and sunsets on June 30, 2015.

U

USER FEES

Charges of a voluntary nature paid by persons receiving a service in exchange for the fee (such as recreation activities or water sales).

W

WEB PROCURE

The City's internet-based procurement system which is the second module implemented and in use as part of the Cogsdale Financial Management System.

APPENDIX E

CITY DEBT

Statutory and Constitutional Debt Provisions

Section 21 of Article VII of the State Constitution establishes the authority, subject to statutory and constitutional limitations, for municipalities to incur debt for public purposes:

“The legislature shall provide by general laws for the incorporation of cities and villages. Such laws shall limit their rate of ad valorem property taxation for municipal purposes, and restrict the powers of cities and villages to borrow money and contract debts. Each city and village is granted power to levy other taxes for public purposes, subject to limitations and prohibitions provided by this constitution or by law.”

In accordance with the foregoing authority granted to the State Legislature, the Home Rule City Act limits the amount of debt a city may have outstanding at any time. Section 4(a) of this Act provides:

“... the net indebtedness incurred for all public purpose may be as much as but shall not exceed the greater of the following:

(a) Ten percent of the assessed value of all real and personal property in the city.

(b) Fifteen percent of the assessed value of all the real and personal property in the city if that portion of the total amount of indebtedness incurred which exceeds 10% is or has been used solely for the construction or renovation of hospital facilities.”

Significant exceptions to the debt limitation are permitted by the Home Rule City Act for certain types of indebtedness which include: special assessment bonds and State transportation fund Act 175 bonds (formerly, motor vehicle highway fund bonds), even though they are a general obligation of the City; revenue bonds payable from revenues only, whether secured by a mortgage or not; bonds issued or contract obligations or assessments incurred to comply with an order of the Water Resources Commission of the State or a court of competent jurisdiction, and obligations incurred for water supply, sewage, drainage or refuse disposal or resource recovery projects necessary to protect the public health by abating pollution.

Grand Rapids Municipal Bond Ratings

The City's financial status is typically reviewed by nationally recognized municipal bond rating agencies at least annually. The City's most recent sanitary sewer system revenue bonds were issued in October, 2014 and received ratings of Aa1 from Moody's and AA+ from Standard & Poor's. The water supply system received ratings of Aa2 from Moody's and AA from Standard & Poor's for its most recent issue in February, 2015. The City's most recent limited tax general obligation (LTGO) bonds were issued in June, 2012 and received ratings of Aa2 from Moody's and AA from Standard & Poor's. In May, 2014, Standard & Poor's affirmed the City's LTGO bond rating as AA, stable.

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Total Annual Principal and Interest Requirements

Fiscal Year	Utility Revenue Bonds	Vital Streets Income Tax-Funded Debt	Internal Service Fund Bonds	Authority Bonds	Capital Improvement Bonds	Other Indebtedness	Total Requirements	Per Capita Debt Service Payments
2016	\$ 36,340,714	\$ 226,100	\$ 663,436	\$ 16,089,404	\$ 1,443,604	\$ 2,240,238	\$ 57,003,496	\$ 303.15
2017	36,451,448	226,100	298,445	16,532,713	1,442,119	1,724,832	56,675,657	301.40
2018	36,521,393	17,113,050	225,088	16,599,468	1,451,514	1,664,462	73,574,974	391.27
2019	31,019,444	-	218,549	14,434,316	1,265,008	880,402	47,817,719	254.30
2020	31,027,305	-	155,035	14,428,528	1,269,021	855,620	47,735,510	253.86
2021	27,123,207	-	5,810	14,413,535	1,154,912	855,588	43,553,052	231.62
2022	28,547,778	-	5,653	12,416,731	1,149,034	541,522	42,660,718	226.87
2023	28,554,306	-	5,472	12,018,318	1,162,961	538,356	42,279,413	224.84
2024	28,580,945	-	5,305	11,066,015	1,160,675	539,916	41,352,855	219.92
2025	28,573,073	-	-	5,829,826	1,166,504	321,271	35,890,674	190.87
2026	28,602,661	-	-	5,819,087	1,168,678	319,446	35,909,872	190.97
2027	28,620,941	-	-	5,811,142	1,168,402	316,297	35,916,781	191.01
2028	28,622,182	-	-	5,809,275	1,170,654	311,796	35,913,907	190.99
2029	23,628,852	-	-	5,807,973	151,481	311,996	29,900,302	159.01
2030	22,312,316	-	-	3,060,186	147,159	308,012	25,827,673	137.35
2031	22,310,460	-	-	2,262,934	-	309,589	24,882,983	132.33
2032	22,333,810	-	-	2,263,320	-	310,475	24,907,606	132.46
2033	21,844,367	-	-	1,123,827	-	210,812	23,179,006	123.27
2034	23,004,643	-	-	1,125,507	-	305,750	24,435,900	129.95
2035	20,333,467	-	-	1,123,747	-	310,338	21,767,552	115.76
2036	12,642,867	-	-	1,130,480	-	-	13,773,347	73.25
2037	12,645,817	-	-	717,441	-	-	13,363,258	71.07
2038	12,013,818	-	-	284,310	-	-	12,298,128	65.40
2039	9,238,423	-	-	284,836	-	-	9,523,259	50.64
2040	7,273,696	-	-	285,005	-	-	7,558,701	40.20
2041	7,272,636	-	-	-	-	-	7,272,636	38.68
2042	3,054,450	-	-	-	-	-	3,054,450	16.24
2043	887,750	-	-	-	-	-	887,750	4.72
2044	892,500	-	-	-	-	-	892,500	4.75
TOTAL	\$ 620,275,269	\$ 17,565,250	\$ 1,582,793	\$ 170,737,922	\$ 16,471,726	\$ 13,176,718	\$ 839,809,679	\$ 4,466.12

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Annual Principal and Interest Requirements

Sanitary Sewer System, Water Supply System, SSS/WSS Junior Lien, and Grand Valley Regional Biosolids Authority Revenue Bonds

Fiscal Year	Sanitary Sewer System Senior Lien Bonds		Grand Valley RBA Sanitary Sewer System Junior Lien Bonds		Michigan Revolving Fund Sewer & Water System Junior Lien Bonds		Water Supply System Senior Lien Bonds		Total Requirements
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2016	\$ 7,143,209	\$ 12,425,911	\$ 989,728	\$ 328,395	\$ 1,032,840	\$ 810,022	\$ 9,515,000	4,095,609	\$ 36,340,714
2017	7,290,000	12,100,420	1,011,792	307,822	1,059,012	790,217	10,040,000	3,852,184	36,451,448
2018	7,405,000	11,793,683	1,037,008	286,781	1,475,185	759,352	10,375,000	3,389,384	36,521,393
2019	7,775,000	11,432,708	1,055,920	265,217	1,511,358	722,857	5,355,000	2,901,384	31,019,444
2020	8,150,000	11,044,533	1,077,984	243,210	1,541,358	685,536	5,620,000	2,664,684	31,027,305
2021	8,510,000	10,634,433	1,103,200	220,735	1,572,531	647,450	2,020,000	2,414,859	27,123,207
2022	10,345,000	10,211,933	1,122,112	197,737	1,623,704	608,484	2,120,000	2,318,809	28,547,778
2023	10,860,000	9,681,945	1,147,328	174,296	1,674,877	568,240	2,230,000	2,217,621	28,554,306
2024	11,405,000	9,144,345	1,172,544	150,307	1,716,049	526,828	2,355,000	2,110,871	28,580,945
2025	11,970,000	8,578,095	1,194,608	125,771	1,747,222	484,387	2,475,000	1,997,990	28,573,073
2026	12,575,000	7,983,320	1,219,824	100,766	1,793,395	441,166	2,610,000	1,879,190	28,602,661
2027	13,210,000	7,357,786	1,248,192	75,213	1,839,568	396,692	2,740,000	1,753,490	28,620,941
2028	13,810,000	6,752,255	1,273,408	49,033	1,874,568	351,328	2,890,000	1,621,590	28,622,182
2029	9,740,000	6,117,380	1,298,624	22,306	1,925,741	304,911	2,740,000	1,479,890	23,628,852
2030	10,205,000	5,660,209	-	-	1,971,914	257,304	2,875,000	1,342,890	22,312,316
2031	10,685,000	5,180,992	-	-	2,018,086	208,442	3,020,000	1,197,940	22,310,460
2032	11,200,000	4,679,080	-	-	2,075,560	158,490	3,175,000	1,045,680	22,333,810
2033	11,765,000	4,122,008	-	-	1,628,946	107,808	3,335,000	885,605	21,844,367
2034	13,975,000	3,536,790	-	-	1,207,778	67,610	3,500,000	717,465	23,004,643
2035	12,410,000	2,841,211	-	-	820,000	41,251	3,680,000	541,005	20,333,467
2036	7,815,000	2,224,022	-	-	610,000	23,375	1,615,000	355,470	12,642,867
2037	8,195,000	1,844,837	-	-	630,000	7,875	1,695,000	273,105	12,645,817
2038	8,595,000	1,447,158	-	-	-	-	1,785,000	186,660	12,013,818
2039	6,220,000	1,047,798	-	-	-	-	1,875,000	95,625	9,238,423
2040	6,495,000	778,696	-	-	-	-	-	-	7,273,696
2041	6,775,000	497,636	-	-	-	-	-	-	7,272,636
2042	2,850,000	204,450	-	-	-	-	-	-	3,054,450
2043	805,000	82,750	-	-	-	-	-	-	887,750
2044	850,000	42,500	-	-	-	-	-	-	892,500
TOTAL	\$ 259,028,209	\$ 169,448,884	\$ 15,952,272	\$ 2,547,588	\$ 33,349,692	\$ 8,969,624	\$ 89,640,000	\$ 41,339,000	\$ 620,275,269

Note 1: In FY2012 through FY2015, the City's Water and Sewer Systems issued ten series of junior lien bonds via the Michigan Finance Authority as part of the State's Revolving Loan Fund. Interest rates range from 2.0% to 2.5% for maximum terms of 20 years. Principal amounts included here are based on actual bond proceeds withdrawn or the maximum amounts of bond proceeds available for the projects. In the latter case, the amounts listed here don't include federally subsidized principal forgiveness, if any. Final debt service schedules for these junior lien bonds are established when the projects are completed or when the maximum available bond proceeds have been expended.

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Annual Principal and Interest Requirements

Vital Streets Capital Improvement Debt

Fiscal Year	Vital Streets Capital Fund				Total Requirements
	Capital Improvement Bond		Capital Improvement Bonds		
	Series 2014		Series 2015		
	Principal	Interest	Principal	Interest	
2016	\$ -	\$ 226,100	\$ -	\$ -	\$ 226,100
2017	-	226,100	-	-	226,100
2018	17,000,000	113,050	-	-	17,113,050
2019	-	-	-	-	-
2020	-	-	-	-	-
2021	-	-	-	-	-
TOTAL	\$ 17,000,000	\$ 565,250	\$ -	\$ -	\$ 17,565,250

Note 1: \$15 million of new debt, to mature in FY2021, is expected to be issued by December, 2015

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Internal Service Fund

Fiscal Year	Motor Equipment System - Fleet Management				Total Requirements		
	IPA Series 2002A		CIB Series 2013				
	Principal	Interest	Principal	Interest	Principal	Interest	Combined
2016	\$ 61,700	\$ 5,556	\$ 563,810	\$ 32,370	\$ 625,510	\$ 37,926	\$ 663,436
2017	64,381	2,835	210,395	20,834	274,776	23,669	298,445
2018	-	-	210,526	14,562	210,526	14,562	225,088
2019	-	-	210,257	8,292	210,257	8,292	218,549
2020	-	-	152,143	2,892	152,143	2,892	155,035
2021	-	-	5,263	547	5,263	547	5,810
2022	-	-	5,263	390	5,263	390	5,653
2023	-	-	5,238	234	5,238	234	5,472
2024	-	-	5,227	78	5,227	78	5,305
TOTAL	\$ 126,081	\$ 8,391	\$ 1,368,122	\$ 80,199	\$ 1,494,203	\$ 88,590	\$ 1,582,793

APPENDIX E
DEBT SERVICE REQUIREMENTS TO MATURITY
Annual Principal and Interest Requirements
Authority Bonds - page 1 of 4

Fiscal Year	Downtown Development Authority		Grand Rapids Building Authority							
	Van Andel Arena		Public Library		1 North Division		1 North Division		Cherry/Commerce Ramp	
	Series 1994 Bonds		Series 1998 Bonds		Series 2002A Bonds		Series 2004 Bonds		Series 2006 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2016	\$ 857,487	\$ 3,137,513	\$ 1,705,000	\$ 285,250	\$ 685,000	\$ 692,876	\$ 660,000	\$ 741,668	\$ 180,000	\$ 256,036
2017	789,572	3,205,428	1,920,000	200,000	720,000	654,238	695,000	707,445	185,000	248,274
2018	734,601	3,260,399	2,080,000	104,000	765,000	613,401	730,000	670,743	195,000	240,211
2019	144,554	700,446	-	-	805,000	570,226	770,000	629,625	200,000	232,311
2020	-	-	-	-	855,000	524,576	810,000	584,200	210,000	224,112
2021	-	-	-	-	900,000	476,313	855,000	536,331	215,000	215,611
2022	-	-	-	-	950,000	428,407	905,000	485,731	225,000	206,699
2023	-	-	-	-	995,000	380,375	960,000	432,113	235,000	197,239
2024	-	-	-	-	1,045,000	329,375	1,015,000	375,331	245,000	187,309
2025	-	-	-	-	1,095,000	275,875	1,075,000	315,244	255,000	176,934
2026	-	-	-	-	1,155,000	219,625	1,135,000	251,706	265,000	166,078
2027	-	-	-	-	1,210,000	160,500	1,200,000	184,575	275,000	154,737
2028	-	-	-	-	1,270,000	98,500	1,270,000	113,563	290,000	142,800
2029	-	-	-	-	1,335,000	33,375	1,340,000	38,522	300,000	130,262
2030	-	-	-	-	-	-	-	-	315,000	117,194
2031	-	-	-	-	-	-	-	-	325,000	103,594
2032	-	-	-	-	-	-	-	-	340,000	89,462
2033	-	-	-	-	-	-	-	-	355,000	74,694
2034	-	-	-	-	-	-	-	-	370,000	59,288
2035	-	-	-	-	-	-	-	-	385,000	43,244
2036	-	-	-	-	-	-	-	-	405,000	26,456
2037	-	-	-	-	-	-	-	-	420,000	8,925
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
TOTAL	\$ 2,526,213	\$ 10,303,787	\$ 5,705,000	\$ 589,250	\$ 13,785,000	\$ 5,457,660	\$ 13,420,000	\$ 6,066,797	\$ 6,190,000	\$ 3,301,470

APPENDIX E
DEBT SERVICE REQUIREMENTS TO MATURITY
Annual Principal and Interest Requirements
Authority Bonds - page 2 of 4

Fiscal Year	Grand Rapids Building Authority				Downtown Development Authority		Grand Rapids Building Authority			
	Weston/Commerce Ramp		Police Facs/CARC I Refunding		Van Andel Arena Partial Refunding		Recovery Zone Econ Dev 415 Franklin/1120 Monroe		Federally Taxable 415 Franklin/1120 Monroe	
	Series 2008 Bonds		Series 2009 Bonds		Series 2009 Bonds		Series 2010A Bonds		Series 2010B Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2016	\$ 365,000	\$ 441,163	\$ 1,710,000	\$ 414,125	\$ -	\$ 1,484,525	\$ -	\$ 63,278	\$ 85,000	\$ 141,665
2017	380,000	424,856	1,770,000	353,225	330,000	1,484,525	-	63,278	90,000	138,311
2018	395,000	406,925	1,835,000	287,844	345,000	1,471,325	-	63,278	95,000	134,281
2019	415,000	387,169	1,905,000	217,719	3,510,000	1,456,663	-	63,278	100,000	129,646
2020	435,000	365,647	1,850,000	137,500	4,530,000	1,281,163	-	63,278	100,000	124,696
2021	460,000	342,425	1,950,000	46,500	4,775,000	1,032,013	-	63,278	110,000	119,391
2022	480,000	317,150	-	-	5,015,000	793,263	-	63,278	115,000	113,309
2023	510,000	289,606	-	-	5,265,000	542,513	-	63,278	120,000	106,611
2024	540,000	259,738	-	-	4,660,000	256,275	-	63,278	125,000	99,629
2025	570,000	227,113	-	-	-	-	-	63,278	135,000	92,219
2026	605,000	191,863	-	-	-	-	-	63,278	140,000	84,381
2027	640,000	154,513	-	-	-	-	-	63,278	150,000	75,644
2028	680,000	114,063	-	-	-	-	-	63,278	160,000	65,832
2029	720,000	70,313	-	-	-	-	-	63,278	170,000	55,388
2030	765,000	23,906	-	-	-	-	-	63,278	180,000	44,310
2031	-	-	-	-	-	-	-	63,278	190,000	32,600
2032	-	-	-	-	-	-	-	63,278	205,000	20,098
2033	-	-	-	-	-	-	-	63,278	215,000	6,805
2034	-	-	-	-	-	-	225,000	59,256	-	-
2035	-	-	-	-	-	-	235,000	51,033	-	-
2036	-	-	-	-	-	-	245,000	42,453	-	-
2037	-	-	-	-	-	-	255,000	33,516	-	-
2038	-	-	-	-	-	-	260,000	24,310	-	-
2039	-	-	-	-	-	-	270,000	14,836	-	-
2040	-	-	-	-	-	-	280,000	5,005	-	-
TOTAL	\$ 7,960,000	\$ 4,016,447	\$ 11,020,000	\$ 1,456,913	\$ 28,430,000	\$ 9,802,263	\$ 1,770,000	\$ 1,369,404	\$ 2,485,000	\$ 1,584,812

APPENDIX E
DEBT SERVICE REQUIREMENTS TO MATURITY
Annual Principal and Interest Requirements
Authority Bonds - page 3 of 4

Fiscal Year	Grand Rapids Building Authority						Brownfield Redevelopment Authority			
	Recovery Zone Econ Dev The Gallery on Fulton Ramp Series 2010C Bonds		Ottawa/Fulton Ramp Series 2011 Refunding Bonds		Monroe Center II Ramp Series 2011 Refunding Bonds		Community Archives II Series 2011 Refunding Bonds		Ionia Ave Reconstruction South of Wealthy Series 2012 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2016	\$ 235,000	\$ 178,670	\$ 370,000	\$ 96,870	\$ 75,000	\$ 418,505	\$ 165,000	\$ 74,725	\$ 100,000	\$ 74,563
2017	240,000	175,075	380,000	85,241	75,000	416,634	165,000	69,775	105,000	72,562
2018	245,000	170,837	390,000	71,248	80,000	414,402	175,000	63,800	105,000	70,463
2019	250,000	165,796	430,000	53,163	85,000	411,512	185,000	56,125	110,000	68,362
2020	255,000	160,136	430,000	32,665	90,000	408,035	355,000	43,950	110,000	65,063
2021	260,000	154,115	450,000	11,060	90,000	404,340	365,000	27,725	115,000	61,762
2022	265,000	147,325	-	-	570,000	388,250	390,000	9,750	120,000	58,313
2023	275,000	139,826	-	-	600,000	359,000	-	-	125,000	53,512
2024	280,000	132,118	-	-	630,000	328,250	-	-	130,000	48,513
2025	290,000	124,202	-	-	660,000	296,000	-	-	135,000	43,962
2026	295,000	115,794	-	-	695,000	262,125	-	-	135,000	39,238
2027	305,000	106,884	-	-	730,000	226,500	-	-	140,000	34,512
2028	315,000	97,677	-	-	765,000	189,125	-	-	145,000	29,438
2029	325,000	87,905	-	-	810,000	149,750	-	-	155,000	24,181
2030	335,000	77,560	-	-	850,000	110,375	-	-	160,000	18,563
2031	345,000	66,901	-	-	890,000	69,000	-	-	165,000	12,562
2032	355,000	55,733	-	-	935,000	23,375	-	-	170,000	6,375
2033	365,000	44,051	-	-	-	-	-	-	-	-
2034	380,000	31,963	-	-	-	-	-	-	-	-
2035	390,000	19,470	-	-	-	-	-	-	-	-
2036	405,000	6,571	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
TOTAL	\$ 6,410,000	\$ 2,258,609	\$ 2,450,000	\$ 350,247	\$ 8,630,000	\$ 4,875,178	\$ 1,800,000	\$ 345,850	\$ 2,225,000	\$ 781,944

APPENDIX E
DEBT SERVICE REQUIREMENTS TO MATURITY
Annual Principal and Interest Requirements
Authority Bonds - page 4 of 4

Fiscal Year	Brownfield Redevelopment Authority Front Ave Reconstruction South of Leonard		City / County Joint Building Authority DeVos Place Series 2013B		Total Authority Bond Requirements		
	2012 Installment Purchase Principal	Interest	Refunding Bonds Principal	Interest	Principal	Interest	Combined
2016	\$ 53,000	\$ 8,837	\$ 255,000	\$ 78,650	\$ 7,500,487	\$ 8,588,917	\$ 16,089,404
2017	53,000	7,724	255,000	73,550	8,152,572	8,380,141	16,532,713
2018	53,000	6,611	260,000	67,100	8,482,601	8,116,867	16,599,468
2019	53,000	5,498	265,000	59,225	9,227,554	5,206,762	14,434,316
2020	53,000	4,384	275,000	51,125	10,358,000	4,070,528	14,428,528
2021	53,000	3,272	280,000	41,400	10,878,000	3,535,535	14,413,535
2022	53,000	2,158	285,000	30,100	9,373,000	3,043,731	12,416,731
2023	49,800	1,046	300,000	18,400	9,434,800	2,583,518	12,018,318
2024	-	-	310,000	6,200	8,980,000	2,086,015	11,066,015
2025	-	-	-	-	4,215,000	1,614,826	5,829,826
2026	-	-	-	-	4,425,000	1,394,087	5,819,087
2027	-	-	-	-	4,650,000	1,161,142	5,811,142
2028	-	-	-	-	4,895,000	914,275	5,809,275
2029	-	-	-	-	5,155,000	652,973	5,807,973
2030	-	-	-	-	2,605,000	455,186	3,060,186
2031	-	-	-	-	1,915,000	347,934	2,262,934
2032	-	-	-	-	2,005,000	258,320	2,263,320
2033	-	-	-	-	935,000	188,827	1,123,827
2034	-	-	-	-	975,000	150,507	1,125,507
2035	-	-	-	-	1,010,000	113,747	1,123,747
2036	-	-	-	-	1,055,000	75,480	1,130,480
2037	-	-	-	-	675,000	42,441	717,441
2038	-	-	-	-	260,000	24,310	284,310
2039	-	-	-	-	270,000	14,836	284,836
2040	-	-	-	-	280,000	5,005	285,005
TOTAL	\$ 420,800	\$ 39,530	\$ 2,485,000	\$ 425,750	\$ 117,712,013	\$ 53,025,909	\$ 170,737,922

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Capital Improvement Bonds - page 1 of 2

Fiscal Year	Capital Improvement Bonds (CIB) Series 2007			
	Public Museum Cap'l Repairs, Cemetery Wall & Utility Conduits		Streets Capital Repairs	
	Principal	Interest	Principal	Interest
2016	\$ 270,000	\$ 110,140	\$ 455,000	\$ 371,370
2017	285,000	99,040	470,000	352,870
2018	300,000	85,840	495,000	331,095
2019	130,000	75,090	520,000	305,720
2020	135,000	68,465	545,000	279,095
2021	140,000	62,220	570,000	253,785
2022	145,000	55,725	595,000	227,225
2023	155,000	48,225	630,000	196,600
2024	160,000	40,550	660,000	165,175
2025	170,000	32,500	690,000	132,250
2026	180,000	23,750	730,000	96,750
2027	190,000	14,500	765,000	59,375
2028	195,000	4,875	805,000	20,125
2029	-	-	-	-
2030	-	-	-	-
TOTAL	\$ 2,455,000	\$ 720,920	\$ 7,930,000	\$ 2,791,435

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Capital Improvement Bonds - page 2 of 2

Capital Improvement Bond Series 2013									
Fiscal Year	Capital Reserve Fund Various Capital Repairs		General Fund - Fire Dept Fire Equipment		Property Management Fd Acquire 201 Market SW		Total Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Combined
2016	\$ 105,714	\$ 38,483	\$ 45,306	\$ 6,810	\$ 25,170	\$ 15,611	\$ 901,190	\$ 542,414	\$ 1,443,604
2017	107,763	35,303	46,184	5,447	25,658	14,854	934,605	507,514	1,442,119
2018	110,526	32,051	52,632	3,975	26,316	14,079	984,474	467,040	1,451,514
2019	112,821	28,722	51,282	2,427	25,641	13,305	839,744	425,264	1,265,008
2020	116,643	25,303	55,786	831	30,428	12,470	882,857	386,164	1,269,021
2021	63,158	22,624	-	-	31,579	11,546	804,737	350,175	1,154,912
2022	63,158	20,742	-	-	31,579	10,605	834,737	314,297	1,149,034
2023	68,095	18,786	-	-	36,667	9,588	889,762	273,199	1,162,961
2024	73,182	16,681	-	-	36,591	8,496	929,773	230,902	1,160,675
2025	78,261	14,425	-	-	41,739	7,329	980,000	186,504	1,166,504
2026	78,261	12,093	-	-	41,739	6,085	1,030,000	138,678	1,168,678
2027	85,000	9,660	-	-	40,000	4,867	1,080,000	88,402	1,168,402
2028	90,000	7,053	-	-	45,000	3,601	1,135,000	35,654	1,170,654
2029	95,000	4,296	-	-	50,000	2,185	145,000	6,481	151,481
2030	96,666	1,440	-	-	48,333	720	144,999	2,160	147,159
TOTAL	\$ 1,344,248	\$ 287,662	\$ 251,190	\$ 19,490	\$ 536,440	\$ 135,341	\$ 12,516,878	\$ 3,954,848	\$ 16,471,726

APPENDIX E
DEBT SERVICE REQUIREMENTS TO MATURITY
Annual Principal and Interest Requirements
Other Indebtedness

Fiscal Year	Kent County Drain Commission Contracts Payable								Grand Rapids LTGO Fire Trucks/Equipmt IPA 2002A & IPA 2008		Grand Rapids LTGO Lake Michigan Filtration Plant Imprvmnts Series 2014 Bonds		Total Requirements		
	Silver Creek Refunding Bonds Series 2003 Bonds		Grand River Floodwalls Refunding Bonds Series 2008 Bonds		Shawmut Drain Series 2013 Bonds		Grand River Floodwalls Series 2014 Bonds		Principal	Interest	Principal	Interest	Principal	Interest	Combined
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest							
2016	\$ 297,256	\$ 6,317	\$ 885,000	\$ 127,825	\$ 96,424	\$ 3,576	\$ 180,000	\$ 155,146	\$ 253,300	\$ 13,949	\$ 178,504	\$ 42,941	\$ 1,890,484	\$ 349,754	\$ 2,240,238
2017	-	-	930,000	93,738	97,523	2,477	170,000	151,646	55,619	2,443	183,037	38,349	1,436,179	288,653	1,724,832
2018	-	-	970,000	55,738	98,635	1,365	170,000	147,396	-	-	187,687	33,641	1,426,322	238,140	1,664,462
2019	-	-	285,000	30,638	21,109	241	180,000	142,147	-	-	192,454	28,813	678,563	201,839	880,402
2020	-	-	295,000	18,669	-	-	185,000	135,746	-	-	197,342	23,863	677,342	178,278	855,620
2021	-	-	310,000	6,200	-	-	190,000	128,246	-	-	202,355	18,787	702,355	153,233	855,588
2022	-	-	-	-	-	-	200,000	120,446	-	-	207,494	13,582	407,494	134,028	541,522
2023	-	-	-	-	-	-	205,000	112,347	-	-	212,765	8,244	417,765	120,591	538,356
2024	-	-	-	-	-	-	215,000	103,946	-	-	218,199	2,771	433,199	106,717	539,916
2025	-	-	-	-	-	-	225,000	96,271	-	-	-	-	225,000	96,271	321,271
2026	-	-	-	-	-	-	230,000	89,446	-	-	-	-	230,000	89,446	319,446
2027	-	-	-	-	-	-	235,000	81,297	-	-	-	-	235,000	81,297	316,297
2028	-	-	-	-	-	-	240,000	71,796	-	-	-	-	240,000	71,796	311,796
2029	-	-	-	-	-	-	250,000	61,996	-	-	-	-	250,000	61,996	311,996
2030	-	-	-	-	-	-	255,000	53,012	-	-	-	-	255,000	53,012	308,012
2031	-	-	-	-	-	-	265,000	44,589	-	-	-	-	265,000	44,589	309,589
2032	-	-	-	-	-	-	275,000	35,475	-	-	-	-	275,000	35,475	310,475
2033	-	-	-	-	-	-	185,000	25,812	-	-	-	-	185,000	25,812	210,812
2034	-	-	-	-	-	-	290,000	15,750	-	-	-	-	290,000	15,750	305,750
2035	-	-	-	-	-	-	305,000	5,338	-	-	-	-	305,000	5,338	310,338
TOTAL	\$ 297,256	\$ 6,317	\$ 3,675,000	\$ 332,808	\$ 313,691	\$ 7,659	\$ 4,450,000	\$ 1,777,848	\$ 308,919	\$ 16,392	\$ 1,779,837	\$ 210,991	\$ 10,824,703	\$ 2,352,015	\$ 13,176,718

APPENDIX F

NEIGHBORHOOD INVESTMENT PLAN

FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS

<u>Strategy Name</u>	<u>FY16 Funding</u>	
<u>Requesting Organization and Project Name</u>	<u>Allocations</u>	
Improve Conditions of Existing Housing:		
City of GR Community Dev Dept - Housing Rehabilitation Program	850,000	
City of GR Neighborhood Improvement Dept - Code Enforcement	1,368,688	
City of GR Planning Dept - Historic Preservation Code Enf	55,000	
Disability Advocates - Community-based Accessible Housing	21,000	
Home Repair Services - Access Modifications	48,300	
Home Repair Services - Minor Home Repair	399,991	
Subtotal		2,742,979
Increase the Supply of Affordable Housing:		
Dwelling Place of Grand Rapids - LCH36	300,000	
ICCF Nonprofit Housing Corp - Southtown ADR	270,000	
ICCF Nonprofit Housing Corp - 435 LaGrave Apts at Tapestry Square	300,000	
LINC Community Revitalization - CHDO Operating Support	24,695	
New Development Corp - CHDO Operating Support	24,694	
New Development Corp - North End Affordable Housing / ADR	180,000	
Salvation Army Booth Family Services - Short Term Rental Assistance	500,000	
Subtotal		1,599,389
Increase Opportunities for Housing Stability		
Fair Housing Center of West Michigan	74,955	
Legal Aid of Western Michigan - Housing Assistance Center	81,825	
Subtotal		156,780

APPENDIX F

NEIGHBORHOOD INVESTMENT PLAN

FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS

Increase Public Safety:

Baxter Neighborhood Association	37,035	
Creston Neighborhood Association	19,870	
East Hills Council of Neighbors	18,755	
Eastown Community Association	16,631	
Garfield Parks Neighborhoods Association	28,030	
Heritage Hill Association	23,417	
Midtown Neighborhood Association	25,462	
Neighbors of Belknap Lookout	20,239	
Roosevelt Park Neighborhood Association	17,407	
Seeds of Promise	27,405	
South West Area Neighbors	45,265	
West Grand Neighborhood Organization	30,018	
Subtotal		309,534

Build Neighborhood Leadership and Civic Engagement:

Creston Neighborhood Association	17,259	
East Hills Council of Neighbors	16,291	
Eastown Community Association	14,447	
Garfield Parks Neighborhoods Association	24,347	
Heritage Hill Association	20,339	
John Ball Area Neighbors (dba SWAN)	22,116	
LINC Community Revitalization, Inc.	49,845	
Midtown Neighborhood Association	17,579	
Neighbors of Belknap Lookout	15,120	
Roosevelt Park Neighborhood Association	23,804	
West Grand Neighborhood Organization	26,074	
Subtotal		247,221

Enhance Neighborhood Infrastructure

City of GR Community Development - Neighborhood Infrastructure Program		672,096
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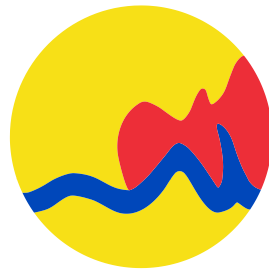
APPENDIX F **NEIGHBORHOOD INVESTMENT PLAN** **FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS**

Administration and Contingency:

Grants Administration and Contract Compliance	926,959	
GR Area Coalition to End Homelessness	30,000	
Subtotal		956,959
Total Neighborhood Investment Plan Funding		<u>\$ 6,684,958</u>

Funding Sources:

Community Development Block Grant (CDBG)	4,900,000	
Home Investment Partnerships Grant (HOME)	1,698,168	
Justice Assistance Grant (JAG)	86,790	
		<u>\$ 6,684,958</u>



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